

# Monitoring Democratic and Governance Processes: An Evidence-Based Approach

Presentation to
Andean Governance Working Group
LIMA
2007
With the generous support of the Office for Democracy and
Governance - CIDA



## **About CIFP**

## From Countryrisk.com:

"Tired of playing second fiddle, Canada raises the bar with this site, which easily outshines the CIA's State Failure project (see separate entry). The base aim is similar: discover what factors correlate with violent political conflict, with a view to early warning and prevention.

"The CIFP, a joint academic-government project, tells us we should be looking out for. Factors include a history of conflict, environmental stresses, ethnic divisions, and militarization, among others. A well-done interface spits out the base statistics, and irregular risk reports provide country risk ratings as well as dry, detailed country risk assessments. Reports on hot topics such as corporate social responsibility also appear on the site."

http://www.countryrisk.com/guide/archives/000156.html



## **CIFP Goals**

- To provide decision-support tools for desk officers;
- To provide strategic and operational guidance for policy makers;
- To integrate problem-centred analysis into whole-of-government policy-making; and
- To develop a network of research and policy capabilities across Canada.



## Democratic Processes and Governance Project Goals

- Evidence-based analysis of governance and democratic processes in countries using CIFP methodology
- Contribute to a better understanding of governance and democratic processes in selected countries
- Provide decision-support to policymakers in area of democratic processes and governance



## **Effective Development Policy**

## Effective policy in developing states requires a solid analytic base that:

- Identifies the relative risks that each state faces internally and poses externally;
- Combines real time dynamic analysis with structural information;
- Provides policy relevant diagnosis;
- Matches the analysis to the operational capacity of the end user; and
- Provides an evaluative framework for assessing policy impact.

## cifp

## Value Added

- Multi-source data
  - Expert and field surveys and research
  - Event monitoring/dynamic data analysis
  - Structural comparative risk assessment
- Intensive research oriented focus
- Comparative case-study structure
- Tailored to the policy needs of desk officers in all parts of the Canadian government/WB/OECD



## **Project Beneficiaries and Outputs**

### **Beneficiaries**

- Desk officers
- Members of the broader community of practice
  - Inter- and intradepartmental partners
  - Democracy Council
  - Other governance-focused NGOs
  - Academic community

## Output and Sustainability

- Country Reports, software website and template, database
- Manual based on methodology/concepts



