

2007-2008 Operating Budget Notes and Schedules

Table of Contents

Section	Topic	Page
1.0	Introduction	1
1.1	Operating Result	1
2.0	Operating Income	1
2.1	Government Operating Grants	1
2.2	Tuition Fees	2
	Undergraduate (Domestic)	2
	Graduate (Domestic)	5
	International	7
2.3	Miscellaneous Fees	9
2.4	Miscellaneous Income	9
2.5	Short-Term Interest Income	9
2.6	Departmental Income	10
2.7	2006-2007 Uncommitted Appropriations	10
3.0	Operating Expenditures	11
3.1	Compulsory and Discretionary Resource Allocation	11
3.2	Provisions and Contingencies	14
4.0	Conclusion	14
Appendix A	2007-2008 Proposed Operating Budget	15
Appendix B	2006-2007 and 2007-2008 Faculty and Staff Positions by Academic RPC	16
Appendix C	2007-2008 Detailed Budget Schedules	17

Carleton University – 2007-2008 Budget Notes

1.0 Introduction

The 2007-2008 Operating Budget is hereby presented to the Board of Governors for approval. The Budget, as shown on Appendix A, projects a \$1.0 million repayment of the accumulated deficit as mandated by the Board of Governors.

1.1 Operating Result

Appendix A to these notes shows the expected operating result. The details are as follows:

	<i>2006-2007 Budget</i>	<i>2007-2008 Proposed Budget</i>
	<i>(\$000's)</i>	<i>(\$000's)</i>
Income	254,381	264,728
Prior Year Uncommitted Appropriations	9,600	14,290
Expenditures and Transfers	262,981	278,018
Reduction in Accumulated Deficit	1,000	1,000

The following sections compare the 2007-2008 Proposed Budget with the 2006–2007 Approved Budget.

2.0 Operating Income

Operating income is expected to total \$264,728,000, \$10,347,000 in excess of the 2006–2007 Approved Budget. The \$10,347,000 is the sum of: increased grant income of \$3,365,000; increased tuition income of \$5,890,000; increased miscellaneous fees and income of \$785,000; an estimated increase of \$350,000 in short term interest income; and a decrease of \$43,000 in departmental income. Each category is reviewed below.

2.1 Government Operating Grants

Government grants are projected to be \$3,365,000 above that projected in the 2006–2007 Approved Budget.

<i>Government Grant</i>	<i>Approved 2006-2007 Budget</i>	<i>Proposed 2007-2008 Budget</i>	<i>Change</i>
	<i>(\$000's)</i>	<i>(\$000's)</i>	<i>(\$000's)</i>
Basic Grant	103,586	103,586	-
Accessibility Fund	1,892	4,899	3,007
Access to Higher Quality Education	13,216	12,566	(650)
Performance Funding	517	587	70
Provincial Research Overheads	1,148	1,435	287
Federal Research Overheads	3,997	4,197	200
Quality Assurance Fund	3,909	3,909	-
Access for the Disabled	381	552	171
Tuition Increase Replacement Grant	4,657	4,937	280
Total	133,303	136,668	3,365

During the 2006-2007 fiscal year, \$23,673,000 of Accessibility funding was rolled into the base operating grant. To assist with comparison, the amount transferred to the basic grant has been updated in the opening 2006-2007 figures. The 2007-2008 Accessibility Fund includes a projected increase of \$2,300,000 coming from graduate student growth. In addition to the \$136,668,000 grant income projected for 2007-2008, a one time only grant of \$10,940,000 was received April 10, 2007. This grant has been carried forward to 2007-2008 and is included in appropriations available (see section 2.7).

2.2 Tuition Fees

On March 8, 2006, the Minister of Training, Colleges and Universities provided institutions with draft guidelines intended to give direction on how to implement the new tuition fee policy. This is a regulated framework for all publicly funded programs. It allows for tuition fee differentiation based on program and program year of study. These guidelines are based on the principle that tuition fees may increase annually, within specified limits, and with the total tuition increase not to exceed 5%, excluding changes in enrolment. Subject to the total tuition increase cap of 5%, existing graduate and professional programs, may increase by no more than 8% for students in the first year of their program and 4% for students in continuing years of their program. Subject to the total tuition increase cap of 5%, existing arts and science and other selected public priority undergraduate programs, may increase by no more than 4.5% for students in the first year of their program and 4% for students in continuing years of their program.

Tuition revenues being projected in the Proposed Budget total \$115,879,000, \$5,890,000 more than those presented in the 2006-2007 Budget. It is assumed that first year enrolment will increase from 4,581 in 2006-2007, to 4,704 in 2007-2008.

The following **Undergraduate** rates will be applied:

Undergraduate First Year Fees	2006-2007 First Year Fee (\$)	2007-2008 First Year Fee (\$)	% Increase
<u>Domestic Students</u>			
Full-Time Undergraduate (per session)			
Bachelor of Arts	4,339	4,534	4.5%
Certificates	4,318	4,491	4.0%
Special Students	4,339	4,534	4.5%
Senior Citizens	3,471	3,627	4.5%
Bachelor of Science	4,339	4,534	4.5%
Bachelor of Mathematics	4,339	4,534	4.5%
Bachelor of Social Work	4,588	4,794	4.5%
Bachelor of Commerce	4,741	4,954	4.5%
Bachelor of Public Affairs and Policy Management	4,741	4,954	4.5%
Bachelor of Journalism	4,588	4,794	4.5%
Bachelor of International Business	5,212	5,447	4.5%
Bachelor of Music	4,696	4,907	4.5%
Bachelor of Humanities	4,588	4,794	4.5%
Bachelor of Architecture, Architectural Studies	5,292	5,530	4.5%
Bachelor of Industrial Design	5,292	5,530	4.5%
Bachelor of Engineering	5,985	6,254	4.5%
Bachelor of Computer Science	5,450	5,695	4.5%
Bachelor of Information Technology	4,860	5,079	4.5%
Part-Time Undergraduate (per credit)			
Bachelor of Arts	868	907	4.5%
Certificates	864	899	4.0%
Special Students	868	907	4.5%
Senior Citizens	694	725	4.5%
Bachelor of Science	868	907	4.5%
Bachelor of Mathematics	868	907	4.5%
Bachelor of Social Work	918	959	4.5%
Bachelor of Commerce	948	991	4.5%

Carleton University – 2007-2008 Budget Notes

Undergraduate First Year Fees (continued)	2006-2007 First Year Fee (\$)	2007-2008 First Year Fee (\$)	% Increase
Bachelor of Public Affairs and Policy Management	948	991	4.5%
Bachelor of Journalism	918	959	4.5%
Bachelor of International Business	1,042	1,089	4.5%
Bachelor of Music	939	981	4.5%
Bachelor of Humanities	918	959	4.5%
Bachelor of Architecture, Architectural Studies	1,058	1,106	4.5%
Bachelor of Industrial Design	882	922	4.5%
Bachelor of Engineering	998	1,043	4.5%
Bachelor of Computer Science	1,090	1,139	4.5%
Bachelor of Information Technology	972	1,016	4.5%

Undergraduate Second Year Fees	2006-2007 1st Year Fee (\$)	2007-2008 2nd Year Fee (\$)	% Increase
---	--	--	-----------------------

Domestic Students

Full-Time Undergraduate (per session)

Bachelor of Arts	4,339	4,513	4.0%
Certificates	4,318	4,491	4.0%
Senior Citizens	3,471	3,610	4.0%
Bachelor of Science	4,339	4,513	4.0%
Bachelor of Mathematics	4,339	4,513	4.0%
Bachelor of Social Work	4,588	4,772	4.0%
Bachelor of Commerce	4,741	4,931	4.0%
Bachelor of Public Affairs and Policy Management	4,741	4,931	4.0%
Bachelor of Journalism	5,019	5,220	4.0%
Bachelor of International Business	5,212	5,420	4.0%
Bachelor of Music	4,696	4,884	4.0%
Bachelor of Humanities	4,588	4,772	4.0%
Bachelor of Architecture, Architectural Studies	5,292	5,504	4.0%
Bachelor of Industrial Design	5,292	5,504	4.0%
Bachelor of Engineering	5,985	6,224	4.0%
Bachelor of Computer Science	5,450	5,668	4.0%
Bachelor of Information Technology	4,860	5,054	4.0%

Part-Time Undergraduate (per credit)

Bachelor of Arts	868	903	4.0%
Certificates	864	899	4.0%
Senior Citizens	694	722	4.0%
Bachelor of Science	868	903	4.0%
Bachelor of Mathematics	868	903	4.0%
Bachelor of Social Work	918	955	4.0%
Bachelor of Commerce	948	986	4.0%
Bachelor of Public Affairs and Policy Management	948	986	4.0%
Bachelor of Journalism	1,004	1,044	4.0%
Bachelor of International Business	1,042	1,084	4.0%
Bachelor of Music	939	977	4.0%

Carleton University – 2007-2008 Budget Notes

Undergraduate Second Year Fees (continued)	2006-2007 1st Year Fee (\$)	2007-2008 2nd Year Fee (\$)	% Increase
Bachelor of Humanities	918	955	4.0%
Bachelor of Architecture, Architectural Studies	1,058	1,100	4.0%
Bachelor of Industrial Design	882	917	4.0%
Bachelor of Engineering	998	1,038	4.0%
Bachelor of Computer Science	1,090	1,134	4.0%
Bachelor of Information Technology	972	1,011	4.0%

Undergraduate Upper Year Fees	2006-2007 Upper Year Fee (\$)	2007-2008 Upper Year Fee (\$)	% Increase
--	--	--	-----------------------

Domestic Students

Full-Time Undergraduate (per session)

Bachelor of Arts	4,318	4,491	4.0%
Certificates	4,318	4,491	4.0%
Senior Citizens	3,454	3,593	4.0%
Bachelor of Science	4,318	4,491	4.0%
Bachelor of Mathematics	4,318	4,491	4.0%
Bachelor of Social Work	4,566	4,749	4.0%
Bachelor of Commerce	4,701	4,889	4.0%
Bachelor of Public Affairs and Policy Management	4,566	4,749	4.0%
Bachelor of Journalism	5,019	5,220	4.0%
Bachelor of International Business	5,167	5,374	4.0%
Bachelor of Music	4,674	4,861	4.0%
Bachelor of Humanities	4,566	4,749	4.0%
Bachelor of Architecture, Architectural Studies	5,096	5,300	4.0%
Bachelor of Industrial Design	5,096	5,300	4.0%
Bachelor of Engineering	5,764	5,995	4.0%
Bachelor of Computer Science	5,248	5,458	4.0%
Bachelor of Information Technology	4,680	4,867	4.0%

Part-Time Undergraduate (per credit)

Bachelor of Arts	864	899	4.1%
Certificates	864	899	4.1%
Senior Citizens	691	719	4.1%
Bachelor of Science	864	899	4.1%
Bachelor of Mathematics	864	899	4.1%
Bachelor of Social Work	913	950	4.1%
Bachelor of Commerce	940	978	4.1%
Bachelor of Public Affairs and Policy Management	913	950	4.1%
Bachelor of Journalism	1,004	1,044	4.0%
Bachelor of International Business	1,033	1,074	4.0%
Bachelor of Music	935	972	4.0%
Bachelor of Humanities	913	950	4.1%
Bachelor of Architecture, Architectural Studies	1,019	1,060	4.0%
Bachelor of Industrial Design	849	883	4.0%
Bachelor of Engineering	960	998	4.0%
Bachelor of Computer Science	1,050	1,092	4.0%
Bachelor of Information Technology	936	973	4.0%

