

2012-2013 Operating Budget Notes

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1.0 Introduction

The 2012-2013 Operating Budget is hereby presented to the Board of Governors for approval. The Budget, as shown on Appendix A, projects a \$1.0 million repayment of the accumulated deficit as mandated by the Board of Governors.

1.1 Operating Result

Appendix A to these notes shows the expected operating result. The details are as follows:

	2011-2012 Budget	2012-2013 Proposed Budget
	(\$000's)	(\$000's)
Income	328,456	354,395
Expenditures and Transfers	327,456	353,395
Reduction in Accumulated Deficit	1,000	1,000

The following sections compare the 2012-2013 Proposed Budget with the 2011–2012 Approved Budget.

2.0 Operating Income

Operating income is expected to total \$354,395,000, \$25,939,000 in excess of the 2011-2012 Approved Budget. The \$25,939,000 is the sum of: increased grant income of \$6,753,000; increased tuition income of \$17,372,000; increased miscellaneous fees and income of \$305,000; an estimated increase in short term investment income of \$1,500,000; and an increase of \$9,000 in departmental income. Each category is reviewed below.

2.1 Government Operating Grants

Government grants are projected to be \$6,753,000 above that projected in the 2011-2012 Approved Budget.

Government Grant	2011-2012 Budget	2012-2013 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Basic Grant	130,418	130,418	-
Accessibility Fund	6,076	12,782	6,706
Access to Higher Quality Education	6,229	6,229	-
Performance Funding	598	598	-
Provincial Research Overheads	643	641	(2)
Federal Research Overheads	4,225	4,284	59
Other grants*	885	875	(10)
Total	149,074	155,827	6,753

* Other grants include Access for the Disabled and the Queen Elizabeth II Graduate Scholarship in Science and Technology.

The increase in the Accessibility Fund relates to the improvement in the undergraduate enrolment, as compared to original 2011-2012 budget.

2.2 Tuition Fees

On March 8, 2012, the Minister of Training, Colleges and Universities extended the existing tuition fee guidelines for a period of one year (2012-2013).

The guidelines allow for tuition fee differentiation based on program and program year of study. These guidelines are based on the principle that tuition fees may increase annually, within specified limits, and with the total tuition increase not to exceed 5%, excluding changes in enrolment. Subject to the total tuition increase cap of 5%, existing graduate and professional programs may increase by no more than 8% for students in the first year of their program and 4% for students in continuing years of their program. Subject to the total tuition increase cap of 5%, existing arts and science and other undergraduate programs may increase by no more than 4.5% for students in the first year of their program and 4% for students in continuing years of their program.

Government Guidelines also state that in cases where an institution has an existing program with higher (or lower) fees in the upper years of a program, the differential between tuition fees in each year of study may be maintained, in addition to any increases mandated under the new tuition fee framework. As these guidelines apply to journalism, commerce and international business, the second year fees have been recalculated accordingly.

The following rates will be applied:

	First Year Student				Second Year Student				Third Year Student				Fourth Year Student			
	11-12	12-13	Increase		11-12	12-13	Increase		11-12	12-13	Increase		11-12	12-13	Increase	
	1st year	1st year			1st year	2nd Year			2nd year	3rd Year			3rd year	4th Year		
Full-Time Undergraduate																
Arts	5,406	5,649	4.5%		5,406	5,622	4.0%		5,380	5,595	4.0%		5,354	5,568	4.0%	
Certificates, Diploma in Sonic Design	5,381	5,623	4.5%		N/A	N/A	N/A		N/A	N/A	N/A		N/A	N/A	N/A	
Special Students	5,406	5,649	4.5%		N/A	N/A	N/A		N/A	N/A	N/A		N/A	N/A	N/A	
Senior Citizens	4,325	4,519	4.5%		4,325	4,498	4.0%		4,304	4,476	4.0%		4,283	4,454	4.0%	
Science	5,406	5,649	4.5%		5,406	5,622	4.0%		5,380	5,595	4.0%		5,354	5,568	4.0%	
Mathematics	5,406	5,649	4.5%		5,406	5,622	4.0%		5,380	5,595	4.0%		5,354	5,568	4.0%	
Social Work	5,716	5,973	4.5%		5,716	5,944	4.0%		5,689	5,916	4.0%		5,661	5,887	4.0%	
Commerce	6,251	6,751	8.0%		6,251	6,693	7.1%		6,405	6,661	4.0%		6,226	6,475	4.0%	
Public Affairs and Policy Management	6,105	6,593	8.0%		6,105	6,349	4.0%		6,076	6,319	4.0%		6,047	6,288	4.0%	
Journalism	5,716	5,973	4.5%		5,716	6,535	14.3%		6,254	6,503	4.0%		6,224	6,472	4.0%	
International Business	6,874	7,183	4.5%		6,874	7,359	7.1%		7,042	7,323	4.0%		6,845	7,118	4.0%	
Music	5,852	6,115	4.5%		5,852	6,086	4.0%		5,824	6,056	4.0%		5,795	6,026	4.0%	
Humanities	5,716	5,973	4.5%		5,716	5,944	4.0%		5,689	5,916	4.0%		5,661	5,887	4.0%	
Architecture and Architectural Studies	7,385	7,975	8.0%		7,385	7,680	4.0%		7,177	7,464	4.0%		6,976	7,255	4.0%	
Industrial Design	7,385	7,975	8.0%		7,385	7,680	4.0%		7,177	7,464	4.0%		6,976	7,255	4.0%	
Engineering	8,080	8,726	8.0%		8,080	8,403	4.0%		7,854	8,168	4.0%		7,633	7,938	4.0%	
Computer Science	7,018	7,579	8.0%		7,018	7,298	4.0%		6,984	7,263	4.0%		6,951	7,229	4.0%	
Information Technology	6,260	6,541	4.5%		6,260	6,510	4.0%		6,230	6,479	4.0%		6,200	6,448	4.0%	
Part-Time Undergraduate																
Arts	1,081	1,129	4.4%		1,081	1,124	4.0%		1,076	1,119	4.0%		1,070	1,112	3.9%	
Certificates	1,076	1,124	4.5%		N/A	N/A	N/A		N/A	N/A	N/A		N/A	N/A	N/A	
Special Students	1,081	1,129	4.4%		N/A	N/A	N/A		N/A	N/A	N/A		N/A	N/A	N/A	
Senior Citizens	864	902	4.4%		864	898	3.9%		860	894	4.0%		856	890	4.0%	
Science	1,081	1,129	4.4%		1,081	1,124	4.0%		1,076	1,119	4.0%		1,070	1,112	3.9%	
Mathematics	1,081	1,129	4.4%		1,081	1,124	4.0%		1,076	1,119	4.0%		1,070	1,112	3.9%	
Social Work	1,143	1,194	4.5%		1,143	1,188	3.9%		1,137	1,182	4.0%		1,132	1,177	4.0%	
Commerce	1,250	1,350	8.0%		1,250	1,338	7.0%		1,280	1,331	4.0%		1,244	1,293	3.9%	
Public Affairs and Policy Management	1,221	1,318	7.9%		1,221	1,269	3.9%		1,215	1,263	4.0%		1,209	1,257	4.0%	
Journalism	1,143	1,194	4.5%		1,143	1,306	14.3%		1,250	1,300	4.0%		1,244	1,293	3.9%	
International Business	1,374	1,435	4.4%		1,374	1,471	7.1%		1,407	1,463	4.0%		1,368	1,422	3.9%	
Music	1,169	1,221	4.4%		1,169	1,215	3.9%		1,163	1,209	4.0%		1,158	1,204	4.0%	
Humanities	1,143	1,194	4.5%		1,143	1,188	3.9%		1,137	1,182	4.0%		1,132	1,177	4.0%	
Architecture and Architectural Studies	1,477	1,595	8.0%		1,477	1,536	4.0%		1,435	1,492	4.0%		1,395	1,450	3.9%	
Industrial Design	1,230	1,328	8.0%		1,230	1,279	4.0%		1,196	1,243	3.9%		1,162	1,208	4.0%	
Engineering	1,346	1,453	7.9%		1,346	1,399	3.9%		1,309	1,361	4.0%		1,272	1,322	3.9%	
Computer Science	1,403	1,515	8.0%		1,403	1,459	4.0%		1,396	1,451	3.9%		1,389	1,444	4.0%	
Information Technology	1,252	1,308	4.5%		1,252	1,302	4.0%		1,246	1,295	3.9%		1,240	1,289	4.0%	