## Methodology Project Inputs

### Structural data

**Baseline assessment** 

Relative ranking

### **Event-based data**

Field officer and expert surveys

Allied, IO, NGO, private sector, and media reports





**Evaluative Framework** 



### **Qualitative Assessment**

Survey data

**Expert opinion** 

Structured analogy

Iterative Delphi technique



## Methodology Analysis and Output

Data analysis

Structural governance score

**Event trend-lines** 

Survey data

**Base-line Assessment** 

**Policy Evaluation** 

Identify available options

Demand-driven impact assessment

Analysis



#### **CIFP Net Assessment**

Quantitative and qualitative trend analysis

**Drivers of change** 

**Scenarios** 

Systemic and sectoral analysis

**Stakeholders** 

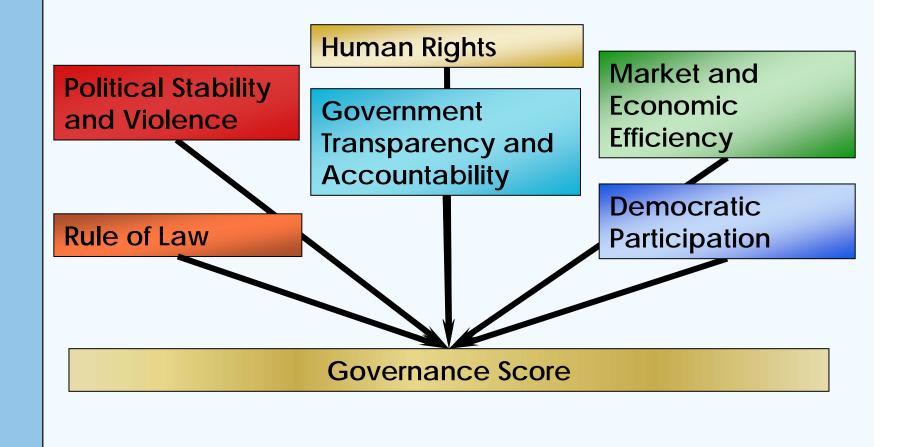
Implications for policy

Outputs



## CIFP Structural Data Methodology Indicator Clusters

For Governance CIFP creates an annual relative ranking of all countries based upon performance in six key indicator clusters; scores are calculated on the basis of over 100 indicators.



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## **Initial Findings**

- Importance of multi-source data collection
- Need for demand-driven analysis
- Need to distinguish 'democratic process' from elections
- 'Boom-and-echo' effect of significant events
- Curvilinear nature of democratic development



	Costa Rica	El Salvador	Guatemala	Honduras	Niceragua	Panama
Perfernentellens (WDI)	1.0	6.6	6.6	6.6	3.2	5.3
Female Parliamentary Gusta (Global database of quotas for women)	1.1			1.7		2.4
(CIRI)	0.0	0.0	0.0	0.0	0.0	0.0
Warner's Scott Rights (CPU)	3.0	5.0	3.0	5.0	5.0	5.0
(CIRI)	3.0	0.0	ອ.ມ	6.0	6.D	5.U
Women in the labour torce (Worl)	7.85	6.3	7.9	7.4	8.1	6.9
Eguation — Primary Completion — Temple (MCII)	5.3	6.2	7.4	წ.4	6.8	4.4
Education — Primary Completion — Ratio of female to maile (WDI)	2.4	4.2	7.7	1.3	1.2	4.1
Education — Primary Enrolment — Partic of female to male (AUDI)	4.2	6.4	7.6	1.6	3.4	5.7
Viender Empowernert Measure (UNDP)	3.2	6.1		6.0		5.2
Uenderreisted Development Index (UNDP)	3.3	5.6	6.4	6.3	6.2	3.8
Adult Females infected (ACI)	3.3	3.7	3.0	2.7	2.3	2.8
Litemay female (AVDI)	0.0		6.0	5.0	6.1	9.7
male (ADI)	1.4		6.0	1.4	2.4	9.7
(WDI)	2.5	4.7	5.9	0.0	5.6	3.1
female to male (AFDI)	2.4	4.8	0.0	5.8	5.4	2.8
Percentage of Female Parliamentations (WDI)	1.9	<b>ხ</b> .წ	ರ.ವ	6.6	3.2	5.3