Carleton University – 2007-2008 Budget Notes

The following **Graduate** rates will be applied:

Graduate First Year Fees	2006-2007 First Year Fee (\$)	2007-2008 First Year Fee (\$)	% Increase
<u>Domestic Students</u>			
Full-Time Graduate (per term)			
MSc (Information and Systems Science)	1,982	2,022	2.0%
Masters of Engineering	2,141	2,141	-
PhD of Engineering	1,982	2,022	2.0%
Masters of Applied Science	1,982	2,022	2.0%
Masters/ PhD of Computer Science	1,982	2,022	2.0%
Masters of Architecture	2,141	2,141	-
M. Journalism, MA Public Administration, MA International Affairs, Diploma of Public Administration and MBA Programs	2,004	2,164	8.0%
Masters of Social Work	2,004	2,044	2.0%
Qualifying Year – except Architecture	2,170	2,267	4.5%
Qualifying Year – Architecture	2,646	2,765	4.5%
Senior Citizens	1,485	1,514	2.0%
All Other Graduate Programs	1,856	1,893	2.0%
Part-Time Graduate (per term)			
MSc (Information and Systems Science), Masters and PhD in Computer Science, Masters of Applied Science, PhD in Engineering and Q-Year Architecture			
½ Credit	678	692	2.1%
2 or More ½ Credits	991	1,011	2.0%
Part-Time Graduate (per term)			
Masters Social Work			
½ Credit	687	701	2.0%
2 or More ½ Credits	1,002	1,022	2.0%
Part-Time Graduate (per term)			
M. Journalism, MA Public Administration, MA International Affairs, Diploma of Public Administration and MBA programs			
½ Credit	687	742	8.0%
2 or More ½ Credits	1,002	1,082	8.0%
Part-Time Graduate (per term)			
Masters of Engineering and Masters of Architecture programs			
½ Credit	732	732	-
2 or More ½ Credits	1,070	1,070	-
Part-Time Graduate (per term)			
Senior Citizens			
½ Credit	509	519	2.0%
2 or More ½ Credits	742	757	2.0%

Carleton University – 2007-2008 Budget Notes

Graduate First Year Fees (continued)	2006-2007 First Year Fee (\$)	2007-2008 First Year Fee (\$)	% Increase
Part-Time Graduate (per term)			
All Other Graduate Programs			
½ Credit	636	649	2.0%
2 or More ½ Credits	928	947	2.0%
Graduate Certificates (per ½ course)	1,500	1,500	-

Graduate Upper Year Fees	2006-2007 1st Year Fee (\$)	2007-2008 Upper Year Fee (\$)	% Increase
-------------------------------------	--	--	-----------------------

Domestic Students

Full-Time Graduate (per term)

MSc (Information and Systems Science)	1,982	2,022	2.0%
Masters of Engineering	2,141	2,141	-
PhD of Engineering	1,982	2,022	2.0%
Masters of Applied Science	1,982	2,022	2.0%
Masters/ PhD of Computer Science	1,982	2,022	2.0%
Masters of Architecture	2,141	2,141	-
M. Journalism, MA Public Administration, MA International Affairs, Diploma of Public Administration and MBA programs	2,004	2,084	4.0%
Masters Social Work	2,004	2,044	2.0%
Senior Citizens	1,485	1,514	2.0%
All Other Graduate Programs	1,856	1,893	2.0%

Part-Time Graduate (per term)

MSc (Information and Systems Science), Masters and PhD in Computer Science, Masters of Applied Science, and PhD in Engineering			
½ Credit	678	692	2.1%
2 or More ½ Credits	991	1,011	2.0%

Part-Time Graduate (per term)

Masters Social Work			
½ Credit	687	701	2.0%
2 or More ½ Credits	1,002	1,022	2.0%

Part-Time Graduate (per term)

M. Journalism, MA Public Administration, MA International Affairs, Diploma of Public Administration and MBA programs			
½ Credit	687	715	4.1%
2 or More ½ Credits	1,002	1,042	4.0%

Carleton University – 2007-2008 Budget Notes

Graduate Upper Year Fees (continued)	2006-2007 1st Year Fee (\$)	2007-2008 Upper Year Fee (\$)	% Increase
Part-Time Graduate (per term)			
Masters of Engineering and Masters of Architecture programs			
½ Credit	732	732	-
2 or More ½ Credits	1,070	1,070	-
Part-Time Graduate (per term)			
Senior Citizens			
½ Credit	509	519	2.0%
2 or More ½ Credits	742	757	2.0%
Part-Time Graduate (per term)			
All Other Graduate Programs			
½ Credit	636	649	2.0%
2 or More ½ Credits	928	947	2.0%

The following *International Student* rates will be applied:

International Students Undergraduate	2006-2007 Fee (\$)	2007-2008 Fee (\$)	% Increase
Full-Time Undergraduate (per academic year)			
Journalism, Public Affairs and Policy Management, Computer Science, Industrial Design, and Architecture	13,377	14,180	6.0%
Commerce, International Business	12,656	13,415	6.0%
Engineering and Information Technology	13,738	14,562	6.0%
Special Students	12,042	12,765	6.0%
Senior Citizens	3,471	3,627	4.5%
All Other Undergraduate Programs (Including B.A. and B.Sc. and Certificates)	12,042	12,765	6.0%
Part-time Undergraduate (per year)			
Part-time fees (per credit)	2,572	2,726	6.0%
International Students Graduate	2006-2007 Fee (\$)	2007-2008 Fee (\$)	% Increase
Full-Time Graduate (per term)			
Masters of Applied Science	4,660	4,753	2.0%
M.B.A.	4,887	5,278	8.0%
Masters / PhD Computer Science and Masters Information and Systems Science	4,373	4,460	2.0%
Masters of Engineering	4,940	4,940	-
PhD Engineering	4,660	4,753	2.0%
Masters of Architecture	4,534	4,625	2.0%

Carleton University – 2007-2008 Budget Notes

International Students Graduate (continued)	2006-2007 Fee (\$)	2007-2008 Fee (\$)	% Increase
Full-Time Graduate (per term) (con't)			
M. Journalism, MA Public Administration, MA International Affairs, Diploma of Public Administration and MBA programs	4,534	4,897	8.0%
Master Social Work	4,534	4,625	2.0%
Qualifying Year - except Architecture	6,021	6,382	6.0%
Qualifying Year - Architecture	6,689	7,090	6.0%
Senior Citizens	1,485	1,514	2.0%
All Other Graduate Programs	4,277	4,363	2.0%
Part-Time Graduate (per term)			
M. Journalism, MA Public Administration, MA International Affairs, Diploma of Public Administration and MBA programs			
½ Credit	1,579	1,705	8.0%
2 or More ½ Credits	2,287	2,470	8.0%
M. Engineering			
½ Credit	1,579	1,579	-
2 or More ½ Credits	2,287	2,287	-
Master Social Work, M. Architecture and Q-Year Architecture			
½ Credit	1,579	1,611	2.0%
2 or More ½ Credits	2,287	2,333	2.0%
Senior Citizens			
½ Credit	509	519	2.0%
2 or More ½ Credits	742	757	2.0%
All Other Graduate Programs			
½ Credit	1,490	1,520	2.0%
2 or More ½ Credits	2,158	2,201	2.0%

The following compares tuition revenue by category from the 2006-2007 Budget to the 2007-2008 proposed Budget:

	2006-2007 Budget	2007-2008 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Undergraduate Fees	89,058	93,125	4,067
Summer Session Fees	7,945	8,620	675
Graduate Fees	12,986	14,134	1,148
Total	109,989	115,879	5,890

2.3 Miscellaneous Fees

The estimates for miscellaneous fees exceed those in the 2006–2007 Proposed Budget by \$565,000. The main components are as follows:

	2006-2007 Budget	2007-2008 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Application Fees	993	1,225	232
Deferred Payment/Late Registration	1,040	1,285	245
OSAP Processing Fee	165	210	45
Omnibus Fee	670	703	33
Other Fees and Charges	382	392	10
Total	3,250	3,815	565

2.4 Miscellaneous Income

Miscellaneous income is expected to total \$3,170,000, which is \$220,000 in excess of that in the 2006–2007 Approved Budget. The major components of miscellaneous income are detailed below:

	2006-2007 Budget	2007-2008 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
<u>Overhead Recoveries</u>			
Ancillary Overhead Recovery	630	610	(20)
Rental of Facilities	915	815	(100)
Library Fines & Fees	192	232	40
Pension Plan Recovery	100	100	-
Endowment Fund Recovery	900	900	0
Univ of Ottawa Exchange Recovery	-	300	300
Other	213	213	-
Total	2,950	3,170	220

2.5 Short-Term Interest Income

Short-term interest income is now expected to total \$3,250,000 as compared to an estimate of \$2,900,000 in the 2006-2007 Approved Budget. The breakdown is as follows:

	2006-2007 Budget	2007-2008 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Interest on Cash Flows	1,750	2,100	350
Endowment Income*	330	330	-
Interest Charges to Ancillaries & Internal Loans	820	820	-
Total	2,900	3,250	350

* The endowment income included in the operating budget relates to those endowments for which a specific purpose has not been designated by the donor (i.e. unrestricted).

Carleton University – 2007-2008 Budget Notes

The majority of the University's endowments have been given a specific designation by the donor and as such, are restricted endowments. The following compares 2006-2007 income distributed for restricted endowments with an estimate of the 2007-2008 distribution.

	2006-2007 Distribution	2007-2008 Distribution	Change
Purpose	(\$000's)	(\$000's)	(\$000's)
Scholarships	1,913	2,295	382
OSOTF Bursaries	2,954	3,544	590
Chairs	415	498	83
Sprott School of Business Endowment	785	942	157
Other Bursaries	307	369	62
Other Restricted Endowments	1,495	1,794	299
Total	7,869	9,442	1,573

2.6 Departmental Income

There are two types of departmental income. In its simplest form, departmental income represents sales of goods and services by departments (e.g. the rental of videos and equipment by the instructional media center). Departmental income also encompasses various recoveries of salary from agencies external to the University (e.g. industry, foundations, etc.).

Beginning in 2003-2004, salary recovery grants from research funding agencies are not shown as departmental income, but are included in net salary expenditures as an internal recovery. This is to avoid the double counting of income as research and operating.

	2006-2007 Fiscal Budget	2007-2008 Fiscal Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Externally Funded Salaries and Benefits	223	127	(96)
General Sales and Services: Stores, SEM	35	32	(3)
CUTV Sales and Rentals	290	290	-
IMS Sales and Rentals	63	63	-
CCS Sales and Rentals	121	74	(47)
Trademark Advertising	40	40	-
C.I.E. Workshop Fees	425	465	40
Pension Office Recovery	183	200	17
International Recruitment Fee	-	40	40
Co-Op Office fees	525	525	-
Ombudsman recovery: CUSA, advertising	84	90	6
Total	1,989	1,946	(43)

2.7 2006-2007 Uncommitted Appropriations

It is estimated that \$14,240,000 in appropriations will be available to carry forward from 2006-2007, for use in 2007-2008. The total carried forward is comprised of \$3,300,000 expected in general surplus from 2006-2007, plus \$10,940,000 received from the Ministry as a one-time year-end grant.