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Domestic Graduate Students						
	First Year Student			Upper Year Student		
	11-12 1st year	12-13 1st Year	Increase	11-12 1st year	12-13 Upper Yr	Increase
Full-Time Graduate						
Master of Journalism (MJ); Master of Business Administration (MBA); Master of Infrastructure Protection and International Security (MIPIS)	2,916	3,149	8.0%	2,916	3,032	4.0%
Master of Human-Computer Interaction (HCI)	2,916	3,149	8.0%	2,916	3,032	4.0%
Master of Arts (Public Administration); DPA; MA (International Affairs)	2,834	3,060	8.0%	2,834	2,947	4.0%
Master of Science (Information and Systems Science) MSc(ISS)	2,363	2,552	8.0%	2,363	2,457	4.0%
Master's in Political Management	2,782	3,004	8.0%	2,782	2,893	4.0%
Master of Engineering (MEng)	2,503	2,703	8.0%	2,503	2,603	4.0%
PhD Engineering	2,330	2,516	8.0%	2,330	2,423	4.0%
Master of Applied Science (MASC)	2,363	2,552	8.0%	2,363	2,457	4.0%
Master of Computer Science (MCS)	2,363	2,552	8.0%	2,363	2,457	4.0%
PhD Computer Science	2,330	2,516	8.0%	2,330	2,423	4.0%
Architecture (Diploma) (MArch) (PHD)	2,624	2,833	8.0%	2,624	2,728	4.0%
Architecture (PHD), Diploma in Arch. Conservation	2,624	2,833	8.0%	2,624	2,728	4.0%
Master of Design (MDes)	2,503	2,703	8.0%	2,503	2,603	4.0%
Social Work - Master's (MSW)	2,390	2,581	8.0%	2,390	2,485	4.0%
Social Work - PHD	2,390	2,581	8.0%	2,390	2,485	4.0%
Qualifying year (except Architecture)	2,716	2,933	8.0%	2,716	2,824	4.0%
Qualifying year (Architecture)	3,422	3,695	8.0%	3,422	3,558	4.0%
Senior citizens	1,770	1,911	8.0%	1,770	1,840	4.0%
All other Masters programs	2,213	2,390	8.0%	2,213	2,301	4.0%
All other PHD programs	2,181	2,355	8.0%	2,181	2,268	4.0%
Part Time Graduate (below 1.5 credits per term)						
Master of Science: Information and Systems Science (MSc(ISS)); Master of Computer Science (MCS); Master of Applied Science (MASC); Qualifying year (Architecture)						
up to .5 credits	808	872	7.9%	808	840	4.0%
more than .5 credits	1,181	1,275	8.0%	1,181	1,228	4.0%
PhD Computer Science; PhD Engineering						
up to .5 credits	797	860	7.9%	797	828	3.9%
more than .5 credits	1,165	1,258	8.0%	1,165	1,211	3.9%
Masters of Social Work						
up to .5 credits	820	885	7.9%	820	852	3.9%
more than .5 credits	1,194	1,289	8.0%	1,194	1,241	3.9%
PHD of Social Work						
up to .5 credits	820	885	7.9%	820	852	3.9%
more than .5 credits	1,194	1,289	8.0%	1,194	1,241	3.9%
Master of Journalism (MJ); Master of Business Administration (MBA); Master of Infrastructure Protection and International Security (MIPIS)						
up to .5 credits	999	1,078	7.9%	999	1,038	3.9%
more than .5 credits	1,459	1,575	8.0%	1,459	1,517	4.0%
Master of Human-Computer Interaction.						
up to .5 credits	999	1,078	7.9%	999	1,038	3.9%
more than .5 credits	1,459	1,575	8.0%	1,459	1,517	4.0%
Master of Arts (Public Administration); DPA; MA (International Affairs)						
up to .5 credits	971	1,048	7.9%	971	1,009	3.9%
more than .5 credits	1,418	1,531	8.0%	1,418	1,474	3.9%
Masters in Political Management						
up to .5 credits	951	1,027	8.0%	951	989	4.0%
more than .5 credits	1,390	1,501	8.0%	1,390	1,445	4.0%
Master, PhD /DIP of Architecture, Diploma Arch. Conservation						
up to .5 credits	897	968	7.9%	897	932	3.9%
more than .5 credits	1,311	1,415	7.9%	1,311	1,363	4.0%
PHD of Architecture						
up to .5 credits	897	968	7.9%	897	932	3.9%
more than .5 credits	1,311	1,415	7.9%	1,311	1,363	4.0%
Master of Engineering (MEng); Master of Design (MDes)						
up to .5 credits	856	924	7.9%	856	890	4.0%
more than .5 credits	1,250	1,350	8.0%	1,250	1,300	4.0%
Senior citizens						
up to .5 credits	606	654	7.9%	606	630	4.0%
more than .5 credits	885	955	7.9%	885	920	4.0%
All other Masters programs						
up to .5 credits	758	818	7.9%	758	788	4.0%
more than .5 credits	1,107	1,195	7.9%	1,107	1,151	4.0%
All other PHD programs						
up to .5 credits	748	807	7.9%	748	777	3.9%
more than .5 credits	1,092	1,179	8.0%	1,092	1,135	3.9%
Q-Year (Architecture)						
up to .5 credits	797	860	7.9%	797	828	3.9%
more than .5 credits	1,165	1,258	8.0%	1,165	1,211	3.9%

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International Students			
	11-12 Fee	12-13 Fee	Increase
Undergraduate Full-time <i>(per academic year)</i>			
Journalism	18,583	19,698	6.0%
Public Affairs and Policy Management	18,583	19,698	6.0%
Industrial Design	18,583	19,698	6.0%
Computer Science	18,583	19,884	7.0%
Architecture and Architectural Studies	18,583	19,698	6.0%
Bcomm/ BIB	17,011	18,032	6.0%
Engineering	19,084	20,420	7.0%
BIT	18,466	19,574	6.0%
Specials	16,186	17,157	6.0%
Senior Citizens	4,387	4,650	6.0%
All Other Programs	16,186	17,157	6.0%
Undergraduate Part-time <i>(per credit)</i>			
All programs	3,457	3,664	6.0%
Graduate Full-time <i>(per term)</i>			
Master of Applied Science (MAsc)	5,666	6,006	6.0%
Master of Business Administration (MBA) Returning Students (Grand-fathered)	7,491	7,940	6.0%
Master of Business Administration (MBA) Returning Students	7,491	12,000	60.2%
Master of Business Administration (MBA) New Students	12,000	12,000	0.0%
Master of Computer Science (MCS)	5,316	5,635	6.0%
PhD Computer Science	5,241	5,555	6.0%
Master of Science: Information and Systems Science (MSc(ISS))	5,316	5,635	6.0%
Master of Engineering (MEng)	5,888	6,241	6.0%
PhD Engineering	5,586	5,921	6.0%
Master/PhD/Dip. of Architecture; Master of Design (MDes); Dip in Arch. Conservation	5,513	5,844	6.0%
Master of Journalism (MJ); Master of Arts: Public Administration (MA); Diploma in Public Administration (DPA); Master of Arts: International Affairs (MA); Master of Infrastructure Protection and International Security (MIPIS); Master of Human-Computer Interaction (HCI)	6,418	6,803	6.0%
Masters in Political Management	6,418	6,803	6.0%
Master/PhD of Social Work	5,513	5,844	6.0%
Qualifying year (except Architecture)	8,055	8,538	6.0%
Qualifying year (Architecture)	8,947	9,484	6.0%
Senior citizens	1,770	1,876	6.0%
All other PHD Programs	5,127	5,435	6.0%
All other Masters Programs	5,200	5,512	6.0%
Graduate Part-time <i>(below 1.5 credits per term)</i>			
Administration (DPA); Master of Arts: International Affairs(MA); Master of Infrastructure Protection and International Security (MIPIS); Masters in Political Management; Master of Human-Computer Interaction (HCI)			
up to .5 credits	2,233	2,367	6.0%
more than .5 credits	3,237	3,431	6.0%
Master of Business Administration (MBA) - New Students			
up to .5 credits	3,875	3,875	0.0%
more than .5 credits	5,617	5,617	0.0%
Master of Business Administration (MBA) - Returning Students			
up to .5 credits	3,875	3,875	0.0%
more than .5 credits	5,617	5,617	0.0%
Master of Business Administration (MBA) Returning Students (Grand-fathered)			
up to .5 credits	2,233	2,367	6.0%
more than .5 credits	3,237	3,431	6.0%
Master of Engineering (MEng)			
up to .5 credits	1,955	2,072	6.0%
more than .5 credits	2,831	3,001	6.0%
Master/PhD of Social Work; Master/PhD/Dip. of Architecture; Master of Design (MDes); Qualifying year (Architecture); Dip in Arch. Conservation			
up to .5 credits	1,929	2,045	6.0%
more than .5 credits	2,794	2,962	6.0%
Senior citizens			
up to .5 credits	606	642	6.0%
more than .5 credits	885	938	6.0%
All other Masters Programs			
up to .5 credits	1,820	1,929	6.0%
more than .5 credits	2,636	2,794	6.0%
All Other PHD Programs			
up to .5 credits	1,794	1,902	6.0%
more than .5 credits	2,599	2,755	6.0%

