



Your House, Your Time: Orientation for the 2019 Newly Elected Members of Parliament

January 21-22, 2020



Carleton
UNIVERSITY

Canada's Capital University

Message from President Bacon

On behalf of Carleton University, I would like to welcome you to this orientation session. We hope to provide you an opportunity to meet other newly-elected MPs, to discuss our federal government and political system with experienced leaders, and to explore some of the current issues that our country is facing.

I sincerely thank our partners and sponsors for their vision and support. I would also like to offer a special note of gratitude to Maureen Boyd, Director of Carleton University's Initiative for Parliamentary Engagement, who has organized this impressive program, and to Dr. André Plourde, Dean of the Faculty of Public Affairs, for his leadership and support.

At Carleton University, we look forward to offering additional panels, seminars and networking occasions on topics of interest and relevance to you as you consider issues before Parliament that affect your constituents, your region and our nation. As you take on the crucial task of serving our country, we are delighted to assist you.

May this be the first of many significant meetings, and please do let us know what topics would be of special interest to you in the future.

Sincerely,

Benoit-Antoine Bacon
President and Vice-Chancellor
Carleton University



AIR CANADA



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AGENDA OVERVIEW

Tuesday January 21, 2020

- 9:15 Bank of Canada Museum, 30 Bank Street**
MPs arrive for sessions with Ottawa Mayor Jim Watson, NCC CEO Tobi Nussbaum, Bank of Canada officials and lunch with remarks by Governor Stephen S. Poloz
- 1:15 Supreme Court, 301 Wellington Street**
Tour and discussion with the Chief Justice of Canada and the Honourable Justice Rosalie Abella
- 3:15 Rideau Hall, 1 Sussex Drive**
Discussion with the Governor General, information/resource fair and tours of Rideau Hall
- 5:00 Earnscliffe National Historic Site of Canada, 140 Sussex Drive**
Remarks and reception hosted by the British High Commissioner
- 6:30 Buses leave Earnscliffe to return to Wellington Street**

Wednesday January 22, 2020

- 8:15 Sir John A. Macdonald Building, 144 Wellington Street**
Registration, breakfast buffet, remarks by Carleton President
- 9:15 How Ottawa Works**
Presentation: Ian Shugart
- 9:45 Engaging Canadians in a Changing World**
Presentation: David Coletto
Panelists: David Coletto, Farah Mohamed, Farhaan Ladhani
Moderator: Althia Raj
Presentation: Anil Arora
- 11:15 Life in the 43rd (and Minority) Parliament**
Presentation and Moderator: Kendall Anderson
Panelists: Susan Delacourt, Megan Leslie, James Rajotte
- 12:15 Life with the Senate**
Panelists: Diane Bellemare, Peter Boehm, Frances Lankin
Moderator: André Plourde
- 1:00 Lunch**
- 2:00 Canada and the World: David Johnston**
- 2:30 Canada: Challenges and Opportunities**
Presentations: Glen Hodgson, Mark Carney, Darrel Bricker
- 3:30 Discussion:** Perrin Beatty, Chantal Hébert, Carol Anne Hilton, Hassan Yussuff
Moderator: Chris Hall
- 4:30 Closing Keynote:** Jean Chrétien
- 5:00 Closing Remarks** by André Plourde and Reception

AGENDA

Tuesday January 21, 2020

9:15 to 12:45 Bank of Canada Museum, 30 Bank Street

9:15 Coffee, registration and tours of the Bank of Canada Museum

10:00 Your House, Your Time:

Welcome and Orientation Briefing from Maureen Boyd,
Director of the Carleton Initiative for Parliamentary and Diplomatic
Engagement

Welcome to the National Capital Region from Ottawa Mayor Jim
Watson

10:20 Presentation: Tobi Nussbaum, CEO, National Capital Commission

Topics: Role of NCC in protecting, promoting and building a capital
region for all Canadians, including stewardship of Gatineau Park,
Greenbelt, recreational pathways and real property, and capital
planning including commemorations and Confederation Boulevard

10:45 Presentation: Don Coletti, Advisor to the Governor of the Bank of
Canada, and panel discussion with officials

Topics: Role and responsibilities of the Bank of Canada including
monetary policy, financial stability and Canada's bank notes, its
relationship with Members of Parliament and insights into key bank
projects affecting parliamentarians and their constituents

11:45 Lunch preceded by brief welcome remarks by Stephen S. Poloz,
Governor of the Bank, and followed by walk to Supreme Court

1:15 to 2:45 Supreme Court, 301 Wellington Street

1:15 Welcome to the Supreme Court and discussion with the Right
Honourable Richard Wagner, Chief Justice of Canada, and
the Honourable Justice Rosalie Abella

Topics: Role and work of the Supreme Court

2:45 Buses leave for Rideau Hall

3:15 to 4:45 Rideau Hall, 1 Sussex Drive

3:15 Welcoming remarks from and discussion with the Right Honourable
Julie Payette, Governor General of Canada, and information/
resource fair on the office of the Governor General and tours of
Rideau Hall

Topics: Role and responsibilities of Governor General and work of
the Office of the Secretary to the Governor General; information on
programs and services provided to Canadians, including
national honors and awards, heraldry, events in Ottawa and
constituencies, congratulatory letters and guided tours of Rideau
Hall and the Citadel (Québec) for constituents

4:45 Buses leave Rideau Hall for Earncliffe

5:00 to 6:30 Earnscliffe National Historic Site of Canada, 140 Sussex Drive

5:00 Reception at Earnscliffe, former home of Sir John A. Macdonald, with remarks from High Commissioner Susan le Jeune d'Allegerscheque

Topics: Role of a M.P. as 'ambassador' to the diplomatic community, on inter-parliamentary associations and when travelling abroad on parliamentary business

6:30 Buses leave Earnscliffe to return to Wellington Street

Wednesday January 22, 2020

Sir John A. Macdonald Building, 144 Wellington Street

8:15 Registration and Buffet Breakfast

9:00 Orientation briefing from Maureen Boyd, Director of the Carleton Initiative for Parliamentary and Diplomatic Engagement

9:05 Welcome Remarks by Dr. Benoit-Antoine Bacon, President of Carleton University

9:15 How Ottawa Works

Presentation: Ian Shugart, Clerk of the Privy Council

9:45 Engaging Canadians in a Changing World

Presentation: David Coletto, CEO, Abacus Data

Panel:

- David Coletto, CEO, Abacus Data
- Farah Mohamed, Founder G(irls)20 and former CEO, Malala Fund
- Farhaan Ladhani, Director of Digital Public Square and CEO and co-founder of Betterplace

Moderator: Althia Raj, Ottawa Bureau Chief, HuffPost Canada

Topics: What do Canadians think about government; what is impact of generational change; how technology is changing the role of MPs

10:45 Presentation: Anil Arora, Chief Statistician

Topics: How Statistics Canada can help MPs both serve and learn more about their constituents

11:00 Health Break

11:15 Life in the 43rd (and Minority) Parliament

Presenter and Moderator: Kendall Anderson, Executive Director, Samara Centre for Democracy Canada

Panel:

- Susan Delacourt, Ottawa bureau chief, Toronto Star
- Megan Leslie, former MP for Halifax and Deputy Leader of the NDP
- James Rajotte, former MP for Edmonton Leduc and Chair of the Standing Committee on Finance

Topics: Transition to and changes in the 43rd Parliament; the role of a private member in government and opposition; working with media, lobbyists, stakeholder groups; political and personal accountability