3.0 Operating Expenditures

Operating expenditures now being proposed total \$277,968,000, which compares to the amount of \$262,981,000 in the 2006 – 2007 Approved Budget.

3.1 Compulsory and Discretionary Resource Allocation

The resource allocations for 2007-2008 include:

	<i>Budget Reduction Applied</i>	<i>Resources Allocated</i>
	(\$000's)	(\$000's)
a) Arts & Social Sciences	(515)	3,217
b) Public Affairs	(321)	1,773
c) Sprott School of Business	-	803
d) Science	-	785
e) Engineering	(107)	903
f) Vice-President (Academic)	-	4,056
g) Library	-	965
h) Vice-President (Research and International)	-	385
i) Vice-President (Finance and Administration)	-	323
Renovations and University-Wide Expenses	-	2,100
j) President	-	770
k) Advancement	-	200
l) University Budgets	-	3,254
Total	(943)	19,534

The budget reduction applies to faculty retirements.

Notes:

	(\$000's)
a) Allocations to Arts and Social Sciences	
New and replacement tenure track faculty positions	829
Neuroscience animal care	170
Neuroscience staff position	45
Undergraduate TA's	170
Faculty recruitment	400
Term and contract instructors	1,228
Arts One Program	175
Other expenditures	200
	<u>3,217</u>
b) Allocations to Public Affairs	
New and replacement tenure track faculty positions	625
Contract instructors	200
First year seminars	208
Term instructors	540
Undergraduate TA's	150
Other expenditures	50
	<u>1,773</u>

Carleton University – 2007-2008 Budget Notes

c) Allocations to Sprott School of Business

New and replacement tenure track faculty positions	543
Contract instructors	120
Undergraduate TA's	140
	<hr/>
	803

d) Allocations to Science

Contract instructors	300
Teaching equipment	200
Undergraduate TA's	235
Other expenditures	50
	<hr/>
	785

e) Allocations to Engineering & Design

New and replacement tenure track faculty positions	553
Biomedical and mechanical labs	150
Sustainable and renewable energy labs	200
	<hr/>
	903

f) Allocations to Academic Administration and Student Services

Undergraduate scholarships	230
Graduate scholarships	2,300
Scheduling and examination invigilation	268
Student recruitment	315
IMS renewal	500
Other expenditures	443
	<hr/>
	4,056

g) Library

Library materials	455
Renovations	200
Student staffing and extended hours	120
Other expenditures	190
	<hr/>
	965

h) Allocations to Research and International

Publications and events	100
Consultants	100
Foundry student support	185
	<hr/>
	385

i) Vice-President (Finance and Administration)**RPC Expenses**

HR staff and pension system	63
IT Security	200
Web Development	60
	<hr/>
	323

i) Vice-President (Finance and Administration) (continued)

Renovations and University-Wide Expenses

Administrative systems enhancements	700
Campus lighting	350
Athletics turf	300
SLALS office renovations	350
Washroom upgrades	400
	<u>2,100</u>

j) President

University Communications operations	70
Advertising campaign	700
	<u>770</u>

k) Advancement

General initiatives	200
	<u>200</u>

l) University Budget Expense Increases/(Decreases)

Membership fees	31
Space charges	(25)
Insurance	(13)
Utilities	378
Cleaning	36
Building retrofit provision	2,000
Campus network upgrade	4,000
Convocation	110
(a) Staff benefits	(1,833)
(b) Interfund transfers	(1,430)
	<u>3,254</u>

(a) The University will have up to 6 months in premium holiday for long-term disability, dental and extended health benefits due to surpluses that have resulted from positive claim experience.

(b) The Operating Fund will receive private support via fundraising to offset additional costs in graduate and undergraduate scholarship support.

3.2 Provisions and Contingencies

The 2007-2008 Proposed Budget contains the following provisions and contingencies:

	2007-2008 Proposed Budget
	(\$000's)
a) Compensation	8,106
b) Mid Year Requirements	2,189
c) Pension Plan	7,800
d) New Academic Initiatives	2,400
Total provisions and contingencies	20,495

- a) The compensation contingency is for salaries and benefits, and is based on agreed or expected collective bargaining results and past experience.
- b) The mid year fund is for unforeseen or foreseen, but not immediately quantifiable, expenditures that arise during the year.
- c) Current pension plan valuations indicate that a \$21 million solvency deficit exists which must be amortized over 5 years possibly commencing in 2006-2007. With this allocation of \$7,800,000 the University will have \$18,800,000 in reserves for the required monthly payment. This amount is sufficient to meet the requirement within the current three year planning period.
- d) A provision for new academic initiatives of \$2,400,000 is being proposed for 2007-2008.

4.0 Conclusion

The 2007-2008 Budget being proposed meets the objective set out by the Board in the spring of 2002 in that a \$1,000,000 reduction in the accumulated deficit is projected. The 2007-2008 Budget is therefore respectfully submitted to the Board of Governors.

D.R. Watt
Vice-President (Finance and
Administration)

J.T. Sullivan
Director of Finance

Carleton University
2007-2008 Proposed Operating Budget
(\$000's)

	Approved Budget 2006-2007	Proposed Budget 2007-2008	Change
<u>Income:</u>			
Government Grants	133,303	136,668	3,365
Tuition Fees	109,989	115,879	5,890
Misc. Fees and Income	6,200	6,985	785
Short-Term Interest Income	2,900	3,250	350
Departmental Income	<u>1,989</u>	<u>1,946</u>	<u>(43)</u>
Total Income	254,381	264,728	10,347
2005-2006 Uncommitted Appropriations	9,600	14,240	4,640
<u>Expenditures & Transfers:</u>			
Faculty of Arts and Social Sciences	31,498	34,791	3,293
Faculty of Public Affairs	21,705	21,852	147
Sprott School of Business	6,247	6,253	6
Faculty of Science	17,293	16,887	(406)
Faculty of Engineering and Design	19,108	20,102	994
Academic Administration and Student Services	38,634	41,766	3,132
Library	13,134	13,497	363
Research and International	3,301	2,306	(995)
Finance and Administration	33,400	28,638	(4,762)
President	3,679	4,376	697
Advancement	2,556	2,370	(186)
University Budgets and Transfers	53,021	57,411	4,390
Provisions and Contingencies	19,405	27,719	8,314
Total Expenditures and Transfers	<u>262,981</u>	<u>277,968</u>	<u>14,987</u>
Reduction in Accumulated Deficit	<u>1,000</u>	<u>1,000</u>	<u>-</u>

Carleton University - 2007-2008 Budget Notes

Faculty and Staff Positions Included in the Opening Budget
Academic RPCs, 2006/2007 and 2007/2008

Department/RPC	2006/2007		2007/2008		Change 06/07 to 07/08	
	Faculty FTE*	Staff FTE*	Faculty FTE*	Staff FTE*	Faculty FTE*	Staff FTE*
ICSLAC	4.9	1.0	5.1	1.0	0.2	0.0
Canadian Studies	6.7	2.0	7.7	2.0	1.0	0.0
English	25.7	3.0	27.7	3.0	2.0	0.0
French	14.0	2.0	14.0	2.0	0.0	0.0
History	28.4	3.5	28.3	3.0	-0.1	-0.5
Philosophy	10.9	1.0	12.3	1.0	1.4	0.0
Art & Culture	27.0	8.0	28.3	8.0	1.3	0.0
SLALS (1)	36.8	8.0	38.3	8.0	1.5	0.0
Humanities	14.9	3.0	17.9	3.0	3.0	0.0
Interdisciplinary Studies	3.0	1.0	4.5	1.0	1.5	0.0
Cognitive Science	4.0	1.0	4.2	1.0	0.2	0.0
Art Gallery	0.0	3.5	0.0	3.5	0.0	0.0
Geography	23.5	6.0	24.0	6.0	0.5	0.0
Sociology & Anthropology	33.7	5.0	34.2	5.0	0.5	0.0
Psychology	44.8	6.0	44.3	6.0	-0.5	0.0
Women's Studies	4.3	2.0	3.8	2.0	-0.5	0.0
Life Sciences	0.0	4.0	0.0	5.0	0.0	1.0
CIE	5.0	4.5	5.5	4.5	0.5	0.0
Other	8.0	9.0	2.0	10.0	-6.0	1.0
TOTAL ARTS & SOCIAL SCIENCES	295.6	73.5	302.1	75.0	6.5	1.5
Journalism	27.5	6.0	28.0	6.0	0.5	0.0
Economics	25.5	5.0	27.5	5.5	2.0	0.5
Law	28.5	5.0	28.5	5.5	0.0	0.5
Kroeger College	0.0	1.5	0.0	1.5	0.0	0.0
Political Science	33.8	4.5	34.8	4.5	1.0	0.0
Public Policy Administration	19.2	4.0	19.0	4.0	-0.3	0.0
Social Work	15.6	4.0	15.6	4.0	0.0	0.0
CCJ	1.0	2.0	4.0	2.0	3.0	0.0
EURUS	1.5	1.0	1.5	1.0	0.0	0.0
International Affairs	16.2	5.0	16.2	5.0	0.0	0.0
Political Economy	0.4	1.0	0.4	1.0	0.0	0.0
Other	0.0	8.0	0.0	7.0	0.0	-1.0
TOTAL PUBLIC AFFAIRS	169.2	47.0	175.5	47.0	6.2	0.0
Business	42.0	14.5	49.0	13.5	7.0	-1.0
TOTAL BUSINESS	42.0	14.5	49.0	13.5	7.0	-1.0
Natural Sciences	0.0	9.0	0.0	2.0	0.0	-7.0
Biology	24.3	12.0	23.8	16.0	-0.5	4.0
Chemistry	14.5	6.8	14.5	8.8	0.0	2.0
Earth Sciences	9.5	4.5	9.5	6.0	0.0	1.5
Mathematics & Statistics	36.0	7.0	36.0	7.0	0.0	0.0
Physics	16.0	6.3	16.0	8.3	0.0	2.0
Biochemistry	2.5	0.0	2.0	0.0	-0.5	0.0
Integrated Science	0.6	0.0	0.6	0.0	0.0	0.0
Environmental Science	2.6	0.0	2.6	1.0	0.0	1.0
Computer Science	28.0	9.0	27.0	9.0	-1.0	0.0
TSE	0.5	0.0	0.5	0.0	0.0	0.0
Other	0.0	4.3	0.0	4.3	0.0	0.0
TOTAL SCIENCE	134.5	58.9	132.5	62.4	-2.0	3.5
Civil & Environmental	19.0	7.0	20.0	8.0	1.0	1.0
Electronics	21.0	7.5	22.0	7.5	1.0	0.0
Mechanical & Aerospace	30.0	11.0	33.0	11.0	3.0	0.0
Systems & Computer	40.0	10.0	42.0	10.0	2.0	0.0
Joint Information Technology	7.0	2.0	7.0	3.0	0.0	1.0
Engineering General	0.0	12.5	2.0	10.0	2.0	-2.5
Industrial Design	6.0	5.5	6.0	5.5	0.0	0.0
Architecture	15.5	8.0	15.5	8.0	0.0	0.0
TOTAL ENGINEERING & DESIGN	138.5	63.5	147.5	63.0	9.0	-0.5
Central: new programs	0.0	0.0	2.0	0.0	2.0	0.0
TOTAL UNIVERSITY	779.8	257.4	808.5	260.9	28.7	3.5

*Positions measured in Full-Time Equivalents (FTEs) and include continuing positions only.