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The following compares tuition revenue by category from the Approved 2011-2012 Budget to the 2012-2013 Proposed Budget:

	<i>2011-2012 Budget</i>	<i>2012-2013 Proposed Budget</i>	<i>Change</i>
	(\$000's)	(\$000's)	(\$000's)
Undergraduate Fees	133,991	147,679	13,688
Summer Session Fees	11,006	12,401	1,395
Graduate Fees	19,869	22,158	2,289
Total	164,866	182,238	17,372

Tuition revenues being projected in the Proposed Budget total \$182,238,000, \$17,372,000 more than those presented in the Approved 2011-2012 Budget. It is assumed that, in fall 2012, Carleton will be able to maintain the first-year full-time enrolment of 5,929 achieved in fall 2011.

2.3 Miscellaneous Fees and Income

Miscellaneous fees and income are expected to total \$10,048,000 which is \$305,000 more than that in the 2011-2012 Approved Budget. The main components are as follows:

	<i>2011-2012 Budget</i>	<i>2012-2013 Proposed Budget</i>	<i>Change</i>
	(\$000's)	(\$000's)	(\$000's)
Application Fees	1,475	1,675	200
Deferred Payment/Late Registration	1,495	1,495	-
OSAP Processing Fee	250	250	-
Omnibus Fee	825	865	40
Co-op Fees	1,125	1,190	65
Other Fees and Charges	413	413	-
Miscellaneous fees subtotal	5,583	5,888	305
Overhead Recoveries	2,840	2,840	-
Rental of Facilities	710	710	-
Library Fines and Fees	202	177	(25)
Pension Plan Recovery	100	100	-
Unrestricted Donations	75	75	-
Other	233	258	25
Miscellaneous income subtotal	4,160	4,160	-
Total	9,743	10,048	305

The increase in certain fee revenue is a reflection of achieved enrolment growth, rather than rate increases.

2.4 Short-Term Interest Income

Short-term interest income is now expected to total \$4,180,000 for the 2012-13 fiscal year. The breakdown is as follows:

	2011-2012 Budget	2012-2013 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Interest on Cash Flows	1,620	2,870	1,250
Endowment Income*	275	275	-
Interest Charges to Ancillaries and Internal Loans	785	1,035	250
Total	2,680	4,180	1,500

* The endowment income included in the operating budget relates to those endowments for which a specific purpose has not been designated by the donor (e.g. unrestricted).

The \$2,870,000 in interest on cash flows assumes cash flow patterns similar to those in 2011-2012, at a rate of return of approximately 2.0%.

The majority of the University's endowment funds have been given a specific designation by the donor and as such, are restricted endowments. The following compares 2011-2012 income distributed for restricted endowments with an estimate of the 2012-2013 distribution.

	2011-2012 Distribution	2012-2013 Distribution	Change
Purpose	(\$000's)	(\$000's)	(\$000's)
Scholarships	1,903	1,960	57
OSOTF/OTSS Bursaries	3,110	3,234	124
Chairs	381	396	15
Sprott School of Business Endowment	1,145	1,191	46
Other Bursaries	332	345	13
Other Restricted Endowments	1,966	2,045	79
Total	8,837	9,171	334

Income distributions on endowments are calculated at a rate of 4.0% of the moving average market value over four years of the endowment investments.

2.5 Departmental Income

Departmental income represents sales of goods and services by departments (e.g. the rental of videos and equipment by the Instructional Media Center), as well as special instructional fees related to specific departments (e.g. Center for Initiatives in Education workshop fees).

The table below outlines the various sources of departmental income:

	2011-2012 Budget	2012-2013 Proposed Budget	Change
	(\$000's)	(\$000's)	(\$000's)
Externally Funded Salaries and Benefits	192	198	6
General Sales and Services: Stores, Nano Imaging Facility, Science Technology Centre, Advancement	315	317	2
CUOL Sales and Rentals	472	494	22
IMS Sales and Rentals	68	46	(22)
EDC Mini Courses	80	80	-
CCS Sales and Rentals	65	67	2
Trademark Advertising	25	25	-
C.I.E. Workshop Fees	483	483	-
Pension Office Recovery	214	216	2
International Recruitment/Sponsorship	88	88	-
Ombudsman Recovery	91	88	(3)
Total	2,093	2,102	9

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3.0 Operating Expenditures

The Operating expenditure total proposed for 2012-2013 is \$353,395,000, which compares to \$327,456,000 in the 2011–2012 Approved Budget.

3.1 Compulsory and Discretionary Resource Allocation

The resource allocations for 2012-2013 include:

	<i>Budget Reduction Applied</i>	<i>Resources Allocated</i>
	(\$000's)	(\$000's)
a) Faculty of Arts and Social Sciences	(1,368)	1,836
b) Faculty of Public Affairs	(923)	1,123
c) Sprott School of Business	(159)	346
d) Faculty of Science	(453)	881
e) Faculty of Engineering and Design	(225)	772
f) Provost and Vice-President (Academic)	(182)	2,095
g) Library	(130)	813
h) Vice-President (Research and International)	(24)	485
i) Vice-President (Finance and Administration)	(268)	260
j) President	(24)	500
k) Advancement	(42)	75
l) University Expense Budgets	-	9,373
Total	(3,798)	18,559

Notes:

	(\$000's)	(\$000's)
a) Allocations to Faculty of Arts and Social Sciences		
Faculty retirements/departures	(1,001)	
Budget reduction required	(367)	
Provision for Faculty replacements		620
Enrolment Incentive allocation		874
Contract instructors		300
New faculty position (50%), base only		42
	(1,368)	1,836
b) Allocations to Faculty of Public Affairs		
Faculty retirements	(673)	
Budget reduction required	(250)	
Provision for Faculty replacements and incoming Dean		442
Enrolment Incentive allocation		335
Contract instructors		300
New faculty position (50%), base only		46
	(923)	1,123

c) Allocations to Sprott School of Business

Faculty retirements	(80)	
Budget reduction required	(79)	
Provision for Faculty replacements		79
Graduate student support		250
Enrolment Incentive allocation		17
	<u>(159)</u>	<u>346</u>

d) Allocations to Faculty of Science

Faculty retirements	(250)	
Budget reduction required	(203)	
Provision for Faculty replacements		151
Enrolment Incentive allocation		642
New faculty position		88
	<u>(453)</u>	<u>881</u>

e) Allocations to Faculty of Engineering and Design

Faculty retirements	-	
Budget reduction required	(225)	
New faculty position (50%), base only		47
Enrolment Incentive allocation		725
	<u>(225)</u>	<u>772</u>

f) Allocations to Provost and Vice President (Academic)

Budget reduction required	(182)	
Enrolment Incentive allocation		360
Recruitment, domestic and international		365
Recruitment officer		65
Strategic Initiatives Fund		200
IMS evergreening		450
CUOL expansion and curriculum development		600
Instructional designer		55
	<u>(182)</u>	<u>2,095</u>

g) Allocations to Library

Budget reduction required	(130)	
Enrolment Incentive allocation		500
Copyright clearance		239
APPIC approved materials		74
	<u>(130)</u>	<u>813</u>

h) Allocations to Vice-President (Research and International)