12:15 Life with the Senate

Discussion:

- Senator Diane Bellemare
- Senator Peter Boehm
- Senator Frances Lankin

Moderator: Dr André Plourde, Dean of the Faculty of Public Affairs

Topics: Evolution of the Senate; change in relations with the House of Commons and individual Members of Parliament; working together in a minority Parliament

1:00 Lunch

2:00 Canada and the World - The Right Honourable David Johnston, 28th Governor General of Canada

2:30 Canada: Challenges and Opportunities

Presentations:

Economic Outlook - Glen Hodgson, economist, author and former Chief Economist of the Conference Board of Canada

Video Presentation on Climate Finance - Mark Carney, UN Special Envoy on Climate Action and Finance and Governor of the Bank of England

Keynote Social and Demographic Outlook - Darrell Bricker, author, commentator and CEO of Ipsos Public Affairs Research

3:15 Health Break

3:30 Panel Discussion: Challenges and Opportunities

- The Hon. Perrin Beatty, CEO, Canadian Chamber of Commerce
- Chantal Hébert, National Affairs Writer, Toronto Star and Guest Columnist, L'Actualité
- Carol Anne Hilton, CEO and Founder of The Indigenomics Institute
- Hassan Yussuff, CEO, Canadian Labour Congress

Moderator: Chris Hall, CBC's National Affairs Editor and host of The House on CBC Radio

Topics: Canada's economic, social and demographic realities and the challenges and opportunities that presents from First Nations, business, labour, western, and Quebec perspectives

4:30 Closing Keynote: Jean Chrétien

5:00 Closing Remarks by André Plourde and Reception

ORIENTATION SPONSORS



AIR CANADA

On behalf of Air Canada, our 36,000 team members and 30,000 pensioners, I would like to congratulate you on your recent election and welcome you to Carleton University's Orientation for newly elected Members of Parliament. Representing Canadians in the House of Commons is a true honour and we hope that the support you find at Carleton University will help you manage your new path and goals on delivering positive change for your constituents and beyond.

Air Canada is Canada's largest domestic and international airline serving nearly 220 airports on six continents. We are among the world's 20 largest airlines in the world and in 2018 served nearly 51 million customers. Air Canada provides scheduled passenger service directly to 62 airports in Canada, 53 in the United States and 101 in Europe, the Middle East, Africa, Asia, Australia, the Caribbean, Mexico, Central America and South America. We are also proud to be the only international network carrier in North America to receive a Four-Star ranking according to independent U.K. research firm Skytrax, which also named Air Canada the 2019 Best Airline in North America.

As your work as a Member of Parliament takes you from Ottawa, to your riding, and around the world, please remember that Air Canada is there to deliver you to your destination in a reliable, sustainable and safe manner. It is our honour to make a small contribution in supporting you in your new role.

I wish you much success in during your orientation and in the coming years as a Member of Parliament.

Sincerely,

Ferio Pugliese

Senior Vice President, Air Canada Express and Government Relations



On behalf of the 19,300 CN employees who live and work across this great country, I'd like to welcome you, Members of Parliament class of 2019, to this year's Your House, Your Time Orientation. CN is proud to support this event and I'm certain you'll find the two days of discussions with some of the capital's top minds to be an excellent investment of your valuable time.

In business for over 100 years, CN is a leading transportation and logistics company, and the only transcontinental railway in North America. Our 20,000-mile network spans Canada and Mid-America, connecting nine ports on the Atlantic, Pacific and Gulf of Mexico to communities large and small.

Our ribbons of steel stitch together the fabric of the North American economy, supporting the prosperity of the businesses and communities we serve. Serving exporters, importers, retailers, farmers and manufacturers, our transportation services are integral to modern life, touching the lives of millions of people every day. We like to say that if you eat it, drink it, wear it or drive it, there is a very good chance that we moved it.

I hope you enjoy the sessions and I wish you every success in your new mandate.

Sean Finn

Executive Vice-President, Corporate Services and Chief Legal Officer, CN

YOUR HOUSE, YOUR TIME JANUARY 21 - OPENING REMARKS



As Founding Director of Carleton University's Initiative for Parliamentary and Diplomatic Engagement, Maureen Boyd provides outreach and policy orientation to parliamentarians and diplomats, including annual orientation for newly arrived diplomats to Canada. She is chair of the Parliamentary Centre, a nonprofit organization that has worked for the past half century in more than 70 countries supporting legislatures to better serve their citizens.

Having lived in Vancouver, New York, Hong Kong, Ottawa, Los Angeles and Washington, Ms. Boyd has previously worked in politics, the media, at Rideau Hall and in government, including as a senior political staffer, national political and current affairs reporter and host for television news, communications advisor and public policy analyst.

Ms. Boyd is founding chair and current past chair of the Mothers Matter Centre and past chair of HIPPY Canada. She is a member of the International Women's Forum and of Politics and the Pen.

Ms. Boyd is a Senior Fellow at the Norman Paterson School of International Affairs at Carleton University and a Fellow at the Canadian Global Affairs Institute. She has a Master of Science in Journalism from Columbia University in New York and an Honours B.A. in Political Science from the University of British Columbia. Ms. Boyd is a recipient of the Queen Elizabeth II Diamond Jubilee medal.

OTTAWA AND THE NATIONAL CAPITAL REGION



HIS WORSHIP JIM WATSON

Jim Watson is the Mayor of the City of Ottawa. He was elected Mayor of the amalgamated City of Ottawa in 2010 and re-elected for a third consecutive term in October 2018.

Mayor Watson has dedicated most of his career to public service in Ottawa - Canada's Capital. He was first elected City Councillor in 1991, and again in 1994, and became the youngest Mayor in the history of the old City of Ottawa from 1997 to 2000. In 2000, he was appointed President and CEO of the Canadian Tourism Commission, a position he held until 2003. From 2003 to 2010, he served as Member of Provincial Parliament and Minister in Ontario before returning to municipal politics.

Mayor Watson sits on several Boards, including the National Capital Commission, the National Arts Centre and Invest Ottawa, and has been recognized for his support of the tourism industry, being named Ottawa's Tourism Leader of the Year in 2012.

In 2016, he was presented with the Water Leader Award by the Ottawa Riverkeeper, for his persistent leadership to prioritize the City's efforts to clean up the Ottawa River.



TOBI NUSSBAUM

Tobi Nussbaum has focused his career on finding solutions to public problems, from the global to the local. His professional experience has included work as a senior civil servant, diplomat, lawyer and city councillor, while his volunteer energy has been dedicated to community leadership and youth sports coaching. A graduate of Queen's University, the University of Victoria and Harvard University, Mr. Nussbaum moved to Ottawa in 1996 to join the Canadian Foreign Service. His postings included work at the United Nations in New York, and on international trade policy in Geneva. At home, he served in the Department of Global Affairs and the Privy Council Office on a range of foreign, trade and social policy issues.

In 2014, Mr. Nussbaum was elected as a city councillor in the City of Ottawa and became the chair of the City's built heritage sub-committee. In his role as councillor, he championed sustainable land-use planning and transportation, transparency and accountability, as well as ambitious city building. He was also an active contributor on urban issues as a writer and speaker.

Mr. Nussbaum, who speaks English, French and German, is married with two school-aged daughters. In his spare time, he enjoys cross-country skiing, hiking, racquet sports and consuming the extraordinary music, arts and culture the Capital Region has on offer.

THE BANK OF CANADA

DAN COLETTI



Dan Coletti was appointed Adviser to the Governor in 2013. He is responsible for financial system issues, including vulnerabilities, reforms and market dynamics, and their implications for financial stability and monetary policy.