(1) 2006-2007 numbers restated for consistency

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Arts & Social Sciences								
002 Institute of Comparative Studies in Literature, Art & Culture	2006/2007	548,591	0	7,374	-117,384	438,581	0	438,581
	2007/2008	597,637	0	8,374	-141,136	464,875	0	464,875
	Inc. (Dec.)	49,046	0	1,000	-23,752	26,294	0	26,294
	%	8.9%	n/a	13.6%	20.2%	6.0%	n/a	6.0%
004 Canadian Studies	2006/2007	548,528	96,810	15,436	0	660,774	0	660,774
	2007/2008	660,330	99,714	17,518	0	777,562	0	777,562
	Inc. (Dec.)	111,802	2,904	2,082	0	116,788	0	116,788
	%	20.4%	3.0%	13.5%	n/a	17.7%	n/a	17.7%
013 English Language & Literature	2006/2007	2,058,280	154,729	31,838	0	2,244,847	0	2,244,847
	2007/2008	2,385,139	159,371	36,838	0	2,581,348	0	2,581,348
	Inc. (Dec.)	326,859	4,642	5,000	0	336,501	0	336,501
	%	15.9%	3.0%	15.7%	n/a	15.0%	n/a	15.0%
016 French	2006/2007	1,167,146	95,844	33,028	0	1,296,018	0	1,296,018
	2007/2008	1,298,725	102,998	36,428	0	1,438,151	0	1,438,151
	Inc. (Dec.)	131,579	7,154	3,400	0	142,133	0	142,133
	%	11.3%	7.5%	10.3%	n/a	11.0%	n/a	11.0%
022 History	2006/2007	2,503,041	162,694	26,063	0	2,691,798	0	2,691,798
	2007/2008	2,653,498	167,575	30,063	0	2,851,136	0	2,851,136
	Inc. (Dec.)	150,457	4,881	4,000	0	159,338	0	159,338
	%	6.0%	3.0%	15.3%	n/a	5.9%	n/a	5.9%
040 Philosophy	2006/2007	1,127,997	0	9,674	0	1,137,671	0	1,137,671
	2007/2008	1,004,489	0	12,674	0	1,017,163	0	1,017,163
	Inc. (Dec.)	-123,508	0	3,000	0	-120,508	0	-120,508
	%	-10.9%	n/a	31.0%	0.0%	-10.6%	n/a	-10.6%
050 School for Studies in Art & Culture	2006/2007	2,524,847	426,971	150,903	-114,063	2,988,658	0	2,988,658
	2007/2008	2,732,302	438,825	154,903	-98,494	3,227,536	0	3,227,536
	Inc. (Dec.)	207,455	11,854	4,000	15,569	238,878	0	238,878
	%	8.2%	2.8%	2.7%	-13.6%	8.0%	n/a	8.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
051 School of Linguistics & Applied Language Studies	2006/2007	3,256,408	392,928	37,711	-79,148	3,607,899	0	3,607,899
	2007/2008	3,165,581	407,749	42,711	-45,441	3,570,600	0	3,570,600
	Inc. (Dec.)	-90,827	14,821	5,000	33,707	-37,299	0	-37,299
	%	-2.8%	3.8%	13.3%	-42.6%	-1.0%	n/a	-1.0%
055 College of the Humanities	2006/2007	1,363,735	146,321	34,877	0	1,544,933	0	1,544,933
	2007/2008	1,589,476	152,701	37,877	0	1,780,054	0	1,780,054
	Inc. (Dec.)	225,741	6,380	3,000	0	235,121	0	235,121
	%	16.6%	4.4%	8.6%	n/a	15.2%	n/a	15.2%
057 Institute of Interdisciplinary Studies	2006/2007	264,929	0	6,828	0	271,757	0	271,757
	2007/2008	375,449	0	9,828	0	385,277	0	385,277
	Inc. (Dec.)	110,520	0	3,000	0	113,520	0	113,520
	%	41.7%	n/a	43.9%	n/a	41.8%	n/a	41.8%
058 Institute of Cognitive Science	2006/2007	313,450	0	6,800	0	320,250	0	320,250
	2007/2008	367,907	0	8,800	0	376,707	0	376,707
	Inc. (Dec.)	54,457	0	2,000	0	56,457	0	56,457
	%	n/a	n/a	29.4%	n/a	17.6%	n/a	17.6%
081 Art Gallery	2006/2007	0	195,332	110,696	0	306,028	0	306,028
	2007/2008	0	201,192	114,100	0	315,292	0	315,292
	Inc. (Dec.)	0	5,860	3,404	0	9,264	0	9,264
	%	n/a	3.0%	3.1%	n/a	3.0%	n/a	3.0%
087 Office of the Dean of Arts & Social Sciences	2006/2007	36,642	524,361	1,157,410	0	1,718,413	0	1,718,413
	2007/2008	42,407	560,244	27,410	0	630,061	0	630,061
	Inc. (Dec.)	5,765	35,883	-1,130,000	0	-1,088,352	0	-1,088,352
	%	15.7%	6.8%	-97.6%	n/a	-63.3%	n/a	-63.3%
088 Office of the First Year	2006/2007	0	0	25,000	0	25,000	0	25,000
	2007/2008	0	0	25,000	0	25,000	0	25,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
089 Arts & Social Sciences-General	2006/2007	413,763	0	769,215	-114,135	1,068,843	0	1,068,843
086 Public Relations	2007/2008	563,615	0	2,861,290	-120,886	3,304,019	0	3,304,019
	Inc. (Dec.)	149,852	0	2,092,075	-6,751	2,235,176	0	2,235,176
	%	36.2%	n/a	272.0%	5.9%	209.1%	n/a	209.1%
097 Geography	2006/2007	2,180,541	299,425	75,770	-112,055	2,443,681	0	2,443,681
	2007/2008	2,202,347	307,536	85,270	-78,003	2,517,150	0	2,517,150
	Inc. (Dec.)	21,806	8,111	9,500	34,052	73,469	0	73,469
	%	1.0%	2.7%	12.5%	-30.4%	3.0%	n/a	3.0%
098 Environmental Studies	2006/2007	0	0	4,180	0	4,180	0	4,180
	2007/2008	0	0	4,180	0	4,180	0	4,180
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
112 Sociology & Anthropology	2006/2007	3,023,459	242,542	57,808	-134,143	3,189,666	0	3,189,666
	2007/2008	3,112,988	250,738	59,808	0	3,423,534	0	3,423,534
	Inc. (Dec.)	89,529	8,196	2,000	134,143	233,868	0	233,868
	%	3.0%	3.4%	3.5%	-100.0%	7.3%	n/a	7.3%
118 Psychology	2006/2007	3,838,501	270,689	77,482	-200,448	3,986,224	0	3,986,224
	2007/2008	4,028,984	283,018	79,482	-252,344	4,139,140	0	4,139,140
	Inc. (Dec.)	190,483	12,329	2,000	-51,896	152,916	0	152,916
	%	5.0%	4.6%	2.6%	25.9%	3.8%	n/a	3.8%
124 Women's Studies	2006/2007	343,398	91,658	7,980	0	443,036	-20,000	423,036
	2007/2008	312,268	94,408	9,980	-20,000	396,656	0	396,656
	Inc. (Dec.)	3,200	2,750	2,000	-20,000	-46,380	20,000	-26,380
	%	0.9%	3.0%	25.1%	n/a	-10.5%	-100.0%	-6.2%
216 Institute of Neuroscience	2006/2007	3,200	194,275	51,132	0	248,607	-1,000	247,607
	2007/2008	4,100	241,122	230,132	0	475,354	0	475,354
	Inc. (Dec.)	900	46,847	179,000	0	226,747	1,000	227,747
	%	28.1%	24.1%	350.1%	n/a	91.2%	-100.0%	92.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
396 Centre for Initiatives in Education	2006/2007	340,051	229,755	355,891	-64,852	860,845	-424,550	436,295
	2007/2008	339,481	244,878	506,330	0	1,090,689	-465,250	625,439
	Inc. (Dec.)	-570	15,123	150,439	64,852	229,844	-40,700	189,144
	%	-0.2%	6.6%	42.3%	n/a	26.7%	9.6%	43.4%
Salary Reallocations	2006/2007	-187,440	187,440	0	0	0	0	0
	2007/2008	-195,101	195,101	0	0	0	0	0
Total - Faculty of Arts & Social Science	2006/2007	25,669,067	3,711,774	3,053,096	-936,228	31,497,709	-445,550	31,052,159
	2007/2008	27,241,622	3,907,170	4,398,996	-756,304	34,791,484	-465,250	34,326,234
	Inc. (Dec.)	1,572,555	195,396	1,345,900	179,924	3,293,775	-19,700	3,274,075
	%	6.1%	5.3%	44.1%	-19.2%	10.5%	4.4%	10.5%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Public Affairs								
031 School of Journalism	2006/2007	2,592,680	300,054	1,716,789	-302,809	4,306,714	0	4,306,714
	2007/2008	2,784,626	310,306	316,789	-336,194	3,075,527	0	3,075,527
	Inc. (Dec.)	191,946	10,252	-1,400,000	-33,385	-1,231,187	0	-1,231,187
	%	7.4%	3.4%	-81.5%	11.0%	-28.6%	n/a	-28.6%
094 Economics	2006/2007	2,618,321	246,397	92,528	-13,861	2,943,385	0	2,943,385
	2007/2008	2,910,547	275,291	92,528	0	3,278,366	0	3,278,366
	Inc. (Dec.)	292,226	28,894	0	13,861	334,981	0	334,981
	%	11.2%	11.7%	0.0%	-100.0%	11.4%	n/a	11.4%
100 Law	2006/2007	2,512,354	223,219	150,135	-61,264	2,824,444	0	2,824,444
	2007/2008	2,669,321	261,009	150,135	-64,921	3,015,544	0	3,015,544
	Inc. (Dec.)	156,967	37,790	0	-3,657	191,100	0	191,100
	%	6.2%	16.9%	0.0%	6.0%	6.8%	n/a	6.8%
101 Kroeger College of Public Affairs	2006/2007	0	0	168,664	0	168,664	0	168,664
	2007/2008	0	0	171,340	0	171,340	0	171,340
	Inc. (Dec.)	0	0	2,676	0	2,676	0	2,676
	%	n/a	n/a	1.6%	n/a	1.6%	n/a	1.6%
103 Political Science	2006/2007	3,066,399	211,877	43,908	-74,308	3,247,876	0	3,247,876
	2007/2008	3,258,571	220,907	43,908	-77,013	3,446,373	0	3,446,373
	Inc. (Dec.)	192,172	9,030	0	-2,705	198,497	0	198,497
	%	6.3%	4.3%	0.0%	3.6%	6.1%	n/a	6.1%
106 Public Administration	2006/2007	2,023,762	199,449	30,181	-179,386	2,074,006	0	2,074,006
	2007/2008	2,124,846	207,954	30,181	-195,226	2,167,755	0	2,167,755
	Inc. (Dec.)	101,084	8,505	0	-15,840	93,749	0	93,749
	%	5.0%	4.3%	0.0%	8.8%	4.5%	n/a	4.5%
109 School of Social Work	2006/2007	1,449,350	205,710	57,571	-47,952	1,664,679	0	1,664,679
	2007/2008	1,599,686	211,881	57,571	-121,946	1,747,192	0	1,747,192
	Inc. (Dec.)	150,336	6,171	0	-73,994	82,513	0	82,513
	%	10.4%	3.0%	0.0%	154.3%	5.0%	n/a	5.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
113 Institute of Criminology & Criminal Justice	2006/2007	0	186,796	36,737	0	223,533	0	223,533
	2007/2008	274,468	110,803	36,737	0	422,008	0	422,008
	Inc. (Dec.)	274,468	-75,993	0	0	198,475	0	198,475
	%	n/a	-40.7%	0.0%	n/a	88.8%	n/a	88.8%
115 Institute of European & Russian Studies	2006/2007	218,303	0	42,170	-14,159	246,314	0	246,314
	2007/2008	214,961	0	42,170	-5,660	251,471	0	251,471
	Inc. (Dec.)	-3,342	0	0	8,499	5,157	0	5,157
	%	-1.5%	n/a	0.0%	-60.0%	2.1%	n/a	2.1%
121 Norman Paterson School of International Affairs 1211 NPSIA Resource Centre	2006/2007	1,623,713	246,868	27,528	-253,442	1,644,667	0	1,644,667
	2007/2008	1,633,057	254,275	28,028	-169,605	1,745,755	0	1,745,755
	Inc. (Dec.)	9,344	7,407	500	83,837	101,088	0	101,088
	%	0.6%	3.0%	1.8%	-33.1%	6.1%	n/a	6.1%
127 Institute of Political Economy	2006/2007	94,160	0	67,647	0	161,807	0	161,807
	2007/2008	99,115	0	67,647	0	166,762	0	166,762
	Inc. (Dec.)	4,955	0	0	0	4,955	0	4,955
	%	5.3%	n/a	0.0%	n/a	3.1%	n/a	3.1%
162 Office of the Dean of Public Affairs	2006/2007	640,457	454,903	1,092,895	0	2,188,255	0	2,188,255
	2007/2008	583,428	398,057	1,283,507	0	2,264,992	0	2,264,992
	Inc. (Dec.)	-57,029	-56,846	190,612	0	76,737	0	76,737
	%	-8.9%	-12.5%	17.4%	n/a	3.5%	n/a	3.5%
164 Public Affairs - General 1641 Public Affairs Contingencies	2006/2007	0	0	10,298	0	10,298	0	10,298
	2007/2008	0	0	99,237	0	99,237	0	99,237
	Inc. (Dec.)	0	0	88,939	0	88,939	0	88,939
	%	n/a	n/a	863.7%	n/a	863.7%	n/a	863.7%
Salary Reallocations	2006/2007	-9,814	86,736	-76,922	0	0	0	0
	2007/2008	-94,165	173,763	-79,598	0	0	0	0
Total - Faculty of Public Affairs	2006/2007	21,649,271	2,362,009	3,460,129	-947,181	21,704,642	0	21,704,642
	2007/2008	23,156,855	2,424,246	2,340,180	-970,565	21,852,322	0	21,852,322
	Inc. (Dec.)	1,507,584	62,237	-1,119,949	-23,384	147,680	0	147,680
	%	7.0%	2.6%	-32.4%	2.5%	0.7%	n/a	0.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Sprott School of Business								
091 Sprott School of Business	2006/2007	4,819,586	676,920	832,945	-82,831	6,246,620	0	6,246,620
	2007/2008	5,098,394	723,338	430,995	0	6,252,727	0	6,252,727
	Inc. (Dec.)	278,808	46,418	-401,950	82,831	6,107	0	6,107
	%	5.8%	6.9%	-48.3%	-100.0%	0.1%	n/a	0.1%
Total - Sprott School of Business								
	2006/2007	4,819,586	676,920	832,945	-82,831	6,246,620	0	6,246,620
