

A Critical Conversation on Railway-Shipper Relations

16 October 2014

8:30 a.m. to 2:30 p.m.

Senate Room, 608 Robertson Hall, Carleton University, Ottawa, Ontario

- 8:00 a.m. Light Breakfast
- 8:30 a.m. Welcome and introduction to participants, roundtables, and speakers: **Dr. Calum Carmichael** (confirmed), Director, School of Public Policy and Administration, Carleton University
- 8:40 a.m. *Canada's trade agenda—how opportunities from new trade agreements will create new challenges for transportation capacity in Canada.* Speaker: **Perrin Beatty**, President and CEO, Canadian Chamber of Commerce
- 9:05 a.m. *Shippers, rail transportation, and the “Tragedy of the Commons”.* Speaker: **Nick Mulder**, Deputy Minister, Transport Canada (retired)
- 9:25 a.m. *Railways in multiple supply chains—network performance, capacity, and stability of traffic flow.* Speaker: **Phil Ireland**, Vice-President Service Design and Asset Optimization, CP (retired)
- 9:45 a.m. Break and Refreshments
- 9:55 a.m. Dispute avoidance, Critical Conversations, and Introductions to Roundtable Work (by **Dr. Robert Slater**, Executive Director, RGI, Carleton University)
- 10:10 a.m. Roundtable Discussions:
- *Do we need a new mechanism to improve business relations between railways and shippers in order to capture economic opportunities?*
 - *Do we need marketplace or government tools, or a combination?*
- 11:15 a.m. Roundtable Reports (by panel of rapporteurs, one from each table)
- 11:50 a.m. Questions, comments, discussion of ideas and further work needed (Led by **Dr. Bruce Doern**, Professor Emeritus, Carleton University)
- 12:20 a.m. Summary of ideas presented, and their implications for governance of railway-shipper relations (by **Bruce Doern** and **Nick Mulder**)
- 12:40 p.m. Closing Remarks by **Dr. Robert Slater**
- 12:50 p.m. Catered lunch for all participants