Before becoming an Adviser, Mr. Coletti was Chief of the Bank's International Economic Analysis Department, a position he held from September 2010. In this capacity, he managed the activities of the department, which include analyzing current and prospective developments in foreign countries and commodity prices, as well as providing analysis and policy advice on global economic and financial issues. He also guided the conduct of in-depth research on topics related to international financial markets and the global economy.

Mr. Coletti rejoined the Bank in 2000 after two years at the Department of Finance. He has held a number of senior positions, including Research Director for both the International and Research departments and Assistant Chief for Canadian Projections and Model Development. From 2008 until 2010, he was Deputy Chief of the Bank's Canadian Economic Analysis Department.

Mr. Coletti obtained both a bachelor of arts and a master's degree in economics at the University of Western Ontario.

GOVERNOR STEPHEN S. POLOZ



Stephen S. Poloz has been Governor of the Bank of Canada since June 2013.

Born in Oshawa, Ontario, Mr. Poloz has over 30 years of public and private sector experience. An economist by training, he first joined the Bank of Canada in 1981 and occupied a range of increasingly senior positions over a 14-year span. Mr. Poloz then spent four years at BCA Research as managing editor of its flagship publication, *The International Bank Credit Analyst*.

Mr. Poloz joined Export Development Canada in 1999 as Vice-President and Chief Economist. From 2008 to 2010, he was responsible for all of EDC's lending programs, as well as the Economics and Corporate and International Trade Intelligence groups. He became EDC's President and CEO in January 2011, a position he held until his appointment at the Bank of Canada.

Mr. Poloz resides in Ottawa with his wife Valerie. He has two children, Jessica and Nicholas, and he is a grandfather.

ORIENTATION SPONSORS

FACEBOOK

Congratulations on being elected to serve in the 43rd Canadian Parliament!

In 2017, Facebook Canada embarked on a two-year journey to help protect Canada's federal and provincial elections with the launch of the Canadian Election Integrity Initiative. That journey included building robust defences to prevent interference, fighting the spread of misinformation, and increasing political advertising transparency. In the last two years, we have made massive investments to help protect the integrity of elections — not only addressing threats we've seen on our platform in the past, but also anticipating new challenges and responding to new risks. We take our responsibility seriously, which is why we devote significant time, energy and resources to these issues.

As part of our election integrity efforts, we have made politicians and political parties in Canada a special Cyber Threats Crisis Email Line for compromised Facebook Pages and accounts. You can reach the Cyber Threats Crisis Email Line and receive support for your compromised Facebook Page and account at canadacyberthreats@fb.com. This is a confidential Crisis Email Line for political parties and politicians only, and so we ask that you please keep this address in the strictest of confidence, and only use it for hacks and other cyber threats.

We look forward to meeting you and answering your questions during your orientation!



On behalf of our membership and staff at Forest Products Association of Canada (FPAC), we would like to welcome you to the 2019 Carleton University Orientation for newly elected MPs. Today, more than ever, we need strong voices in Ottawa to advance the potential of our communities and our country. Congratulations on your election win.

FPAC is the voice of Canada's forest sector, workers, and communities. Our industry pumps more than \$73B into the Canadian economy, represents 230,000 direct, family-supporting jobs, and is a key economic driver in over 600 communities from coast to coast.

Our work is rooted in collaboration and finding balance. We have the important responsibility of taking care of nearly half of Canada's forests – our country's original renewable resource. Our professional foresters and biologists are committed stewards and they manage for multiple values. Their efforts protect watersheds and wetlands, plan for the hundreds of mammals, birds, and fish that call Canada's forests home, and keep communities safe from wildfires – all while delivering green products and good-paying jobs to families and communities that need them.

We wish you a great session and all the best in your new role.

We look forward to working with you. Reach out to us anytime.

Derek Nighbor
President & CEO

Kate Lindsay
VP, Sustainability and Environmental Partnerships

THE SUPREME COURT



THE HONOURABLE ROSALIE SILBERMAN ABELLA

The Honourable Rosalie Silberman Abella was appointed to the Supreme Court of Canada in 2004 after serving on the Ontario Court of Appeal for 12 years. She was appointed to the Ontario Family Court in 1976 at the age of 29. She subsequently chaired the Ontario Law Reform Commission and the Ontario Labour Relations Board.

Justice Abella was the sole Commissioner and author of the 1984 Royal Commission on Equality in Employment, creating the term and concept of “employment equity” and developing a concept of discrimination and equality the Supreme Court adopted in its first decision interpreting the new equality provision of the Canadian Charter of Rights and Freedoms.

She was the Boulton Visiting Professor at McGill Law School from 1988 to 1992, where she taught jurisprudence, administrative law, and constitutional law. She is a Fellow of the Royal Society of Canada, the American Academy of Arts and Sciences, and the American Philosophical Society, a graduate of the Royal Conservatory of Music in classical piano, has written over 90 articles, authored or co-edited four books, was a pioneer in judicial education, and lectures extensively in Canada and internationally. Justice Abella has 39 honorary degrees. She is married to Canadian history professor Irving Abella. They have two sons, both lawyers. She is the first Jewish woman appointed to the Supreme Court of Canada.



THE RIGHT HONOURABLE RICHARD WAGNER

Richard Wagner was called to the Quebec Bar in 1980 and practised law until being appointed to the Quebec Superior Court on September 24, 2004. He was a partner in the law firm of Lavery, de Billy (formerly Lavery, O’Brien and Lavery, Johnston, Clark, Carrière, Mason & Associés) from 1980 to 2004. He argued cases before all the Quebec courts and quasi-judicial tribunals, as well as before the Federal Court and the Supreme Court of Canada.

He was elected First Councillor of the Bar of Montréal for 2000-2001 before being elected Bâtonnier of the Bar of Montréal for 2001-2002.

On September 24, 2004, Mr. Wagner was appointed to the Quebec Superior Court for the District of Montréal, where he sat in the Civil Division, the Commercial Division and the Criminal Division. He was appointed to the Quebec Court of Appeal on February 3, 2011.

He was appointed to the Supreme Court of Canada on October 5, 2012 and appointed Chief Justice of Canada, December 18, 2017.

RIDEAU HALL



HER EXCELLENCY THE RIGHT HONOURABLE JULIE PAYETTE

Her Excellency the Right Honourable Julie Payette is known for her career as an astronaut, engineer, scientific broadcaster and corporate director. She flew two missions in space, covering 16.5 million kilometres over 611 hours and 401 orbits of the Earth. Ms. Payette was chief astronaut for the Canadian Space Agency and also served many years as CAPCOM (Capsule Communicator) at NASA's Mission Control Center in Houston.

Throughout her career, Ms. Payette has served on several boards and has been active in the development of public policies for science and technology. From 2011 to 2017, she held various positions including scholar at the Woodrow Wilson Center in Washington, D.C., scientific authority for Quebec in the United States, director of the Montréal Science Centre and co-producer of scientific outreach programs on Radio-Canada.

Ms. Payette holds engineering degrees from McGill University and the University of Toronto and she is the recipient of numerous honours. Ms. Payette is a Companion of the Order of Canada, Knight of l'Ordre National du Québec and she holds more than 27 honorary doctorates. Ms. Payette was installed as Canada's 29th governor general in October 2017.