	2007/2008	5,098,394	723,338	430,995	0	6,252,727	0	6,252,727
	Inc. (Dec.)	278,808	46,418	-401,950	82,831	6,107	0	6,107
	%	5.8%	6.9%	-48.3%	-100.0%	0.1%	n/a	0.1%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Science								
165 Science Stores	2006/2007	0	446,326	32,568	0	478,894	-10,000	468,894
	2007/2008	0	105,020	16,358	0	121,378	-10,000	111,378
	Inc. (Dec.)	0	-341,306	-16,210	0	-357,516	0	-357,516
	%	n/a	-76.5%	-49.8%	n/a	-74.7%	0.0%	-76.2%
166 Biology 193 Biology Centre-Grad Studies	2006/2007	1,990,519	669,571	144,655	-159,401	2,645,344	0	2,645,344
	2007/2008	2,101,506	868,220	151,651	-152,515	2,968,862	0	2,968,862
	Inc. (Dec.)	110,987	198,649	6,996	6,886	323,518	0	323,518
	%	5.6%	29.7%	4.8%	-4.3%	12.2%	n/a	12.2%
169 Chemistry 187 Institute of Graduate Studies in Chemistry	2006/2007	1,404,869	378,214	159,433	-315,809	1,626,707	0	1,626,707
	2007/2008	1,461,284	503,528	152,055	-336,514	1,780,353	0	1,780,353
	Inc. (Dec.)	56,415	125,314	-7,378	-20,705	153,646	0	153,646
	%	4.0%	33.1%	-4.6%	6.6%	9.4%	n/a	9.4%
172 Earth Sciences 173 Scanning Electron Microscope 190 Centre for Geoscience Studies	2006/2007	922,409	239,380	99,937	0	1,261,726	-24,100	1,237,626
	2007/2008	914,282	317,273	100,661	-2,000	1,330,216	-22,100	1,308,116
	Inc. (Dec.)	-8,127	77,893	724	-2,000	68,490	2,000	70,490
	%	-0.9%	32.5%	0.7%	n/a	5.4%	-8.3%	5.7%
175 Mathematics & Statistics 199 Institute of Math & Statistics	2006/2007	2,983,100	354,273	198,139	-35,499	3,500,013	0	3,500,013
	2007/2008	3,061,024	364,309	160,639	0	3,585,972	0	3,585,972
	Inc. (Dec.)	77,924	10,036	-37,500	35,499	85,959	0	85,959
	%	2.6%	2.8%	-18.9%	-100.0%	2.5%	n/a	2.5%
178 Physics 196 Centre for Grad Study-Physics	2006/2007	1,565,303	345,061	125,674	-502,137	1,533,901	0	1,533,901
	2007/2008	1,632,133	453,325	126,946	-533,779	1,678,625	0	1,678,625
	Inc. (Dec.)	66,830	108,264	1,272	-31,642	144,724	0	144,724
	%	4.3%	31.4%	1.0%	6.3%	9.4%	n/a	9.4%
181 Biochemistry	2006/2007	166,249	0	36,393	0	202,642	0	202,642
	2007/2008	149,036	0	40,334	0	189,370	0	189,370
	Inc. (Dec.)	-17,213	0	3,941	0	-13,272	0	-13,272
	%	-10.4%	n/a	10.8%	n/a	-6.5%	n/a	-6.5%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
185 Environmental Science Committee	2006/2007	202,992	0	35,834	0	238,826	0	238,826
	2007/2008	208,318	0	83,315	0	291,633	0	291,633
	Inc. (Dec.)	5,326	0	47,481	0	52,807	0	52,807
	%	2.6%	n/a	132.5%	n/a	22.1%	n/a	22.1%
222 Technology, Society & Environment	2006/2007	0	0	62,399	0	62,399	0	62,399
	2007/2008	0	0	65,084	0	65,084	0	65,084
	Inc. (Dec.)	0	0	2,685	0	2,685	0	2,685
	%	n/a	n/a	4.3%	n/a	4.3%	n/a	4.3%
225 School of Computer Science 202 Ottawa-Carleton Institute for Computer Science	2006/2007	2,914,116	481,530	161,152	-238,786	3,318,012	0	3,318,012
	2007/2008	2,932,824	501,136	161,688	-211,594	3,384,054	0	3,384,054
	Inc. (Dec.)	18,708	19,606	536	27,192	66,042	0	66,042
	%	0.6%	4.1%	0.3%	-11.4%	2.0%	n/a	2.0%
237 Office of the Dean of Science	2006/2007	30,657	287,172	59,112	0	376,941	0	376,941
	2007/2008	34,927	251,215	59,112	0	345,254	0	345,254
	Inc. (Dec.)	4,270	-35,957	0	0	-31,687	0	-31,687
	%	13.9%	-12.5%	0.0%	n/a	-8.4%	n/a	-8.4%
239 Science-General 184 Integrated Science Studies	2006/2007	49,747	0	1,997,934	0	2,047,681	0	2,047,681
	2007/2008	58,369	0	1,088,004	0	1,146,373	0	1,146,373
	Inc. (Dec.)	8,622	0	-909,930	0	-901,308	0	-901,308
	%	17.3%	n/a	-45.5%	n/a	-44.0%	n/a	-44.0%
Salary Reallocations	2006/2007	44,178	0	-44,178	0	0	0	0
	2007/2008	46,863	46,209	-93,072	0	0	0	0
Total - Faculty of Science	2006/2007	12,274,139	3,201,527	3,069,052	-1,251,632	17,293,086	-34,100	17,258,986
	2007/2008	12,600,566	3,410,235	2,112,775	-1,236,402	16,887,174	-32,100	16,855,074
	Inc. (Dec.)	326,427	208,708	-956,277	15,230	-405,912	2,000	-403,912
	%	2.7%	6.5%	-31.2%	-1.2%	-2.3%	-5.9%	-2.3%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Engineering & Design								
241 Civil & Environmental Engineering	2006/2007	1,868,003	355,991	162,841	-199,019	2,187,816	0	2,187,816
	2007/2008	2,023,974	411,135	165,119	-300,997	2,299,231	0	2,299,231
	Inc. (Dec.)	155,971	55,144	2,278	-101,978	111,415	0	111,415
	%	8.3%	15.5%	1.4%	51.2%	5.1%	n/a	5.1%
244 Electronic Engineering	2006/2007	2,177,888	390,078	187,208	-109,892	2,645,282	0	2,645,282
	2007/2008	2,468,802	399,862	187,834	-223,141	2,833,357	0	2,833,357
	Inc. (Dec.)	290,914	9,784	626	-113,249	188,075	0	188,075
	%	13.4%	2.5%	0.3%	103.1%	7.1%	n/a	7.1%
247 Mechanical & Aerospace Engineering	2006/2007	2,874,757	590,909	231,971	-167,500	3,530,137	0	3,530,137
	2007/2008	3,291,461	616,570	236,614	-173,349	3,971,296	0	3,971,296
	Inc. (Dec.)	416,704	25,661	4,643	-5,849	441,159	0	441,159
	%	14.5%	4.3%	2.0%	n/a	12.5%	n/a	12.5%
250 Systems & Computer Engineering	2006/2007	4,051,565	495,058	736,100	-222,103	5,060,620	-87,000	4,973,620
	2007/2008	4,486,894	517,043	248,222	-310,273	4,941,886	-87,000	4,854,886
	Inc. (Dec.)	435,329	21,985	-487,878	-88,170	-118,734	0	-118,734
	%	10.7%	4.4%	-66.3%	39.7%	-2.3%	0.0%	-2.4%
259 School of Information Technology	2006/2007	568,665	83,980	106,673	0	759,318	0	759,318
	2007/2008	650,293	126,811	97,132	0	874,236	0	874,236
	Inc. (Dec.)	81,628	42,831	-9,541	0	114,918	0	114,918
	%	14.4%	51.0%	-8.9%	n/a	15.1%	n/a	15.1%
265 Engineering-General	2006/2007	109,221	683,797	1,090,733	0	1,883,751	0	1,883,751
	2007/2008	165,083	548,510	1,265,450	0	1,979,043	0	1,979,043
	Inc. (Dec.)	55,862	-135,287	174,717	0	95,292	0	95,292
	%	51.1%	-19.8%	16.0%	n/a	5.1%	n/a	5.1%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
270 School of Industrial Design	2006/2007	543,678	287,635	97,871	0	929,184	0	929,184
	2007/2008	570,010	298,938	101,084	0	970,032	0	970,032
	Inc. (Dec.)	26,332	11,303	3,213	0	40,848	0	40,848
	%	4.8%	3.9%	3.3%	n/a	4.4%	n/a	4.4%
280 School of Architecture	2006/2007	1,325,675	405,625	380,952	0	2,112,252	0	2,112,252
	2007/2008	1,415,564	423,231	394,236	0	2,233,031	0	2,233,031
	Inc. (Dec.)	89,889	17,606	13,284	0	120,779	0	120,779
	%	6.8%	4.3%	3.5%	n/a	5.7%	n/a	5.7%
Total - Faculty of Engineering & Design	2006/2007	13,519,452	3,293,073	2,994,349	-698,514	19,108,360	-87,000	19,021,360
	2007/2008	15,072,081	3,342,100	2,695,691	-1,007,760	20,102,112	-87,000	20,015,112
	Inc. (Dec.)	1,552,629	49,027	-298,658	-309,246	993,752	0	993,752
	%	11.5%	1.5%	-10.0%	44.3%	5.2%	0.0%	5.2%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Academic Administration & Student Services								
Vice-President Academic & Provost								
395 Office of the Vice-President Academic & Provost	2006/2007	0	437,984	124,388	0	562,372	0	562,372
	2007/2008	0	392,618	115,935	0	508,553	0	508,553
399 Faculty Recruitment & Support	Inc. (Dec.)	0	-45,366	-8,453	0	-53,819	0	-53,819
	%	n/a	-10.4%	-6.8%	n/a	-9.6%	n/a	-9.6%
445 Miscellaneous Academic - Vice-President Academic	2006/2007	0	57,000	411,503	0	468,503	0	468,503
	2007/2008	0	0	367,787	0	367,787	0	367,787
	Inc. (Dec.)	0	-57,000	-43,716	0	-100,716	0	-100,716
	%	n/a	n/a	-10.6%	n/a	-21.5%	n/a	-21.5%
618 Ombudsman's Office	2006/2007	0	112,566	54,832	0	167,398	-83,700	83,698
	2007/2008	0	121,745	52,782	0	174,527	-89,263	85,264
	Inc. (Dec.)	0	9,179	-2,050	0	7,129	-5,563	1,566
	%	n/a	8.2%	-3.7%	n/a	4.3%	6.6%	1.9%
Total - Vice-President Academic & Provost	2006/2007	0	607,550	590,723	0	1,198,273	-83,700	1,114,573
	2007/2008	0	514,363	536,504	0	1,050,867	-89,263	961,604
	Inc. (Dec.)	0	-93,187	-54,219	0	-147,406	-5,563	-152,969
	%	n/a	-15.3%	-9.2%	n/a	-12.3%	6.6%	-13.7%
Enrolment Management								
473 Admissions Services	2006/2007	0	1,170,254	246,593	0	1,416,847	0	1,416,847
	2007/2008	0	1,266,386	301,755	0	1,568,141	-40,000	1,528,141
	Inc. (Dec.)	0	96,132	55,162	0	151,294	-40,000	111,294
	%	n/a	8.21%	22.4%	n/a	10.7%	n/a	7.9%
474 International Recruitment	2006/2007	0	0	200,000	0	200,000	0	200,000
	2007/2008	0	0	340,000	0	340,000	0	340,000
	Inc. (Dec.)	0	0	140,000	0	140,000	0	140,000
	%	n/a	n/a	70.0%	n/a	70.0%	n/a	70.0%
475 Undergrad Recruitment Office	2006/2007	0	603,527	457,566	0	1,061,093	0	1,061,093
	2007/2008	0	615,084	632,566	0	1,247,650	0	1,247,650
	Inc. (Dec.)	0	11,557	175,000	0	186,557	0	186,557
	%	n/a	1.9%	38.2%	n/a	17.6%	n/a	17.6%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
477 Telecounselling Centre	2006/2007	0	0	101,500	0	101,500	0	101,500
	2007/2008	0	0	101,500	0	101,500	0	101,500
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
561 Awards Office	2006/2007	0	547,814	137,739	-166,500	519,053	0	519,053
	2007/2008	0	570,434	140,466	-166,500	544,400	0	544,400
	Inc. (Dec.)	0	22,620	2,727	0	25,347	0	25,347
	%	n/a	4.1%	2.0%	0.0%	4.9%	n/a	4.9%
566 Enrolment Management	2006/2007	0	249,145	668,723	0	917,868	0	917,868
	2007/2008	0	120,347	627,851	0	748,198	0	748,198
	Inc. (Dec.)	0	-128,798	-40,872	0	-169,670	0	-169,670
	%	n/a	-51.7%	-6.1%	n/a	-18.5%	n/a	-18.5%
580 Undergraduate Student Support	2006/2007	0	0	5,889,000	0	5,889,000	0	5,889,000
	2007/2008	0	0	6,119,000	0	6,119,000	0	6,119,000
	Inc. (Dec.)	0	0	230,000	0	230,000	0	230,000
	%	n/a	n/a	3.9%	n/a	3.9%	n/a	3.9%
Total - Enrolment Management	2006/2007	0	2,570,740	7,701,121	-166,500	10,105,361	0	10,105,361
	2007/2008	0	2,572,251	8,263,138	-166,500	10,668,889	-40,000	10,628,889
	Inc. (Dec.)	0	1,511	562,017	0	563,528	-40,000	523,528
	%	n/a	0.1%	7.3%	0.0%	5.6%	n/a	5.2%
Director of Student Affairs								
398 Office - Director of Student Affairs	2006/2007	0	389,544	161,895	0	551,439	0	551,439
	2007/2008	0	273,690	50,351	0	324,041	0	324,041
	Inc. (Dec.)	0	-115,854	-111,544	0	-227,398	0	-227,398
	%	n/a	-29.7%	-68.9%	n/a	-41.2%	n/a	-41.2%
564 Paul Menton Centre	2006/2007	0	395,532	152,148	0	547,680	-114,662	433,018
	2007/2008	0	492,423	203,116	0	695,539	0	695,539
	Inc. (Dec.)	0	96,891	50,968	0	147,859	114,662	262,521
	%	n/a	24.5%	33.5%	n/a	27.0%	-100.0%	60.6%
565 International Student Advisory	2006/2007	0	179,082	33,711	0	212,793	0	212,793
	2007/2008	0	243,051	31,115	0	274,166	0	274,166
	Inc. (Dec.)	0	63,969	-2,596	0	61,373	0	61,373
	%	n/a	35.7%	-7.7%	n/a	28.8%	n/a	28.8%

	Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Total - Director Student Affairs							
2006/2007	0	964,158	347,754	0	1,311,912	-114,662	1,197,250
2007/2008	0	1,009,164	284,582	0	1,293,746	0	1,293,746
Inc. (Dec.)	0	45,006	-63,172	0	-18,166	114,662	96,496
%	n/a	4.7%	-18.2%	n/a	-1.4%	-100.0%	8.1%
University Registrar							
404 University Registrarial Services							
2006/2007	0	2,211,830	520,096	0	2,731,926	0	2,731,926
2007/2008	0	2,283,468	512,965	0	2,796,433	0	2,796,433
Inc. (Dec.)	0	71,638	-7,131	0	64,507	0	64,507
%	n/a	3.2%	-1.4%	n/a	2.4%	n/a	2.4%
405 University Calendars							
2006/2007	0	0	71,966	0	71,966	0	71,966
2007/2008	0	0	83,000	0	83,000	0	83,000
Inc. (Dec.)	0	0	11,034	0	11,034	0	11,034
%	n/a	n/a	15.3%	n/a	15.3%	n/a	15.3%
476 Scheduling & Exam Services							
2006/2007	0	217,955	666,745	0	884,700	0	884,700
2007/2008	0	269,969	613,145	0	883,114	0	883,114
Inc. (Dec.)	0	52,014	-53,600	0	-1,586	0	-1,586
%	n/a	23.9%	-8.0%	n/a	-0.2%	n/a	-0.2%
Total - University Registrar							
2006/2007	0	2,429,785	1,258,807	0	3,688,592	0	3,688,592
2007/2008	0	2,553,437	1,209,110	0	3,762,547	0	3,762,547
Inc. (Dec.)	0	123,652	-49,697	0	73,955	0	73,955
%	n/a	5.1%	-3.9%	n/a	2.0%	n/a	2.0%
Associate Vice-President Student & Academic Support Services							
394 Student Academic Success Centre							
2006/2007	0	603,361	135,995	0	739,356	0	739,356
2007/2008	0	675,788	141,974	0	817,762	0	817,762
Inc. (Dec.)	0	72,427	5,979	0	78,406	0	78,406
%	n/a	12.0%	4.4%	n/a	10.6%	n/a	10.6%
397 Carleton University Co-op Office							
2006/2007	0	1,231,217	348,306	0	1,579,523	-525,000	1,054,523
2007/2008	0	1,405,083	337,543	0	1,742,626	-525,000	1,217,626
Inc. (Dec.)	0	173,866	-10,763	0	163,103	0	163,103
%	n/a	14.1%	-3.1%	n/a	10.3%	0.0%	15.5%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
400 First Year Experience Office	2006/2007	0	175,617	135,000	0	310,617	0	310,617
	2007/2008	0	182,807	25,000	0	207,807	0	207,807
	Inc. (Dec.)	0	7,190	0	0	-102,810	0	-102,810
	%	n/a	4.1%	0.0%	n/a	-33.1%	n/a	-33.1%
440 Office of Associate Vice- President Student & Academic Support Services	2006/2007	0	210,000	0	0	210,000	0	210,000
	2007/2008	0	210,038	137,646	0	347,684	0	347,684
	Inc. (Dec.)	0	38	137,646	0	137,684	0	137,684
	%	n/a	0.0%	n/a	n/a	65.6%	n/a	65.6%
446 Learning Commons	2006/2007	0	0	108,460	0	108,460	0	108,460
	2007/2008	0	0	108,460	0	108,460	0	108,460
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Total - Associate Vice-President Student & Academic Support Services	2006/2007	0	2,220,195	727,761	0	2,947,956	-525,000	2,422,956
	2007/2008	0	2,473,716	750,623	0	3,224,339	-525,000	2,699,339
	Inc. (Dec.)	0	253,521	22,862	0	276,383	0	276,383
	%	n/a	11.4%	3.1%	n/a	9.4%	0.0%	11.4%
Education Development Centre								
381 Instructional Media Services	2006/2007	0	1,203,935	822,448	0	2,026,383	-62,696	1,963,687
	2007/2008	0	1,251,962	622,448	0	1,874,410	-62,696	1,811,714
	Inc. (Dec.)	0	48,027	-200,000	0	-151,973	0	-151,973
	%	n/a	4.0%	-24.3%	n/a	-7.5%	0.0%	-7.7%
386 Education Development Centre	2006/2007	0	1,001,473	334,550	0	1,336,023	0	1,336,023
	2007/2008	0	992,713	292,735	0	1,285,448	0	1,285,448
	Inc. (Dec.)	0	-8,760	-41,815	0	-50,575	0	-50,575
	%	n/a	-0.9%	-12.5%	n/a	-3.8%	n/a	-3.8%
387 Carleton University Television (CUTV)	2006/2007	0	109,247	143,857	0	253,104	-290,000	-36,896
	2007/2008	0	133,987	143,857	0	277,844	-290,000	-12,156
	Inc. (Dec.)	0	24,740	0	0	24,740	0	24,740
	%	n/a	22.6%	0.0%	n/a	9.8%	0.0%	-67.1%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
388 EDC Enrichment Mini Courses	2006/2007	0	0	34,461	0	34,461	0	34,461
	2007/2008	0	0	34,461	0	34,461	0	34,461
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Total - Education Development Centre	2006/2007	0	2,314,655	1,335,316	0	3,649,971	-352,696	3,297,275
	2007/2008	0	2,378,662	1,093,501	0	3,472,163	-352,696	3,119,467
	Inc. (Dec.)	0	64,007	-241,815	0	-177,808	0	-177,808
	%	n/a	2.8%	-18.1%	n/a	-4.9%	0.0%	-5.4%
Faculty of Graduate Studies								
301 Graduate Studies Office	2006/2007	25,439	938,270	649,649	-83,250	1,530,108	0	1,530,108
	2007/2008	25,000	1,104,065	341,860	-83,250	1,387,675	0	1,387,675
	Inc. (Dec.)	-439	165,795	-307,789	0	-142,433	0	-142,433
	%	-1.7%	17.7%	-47.4%	0.0%	-9.3%	n/a	-9.3%
309 Academic Assistants	2006/2007	0	0	8,791,542	0	8,791,542	0	8,791,542
	2007/2008	0	0	8,285,522	0	8,285,522	0	8,285,522
	Inc. (Dec.)	0	0	-506,020	0	-506,020	0	-506,020
	%	n/a	n/a	-5.8%	n/a	-5.8%	n/a	-5.8%
582 Graduate Student Support	2006/2007	0	0	5,410,000	0	5,410,000	0	5,410,000
	2007/2008	0	0	8,620,000	0	8,620,000	0	8,620,000
	Inc. (Dec.)	0	0	3,210,000	0	3,210,000	0	3,210,000
	%	n/a	n/a	59.3%	n/a	59.3%	n/a	59.3%
Total - Graduate Studies	2006/2007	25,439	938,270	14,851,191	-83,250	15,731,650	0	15,731,650
	2007/2008	25,000	1,104,065	17,247,382	-83,250	18,293,197	0	18,293,197
	Inc. (Dec.)	-439	165,795	2,396,191	0	2,561,547	0	2,561,547
	%	n/a	17.7%	16.1%	n/a	16.3%	n/a	16.3%
Salary Reallocations	2006/2007	0	0	0	0	0	0	0
	2007/2008	0	58,293	-58,293	0	0	0	0
Total - Academic Administration & Student Services	2006/2007	25,439	12,045,353	26,812,673	-249,750	38,633,715	-1,076,058	37,557,657
	2007/2008	25,000	12,663,951	29,326,547	-249,750	41,765,748	-1,006,959	40,758,789
	Inc. (Dec.)	-439	618,598	2,513,874	0	3,132,033	69,099	3,201,132
	%	-1.7%	5.1%	9.4%	0.0%	8.1%	-6.4%	8.5%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$	
Library									
456 Library	2006/2007	1,942,563	4,782,327	6,399,795	0	13,124,685	0	13,124,685	
	2007/2008	2,057,476	4,932,677	6,506,631	0	13,496,784	0	13,496,784	
	Inc. (Dec.)	114,913	150,350	106,836	0	372,099	0	372,099	
	%	5.9%	3.1%	1.7%	n/a	2.8%	n/a	2.8%	
457 Archives	2006/2007	0	4,106	5,400	0	9,506	0	9,506	
	2007/2008	0	0	0	0	0	0	0	
	Inc. (Dec.)	0	-4,106	-5,400	0	-9,506	0	-9,506	
	%	n/a	-100.0%	-100.0%	n/a	-100.0%	n/a	-100.0%	
Total - Library		2006/2007	1,942,563	4,786,433	6,405,195	0	13,134,191	0	13,134,191
		2007/2008	2,057,476	4,932,677	6,506,631	0	13,496,784	0	13,496,784
		Inc. (Dec.)	114,913	146,244	101,436	0	362,593	0	362,593
		%	5.9%	3.1%	1.6%	n/a	2.8%	n/a	2.8%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Research & International								
370 Office of Vice-President Research & International	2006/2007	0	723,512	1,245,261	0	1,968,773	0	1,968,773
	2007/2008	0	741,654	273,438	0	1,015,092	0	1,015,092
	Inc. (Dec.)	0	18,142	-971,823	0	-953,681	0	-953,681
	%	n/a	2.5%	-78.0%	n/a	-48.4%	n/a	-48.4%
371 Carleton International	2006/2007	0	195,980	69,480	0	265,460	0	265,460
	2007/2008	0	144,685	69,480	0	214,165	0	214,165
	Inc. (Dec.)	0	-51,295	0	0	-51,295	0	-51,295
	%	n/a	-26.2%	0.0%	n/a	-19.3%	n/a	-19.3%
372 Office of Research Services	2006/2007	0	382,915	533,259	0	916,174	0	916,174
	2007/2008	0	338,672	533,259	0	871,931	0	871,931
	Inc. (Dec.)	0	-44,243	0	0	-44,243	0	-44,243
	%	n/a	-11.6%	0.0%	n/a	-4.8%	n/a	-4.8%
373 Technology & Research Development	2006/2007	0	0	150,904	0	150,904	0	150,904
	2007/2008	0	0	204,759	0	204,759	0	204,759
	Inc. (Dec.)	0	0	53,855	0	53,855	0	53,855