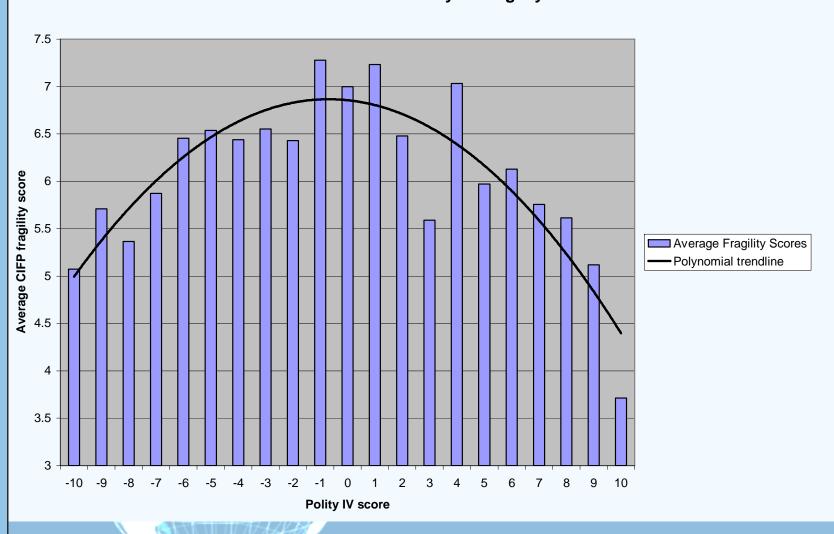
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Table 33: Government & Market Emiciency			
Economic Growth—% of GCP	5.8	Contract Regulation	4.9
Economic Size-Relative—GDP/capita	6.4	Enforcing Contracts	3.2
Economic Size—Total—GDP	6.1	Dealing with Licences	4.8
External Debt—96 of GNI	3.3	Registering Property	7.3
Ease of Doing Business	4.1	Enrolment Rates	5.8
Starting a Business	3.7	Health Expenditures	3.3
Protecting Investors	4.7	Access to Improved Water	6.4
Trading Across Borders	4.5	Government Elfectiveness	6.9
Closing a Business	4.0	FDI-96 of GOP	6.9
Economic Freedom	4.6	Foreign Aid—% of Expenditures	8.7
National Savings Level	8.1	Inequality—GINE Coefficient	6.3
Foreign Investment Freedom	4.7	Trade Balance—96 of GDP	8.8
Intellectual Property	8.1	Lhemployment—Total	6.0



## **Initial Findings**

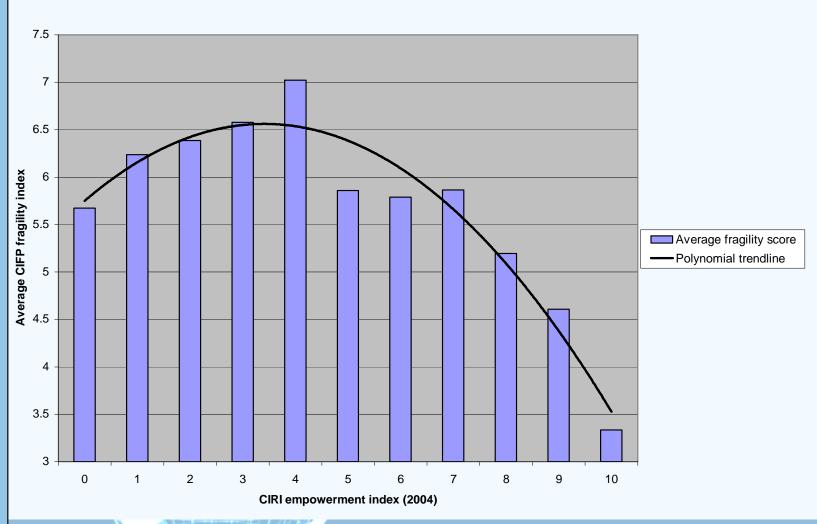






## **Initial Findings**







## CIFP Trend Analysis Qualitative and Quantitative Inputs

In addition to a structural assessment for all countries, CIFP performs an event-based trend analysis for potentially fragile states. Data sources are varied, including both qualitative input from officers in the field and quantitative event monitoring.