EARNSLIFFE



HER EXCELLENCY SUSAN LE JEUNE D'ALLEGEEERSCHEQUE

Susan le Jeune d'Allegeershecque has been Britain's High Commissioner to Canada since August 2017. Her 30-year diplomatic career has taken her to three continents, and exposed her to issues from the EU, to nuclear non-proliferation, anti-narcotics work and the corporate challenge of the Foreign Service's HR policies. She has lived through a coup in Venezuela, and the immediate aftermath of the Brexit vote in her last post as Ambassador to Austria and Permanent Representative to the UN organisations in Vienna. A career highlight was taking part in the negotiations which led to the JCPOA nuclear deal with Iran.

Ms. le Jeune d'Allegeershecque speaks French, German and Spanish and is married to Stéphane, a former journalist and teacher. They have two grown-up sons.

YOUR HOUSE, YOUR TIME JANUARY 22 OPENING REMARKS



DR. BENOIT-ANTOINE BACON

Dr. Benoit-Antoine Bacon started his five-year mandate as President of Carleton University on July 1, 2018. He joined Carleton from Queen's University where he served as Provost and Vice-Principal (Academic).

He previously served as Provost and Vice-President (Academic Affairs) at Concordia University in his hometown of Montreal where he was recognized with an award as Concordia University's Sustainability Champion.

His first academic appointment was at Bishop's University, where he served in a number of leadership roles including Dean of Arts and Science, Associate Vice-Principal for Research, chair of the psychology department and chief negotiator for the association of professors of Bishop's University. He is a three-time recipient of Bishop's Merit Award for exceptional performance in teaching and research.

Dr. Bacon holds a PhD in neuropsychology from the University of Montreal, after which he undertook an NSERC-funded post-doctoral fellowship at the University of Glasgow in Scotland.

His research in the field of cognitive neuroscience focuses on the links between brain activity and perception in the visual and auditory systems, as well as on multisensory integration. He remains associated with the Montreal-based Neuropsychology and Cognition Research Center (CERNEC), which is funded by the Fonds de recherche du Québec - Santé (FRQS).

HOW OTTAWA WORKS



IAN SHUGART

Ian Shugart became Clerk of the Privy Council and Secretary to the Cabinet on April 19, 2019. Prior to joining the Privy Council Office, he was Deputy Minister of Foreign Affairs from May 2016 to April 2019.

From July 2010 to May 2016, Mr. Shugart was Deputy Minister of Employment and Social Development Canada and chairperson of the Canada Employment Insurance Commission. Before that, he served as Deputy Minister of the Environment and Associate Deputy Minister of the Environment.

Prior to joining Environment Canada, Mr. Shugart held several senior positions in the Health Portfolio, including Assistant Deputy Minister, Health Policy Branch; Visiting Assistant Deputy Minister, Health Protection Branch; and Executive Director, Medical Research Council. While working at Health Canada, Mr. Shugart also served as chair of the Global Health Security Action Group and the Health Task Force of Asia-Pacific Economic Cooperation, and as a director on the World Health Organization's executive board.

Prior to this, Mr. Shugart served as Assistant Secretary to the Cabinet for Social Policy and Programs in the Federal-Provincial Relations Office of the Privy Council Office. He spent several years on Parliament Hill in senior advisory roles to the Minister of Energy, Mines and Resources, the Minister of National Health and Welfare and the Leader of the Opposition.

He is a graduate in political economy from Trinity College at the University of Toronto.

ORIENTATION SPONSORS



On behalf of GlaxoSmithKline Inc (GSK), it is my pleasure to congratulate you on your election to the House of Commons, and to welcome you to Carleton University's orientation sessions. At GSK, we are guided by the values of integrity, respect, transparency, and being patient focused - values that will certainly guide your work as a new Member of Parliament.

GSK is a science-led global healthcare company with a special purpose: to help people do more, feel better and live longer. We have three global businesses that research, develop and manufacture innovative pharmaceutical medicines, vaccines and consumer healthcare products.

As Parliamentarians, you will be looking for innovative solutions to Canada's health care challenges - GSK looks forward to working and partnering with you to bring solutions to light for the benefit of all Canadians.

We hope that these orientation sessions will serve to enrich your perspective and help inform your deliberations in the months and years ahead.

Yoo-Seok Hong
President & GM, Canada Pharmaceuticals
GSK Pharmaceuticals Canada"



On behalf of the Insurance Bureau of Canada, I would like to welcome and congratulate you for availing yourself of the Carleton University's Initiative for Parliamentary and Diplomatic Engagement. Some of the top minds in Ottawa, past and present, have been assembled to help you understand how this town really works and how to make it work for your constituents.

As the industry association representing over 90% of Canadian property and casualty insurers, IBC is pleased to partner with Carleton University on this nonpartisan initiative. With over 220 staff maintaining a presence across the country, IBC is one of the largest trade associations in Canada with a long history of federal partnerships. We stand on the front lines of climate change and have garnered a wealth of policy expertise on the rising costs and adaptation to related severe weather. IBC works very closely with Public Safety Canada, Infrastructure Canada, Environment and Climate Change Canada, Natural Resources Canada and Finance Canada to develop a cohesive National Action Plan on Flooding which aims to move those Canadians at highest risk of flooding out of harm's way while protecting and insuring the rest.

We also work closely with federal and provincial financial and emergency preparedness authorities on disaster proofing our country, with a particular focus on the susceptibility of Vancouver, Montreal, Quebec City and Ottawa to catastrophic earthquake damage. As investors and underwriters, insurers have a key role to play in the realm of sustainable finance - to helping transition Canada to both a low carbon and climate resilient country by mid century. Finally, we have a wealth of free resources available to help you serve your constituents in the interests of protecting themselves and their personal property.

In this spirit of learning through partnership, we extend our best wishes to you for these two days of discovery.

Craig Stewart
Vice President, Federal Affairs, Insurance Bureau of Canada (IBC)

ENGAGING CANADIANS IN A CHANGING WORLD



DAVID COLETTA

David Coletto is CEO and a founding partner of Abacus Data, a full-service market research and strategy firm based in Ottawa. With over a decade of experience in the industry, Mr. Coletto and his partners founded Abacus Data more than 8 years ago. Since then it has grown into one of Canada's most respected market research firms.

Mr. Coletto has worked with a range of organizations, including Shaw Communication, the Canadian Bankers Association, the Bank of Canada, Food & Consumer Products Canada, the CBC, the Canadian Pharmacists Association, Equal Voice, and the Dairy Farmers of Canada. He is one of Canada's leading experts on generational change and millennials and is regularly invited to speak to groups across Canada.

An adjunct professor at Carleton University, Mr. Coletto earned a PhD in Political Science from the University of Calgary in 2010 and has a BPAPM and MA from Carleton University.

He's a foodie, a Gentle Explorer, and a political junkie who loves exploring why people think and act the way they do.



FARAH MOHAMED

Farah Mohamed is an award-winning social profit entrepreneur with a specific interest in empowering youth, women and diverse populations. She has extensive executive experience in communications, partnerships, government relations and leading teams built for purpose. She recently joined the Toronto Region Board of Trade as Senior Vice President.

Before joining the board, Ms. Mohamed was CEO of the Malala Fund. Prior to working with Malala, she created a Canadian based, globally active charitable organization, G(irls)20 and served as its CEO for 5 years. She began her career in politics spending almost 10 years working on Parliament Hill with the Honourable Paddy Torsney and the Honourable Anne McLellan. Ms. Mohamed has experience negotiating with national governments in Canada, USA, France, Mexico, Russia, Australia, Turkey, China, Germany, Nigeria, Pakistan, Brazil and Iraq.