	%	n/a	n/a	35.7%	n/a	35.7%	n/a	35.7%
Salary Reallocations	2006/2007	0	77,404	-77,404	0	0	0	0
	2007/2008	0	81,259	-81,259	0	0	0	0
Total - Research & International	2006/2007	0	1,302,407	1,998,904	0	3,301,311	0	3,301,311
	2007/2008	0	1,225,011	1,080,936	0	2,305,947	0	2,305,947
	Inc. (Dec.)	0	-77,396	-917,968	0	-995,364	0	-995,364
	%	n/a	-5.9%	-45.9%	n/a	-30.2%	n/a	-30.2%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Finance & Administration								
232 Science Technology Centre	2006/2007	0	308,423	292,657	-280,000	321,080	0	321,080
	2007/2008	0	318,927	292,657	-280,000	331,584	0	331,584
	Inc. (Dec.)	0	10,504	0	0	10,504	0	10,504
	%	n/a	3.4%	0.0%	0.0%	3.3%	n/a	3.3%
374 Office of Institutional Research	2006/2007	0	536,043	96,698	0	632,741	0	632,741
	2007/2008	0	598,391	71,729	0	670,120	0	670,120
	Inc. (Dec.)	0	62,348	-24,969	0	37,379	0	37,379
	%	n/a	11.6%	-25.8%	n/a	5.9%	n/a	5.9%
482 Business Office	2006/2007	0	1,450,843	272,055	-35,000	1,687,898	0	1,687,898
	2007/2008	0	1,463,059	310,100	-35,000	1,738,159	0	1,738,159
	Inc. (Dec.)	0	12,216	38,045	0	50,261	0	50,261
	%	n/a	0.8%	14.0%	0.0%	3.0%	n/a	3.0%
486 Office of the Vice-President Finance & Administration 494 Internal Auditor	2006/2007	0	544,528	105,600	0	650,128	0	650,128
	2007/2008	0	488,672	188,854	0	677,526	0	677,526
	Inc. (Dec.)	0	-55,856	83,254	0	27,398	0	27,398
	%	n/a	-10.3%	78.8%	n/a	4.2%	n/a	4.2%
487 Office of Quality Initiatives	2006/2007	0	109,235	50,000	0	159,235	0	159,235
	2007/2008	0	106,742	50,000	0	156,742	0	156,742
	Inc. (Dec.)	0	-2,493	0	0	-2,493	0	-2,493
	%	n/a	-2.3%	0.0%	n/a	-1.6%	n/a	-1.6%
498 Finance Office	2006/2007	0	762,180	82,885	0	845,065	0	845,065
	2007/2008	0	801,778	73,490	0	875,268	0	875,268
	Inc. (Dec.)	0	39,598	-9,395	0	30,203	0	30,203
	%	n/a	5.2%	-11.3%	n/a	3.6%	n/a	3.6%
503 Mail Services	2006/2007	0	247,681	27,445	0	275,126	0	275,126
	2007/2008	0	255,111	27,445	0	282,556	0	282,556
	Inc. (Dec.)	0	7,430	0	0	7,430	0	7,430
	%	n/a	3.0%	0.0%	n/a	2.7%	n/a	2.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
504 Information Carleton	2006/2007	0	0	97,981	0	97,981	0	97,981
	2007/2008	0	0	99,510	0	99,510	0	99,510
	Inc. (Dec.)	0	0	1,529	0	1,529	0	1,529
	%	n/a	n/a	1.6%	n/a	1.6%	n/a	1.6%
507 Purchasing	2006/2007	0	378,759	110,120	-87,345	401,534	0	401,534
	2007/2008	0	396,753	105,120	-88,351	413,522	0	413,522
	Inc. (Dec.)	0	17,994	-5,000	-1,006	11,988	0	11,988
	%	n/a	4.8%	-4.5%	1.2%	3.0%	n/a	3.0%
Human Resources Summary	2006/2007	0	1,730,187	353,307	0	2,083,494	0	2,083,494
	2007/2008	0	1,670,836	407,522	0	2,078,358	0	2,078,358
	Inc. (Dec.)	0	-59,351	54,215	0	-5,136	0	-5,136
	%	n/a	-3.4%	15.3%	n/a	-0.2%	n/a	-0.2%
534 Miscellaneous Administration - Vice- President Finance & Administration	2006/2007	0	0	1,746,072	-48,250	1,697,822	-40,000	1,657,822
	2007/2008	0	0	3,168,130	-48,250	3,119,880	-40,000	3,079,880
	Inc. (Dec.)	0	0	1,422,058	0	1,422,058	0	1,422,058
	%	n/a	n/a	81.4%	0.0%	83.8%	0.0%	85.8%
Physical Plant Summary	2006/2007	0	4,554,868	10,335,594	-1,683,975	13,206,487	0	13,206,487
	2007/2008	0	4,798,931	5,589,239	-2,359,975	8,028,195	0	8,028,195
	Inc. (Dec.)	0	244,063	-4,746,355	-676,000	-5,178,292	0	-5,178,292
	%	n/a	5.4%	-45.9%	40.1%	-39.2%	n/a	-39.2%
University Safety Summary	2006/2007	0	1,389,698	507,535	-124,479	1,772,754	0	1,772,754
	2007/2008	0	1,519,471	571,131	-234,849	1,855,753	0	1,855,753
	Inc. (Dec.)	0	129,773	63,596	-110,370	82,999	0	82,999
	%	n/a	9.3%	12.5%	88.7%	4.7%	n/a	4.7%
Computing & Communications Summary	2006/2007	0	5,607,445	4,866,076	-1,098,929	9,374,592	-71,998	9,302,594
	2007/2008	0	5,860,208	3,272,490	-1,022,020	8,110,678	-74,465	8,036,213
	Inc. (Dec.)	0	252,763	-1,593,586	76,909	-1,263,914	-2,467	-1,266,381
	%	n/a	4.5%	-32.7%	-7.0%	-13.5%	3.4%	-13.6%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
607 Dept of Pension Management	2006/2007	0	173,608	20,860	0	194,468	-194,468	0
6071 Pension Committee	2007/2008	0	155,603	44,610	0	200,213	-200,213	0
	Inc. (Dec.)	0	-18,005	23,750	0	5,745	-5,745	0
	%	0	-10.4%	113.9%	n/a	3.0%	3.0%	n/a
Salary Reallocations	2006/2007	0	52,510	-52,510	0	0	0	0
	2007/2008	0	50,981	-50,981	0	0	0	0
Total - Finance & Administration	2006/2007	0	17,846,008	18,912,375	-3,357,978	33,400,405	-306,466	33,093,939
	2007/2008	0	18,485,463	14,221,046	-4,068,445	28,638,064	-314,678	28,323,386
	Inc. (Dec.)	0	639,455	-4,691,329	-710,467	-4,762,341	-8,212	-4,770,553
	%	n/a	3.6%	-24.8%	21.2%	-14.3%	2.7%	-14.4%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
President								
410 Clerk of Senate	2006/2007	0	194,061	35,437	0	229,498	0	229,498
	2007/2008	0	196,145	24,403	0	220,548	0	220,548
	Inc. (Dec.)	0	2,084	-11,034	0	-8,950	0	-8,950
	%	n/a	1.1%	-31.1%	n/a	-3.9%	n/a	-3.9%
449 Miscellaneous Academic-President	2006/2007	0	0	130,822	0	130,822	0	130,822
	2007/2008	0	0	904,257	0	904,257	0	904,257
	Inc. (Dec.)	0	0	773,435	0	773,435	0	773,435
	%	n/a	n/a	591.2%	n/a	591.2%	n/a	591.2%
480 Secretary to the Board of Governors 484 Office of the University Secretary	2006/2007	0	254,904	96,020	0	350,924	0	350,924
	2007/2008	0	260,484	65,814	0	326,298	0	326,298
	Inc. (Dec.)	0	5,580	-30,206	0	-24,626	0	-24,626
	%	n/a	2.2%	-31.5%	n/a	-7.0%	n/a	-7.0%
483 Office of the President	2006/2007	0	411,312	1,072,545	0	1,483,857	0	1,483,857
	2007/2008	0	491,852	87,980	0	579,832	0	579,832
	Inc. (Dec.)	0	80,540	-984,565	0	-904,025	0	-904,025
	%	n/a	19.6%	-91.8%	n/a	-60.9%	n/a	-60.9%
489 Equity Services	2006/2007	0	401,505	38,294	0	439,799	0	439,799
	2007/2008	0	419,757	38,294	0	458,051	0	458,051
	Inc. (Dec.)	0	18,252	0	0	18,252	0	18,252
	%	n/a	4.5%	0.0%	n/a	4.2%	n/a	4.2%
573 University Communications	2006/2007	0	865,040	178,614	0	1,043,654	0	1,043,654
	2007/2008	0	948,382	938,126	0	1,886,508	0	1,886,508
	Inc. (Dec.)	0	83,342	759,512	0	842,854	0	842,854
	%	n/a	9.6%	425.2%	n/a	80.8%	n/a	80.8%
Salary Reallocations	2006/2007	124,596	-124,596	0	0	0	0	0
	2007/2008	124,596	-124,596	0	0	0	0	0
Total - President	2006/2007	124,596	2,002,226	1,551,732	0	3,678,554	0	3,678,554
	2007/2008	124,596	2,192,024	2,058,874	0	4,375,494	0	4,375,494
	Inc. (Dec.)	0	189,798	507,142	0	696,940	0	696,940
	%	0.0%	9.5%	32.7%	n/a	18.9%	n/a	18.9%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Advancement								
485 Vice-President Advancement	2006/2007	0	105,000	451,344	0	556,344	0	556,344
	2007/2008	0	0	0	0	0	0	0
	Inc. (Dec.)	0	-105,000	-451,344	0	-556,344	0	-556,344
	%	n/a	n/a	-100.0%	n/a	-100.0%	n/a	-100.0%
570 Office of Chief Advancement Officer	2006/2007	0	1,680,511	553,160	-233,809	1,999,862	0	1,999,862
	2007/2008	0	1,867,311	721,076	-218,323	2,370,064	0	2,370,064
	Inc. (Dec.)	0	186,800	167,916	15,486	370,202	0	370,202
	%	n/a	11.1%	30.4%	-6.6%	18.5%	n/a	18.5%
Salary Reallocations	2006/2007	0	39,344	-39,344	0	0	0	0
	2007/2008	0	39,344	-39,344	0	0	0	0
Total - Advancement	2006/2007	0	1,824,855	965,160	-233,809	2,556,206	0	2,556,206
	2007/2008	0	1,906,655	681,732	-218,323	2,370,064	0	2,370,064
	Inc. (Dec.)	0	81,800	-283,428	15,486	-186,142	0	-186,142
	%	n/a	4.5%	-29.4%	-6.6%	-7.3%	n/a	-7.3%