Budget reduction required	(24)	
Research Excellence Fund		200
Research leverage		100
Animal care facilities manager, equipment		130
Project officer		55
	<u>(24)</u>	<u>485</u>

i) Allocations to Vice-President (Finance and Administration)

Budget reduction required	(268)	
Auxiliary campus safety		100
Human resources projects		100
Web developer		60
	<u>(268)</u>	<u>260</u>

j) Allocations to President

Budget reduction required	(24)	
Advertising		500
	<u>(24)</u>	<u>500</u>

k) Allocations to Advancement

Budget reduction required	(42)	
Consulting		75
	<u>(42)</u>	<u>75</u>

l) University Expense Budget increases

Staff benefits		3,061
Teaching labs		1,500
Inco Center addition		1,500
Deferred maintenance and equipment renewal		1,200
Student support		985
Information systems projects		710
Cleaning		200
Joint programs		150
Other expenditures		67
		<u>9,373</u>

3.2 Provisions and Contingencies

The 2012-2013 Proposed Budget contains the following provisions and contingencies:

	2012-2013 Proposed Budget
	(\$000's)
2011-2012 base contingency balance at March 1, 2012	2,815
a) Contingencies	7,335
b) Enrolment Incentive	10,095
c) Pension plan deficits	29,256
Total provisions and contingencies	49,501

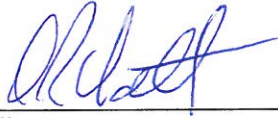
- a) The combined contingencies total \$7,335,000 and relate to foreseen requirements that cannot be immediately quantified, as well as unforeseen requirements. The contingencies also provide funds for academic initiatives that arise during the year.

- b) In 2009-2010 the University introduced a plan whereby Faculties would be rewarded for undergraduate enrolment growth. The plan calls for the resources to be built into the Faculty base over time. The amount in the contingency represents the estimated distribution based on enrolment projections (\$2,323,000) and an undistributed base amount from the previous year (\$7,772,000).

- c) The largest risk currently facing the University is the status of the pension plan. Current projections indicate that an additional \$22 million in annual special payments may be required by 2014-2015. In addition, current service costs have added \$1.9 million to the 2012-2013 base pension costs and are expected to grow by another \$2.0 million by 2014-2015. Several years will be required for the University to set aside sufficient base (i.e. ongoing) funding to meet the potential pension demand. As sufficient base budget will not be available by 2014-2015 to cover the expected special payments, a reserve is currently being built up to bridge the required payments.

4.0 Conclusion

The 2012-2013 Budget being proposed meets the objective set out by the Board in the spring of 2002 in that a \$1,000,000 reduction in the accumulated deficit is projected. The 2012-2013 Budget is therefore respectfully submitted to the Board of Governors.



D.R. Watt
Vice-President (Finance and
Administration)



J.T. Sullivan
Assistant Vice-President (Finance)

Carleton University
2012-2013 Proposed Operating Budget
 (000's)

	Approved Budget 2011-2012	Proposed Budget 2012-2013	Change
<u>Income:</u>			
Government Grants	149,074	155,827	6,753
Tuition Fees	164,866	182,238	17,372
Misc. Fees and Income	9,743	10,048	305
Short-Term Interest Income	2,680	4,180	1,500
Departmental Income	<u>2,093</u>	<u>2,102</u>	<u>9</u>
Total Income	328,456	354,395	25,939
<u>Expenditures and Transfers:</u>			
Faculty of Arts and Social Sciences	38,791	40,200	1,409
Faculty of Public Affairs	26,398	26,881	483
Sprott School of Business	8,482	8,707	225
Faculty of Science	21,795	21,984	189
Faculty of Engineering and Design	24,033	24,807	774
Provost and Vice-President (Academic)	20,942	23,517	2,575
Library	15,751	14,879	(872)
Vice-President (Research and International)	3,096	3,174	78
Vice-President (Finance and Administration)	28,585	29,478	893
President	3,168	3,115	(53)
Advancement	4,608	4,640	32
University Budgets and Transfers	94,697	102,512	7,815
Provisions and Contingencies	37,110	49,501	12,391
Total Expenditures and Transfers	<u>327,456</u>	<u>353,395</u>	<u>25,939</u>
Reduction in Accumulated Deficit	<u>1,000</u>	<u>1,000</u>	-

Faculty and Staff Positions included in the Opening Budget						
Academic RPCs 2011/2012 and 2012/2013						
Department/RPC	2011/2012		2012/2013		Change	
	Faculty FTE*	Staff FTE*	Faculty FTE*	Staff FTE*	Faculty FTE*	Staff FTE*
ICSLAC	3.7	1.0	3.7	1.0	0.0	0.0
Canadian Studies	8.2	2.0	8.2	2.0	0.0	0.0
English	31.3	3.0	31.3	3.0	0.0	0.0
French	13.0	2.0	12.0	2.0	-1.0	0.0
History	27.9	3.0	26.9	3.0	-1.0	0.0
Philosophy	11.7	1.0	11.7	1.0	0.0	0.0
Art & Culture	26.7	8.0	27.7	8.0	1.0	0.0
SLALS	41.3	6.0	41.8	6.0	0.5	0.0
Humanities	18.0	3.0	18.0	3.0	0.0	0.0
Interdisciplinary Studies	5.1	1.5	7.1	1.5	2.0	0.0
Cognitive Science	6.3	1.5	6.3	1.5	0.0	0.0
African Studies	0.0	0.5	0.0	0.7	0.0	0.2
Art Gallery	1.0	2.5	1.0	2.5	0.0	0.0
Geography	21.5	6.0	21.0	6.0	-0.5	0.0
Sociology & Anthropology	37.8	5.0	36.8	5.0	-1.0	0.0
Psychology	35.0	6.0	36.0	6.0	1.0	0.0
Women's & Gender Studies	4.9	2.0	4.4	2.0	-0.5	0.0
CIE	6.0	4.5	6.0	5.5	0.0	1.0
Other	1.5	11.0	1.5	11.0	0.0	0.0
TOTAL ARTS & SOCIAL SCIENCES	300.9	69.5	301.4	70.7	0.5	1.2
Journalism (1)	15.5	4.2	15.5	4.2	0.0	0.0
Communication (1)	14.0	2.8	14.0	2.8	0.0	0.0
Economics	29.5	5.5	29.5	5.5	0.0	0.0
Law	30.2	5.5	31.2	5.5	1.0	0.0
Kroeger College	0.0	1.5	0.0	1.5	0.0	0.0
Political Management	3.0	0.0	3.0	0.5	0.0	0.5
Political Science	34.8	4.5	34.8	4.5	0.0	0.0
Public Policy Administration	21.6	4.0	21.1	4.0	-0.5	0.0
Social Work	15.6	4.0	16.6	4.0	1.0	0.0
CCJ	4.0	2.0	4.0	2.0	0.0	0.0
EURUS	1.8	1.0	1.8	1.0	0.0	0.0
International Affairs	16.5	5.0	16.5	5.0	0.0	0.0
Political Economy	0.4	1.0	0.4	1.0	0.0	0.0
Other	0.0	7.0	0.5	7.0	0.5	0.0
TOTAL PUBLIC AFFAIRS	186.9	48.0	188.9	48.5	2.0	0.5
Business	54.0	19.0	55.0	20.0	1.0	1.0
TOTAL BUSINESS	54.0	19.0	55.0	20.0	1.0	1.0
Science Stores	0.0	2.0	0.0	2.0	0.0	0.0
Biology	23.3	16.0	24.3	15.0	1.0	-1.0
Chemistry	17.3	9.8	17.3	9.8	0.0	0.0
Earth Sciences	10.5	5.5	10.5	5.5	0.0	0.0
Scanning Electron Microscope	0.0	0.8	0.0	0.8	0.0	0.0
Mathematics & Statistics	35.8	6.0	35.8	6.0	0.0	0.0
Physics	19.0	8.3	19.0	8.5	0.0	0.2
Biochemistry	2.0	1.0	2.0	1.0	0.0	0.0
Integrated Science	0.8	0.0	0.8	0.0	0.0	0.0
Environmental Science	1.8	1.0	1.8	1.0	0.0	0.0
Neuroscience	7.5	1.0	8.5	1.0	1.0	0.0
Computer Science	25.8	8.0	27.8	8.0	2.0	0.0
TSE	0.5	0.0	0.5	0.0	0.0	0.0
Other	0.7	5.5	0.7	6.5	0.0	1.0
TOTAL SCIENCE	145.0	64.9	149.0	65.1	4.0	0.2
Civil & Environmental	24.0	8.0	25.0	8.0	1.0	0.0
Electronics	23.0	7.5	23.5	7.5	0.5	0.0
Mechanical & Aerospace	36.0	11.0	36.0	11.0	0.0	0.0
Systems & Computer	36.5	10.0	36.5	10.0	0.0	0.0
Joint Information Technology	7.0	3.0	8.0	3.0	1.0	0.0
Engineering General	0.0	10.0	0.0	10.0	0.0	0.0
Industrial Design	7.0	5.5	7.0	5.5	0.0	0.0
Architecture	17.5	8.5	17.5	8.5	0.0	0.0
TOTAL ENGINEERING & DESIGN	151.0	63.5	153.5	63.5	2.5	0.0
Central	1.0	0.0	1.0	0.0	0.0	0.0
TOTAL UNIVERSITY	838.8	264.9	848.8	267.8	10.0	2.9