Recipient of the Queen Elizabeth II Diamond Jubilee Medal and Meritorious Service Medal, Ms. Mohamed was named one of the 1000 Most Influential People in London by the Evening Standard in 2018.

She holds an Honorary Doctor of Laws and Master of Arts from Western University and completed her undergraduate degree at Queens University. A former Ugandan refugee, Ms. Mohamed is of Indian heritage and was raised in Canada.



FARHAAN LADHANI

Farhaan Ladhani is the CEO of Digital Public Square. For over a decade, Mr. Ladhani has been leading efforts on the use of digital tools to connect people. From 2014-2015 he served as the Senior Advisor for Digital in the Office of the Prime Minister. Prior to this, Mr. Ladhani was the Deputy Director for Direct Diplomacy at Global Affairs Canada – an initiative focused on engaging with non-state political actors seeking to increase the openness, inclusiveness and responsiveness of their political systems.

Mr. Ladhani's foreign assignments include the Head of Section for Strategic Communications in Kandahar where he led a team of Afghan, US, Canadian, and international partners responsible for executing strategic communications and public engagement initiatives throughout Kandahar Province. From 2006 to 2008, Mr. Ladhani was based in Washington, D.C. at the Embassy of Canada where he focused on the development of social and new media initiatives.

In 2011, Mr. Ladhani was a Principal at Cloud to Street, a project to connect Egyptian democracy activists with technology expertise and to better understand the intersection between cyberspace and political space in the Egyptian revolution.

Mr. Ladhani is a Senior Fellow in Public Policy at the Munk School of Global Affairs and Public Policy.



ALTHIA RAJ

Althia Raj is the Ottawa bureau chief for HuffPost Canada and its senior editorial manager. She also hosts and produces "Follow-Up," a HuffPost Canada Politics podcast.

Before joining HuffPost in 2011, Ms. Raj worked as a national political reporter for Postmedia News. She has covered Parliament Hill on and off since 2006, writing for Sun Media, and producing for CTV and for CBC Radio's "The House."

She is a regular "At Issue" panelist on CBC TV's "The National" on Thursdays and can be seen and heard on various CBC, Radio-Canada and CPAC programs throughout the week. She was one of the moderators at an English-language debate during the 2019 Canadian federal election campaign. Ms. Raj is the author of an e-book entitled *Contender: The Justin Trudeau Story*.

Before becoming a journalist, Ms. Raj worked at the Department of Foreign Affairs and International Trade. She later worked at the Canadian Mission to the United Nations in New York City.



ANIL ARORA

Anil Arora completed a Bachelor of Science at the University of Alberta. He subsequently studied computing science and received a graduate certificate in public sector management and governance from the University of Ottawa.

Mr. Arora joined Statistics Canada in 1988 and moved up the ranks to become Assistant Chief Statistician of the Social, Institutions and Labour Statistics Field in 2008.

After a few years spent as Assistant Deputy Minister at Natural Resources Canada and Health Canada, Mr. Arora was appointed Chief Statistician of Canada in September 2016.

LIFE IN THE 43RD (AND MINORITY!) PARLIAMENT



KENDALL ANDERSON

Kendall Anderson is the Executive Director of the Samara Centre for Democracy, a non-partisan charity dedicated to strengthening Canada's democracy.

The Samara Centre produces innovative, action-oriented research that illuminates the evidence and reforms needed to make Canadian politics more accessible, responsive, and inclusive. Dedicated to improving the experiences of public leaders, the Samara Centre surveys Members of Parliament annually and has interviewed more than 130 Members upon their departure from parliament.

Before becoming Executive Director, Ms. Anderson held the roles of Managing Director and Communications Director at the Samara Centre. Since 2011, she has co-written many of Samara's ground-breaking research reports, which help Canadians understand areas of concern in our political systems, and suggest reforms. Additionally, she has designed programming and partnership opportunities that bring attention to voices and groups, which are under-represented in traditional political systems.

Before joining the Samara Centre, Ms. Anderson was an editor for almost ten years at Random House of Canada, where she worked with bestselling authors of both novels and non-fiction. She studied publishing at both Ryerson University and Simon Fraser University, and she has a BSc from the University of Guelph.



SUSAN DELACOURT

Susan Delacourt is an Ottawa columnist and bureau chief with the Toronto Star. She has been covering politics on Parliament Hill since the late 1980s and is a regular commentator on CTV and CBC. She is the author of four books on Canadian politics and has taught journalism and political communication at Carleton University.

Her last book, *Shopping for Votes: How Politicians Choose Us and We Choose Them* focused on the influence of marketing and consumerism over the past half-century in Canadian politics. It was a finalist for the Writers' Trust/Hilary Weston prize in 2014 and for the Dafoe prize in Canadian history.

Ms. Delacourt has been awarded the Public Policy Forum's Hy Solomon award for excellence in public policy journalism and the Charles Lynch prize for career-long reporting on Parliament Hill.



MEGAN LESLIE

Megan Leslie is the president and CEO of World Wildlife Fund Canada. As a passionate environmentalist, she spent two years working as an integral member of WWF-Canada's oceans team, first as a consultant and then as head of oceans conservation, before stepping into her current role.

Prior to joining WWF, Ms. Leslie was a Member of Parliament and represented Halifax for two terms. During this tenure, she was deputy leader of the official Opposition, environment critic and vice-chair of the government committee on environment and sustainable development. In Ottawa, Ms. Leslie introduced a motion and guided its unanimous passage to add plastic microbeads to the list of toxic substances under the Environmental Protection Act. She also worked tirelessly across party lines to successfully expedite the passage of a bill to create Sable Island National Park Reserve, which is home to wild horses and rare birds among other species.

Ms. Leslie is the proud recipient of a honorary degree from Mount Saint Vincent University in Halifax and is a Senior Policy Fellow at the Munk School of Global Affairs and Public Policy at the University of Toronto. She holds a BA in social and political thought and history and a certificate in refugee migration studies from York University, and also holds a LL.B. from Dalhousie University.



JAMES RAJOTTE

James Rajotte was a member of the House of Commons for 15 years (2000 – 2015). He served as the Chair of the Finance Committee (2008-2015) and as Chair of the Industry, Science and Technology Committee (2006-08).

Mr. Rajotte had three private member's bills/ motions adopted by the House of Commons: combatting Identity Theft (pretexting); supporting funding for Alzheimer's Disease and other forms of dementia; and improving Financial Literacy in Canada.

Mr. Rajotte currently works as a Vice President at Rogers Communications, responsible for Provincial and Municipal Government Affairs.

He serves on the Board of Governors of the University of Alberta, and on the Board of Directors of the Canadian Chamber of Commerce, Imagine Canada, and the Wood Buffalo Economic Development Corporation.

LIFE WITH THE SENATE



DIANE BELLEMARE

An economist, Diane Bellemare received her PhD from McGill University and taught economics at the University of Quebec at Montreal from 1972 to 1994, specializing in macroeconomics, labour economics and public policy. She published on full employment, income security, pension and population aging.

She has served on the Economic Council of Canada, the National Statistics Council (Statistics Canada) and the Institut de recherche et d'information sur la rémunération.

In 1994, Bellemare was appointed President and CEO of the Société québécoise de développement de la main-d'œuvre whose mandate was to manage federal and provincial labour force development programs. At its dissolution in 1997, Bellemare became Chair of the Commission des partenaires du marché du travail, where she served until 1999. She was part of the team which negotiated the labour market agreement between the Québec and the federal government.