		Full-time	Full-time	Other	Internal Expense	Total	Departmental	Net Allocation
		Academic Salaries	Non-Academic Salaries	Expenditures	Recoveries	Expenditures	Revenue	
		\$	\$	\$	\$	\$	\$	\$
University Budgets								
	Staff Benefits							
	2006/2007	0	0	30,677,500	0	30,677,500	-40,000	30,637,500
	2007/2008	0	0	29,862,000	0	29,862,000	-40,000	29,822,000
	Inc. (Dec.)	0	0	-815,500	0	-815,500	0	-815,500
	%	n/a	n/a	-2.7%	n/a	-2.7%	0.0%	-2.7%
Utilities	2006/2007	0	0	7,507,000	0	7,507,000	0	7,507,000
	2007/2008	0	0	7,885,000	0	7,885,000	0	7,885,000
	Inc. (Dec.)	0	0	378,000	0	378,000	0	378,000
	%	n/a	n/a	5.0%	n/a	5.0%	n/a	5.0%
Cleaning and Facility Maintenance	2006/2007	0	0	1,576,500	0	1,576,500	0	1,576,500
	2007/2008	0	0	1,612,000	0	1,612,000	0	1,612,000
	Inc. (Dec.)	0	0	35,500	0	35,500	0	35,500
	%	n/a	n/a	2.3%	n/a	2.3%	n/a	2.3%
Building Retrofits & Deferred Mtce	2006/2007	0	0	1,200,000	0	1,200,000	0	1,200,000
	2007/2008	0	0	3,200,000	0	3,200,000	0	3,200,000
	Inc. (Dec.)	0	0	2,000,000	0	2,000,000	0	2,000,000
	%	n/a	n/a	166.7%	n/a	166.7%	n/a	166.7%
HCI/VSIM Operating Costs	2006/2007	0	0	372,000	0	372,000	0	372,000
	2007/2008	0	0	372,000	0	372,000	0	372,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insurance	2006/2007	0	0	738,000	0	738,000	0	738,000
	2007/2008	0	0	725,000	0	725,000	0	725,000
	Inc. (Dec.)	0	0	-13,000	0	-13,000	0	-13,000
	%	n/a	n/a	-1.8%	n/a	-1.8%	n/a	-1.8%
Taxes	2006/2007	0	0	29,000	0	29,000	0	29,000
	2007/2008	0	0	29,000	0	29,000	0	29,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Professional Fees	2006/2007	0	0	383,000	0	383,000	0	383,000
	2007/2008	0	0	383,000	0	383,000	0	383,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Provision for Bad Debt	2006/2007	0	0	627,000	0	627,000	0	627,000
	2007/2008	0	0	627,000	0	627,000	0	627,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Collective Bargaining	2006/2007	0	0	130,000	0	130,000	0	130,000
	2007/2008	0	0	130,000	0	130,000	0	130,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Recruitment Publications	2006/2007	0	0	30,000	0	30,000	0	30,000
	2007/2008	0	0	30,000	0	30,000	0	30,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Mandated Student Aid	2006/2007	0	0	6,391,000	0	6,391,000	0	6,391,000
	2007/2008	0	0	6,528,000	0	6,528,000	0	6,528,000
	Inc. (Dec.)	0	0	137,000	0	137,000	0	137,000
	%	n/a	n/a	2.1%	n/a	2.1%	n/a	2.1%
University Memberships	2006/2007	0	0	306,300	0	306,300	0	306,300
	2007/2008	0	0	337,550	0	337,550	0	337,550
	Inc. (Dec.)	0	0	31,250	0	31,250	0	31,250
	%	n/a	n/a	10.2%	n/a	10.2%	n/a	10.2%
Convocation	2006/2007	0	0	430,000	0	430,000	0	430,000
	2007/2008	0	0	540,000	0	540,000	0	540,000
	Inc. (Dec.)	0	0	110,000	0	110,000	0	110,000
	%	n/a	n/a	25.6%	n/a	25.6%	n/a	25.6%
Bank Charges	2006/2007	0	0	75,000	0	75,000	0	75,000
	2007/2008	0	0	75,000	0	75,000	0	75,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Daycare Maintenance	2006/2007	0	0	30,000	0	30,000	0	30,000
	2007/2008	0	0	30,000	0	30,000	0	30,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Space Charges	2006/2007	0	0	917,000	0	917,000	0	917,000
	2007/2008	0	0	892,000	0	892,000	0	892,000
	Inc. (Dec.)	0	0	-25,000	0	-25,000	0	-25,000
	%	n/a	n/a	-2.7%	n/a	-2.7%	n/a	-2.7%
Computing Infrastructure	2006/2007	0	0	869,758	0	869,758	0	869,758
	2007/2008	0	0	808,492	0	808,492	0	808,492
	Inc. (Dec.)	0	0	-61,266	0	-61,266	0	-61,266
	%	n/a	n/a	-7.0%	n/a	-7.0%	n/a	-7.0%
Campus Network Upgrade	2006/2007	0	0	0	0	0	0	0
	2007/2008	0	0	4,000,000	0	4,000,000	0	4,000,000
	Inc. (Dec.)	0	0	4,000,000	0	4,000,000	0	4,000,000
	%	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Joint Program Costs	2006/2007	0	0	1,182,000	0	1,182,000	0	1,182,000
	2007/2008	0	0	1,182,000	0	1,182,000	0	1,182,000
	Inc. (Dec.)	0	0	0	0	0	0	0
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Interfund Transfers	2006/2007	0	0	-450,000	0	-450,000	0	-450,000
	2007/2008	0	0	-1,837,000	0	-1,837,000	0	-1,837,000
	Inc. (Dec.)	0	0	-1,387,000	0	-1,387,000	0	-1,387,000
	%	n/a	n/a	308.2%	n/a	308.2%	n/a	308.2%
Total - University Budgets	2006/2007	0	0	53,021,058	0	53,021,058	-40,000	52,981,058
	2007/2008	0	0	57,411,042	0	57,411,042	-40,000	57,371,042
	Inc. (Dec.)	0	0	4,389,984	0	4,389,984	0	4,389,984
	%	n/a	n/a	8.3%	n/a	8.3%	0.0%	8.3%