*Positions measured in Full-Time Equivalents (FTEs) and include continuing positions only.

(1) 2011-2012 numbers have been restated for ease of comparison

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Arts & Social Sciences								
002 Comparative Studies in Literature, Art & Culture	2011/2012	538,880	-	8,374	(91,383)	455,871	-	455,871
	2012/2013	512,548	-	8,374	(81,290)	439,632	-	439,632
	Inc. (Dec.)	(26,332)	-	-	10,093	(16,239)	-	(16,239)
	%	-4.9%	n/a	0.0%	-11.0%	-3.6%	n/a	-3.6%
004 Canadian Studies	2011/2012	807,052	117,008	24,158	-	948,218	-	948,218
	2012/2013	822,551	118,763	24,158	-	965,472	-	965,472
	Inc. (Dec.)	15,499	1,755	-	-	17,254	-	17,254
	%	1.9%	1.5%	0.0%	n/a	1.8%	n/a	1.8%
013 English Language & Literature	2011/2012	3,055,790	173,647	41,838	(37,333)	3,233,942	-	3,233,942
	2012/2013	3,102,300	173,649	43,038	(100,000)	3,218,987	-	3,218,987
	Inc. (Dec.)	46,510	2	1,200	(62,667)	(14,955)	-	(14,955)
	%	1.5%	0.0%	2.9%	167.9%	-0.5%	n/a	-0.5%
016 French	2011/2012	1,252,955	117,008	27,428	-	1,397,391	-	1,397,391
	2012/2013	1,280,013	118,763	27,428	-	1,426,204	-	1,426,204
	Inc. (Dec.)	27,058	1,755	-	-	28,813	-	28,813
	%	2.2%	1.5%	0.0%	n/a	2.1%	n/a	2.1%
022 History	2011/2012	2,936,765	185,860	34,159	-	3,156,784	-	3,156,784
	2012/2013	2,990,944	192,261	30,546	-	3,213,751	-	3,213,751
	Inc. (Dec.)	54,179	6,401	(3,613)	-	56,967	-	56,967
	%	1.8%	3.4%	-10.6%	n/a	1.8%	n/a	1.8%
040 Philosophy	2011/2012	1,119,595	-	14,974	-	1,134,569	-	1,134,569
	2012/2013	1,203,481	-	14,974	-	1,218,455	-	1,218,455
	Inc. (Dec.)	83,886	-	-	-	83,886	-	83,886
	%	7.5%	n/a	0.0%	n/a	7.4%	n/a	7.4%
050 Studies in Art & Culture 047 SSAC Music 048 SSAC Art History 049 SSAC Film Studies	2011/2012	2,533,299	488,355	277,103	(84,716)	3,214,041	-	3,214,041
	2012/2013	2,557,230	505,591	272,755	(81,290)	3,254,286	-	3,254,286
	Inc. (Dec.)	23,931	17,236	(4,348)	3,426	40,245	-	40,245
	%	0.9%	3.5%	-1.6%	-4.0%	1.3%	n/a	1.3%
051 Linguistics & Language Studies	2011/2012	4,066,514	347,065	61,911	(67,130)	4,408,360	-	4,408,360
	2012/2013	4,170,820	353,677	61,911	(59,058)	4,527,350	-	4,527,350
	Inc. (Dec.)	104,306	6,612	-	8,072	118,990	-	118,990
	%	2.6%	1.9%	0.0%	-12.0%	2.7%	n/a	2.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
055 Humanities	2011/2012	1,661,122	169,363	40,377	(67,793)	1,803,069	-	1,803,069
	2012/2013	1,838,144	171,903	40,377	(70,000)	1,980,424	-	1,980,424
	Inc. (Dec.)	177,022	2,540	-	(2,207)	177,355	-	177,355
	%	10.7%	1.5%	0.0%	3.3%	9.8%	n/a	9.8%
057 Interdisciplinary Studies	2011/2012	495,528	-	11,328	-	506,856	-	506,856
	2012/2013	637,809	-	11,328	-	649,137	-	649,137
	Inc. (Dec.)	142,281	-	-	-	142,281	-	142,281
	%	28.7%	n/a	0.0%	n/a	28.1%	n/a	28.1%
058 Cognitive Science	2011/2012	683,254	-	10,200	-	693,454	-	693,454
	2012/2013	686,634	-	10,200	-	696,834	-	696,834
	Inc. (Dec.)	3,380	-	-	-	3,380	-	3,380
	%	0.5%	n/a	0.0%	n/a	0.5%	n/a	0.5%
060 African Studies	2011/2012	32,600	-	31,456	-	64,056	-	64,056
	2012/2013	44,002	-	32,204	-	76,206	-	76,206
	Inc. (Dec.)	11,402	-	748	-	12,150	-	12,150
	%	35.0%	n/a	2.4%	n/a	19.0%	n/a	19.0%
081 Art Gallery	2011/2012	-	236,869	134,100	-	370,969	-	370,969
	2012/2013	-	245,021	134,100	-	379,121	-	379,121
	Inc. (Dec.)	-	8,152	-	-	8,152	-	8,152
	%	n/a	3.4%	0.0%	n/a	2.2%	n/a	2.2%
087 FASS, Office of the Dean	2011/2012	221,546	712,683	27,410	-	961,639	-	961,639
	2012/2013	556,542	736,923	27,410	-	1,320,875	-	1,320,875
	Inc. (Dec.)	334,996	24,240	-	-	359,236	-	359,236
	%	151.2%	3.4%	0.0%	n/a	37.4%	n/a	37.4%
088 FASS First Year Programs	2011/2012	-	-	19,000	-	19,000	-	19,000
	2012/2013	-	-	19,000	-	19,000	-	19,000
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
089 Arts & Social Sciences-General	2011/2012	922,626	-	2,469,199	-	3,391,825	-	3,391,825
	2012/2013	356,074	-	3,006,842	-	3,362,916	-	3,362,916
	Inc. (Dec.)	(566,552)	-	537,643	-	(28,909)	-	(28,909)
	%	-61.4%	n/a	21.8%	n/a	-0.9%	n/a	-0.9%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
097 Geography & Environmental Studies	2011/2012	2,184,992	348,635	94,450	(43,729)	2,584,348	-	2,584,348
	2012/2013	2,215,020	351,798	94,450	(7,288)	2,653,980	-	2,653,980
	Inc. (Dec.)	30,028	3,163	-	36,441	69,632	-	69,632
	%	1.4%	0.9%	0.0%	-83.3%	2.7%	n/a	2.7%
112 Sociology & Anthropology	2011/2012	3,851,729	268,176	63,708	-	4,183,613	-	4,183,613
	2012/2013	3,759,602	276,885	63,708	-	4,100,195	-	4,100,195
	Inc. (Dec.)	(92,127)	8,709	-	-	(83,418)	-	(83,418)
	%	-2.4%	3.2%	0.0%	n/a	-2.0%	n/a	-2.0%
118 Psychology	2011/2012	3,911,519	317,261	96,482	-	4,325,262	-	4,325,262
	2012/2013	4,188,131	336,592	96,482	-	4,621,205	-	4,621,205
	Inc. (Dec.)	276,612	19,331	-	-	295,943	-	295,943
	%	7.1%	6.1%	0.0%	n/a	6.8%	n/a	6.8%
124 Pauline Jewett Institute in Women's & Gender Studies	2011/2012	421,780	109,355	10,314	-	541,449	(26,177)	515,272
	2012/2013	494,730	112,254	10,314	-	617,298	(26,570)	590,728
	Inc. (Dec.)	3,200	2,899	-	-	75,849	(393)	75,456
	%	0.8%	2.7%	0.0%	#DIV/0!	14.0%	n/a	14.6%
396 Centre for Initiatives in Education	2011/2012	498,540	289,822	607,949	-	1,396,311	(482,500)	913,811
	2012/2013	572,661	375,579	511,134	-	1,459,374	(482,500)	976,874
	Inc. (Dec.)	74,121	85,757	(96,815)	-	63,063	-	63,063
	%	14.9%	29.6%	-15.9%	n/a	4.5%	0.0%	6.9%
Salary Reallocations	2011/2012	(132,432)	132,432	-	-	-	-	-
	2012/2013	(227,131)	227,131	-	-	-	-	-
Total - Faculty of Arts & Social Science	2011/2012	31,063,654	4,013,539	4,105,918	(392,084)	38,791,027	(508,677)	38,282,350
	2012/2013	31,762,105	4,296,790	4,540,733	(398,926)	40,200,702	(509,070)	39,691,632
	Inc. (Dec.)	698,451	283,251	434,815	(6,842)	1,409,675	(393)	1,409,282
	%	2.2%	7.1%	10.6%	1.7%	3.6%	0.1%	3.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Public Affairs								
031 Journalism	2011/2012	1,905,610	237,577	231,293	(215,000)	2,159,480	-	2,159,480
	2012/2013	1,713,771	240,529	246,558	(200,000)	2,000,858	-	2,000,858
	Inc. (Dec.)	(191,839)	2,952	15,265	15,000	(158,622)	-	(158,622)
	%	-10.1%	1.2%	6.6%	-7.0%	-7.3%	n/a	-7.3%
032 Communication	2011/2012	1,616,453	153,580	73,199	(50,000)	1,793,232	-	1,793,232
	2012/2013	1,699,996	157,616	44,866	(50,000)	1,852,478	-	1,852,478
	Inc. (Dec.)	83,543	4,036	(28,333)	-	59,246	-	59,246
	%	5.2%	2.6%	-38.7%	0.0%	3.3%	n/a	3.3%
094 Economics	2011/2012	3,534,119	314,946	92,229	-	3,941,294	-	3,941,294
	2012/2013	3,456,852	322,484	93,499	-	3,872,835	-	3,872,835