### **Event Monitoring**

Intensity

Centrality

**Causal Relevance** 

### Field Survey

Quantitative questionnaire

Qualitative feedback

Structured analogy and Delphi-based iterative forecasting

#### **Trend Analysis**

**Recent Trend** 

**Future Projections** 

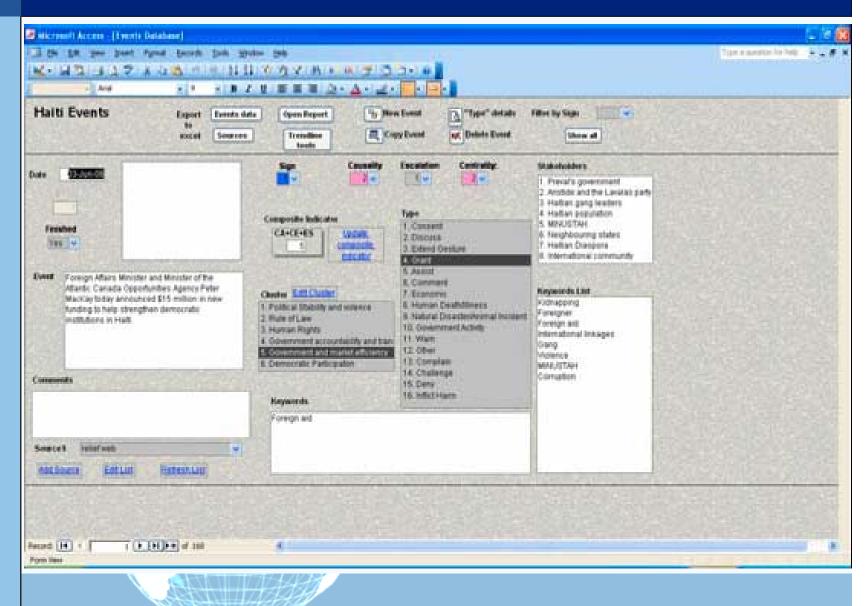
### **Event-based Trend Report**

Trend summary and contextualization

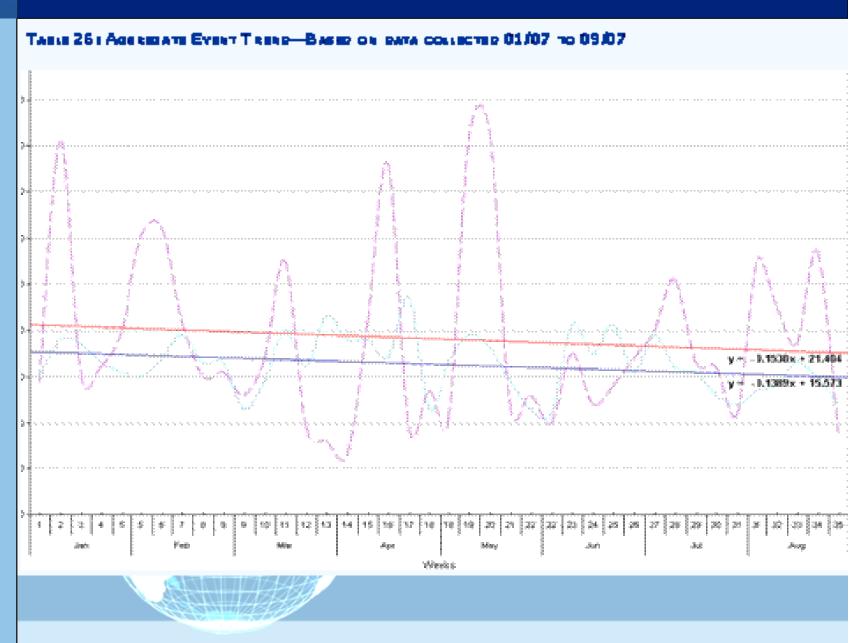
**Trend interpretation** 

Generation of potential scenarios











## **Expert Opinion Key Survey Topics**

- Distribution of power
- Effectiveness of Institutions
- Effectiveness/professionalism of police, armed forces, judicial system, and prison system
- Presence of elected opposition
- Treatment/participation of potentially marginalized groups (e.g. urban and rural poor; ethnic, religious, cultural minorities; women)
- Government capacity
- Perceptions of government legitimacy
- Level of democratic participation and society
- Effectiveness/legitimacy of political parties (e.g. inclusiveness/polarization of major parties)

- Level and effects of corruption
- Effective regulation/management of the economy
- International development (level of international engagement, absorptive capacity, etc)
- Extent and effectiveness of pro-poor policies
- Respect for human rights
- Security from internal/external conflict
- Regional stability
- Key sources of instability in government and society
- Identification and assessment of recent trends
- Future forecasts
- Survey comments/feedback



## Haiti



#### HAITI

#### 1. Executive Summary

ne of Haiti's key challenges is its police force's inability to establish security throughout the nation. Should the United Nations (UN) withdraw at any point in the near future, the current incapacity of the Haitian National Police (PNH) to assume its role as security provider will generate even greater instability. Haiti receives a great deal of international aid, but inefficiencies and corruption in the government impede its development progress.