Bellemare worked at the Conseil du Patronat du Québec from 2003 to 2007, becoming Senior Vice-President and Chief Economist. She subsequently became Special Economic Advisor to Quebec's Official Opposition Leader, Mario Dumont. She was a candidate for Action démocratique du Québec (ADQ) serving as the ADQ's spokesperson for public finance and employment.

Diane Bellemare was appointed to the Senate in 2012 by Prime Minister Harper and has sat as an independent since 2016.



PETER BOEHM

Peter Boehm was appointed to the Senate in October 2018. Previously, he was Deputy Minister for the G-7 Summit and Personal Representative of the Prime Minister (Sherpa). He served as Deputy Minister of International Development, Associate, and, subsequently, Senior Associate Deputy Minister of Foreign Affairs. From 2013 to 2017, he concurrently served as Sherpa for the G-8 and subsequent G-7 Summits, as well as the Nuclear Security Summit.

A former career foreign service officer, he served as Ambassador to Germany from 2008 to 2012 and previously as Assistant Deputy Minister for the Americas, North America and Consular Affairs. Abroad, he was Minister at the Canadian Embassy in Washington and Ambassador and Permanent Representative to the Organization of American States. He has held a variety of diplomatic positions including in Cuba and Costa Rica.

He is a recipient of the Public Service of Canada Outstanding Achievement Award and the Canadian Foreign Service Office Award for his contribution to advancing peace in Central America.

Born in Kitchener, Ontario, Mr. Boehm holds a PhD in History from the University of Edinburgh, a M.A. in International Affairs from the Norman Paterson School of International Affairs at Carleton University and a B.A. from Wilfrid Laurier University.



FRANCES LANKIN

Senator Frances Lankin has been a lifelong advocate for workers' and women's rights.

She was appointed to the Senate on March 2016. She previously served for 11 years in the Legislative Assembly of Ontario (1990-2001), holding the positions of Minister of Government Services and Chair of Management Board, Minister of Health and Long Term Care and Minister of Economic Development and Trade. She also spent more than 10 years as the CEO of United Way Toronto.

She has contributed to a number of diverse government bodies and initiatives and has served on several Crown, not-for-profit, charitable and corporate boards, including those of Equal Voice, The Canadian Foundation for Economic Education, the Toronto City Summit Alliance, the University of Toronto's School of Public Policy Advisory Committee, the Board of the Ontario Hospital Association, the Board of the Literary Review of Canada, the Mowat Centre's Advisory Committee, the National NewsMedia Council, the Ontario Press Council, the Institute of Corporate Directors, Metrolinx, Hydro One and the Ontario Lottery and Gaming Corporation.

Ms. Lankin is a Member of Privy Council and a Member of the Order of Canada. She has received four Honorary Doctorates and is a recipient of the Queen's Golden and Diamond Jubilee Medals. She is also the recipient of numerous awards and recognitions for her community work and involvement in the charitable sector.

ORIENTATION SPONSORS



Nutrien's roots run deep in Canada, so we are excited to be among the first to welcome newly-elected Members of Parliament to our nation's capital.

Each day, farmers across the globe must produce more nutritious food, and to do so in a manner that sustains the planet's finite resources. The world's population is expected to approach 10 billion by 2050 and growers will face mounting pressure to produce more and better-quality food on limited arable land, while minimizing impacts on the environment.

As Canada's largest agriculture company and the world's largest supplier of crop inputs and services, we are dedicated to helping meet this challenge through cutting-edge agronomic science and precision agriculture, and in partnership with you – our elected representatives.

Nutrien is a strong believer in working with government and we are proud to support Carleton University's Initiative for Parliamentary and Diplomatic Engagement. We look forward to connecting with you to learn from each other and collaborate for the betterment of Canada.

Chuck Magro
President & CEO
Nutrien



Welcome to the 2020 MP Orientation!

Your role as MPs is so essential to the health of our Canadian democracy, and we at Suncor are pleased to be playing a small part through our support of this event and Carleton University's Initiative for Parliamentary and Diplomatic Engagement.

In the course of your work to improve the lives of Canadians, some of you may become highly involved in issues and policies that relate to energy or environment. However, all of you as MPs will have opportunities to help shape the vision for the kind of country we wish to live in as both a large national producer and a consumer of diverse forms of energy.

At Suncor we not only want to succeed at the Canadian energy transformation which is underway to supply more energy to a growing world while at the same time reducing carbon emissions; we want to lead it. So we are working both to reduce carbon in our oil as well as offer our customers renewable fuels and power, including through the recently completed coast to coast fast-charging EV network at our Petro-Canada stations.

Succeeding at this energy transformation in Canada will depend on finding ways to collaborate, learn from each other, and shape the future together. I hope you will find the opportunities for learning and collaboration with each other over the next couple days to be both enjoyable and rewarding.

Sincerely,
Ginny Flood
VP Government Relations
Suncor

CANADA AND THE WORLD



THE RIGHT HONOURABLE DAVID JOHNSTON

The Right Honourable David Johnston was Canada's 28th governor general. During his mandate, he established the Rideau Hall Foundation (RHF), a registered charity that supports and amplifies the Office of the Governor General in its work to connect, honour and inspire Canadians. Today, he is actively involved as Chair of the RHF Board of Directors; serves as an Executive Advisor at Deloitte; and, Global Advisor to Fairfax. In 2018, he was appointed Colonel to the Royal Canadian Regiment.

Prior to his installation as governor general, Mr. Johnston was a professor of law for 45 years, and served as President of the University of Waterloo for two terms and Principal of McGill University for 3 terms. He was president of the Association of Universities and Colleges of Canada and of the Conférence des recteurs et des principaux des universités du Québec. He was the first non-U.S. citizen to be elected chair at Harvard University's Board of Overseers from which he graduated in 1963 magna cum laude and was twice named all-American in hockey and to Harvard's Athletic Hall of Fame.

Mr. Johnston holds degrees from Harvard, Cambridge and Queen's and has received 35 honorary degrees or fellowships. He has authored or co-authored 28 books. He has served on many provincial and federal task forces and committees, and has served on the boards of a number of public companies. He has been married for 54 years to Sharon and they have 5 daughters and 14 grandchildren.

CANADA: CHALLENGES AND OPPORTUNITIES



GLEN HODGSON

Glen Hodgson has 37 years of experience in Canadian and global macro-economics, fiscal and tax policy, international trade analysis and finance, and other “big picture” topics.

Mr. Hodgson’s career has spanned the Conference Board of Canada, where he was Senior Vice-President and Chief Economist for twelve years; the Canadian Department of Finance; the International Monetary Fund (IMF) in Washington D.C.; and Export Development Canada (EDC). His affiliations include: Senior Fellow at the C.D. Howe Institute; Fellow with the Public Policy Forum; Chief Economist with International Financial Consulting Ltd.

Mr. Hodgson’s topics of expertise and interest include Canadian, U.S. and global economic performance; fiscal and tax policy; the emerging low-carbon economy; managing catastrophic risk; globalization and trade; disruption and technology; and the business economics of sports. Recent major assignments include the federal legislative review of EDC, and research and presentations on the economics of climate change and sustainable finance.

Mr. Hodgson has co-authored two books and written over 400 reports, briefings and articles, with regular commentary in the Globe and Mail. He has delivered many presentations to audiences of all types and sizes, and done numerous media interviews via print, TV, radio and social media.

MARK CARNEY



Mark Carney is the UN Special Envoy for Climate Action and Finance. Since 2013, he has served as Governor of the Bank of England. He will finish his term in March 2020.