	Inc. (Dec.)	(77,267)	7,538	1,270	-	(68,459)	-	(68,459)
	%	-2.2%	2.4%	1.4%	n/a	-1.7%	n/a	-1.7%
100 Law & Legal Studies	2011/2012	3,400,178	285,688	164,135	(50,000)	3,800,001	-	3,800,001
	2012/2013	3,307,433	290,976	174,122	(50,000)	3,722,531	-	3,722,531
	Inc. (Dec.)	(92,745)	5,288	9,987	-	(77,470)	-	(77,470)
	%	-2.7%	1.9%	6.1%	0.0%	-2.0%	n/a	-2.0%
101 Kroeger College in Public Affairs	2011/2012	-	-	176,370	-	176,370	-	176,370
	2012/2013	-	-	275,577	-	275,577	-	275,577
	Inc. (Dec.)	-	-	99,207	-	99,207	-	99,207
	%	n/a	n/a	56.2%	n/a	56.2%	n/a	56.2%
102 Political Management	2011/2012	255,000	75,000	100,000	(300,000)	130,000	-	130,000
	2012/2013	361,829	75,282	65,750	(315,000)	187,861	-	187,861
	Inc. (Dec.)	106,829	282	(34,250)	(15,000)	57,861	-	57,861
	%	41.9%	0.4%	-34.3%	5.0%	44.5%	n/a	44.5%
103 Political Science	2011/2012	4,020,049	245,136	37,023	(78,764)	4,223,444	-	4,223,444
	2012/2013	3,792,657	247,681	41,707	(81,310)	4,000,735	-	4,000,735
	Inc. (Dec.)	(227,392)	2,545	4,684	(2,546)	(222,709)	-	(222,709)
	%	-5.7%	1.0%	12.7%	3.2%	-5.3%	n/a	-5.3%
106 Public Policy and Administration	2011/2012	2,622,794	230,180	21,533	(228,194)	2,646,313	-	2,646,313
	2012/2013	2,516,398	236,008	23,413	(229,671)	2,546,148	-	2,546,148
	Inc. (Dec.)	(106,396)	5,828	1,880	(1,477)	(100,165)	-	(100,165)
	%	-4.1%	2.5%	8.7%	0.6%	-3.8%	n/a	-3.8%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
109 Social Work	2011/2012	1,740,841	235,002	53,769	-	2,029,612	-	2,029,612
	2012/2013	1,804,296	233,260	56,583	-	2,094,139	-	2,094,139
	Inc. (Dec.)	63,455	(1,742)	2,814	-	64,527	-	64,527
	%	3.6%	-0.7%	5.2%	n/a	3.2%	n/a	3.2%
113 Criminology and Criminal Justice	2011/2012	321,686	122,893	20,535	-	465,114	-	465,114
	2012/2013	349,348	135,206	23,615	-	508,169	-	508,169
	Inc. (Dec.)	27,662	12,313	3,080	-	43,055	-	43,055
	%	8.6%	10.0%	15.0%	n/a	9.3%	n/a	9.3%
115 European, Russian and Eurasian Studies	2011/2012	356,927	-	44,022	(75,913)	325,036	-	325,036
	2012/2013	371,987	-	45,198	(80,989)	336,196	-	336,196
	Inc. (Dec.)	15,060	-	1,176	(5,076)	11,160	-	11,160
	%	4.2%	n/a	2.7%	6.7%	3.4%	n/a	3.4%
121 International Affairs 1211 NPSIA Resource Centre	2011/2012	1,860,294	275,372	25,165	(12,000)	2,148,831	-	2,148,831
	2012/2013	1,990,633	283,436	29,975	-	2,304,044	-	2,304,044
	Inc. (Dec.)	130,339	8,064	4,810	12,000	155,213	-	155,213
	%	7.0%	2.9%	19.1%	-100.0%	7.2%	n/a	7.2%
127 Political Economy	2011/2012	112,520	-	54,302	-	166,822	-	166,822
	2012/2013	120,713	-	55,096	-	175,809	-	175,809
	Inc. (Dec.)	8,193	-	794	-	8,987	-	8,987
	%	7.3%	n/a	1.5%	n/a	5.4%	n/a	5.4%
162 FPA, Office of the Dean	2011/2012	233,109	447,537	1,477,603	-	2,158,249	-	2,158,249
	2012/2013	613,863	454,132	1,511,299	-	2,579,294	-	2,579,294
	Inc. (Dec.)	380,754	6,595	33,696	-	421,045	-	421,045
	%	163.3%	1.5%	2.3%	n/a	19.5%	n/a	19.5%
164 Public Affairs - Contingencies	2011/2012	-	-	234,107	-	234,107	-	234,107
	2012/2013	-	-	423,886	-	423,886	-	423,886
	Inc. (Dec.)	-	-	189,779	-	189,779	-	189,779
	%	n/a	n/a	81.1%	n/a	81.1%	n/a	81.1%
Salary Reallocations	2011/2012	(105,045)	192,723	(87,678)	-	-	-	-
	2012/2013	(37,557)	140,038	(102,481)	-	-	-	-
Total - Faculty of Public Affairs	2011/2012	21,874,535	2,815,634	2,717,607	(1,009,871)	26,397,905	-	26,397,905
	2012/2013	22,062,219	2,816,648	3,008,663	(1,006,970)	26,880,560	-	26,880,560
	Inc. (Dec.)	187,684	1,014	291,056	2,901	482,655	-	482,655
	%	0.9%	0.0%	10.7%	-0.3%	1.8%	n/a	1.8%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Sprott School of Business								
091 Sprott School of Business	2011/2012	6,802,362	1,164,008	837,116	(321,820)	8,481,666	-	8,481,666
	2012/2013	7,182,946	1,268,960	745,973	(490,399)	8,707,480	-	8,707,480
	Inc. (Dec.)	380,584	104,952	(91,143)	(168,579)	225,814	-	225,814
	%	5.6%	9.0%	-10.9%	52.4%	2.7%	n/a	2.7%
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Total - Sprott School of Business	2011/2012	6,802,362	1,164,008	837,116	(321,820)	8,481,666	-	8,481,666
	2012/2013	7,182,946	1,268,960	745,973	(490,399)	8,707,480	-	8,707,480
	Inc. (Dec.)	380,584	104,952	(91,143)	(168,579)	225,814	-	225,814
	%	5.6%	9.0%	-10.9%	52.4%	2.7%	n/a	2.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Science								
165 Science Stores	2011/2012	-	116,480	201,358	(115,000)	202,838	(95,000)	107,838
	2012/2013	-	118,228	186,358	(115,000)	189,586	(95,000)	94,586
	Inc. (Dec.)	-	1,748	(15,000)	-	(13,252)	-	(13,252)
	%	n/a	1.5%	-7.4%	0.0%	-6.5%	0.0%	-12.3%
166 Biology	2011/2012	2,696,554	906,312	160,879	(210,857)	3,552,888	-	3,552,888
193 Ottawa-Carleton Institute in Biology	2012/2013	2,754,464	941,305	162,492	(114,199)	3,744,062	-	3,744,062
	Inc. (Dec.)	57,910	34,993	1,613	96,658	191,174	-	191,174
	%	2.1%	3.9%	1.0%	-45.8%	5.4%	n/a	5.4%
169 Chemistry	2011/2012	2,041,914	645,169	144,987	(237,280)	2,594,790	-	2,594,790
187 Ottawa-Carleton Chemistry Institute	2012/2013	2,137,100	675,806	147,435	(240,761)	2,719,580	-	2,719,580
	Inc. (Dec.)	95,186	30,637	2,448	(3,481)	124,790	-	124,790
	%	4.7%	4.7%	1.7%	1.5%	4.8%	n/a	4.8%
172 Earth Sciences	2011/2012	1,192,260	360,460	97,379	(18,087)	1,632,012	(10,399)	1,621,613
173 Nano Imaging Facility	2012/2013	1,208,538	366,922	98,108	(18,087)	1,655,481	(10,399)	1,645,082
190 Ottawa-Carleton Geoscience Centre	Inc. (Dec.)	16,278	6,462	729	-	23,469	-	23,469
	%	1.4%	1.8%	0.7%	0.0%	1.4%	0.0%	1.4%
175 Mathematics & Statistics	2011/2012	3,778,851	358,330	293,330	-	4,430,511	(99,008)	4,331,503
199 Ottawa-Carleton Institute in Mathematics and Statistics	2012/2013	3,766,410	364,741	301,867	-	4,433,018	(104,431)	4,328,587
	Inc. (Dec.)	(12,441)	6,411	8,537	-	2,507	(5,423)	(2,916)
	%	-0.3%	1.8%	2.9%	n/a	0.1%	5.5%	-0.1%
178 Physics	2011/2012	1,975,214	508,201	138,565	(496,322)	2,125,658	-	2,125,658
196 Ottawa-Carleton Institute in Physics	2012/2013	2,091,676	535,694	139,659	(405,548)	2,361,481	-	2,361,481
	Inc. (Dec.)	116,462	27,493	1,094	90,774	235,823	-	235,823
	%	5.9%	5.4%	0.8%	-18.3%	11.1%	n/a	11.1%
181 Biochemistry	2011/2012	199,071	-	108,736	-	307,807	-	307,807
	2012/2013	209,870	-	111,497	-	321,367	-	321,367
	Inc. (Dec.)	10,799	-	2,761	-	13,560	-	13,560
	%	5.4%	n/a	2.5%	n/a	4.4%	n/a	4.4%
185 Environmental Science	2011/2012	279,636	-	132,364	(63,072)	348,928	-	348,928
	2012/2013	378,400	-	138,266	(66,657)	450,009	-	450,009