TABLE 2

Political Stability & Violence	Government & Market Efficiency	Rule of Law
6.20	7.80	
Human Rights	Government Transparency & Accountability	Democratic Participation
9.60	9.59	8.00

TABLE 3

Average Event Score	Trend
Moderately Positive	Status Quo
	$\Rightarrow$
1.03	0.079

#### UNDERLYING CONDITIONS

An assessment of Haiti's structural baseline performance using the CIFP governance and democracy indexing methodology reveals that Haiti is still a high-risk nation that faces a number of key governance and democratization challenges (see Table 2). Poor performance in the Rule of Law. Human Rights, and Accountability and Transparency clusters remain the greatest concern.

#### **EVENTS ANALYSIS**

Daily monitoring of key events began with the inception of the governance project. 168 key events covering the range of political, economic and social interactions have been collected, weighted and assessed. The average event score is slightly positive at 1.03 indicating a slight but not significant improvement in Haiti's overall situation (see Table 3).

A large number of stabilizing events in the Government and Market Efficiency cluster, and destabilizing events in the Rule of Law and Political Stability and Violence clusters explain why the overall trend is only slightly positive. (See Table 4).

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SERVICE OF STREET



#### COUNTRY INDICATORS FOR FOREIGN POLICY DEMOCRACY&

### GOVERNANCE

No. 1/ Spring 2007

The CIFP project is intended to contribute to a better understanding of democratic processes and governance in Haiti, thereby providing support to decision-making for Canadian foreign policy and development The project aims to support informed, evidence-based decision making for Canadian foreign policy and development assistance related to democratization and good governance. This report is the first in a series on governance and democracy in fragile states.

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#### Haiti

Haiti faces four fundamental challenges on the path toward democracy and good governance (see Table 1). Security continues to be the major issue, with regular clashes between urban gangs, the Haitian National Police (PNH) and the United Nations Stabilization Mission in Haiti (MINUSTAH). Massive poverty and unemployment are responsible for the involvement of young Haitians in gang and criminal activity. Insecurity is a major obstacle to sustainable development and foreign investment.

There is also a lack of TABLE OF CONTENTS confidence in the new democratic system. Elections were held on 7 February and 21 April 2006, but given the complexity of the electoral system, democratic processes will be difficult to sustain without the help of the United Nations. Préval and his deputies have yet to pass any legislation or implement any significant programs that will improve the quality of life for the majority of Haitians. Finally, problems with corruption and accountability remain.

#### TABLE 1: KEY FINDINGS

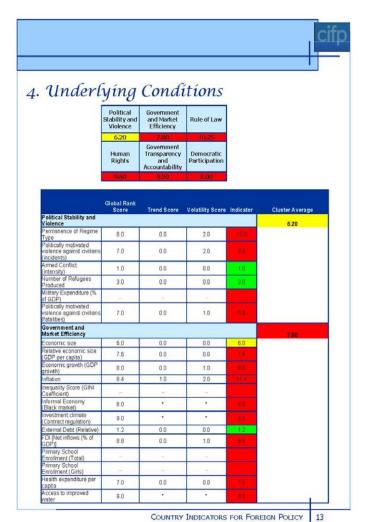
- · Insecurity continues to impede development and investment
- Massive poverty and unemployment continue unabated
- An antiquated electoral system has proved complex and difficult to implement
- Parliamentary paralysis and corruption continue to impede social and economic reform

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With the generous support of the Canadian International Development Agency