In addition to his duties as Governor of the Bank of England and Chair of the Monetary Policy Committee, Financial Policy Committee and the Prudential Regulation Committee, he serves as First Vice-Chair of the European Systemic Risk Board, a member of the Group of Thirty and the Foundation Board of the World Economic Forum.

Mr. Carney was born in Fort Smith, Northwest Territories in 1965. He received a bachelor’s degree in Economics from Harvard University and a master’s degree and doctorate in Economics from Oxford University.

After a thirteen-year career with Goldman Sachs in its London, Tokyo, New York and Toronto offices, Mr. Carney was appointed Deputy Governor of the Bank of Canada in 2003. He left the Bank of Canada to become Senior Associate Deputy Minister of Finance in 2004. He held this position until his appointment as Governor of the Bank of Canada in 2008. Mr. Carney served as Governor of the Bank of Canada and Chairman of its Board of Directors until 2013.



DARRELL BRICKER

Darrell Bricker holds a Ph.D. in Political Science from Carleton University, and a BA and MA from Wilfrid Laurier University. He has been awarded an Honorary Doctor of Laws Degree by Wilfrid Laurier University, which named him one of their top 100 graduates in the last 100 years. Mr. Bricker is also a Research Fellow with the Munk School of Global Affairs at the University of Toronto, and at the Centre for International Governance Innovation (CIGI) in Waterloo, Ontario.

Mr. Bricker has written six national bestselling books. His latest, *Empty Planet: The Shock of Global Population Decline* (with John Ibbittson) is a major release with Random House.

Mr. Bricker is a popular public speaker who regularly engages with audiences around the world. He's written articles for publications as diverse as Canada's *Globe and Mail* and France's *Le Monde*. He has also appeared on television and radio with all of Canada's major national networks, and around the world with news broadcast organizations such as CNN, the BBC and NPR.

CANADA: CHALLENGES AND OPPORTUNITIES PANEL



THE HONOURABLE PERRIN BEATTY

The Honourable Perrin Beatty, PC, OC, is the President and Chief Executive Officer of the 200,000-member Canadian Chamber of Commerce, Canada's largest and most representative national business association. Before joining the Canadian Chamber in August 2007, Mr. Beatty held the same role at Canadian Manufacturers & Exporters.

Mr. Beatty was first elected to the House of Commons as a Progressive Conservative in 1972. During his 21 years in Parliament, he served as Minister in seven different portfolios, including Treasury Board, National Revenue, Solicitor General, Defence, National Health and Welfare, Communications and External Affairs.

In 1994, Mr. Beatty joined a number of private sector boards, worked as a consultant in communications and was an Honorary Visiting Professor in Western University's Department of Political Science. From 1995 to 1999, he served as President and Chief Executive Officer of the Canadian Broadcasting Corporation.

Mr. Beatty served as Chancellor of the University of Ontario Institute of Technology from 2008 to 2015. He has received honorary degrees from Western University, the University of Ontario Institute of Technology and Wilfrid Laurier University. In 2018, Mr. Beatty was made an Officer of the Order of Canada.



CHANTAL HÉBERT

Chantal Hébert is a national affairs writer with the Toronto Star and a guest columnist for L'Actualité. She is a weekly participant on the political panel At Issue on the CBC's The National as well as Radio-Canada's Les Coulisses du pouvoir on television and Gravel le matin on Montreal radio. Ms. Hébert began her career in Toronto as a reporter for the regional newsroom of Radio-Canada in 1975 before moving on to Parliament Hill for Radio-Canada radio. She has served as parliamentary bureau chief for Le Devoir and La Presse.

Ms. Hébert is a graduate of Glendon College, York University. She is a Senior Fellow of Massey College at the University of Toronto and hold honorary degrees from a dozen Canadian universities. She is a recipient of two Asia-Pacific media fellowships (Malaysia and Japan). She is the 2005 recipient of the APEX Public Service Award. In 2006, she received the Hy Solomon award for excellence in journalism and public policy as well as York University's Pinnacle Achievement Bryden Alumni award.

In 2012, Ms. Hébert was appointed to the Order of Canada. Her second book entitled The Morning After, dealing with the 1995 Quebec referendum, was published simultaneously in both official languages in 2015. In 2019, her peers in the Parliamentary Press Gallery awarded her the Charles Lynch award for her longstanding coverage of national issues.



CAROL ANNE HILTON

Carol Anne Hilton is the CEO and Founder of The Indigenomics Institute. Ms. Hilton is a dynamic national Indigenous business leader and senior adviser with an international MBA from the University of Hertfordshire, England. She is of Nuuchahnulth descent from the Hesquiaht Nation on Vancouver Island.

Ms. Hilton has led the establishment of a line of thought called #indigenomics - growing from a single word to an entire movement focusing on the building and strengthening of Indigenous economies. She is the author of Indigenomics - Taking A Seat at the Economic Table.

Ms. Hilton currently serves on the BC Emerging Economy Task Force as an adviser to the Minister of Jobs, Trades and Technology and to the BC Indigenous Business and Investment Council for the Ministry of Indigenous Relations and Reconciliation. She was the only Indigenous person appointed to the Canadian Economic Growth Council. Her work has been recognized most recently with the national Excellence in Aboriginal Relations Award from the Canadian Council for Aboriginal Business and the CE Analytics Mastermind award.

Ms. Hilton currently serves as Director on the McGill University Institute for the Study of Canada, the BC Digital Supercluster and most recently as a juror on the Canadian Smart Cities Challenge. She is an instructor at Simon Fraser University's Community Economic Development Program and a faculty lead at the Banff Center's Indigenous Business Program.



HASSAN YUSSUFF

Hassan Yussuff is the first person of colour to lead Canada's union movement. After serving 15 years as Executive Vice-President and Secretary-Treasurer of the Canadian Labour Congress, Mr. Yussuff was elected President in 2014. Over his two terms as President, Mr. Yussuff has led Canada's unions in a major campaign to improve workplace rights and transform the way Canadians view the labour movement.

Mr. Yussuff has made Canada's social programs a key focus of his presidency. Under his leadership, the Canada Pension Plan was expanded for the first time in history. In 2017, Mr. Yussuff launched the CLC's national pharmacare campaign calling for universal prescription drug coverage for all Canadians. Making workplaces and public spaces safer has been another key priority for Mr. Yussuff. He has championed legislation to grant paid leave for survivors of domestic violence, address harassment and violence in the workplace, enshrine rights for migrant workers, and enact a national ban on asbestos.

Mr. Yussuff's advocacy has also earned him an international platform as President of the Trade Union Confederation of the Americas, from which he continues to champion equity and workers' rights around the world, challenge climate change and strive for a better world for future generations.

After immigrating from Guyana, Mr. Yussuff became a union member in 1976. He was elected union chairperson in his workplace at the age of 19. He climbed through the ranks of the Canadian Auto Workers union before becoming the organization's first Human Rights Director. This lifelong commitment to human rights has defined his career in the labour movement.

CHRIS HALL



Chris Hall is the CBC's National Affairs Editor and Host of the weekly political program, *The House*, on CBC Radio One and Sirius XM. He arrived in the network's Parliamentary Bureau back in 1998 intending to stay for four years. He's still there, and loving every minute of it.

Mr. Hall began his career in print with the *Ottawa Citizen* before moving to the CBC. Over the years his reporting has taken him across Canada, with postings in Toronto, Halifax and St. John's. His work has been recognized with both print and broadcast awards, including an RTNDA in 2006 for in-depth reporting on how Canada had become a haven for pirated goods.