	Inc. (Dec.)	98,764	-	5,902	(3,585)	101,081	-	101,081
	%	35.3%	n/a	4.5%	5.7%	29.0%	n/a	29.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
222 Technology, Science and Environment	2011/2012	-	-	82,300	-	82,300	-	82,300
	2012/2013	-	-	85,097	-	85,097	-	85,097
	Inc. (Dec.)	-	-	2,797	-	2,797	-	2,797
	%	n/a	n/a	3.4%	n/a	3.4%	n/a	3.4%
225 Computer Science 202 Ottawa-Carleton Institute in Computer Science	2011/2012	3,498,201	499,919	168,149	(164,944)	4,001,325	-	4,001,325
	2012/2013	3,629,286	502,896	169,608	(268,175)	4,033,615	-	4,033,615
	Inc. (Dec.)	131,085	2,977	1,459	(103,231)	32,290	-	32,290
	%	3.7%	0.6%	0.9%	62.6%	0.8%	n/a	0.8%
216 Neuroscience	2011/2012	811,526	-	12,000	(255,243)	568,283	-	568,283
	2012/2013	930,974	-	12,282	(258,650)	684,606	-	684,606
	Inc. (Dec.)	119,448	-	282	(3,407)	116,323	-	116,323
	%	14.7%	n/a	2.4%	1.3%	20.5%	n/a	20.5%
237 Science, Office of the Dean	2011/2012	198,100	351,462	59,112	-	608,674	-	608,674
	2012/2013	367,788	348,558	59,112	-	775,458	-	775,458
	Inc. (Dec.)	169,688	(2,904)	-	-	166,784	-	166,784
	%	85.7%	-0.8%	0.0%	n/a	27.4%	n/a	27.4%
238 Science Student Success Centre	2011/2012	-	-	67,809	-	67,809	-	67,809
	2012/2013	-	-	83,190	-	83,190	-	83,190
	Inc. (Dec.)	-	-	15,381	-	15,381	-	15,381
	%	n/a	n/a	22.7%	n/a	22.7%	n/a	22.7%
239 Science-General 184 Integrated Science	2011/2012	-	-	1,271,830	-	1,271,830	-	1,271,830
	2012/2013	-	-	447,594	-	447,594	-	447,594
	Inc. (Dec.)	-	-	(824,236)	-	(824,236)	-	(824,236)
	%	n/a	n/a	-64.8%	n/a	-64.8%	n/a	-64.8%
Salary Reallocations	2011/2012	84,824	228,948	(313,772)	-	-	-	-
	2012/2013	87,407	252,199	(339,606)	-	-	-	-
Total - Faculty of Science	2011/2012	16,756,151	3,975,281	2,625,026	(1,560,805)	21,795,653	(204,407)	21,591,246
	2012/2013	17,561,913	4,106,349	1,802,959	(1,487,077)	21,984,144	(209,830)	21,774,314
	Inc. (Dec.)	805,762	131,068	(822,067)	73,728	188,491	(5,423)	183,068
	%	4.8%	3.3%	-31.3%	-4.7%	0.9%	2.7%	0.8%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Faculty of Engineering & Design								
241 Civil & Environmental Engineering	2011/2012	2,759,391	434,042	169,393	(200,000)	3,162,826	-	3,162,826
	2012/2013	2,732,240	445,853	171,136	(200,000)	3,149,229	-	3,149,229
	Inc. (Dec.)	(27,151)	11,811	1,743	-	(13,597)	-	(13,597)
	%	-1.0%	2.7%	1.0%	0.0%	-0.4%	n/a	-0.4%
244 Electronics	2011/2012	3,019,625	461,226	189,169	(234,717)	3,435,303	-	3,435,303
	2012/2013	2,962,886	469,566	189,733	(246,549)	3,375,636	-	3,375,636
	Inc. (Dec.)	(56,739)	8,340	564	(11,832)	(59,667)	-	(59,667)
	%	-1.9%	1.8%	0.3%	5.0%	-1.7%	n/a	-1.7%
247 Mechanical & Aerospace Engineering	2011/2012	4,259,995	689,258	241,024	(300,000)	4,890,277	-	4,890,277
	2012/2013	4,186,512	698,910	242,764	(300,000)	4,828,186	-	4,828,186
	Inc. (Dec.)	(73,483)	9,652	1,740	-	(62,091)	-	(62,091)
	%	-1.7%	1.4%	0.7%	0.0%	-1.3%	n/a	-1.3%
250 Systems & Computing Engineering	2011/2012	4,570,072	591,746	250,735	(200,000)	5,212,553	-	5,212,553
	2012/2013	4,575,588	601,547	251,581	(200,000)	5,228,716	-	5,228,716
	Inc. (Dec.)	5,516	9,801	846	-	16,163	-	16,163
	%	0.1%	1.7%	0.3%	0.0%	0.3%	n/a	0.3%
259 Information Technology	2011/2012	695,703	159,239	98,574	-	953,516	-	953,516
	2012/2013	763,808	162,750	99,420	-	1,025,978	-	1,025,978
	Inc. (Dec.)	68,105	3,511	846	-	72,462	-	72,462
	%	9.8%	2.2%	0.9%	n/a	7.6%	n/a	7.6%
265 FED, Office of the Dean 255 TIM Recruitment	2011/2012	183,051	604,356	1,609,505	-	2,396,912	-	2,396,912
	2012/2013	582,212	657,183	1,882,622	-	3,122,017	-	3,122,017
	Inc. (Dec.)	399,161	52,827	273,117	-	725,105	-	725,105
	%	218.1%	8.7%	17.0%	n/a	30.3%	n/a	30.3%
270 Industrial Design	2011/2012	753,182	329,796	103,907	-	1,186,885	-	1,186,885
	2012/2013	723,882	336,022	105,735	-	1,165,639	-	1,165,639
	Inc. (Dec.)	(29,300)	6,226	1,828	-	(21,246)	-	(21,246)
	%	-3.9%	1.9%	1.8%	n/a	-1.8%	n/a	-1.8%
280 Architecture & Urbanism	2011/2012	1,916,209	515,204	407,208	(44,114)	2,794,507	-	2,794,507
	2012/2013	2,020,547	522,463	413,299	(44,114)	2,912,195	-	2,912,195
	Inc. (Dec.)	104,338	7,259	6,091	-	117,688	-	117,688
	%	5.4%	1.4%	1.5%	0.0%	4.2%	n/a	4.2%
Total - Faculty of Engineering & Design	2011/2012	18,157,228	3,784,867	3,069,515	(978,831)	24,032,779	-	24,032,779
	2012/2013	18,547,675	3,894,294	3,356,290	(990,663)	24,807,596	-	24,807,596
	Inc. (Dec.)	390,447	109,427	286,775	(11,832)	774,817	-	774,817
	%	2.2%	2.9%	9.3%	1.2%	3.2%	n/a	3.2%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Academic Administration & Student Services								
Provost and Vice-President (Academic)								
395 Provost & VP (Academic)	2011/2012	-	474,058	180,536	-	654,594	-	654,594
	2012/2013	379,105	501,187	144,648	-	1,024,940	-	1,024,940
	Inc. (Dec.)	379,105	27,129	(35,888)	-	370,346	-	370,346
	%	n/a	5.7%	-19.9%	n/a	56.6%	n/a	56.6%
399 Faculty Recruitment & Support	2011/2012	-	-	46,000	-	46,000	-	46,000
	2012/2013	-	-	123,353	-	123,353	-	123,353
	Inc. (Dec.)	-	-	77,353	-	77,353	-	77,353
	%	n/a	n/a	168.2%	n/a	168.2%	n/a	168.2%
445 Provost & VP (Academic) - Misc	2011/2012	-	-	561,891	-	561,891	-	561,891
	2012/2013	-	-	1,421,891	-	1,421,891	-	1,421,891
	Inc. (Dec.)	-	-	860,000	-	860,000	-	860,000
	%	n/a	n/a	153.1%	n/a	153.1%	n/a	153.1%
448 Quality Assurance (Academic)	2011/2012	-	-	197,900	-	197,900	-	197,900
	2012/2013	-	-	199,435	-	199,435	-	199,435
	Inc. (Dec.)	-	-	1,535	-	1,535	-	1,535
	%	n/a	n/a	0.8%	n/a	0.8%	n/a	0.8%
618 Ombudsman's Office	2011/2012	-	128,800	47,340	-	176,140	(90,704)	85,436
	2012/2013	-	128,800	47,340	-	176,140	(90,704)	85,436
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	0.0%	0.0%	n/a	0.0%	0.0%	0.0%
Total - Provost and Vice-President (Academic)	2011/2012	-	602,858	1,033,667	-	1,636,525	(90,704)	1,545,821
	2012/2013	379,105	629,987	1,936,667	-	2,945,759	(90,704)	2,855,055
	Inc. (Dec.)	379,105	27,129	903,000	-	1,309,234	-	1,309,234
	%	n/a	4.5%	87.4%	n/a	80.0%	0.0%	84.7%
Associate Vice-President (Student and Enrolment)								
473 Admissions Services	2011/2012	-	1,428,583	299,534	-	1,728,117	(45,000)	1,683,117
	2012/2013	-	1,456,628	220,733	-	1,677,361	(45,000)	1,632,361
	Inc. (Dec.)	-	28,045	(78,801)	-	(50,756)	-	(50,756)
	%	n/a	0	(0)	n/a	(0)	-	(0)
474 International Recruitment	2011/2012	-	229,948	408,365	-	638,313	-	638,313
	2012/2013	-	217,405	420,537	-	637,942	-	637,942
	Inc. (Dec.)	-	(12,543)	12,172	-	(371)	-	(371)
	%	n/a	-5.5%	3.0%	n/a	-0.1%	n/a	-0.1%