## Haiti



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HAITI

	Global Rank Score	Trend Score	Volatility Score	Indicator	Cluster Average
Rule of Law	100 - 100		and Salar	A Marian	10.26
Organised crime	9.0	-1.0	2.0	10.0	
Police force / law enforcement	9.0	1.0	2.0	12.0	
Legal system	9.0	-1.0	1.0	9.8	
Independence of the judiciary	9.0	1.0	0.0	10.0	
Human Rights					9.60
Human Rights Physical Integrity	7.6	1.0	2.0	10:6	
Human Rights Empowerment	5.2	1.0	2.0	0.2	
Restrictions on Civil and Political Rights	8.0	1.0	1.0	1010	
Government Transparency and Accountability					9.69
Transparency of Government policymaking	8.0	-1.0	1.0	8.0	
Free press	7.2	1.0	2.0	10.2	
Level of Corruption	8.7	1.0	2.0	317	
Party financing	5.5	1.0	2.0	8.5	
Democratic Participation					8.00
Level of Democracy	6.4	1.0	0.0	7.4	
Percentage of Women Parliamentarians	8.6	-1.0	1.0	9.0	

Relevant good governance and democratic processes indicators were divided in 6 clusters: Political Stability and Violence, Rule of Law, Human Rights, Government Accountability and Transparency, Government and Market Efficiency, and Democratic Participation. The data collected confirms that Haiti is still a country of concern, with much progress to make in terms of good governance and democratic processes. Five of the six clusters demonstrated a high risk for destabilization; the Rule of Law, Human Rights, and Government portrays the situation on the Accountability and Transparency clusters were the lowest performers, but shows the fragility of the performance in Government democratic system currently and Market Efficiency and Democratic Participation are also cause for concern.

#### POLITICAL STABILITY AND VIOLENCE

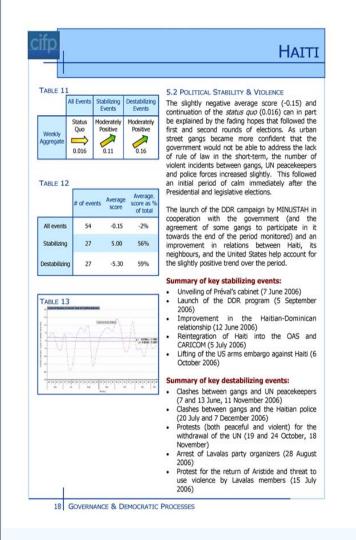
As the only cluster at armed conflict and refugees score high, which accurately

ground. The score for permanence of regime type in place and takes into consideration the long tradition of authoritarian rule and military intervention in the political system. The score for politically motivated violence against civilians is medium risk, its score of also high, reflecting the 6.20 can in part be explained political violence in the period by the absence of large-scale prior to and following Aristide's departure. The produced; however, other score should decrease now as indicators in this category political stability is higher in the wake of Préval's election.

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## Haiti



SERVICE PROPERTY.

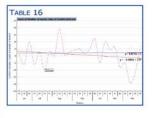


#### TABLE 14

	All Events	Stabilizing Events	Destabilizing Events
Weekly Aggregate	Moderately Negative -0.20	Moderately Negative -0.17	Moderately Negative -0.88

#### TABLE 15

	# of events	Average score	Average. score as % of total
All events	57	0.39	7%
Stabilizing	30	5.06	57%
Destabilizing	26	-5.00	56%



#### 5.3 RULE OF LAW

While the average score of events placed in the rule of law cluster is slightly positive (0.39), the trend is moderately negative overall (-0.20). In other words, the situation on the streets of Haiti has deteriorated during the 6-month period over which events were recorded.

A series of kidnappings targeting foreigners-and more recently school children-has contributed to this downward trend. On the positive side, a slight improvement in the treatment of political prisoners, plans to reform the national police force, and the dismantlement of gangs by the MINUSTAH and the Haitian police have helped to somewhat mitigate the otherwise negative outcome of the cluster.