In addition to his duties on *The House*, Mr. Hall writes a regular analysis column for CBC.ca and files reports for both radio and television news. He also hosts a weekly podcast edition of the program every Wednesday and serves as a regular panelist on *Power and Politics* on CBC News Network.

When he's not pouring over budgets, going through proposed legislation or interviewing political players, Mr. Hall can usually be found talking baseball with anyone who'll listen.

ORIENTATION SPONSORS



On behalf of TD Bank Group, it is my pleasure to welcome you, our newest Members of Parliament, to the 2020 Orientation Session.

As a Member of the 43rd Parliament, you are now part of our rich Canadian history. As you witnessed during your short December sitting, Parliament is a very special place and offers the ultimate opportunity for public service.

These next two days will help give you further insights into how this Canadian institution works so that you can proudly serve your constituents who selected you to be their representative. You will hear from experts on parliamentary life who will share their experiences on how to navigate the expectations of a new Member of Parliament.

TD continues to be a proud sponsor of this program and we are pleased to play a small role towards the betterment of our democracy.

I hope you enjoy the orientation session and wish you every success during this Parliament.

Sincerely,
Howie Millard
Associate Vice President, Government Relations
TD Bank Group

TOYOTA

On behalf of Toyota Canada, I would like to welcome you to the Initiative for Parliamentary and Diplomatic Engagement orientation program. Toyota is proud to support this initiative which we are confident will contribute to your journey as new Members of Parliament.

We believe the insights offered will further solidify your commitment to public service and, through you, further strengthen our Canadian parliamentary system.

We hope you find the next two days helpful and we look forward to working with you in your new role.

Stephen Beatty
Vice President, Corporate
Toyota Canada Inc.

CLOSING KEYNOTE



THE RIGHT HONOURABLE JEAN CHRETIEN

The Right Honourable Jean Chrétien was Canada's 20 prime minister serving from 1993-2003.

Mr. Chrétien was first elected to the House of Commons in 1963. During his career, he also served as Deputy Prime Minister, Minister of Finance, Minister of Industry, Trade and Commerce, Minister of National Revenue, Minister of Indian Affairs and Northern Development, President of the Treasury Board, Minister of Justice and Attorney General, Minister of Energy, Mines and Resources, Minister responsible for Francophone Affairs, Secretary of State for External Affairs, and Minister in charge of Social Development.

Early in his political career, Mr. Chrétien helped negotiate the patriation of the Canadian constitution as well as the Canadian Charter of Rights and Freedoms. As Prime Minister, he led the federal government to its first surplus in nearly 30 years.

Mr. Chrétien completed his law studies at Université Laval and was admitted to the Québec Bar in 1958. He is also a member of the Ontario Bar. He was awarded 15 honorary doctorates, including from Japan, the United States, Poland, Ukraine, Dominican Republic and Israel.

He is a Companion of the Order of Canada and, in 2009, he was awarded the Order of Merit by Her Majesty Elizabeth II. The recipient of numerous other honours and awards, he is involved in several international organizations dedicated to peace, democracy and other global concerns.

CLOSING REMARKS AND EVALUATION



DR. ANDRÉ PLOURDE

André Plourde is Professor in the Department of Economics and Dean of the Faculty of Public Affairs at Carleton University. From New Brunswick, he received his BA and MA in Economics from the University of New Brunswick, and a PhD in Economics from the University of British Columbia.

Dr. Plourde has also held academic positions at the University of Toronto, the University of Ottawa and the University of Alberta. In 1997-98, he was director of Economic Studies and Policy Analysis with the federal Department of Finance. In 2003-04, he served as associate assistant deputy minister for the Energy sector at Natural Resources Canada.

In 2007, Dr. Plourde was appointed to Alberta's Royalty Review Panel and also served as president of the International Association for Energy Economics. In 2010, he was a member of the Royal Society of Canada's expert panel on the environmental and health impacts of Canada's oil sands industry. His research interests have centered on energy economics and Canadian energy and environmental policy issues.

ACKNOWLEDGEMENTS

The Carleton Initiative for Parliamentary and Diplomatic Engagement would like to thank André Plourde, Colin Robertson and Christopher Waddell for their ongoing advice; the Parliamentary Centre and the Samara Centre for Democracy for assistance with panels; Charles Robert, Clerk of the House of Commons, for both support and facilitation of the event; and the Parliamentary Librarian, Heather Lank, for help with reference materials. The Initiative offers special thanks to Maria-Esther Coronado-Martinez and Élisabeth Châtillon.

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Scott Mackenzie, Senior National Manager

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Dr. Fen Osler Hampson, Chancellor's Professor, Norman Paterson School of International Affairs

Dr. Jonathan Malloy, Bell Chair in Canadian Parliamentary Democracy and Professor in the Department of Political Science

Dr. Paul Wilson, Associate Professor, Clayton H. Riddell Graduate Program in Political Management

Dr. Christopher Waddell, Program Director, School of Journalism and Design

Dr. Paul Thomas, Adjunct Research Professor, Department of Political Science and the Clayton H. Riddell Graduate Programme in Political Management

Rebecca Murray, Senior Development Officer, Faculty of Public Affairs

Maureen Boyd, Director, Initiative for Parliamentary and Diplomatic Engagement

Maria Esther Coronado Martinez, Event Coordinator, Initiative for Parliamentary and Diplomatic Engagement

ABOUT THE CARLETON INITIATIVE FOR PARLIAMENTARY AND DIPLOMATIC ENGAGEMENT

The Carleton Initiative for Parliamentary and Diplomatic Engagement was established in 2011 to provide welcome orientation to newly elected MPs and to newly arrived diplomats and to provide ongoing policy orientation to both communities. Since then, the Carleton Initiative has organized more than 35 events, many jointly co-sponsored by government and opposition MPs, on topics including cybersecurity, trade, energy, defence, foreign affairs, the north, water, housing and more. To date, more than 250 Members of Parliament as well as Senators, staffers and more than 100 Ambassadors, High Commissioners and other diplomats representing 70 countries have attended one or more events. The list of events and photos can be seen at www.carleton.ca/parldiplo

CARLETON UNIVERSITY

In 1942, Carleton University was established through a community movement to provide education and learning opportunities for veterans and wartime workers. Today, Carleton University is one of the most comprehensive and diverse educational institutions in Canada, and is home to more than 31,500 students and 2,000 faculty and staff. Carleton offers outstanding programs at both the undergraduate and graduate levels.

CAPITAL ADVANTAGE

Carleton's location in the nation's capital opens doors to unparalleled opportunities for research and education partnerships with government, NGOs, cultural organizations, international delegations, and high-tech industry and business.

FACULTY OF PUBLIC AFFAIRS

Carleton University is a leader in public affairs teaching and research.

The faculty brings together diverse academic units that prepare graduates to address regional and global challenges with the aim of building better societies, better democracy and informed citizens. Its graduates are leaders in fields such as politics, media and communications, economics, international relations and law.

Our Faculty of Public Affairs is home to highly respected graduate programs in the Norman Paterson School of International Affairs, the School of Public Policy and Administration and the School of Journalism and Communication. The Clayton H. Riddell Graduate Program in Political Management – a one-year, full-time master's degree program prepares students for careers as senior staff members to elected representatives, political managers and strategists, government relations consultants and political liaison officers for civil society organizations. The program directly influences the quality of political practice and decision-making in Canada.