#### Summary of key stabilizing events:

- · Political prisoners freed (14 June, 28 June, and 14 August 2006)
- Dismantlement of urban gang and crackdown on crime (18 August and 6 September 2006)
- · Plans for judicial and police reforms (21 August 2006)

#### Summary of key destabilizing events:

- · Series of kidnappings targeting foreigners (20 June, 20 July, 21 July, 7 August, 17 October, and 29 November 2006)
- · Gang members target police officers (11 June and 15 June 2006)
- Gang violence causes the death of many innocent civilians (7 July, 21 August, and 6 December 2006)
- · Violence breaks out during municipal elections (3 December 2006)
- · The kidnapping of school children forces the government to end the school year prematurely (13 and 16 December 2006)

COUNTRY INDICATORS FOR FOREIGN POLICY 19



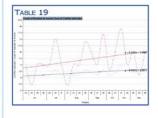
#### HAITI

#### TABLE 17

	All Events	Stabilizing Events	Destabilizing Events
Weekly lggregate	Moderately Positive 0.31	Moderately Positive 0.43	Moderately Negative -0.40

TABLE 18

,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	# of events	Average score	Average. score as % of total
All events	42	3.52	39%
Stabilizing	35	5.03	56%
Destabilizing	7	-4.00	44%



#### 5.4 GOVERNMENT AND MARKET EFFICIENCY

The average event score in the government and market efficiency cluster is moderately positive (3.52), resulting in a stabilizing trend overall (0.31).

The majority of events recorded in this cluster have been announcements of international aid grants by industrialized countries following the Donors' Conferences in August and November, and the granting of debt relief by key international organizations such as the World Bank and the IMF. Only a few destabilizing events were recorded and are concentrated around the lack of government response to floods during the hurricane season and government employee protests over non-payment of wages.

#### Summary of key stabilizing events:

- · Announcement of international aid grants by Canada, the United States, the European Union, Venezuela and the World Bank (throughout the period)
- · Debt relief granted to Haiti by the World Bank, the IDB and the IMF (20 September, 20 November, and 5 December, 2006)
- · The Haitian government initiates a back-toschool campaign in the worst slum of Port-au-Prince and builds centres for street kids (19 September 2006)

#### Summary of key destabilizing events:

- · The government fails to respond to damage caused by floods and bad weather during hurricane season, leading to deaths and the destruction of important infrastructure. (1 August, 30 November, and 5 December 2006)
- · Government employees protest over back wages (14 December 2006)
- · \$US25 million dollars are blocked in State vaults because of the inability of the government to propose viable projects on which to spend the money. (24 November

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#### 5.5 SECONDARY DRIVERS

**Human Rights** 

Very few human rights-related events were recorded in the period monitored. One was Senator Joseph Lambert's request to reinstate the death penalty to address the lawlessness in the country (18 December 2006). Another is the activities organized and declarations pronounced on 10 December, the tenth anniversary of the Universal Declaration on Human Rights.

#### **Government Transparency and** Accountability

Government transparency and accountability continue to be significant challenges for Haiti. During the period monitored, Haiti was ranked 154th in the 2006 Transparency International Corruption Perception Index. There were also irregularities reported during the municipal elections on 3 December 2006 and an issue involving government money being allocated for the purchase of vehicles for elected deputies (6 October 2006). On the positive side, the government attempted to address corruption problems by initiating an inquiry to investigate problems of corruption and misappropriation of funds under the interim government 23 August 2006).

#### **Democratic Participation**

Events recorded within the democratic participation cluster have largely been stabilizing. These events come in the form of peaceful protests, the launching of the Haiti's Press Club (21 September 2006) and the holding of the first country's first municipal elections (3 December 2006). This cluster could have a strong influence on the overall improvement of the country if it were to become a primary driver. If properly nurtured, the increasing strength of civil society and the non-intervention of the police during peaceful protests could reinforce democracy and act as a check on government.







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