Carleton University - 2012-2013 Budget Schedules

Appendix C

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
475 Undergraduate Recruitment Office	2011/2012	-	816,938	872,566	-	1,689,504	-	1,689,504
	2012/2013	-	838,981	999,732	-	1,838,713	-	1,838,713
	Inc. (Dec.)	-	22,043	127,166	-	149,209	-	149,209
	%	n/a	2.7%	14.6%	n/a	8.8%	n/a	8.8%
477 Telecounselling Centre	2011/2012	-	-	101,500	-	101,500	-	101,500
	2012/2013	-	-	101,500	-	101,500	-	101,500
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
561 Awards Office	2011/2012	-	650,702	119,057	(163,200)	606,559	-	606,559
	2012/2013	-	709,846	115,057	(208,581)	616,322	-	616,322
	Inc. (Dec.)	-	59,144	(4,000)	(45,381)	9,763	-	9,763
	%	n/a	9.1%	-3.4%	27.8%	1.6%	n/a	1.6%
566 Office of Enrolment Management	2011/2012	-	281,252	409,735	-	690,987	-	690,987
	2012/2013	-	294,293	257,188	-	551,481	-	551,481
	Inc. (Dec.)	-	13,041	(152,547)	-	(139,506)	-	(139,506)
	%	n/a	4.6%	-37.2%	n/a	-20.2%	n/a	-20.2%
398 Office - Director of Student Affairs	2011/2012	-	142,322	28,934	-	171,256	-	171,256
	2012/2013	-	147,034	27,934	-	174,968	-	174,968
	Inc. (Dec.)	-	4,712	(1,000)	-	3,712	-	3,712
	%	n/a	3.3%	-3.5%	n/a	2.2%	n/a	2.2%
565 International Student Services Office	2011/2012	-	309,804	71,649	-	381,453	(43,000)	338,453
	2012/2013	-	314,044	81,118	-	395,162	(43,000)	352,162
	Inc. (Dec.)	-	4,240	9,469	-	13,709	-	13,709
	%	n/a	1.4%	13.2%	n/a	3.6%	0.0%	4.1%
394 Student Academic Success Centre	2011/2012	-	769,493	113,475	-	882,968	-	882,968
	2012/2013	-	774,908	138,150	-	913,058	-	913,058
	Inc. (Dec.)	-	5,415	24,675	-	30,090	-	30,090
	%	n/a	0.7%	21.7%	n/a	3.4%	n/a	3.4%
397 Career Development & Co-op Education	2011/2012	-	1,014,444	237,606	-	1,252,050	-	1,252,050
	2012/2013	-	1,040,546	141,258	-	1,181,804	-	1,181,804
	Inc. (Dec.)	-	26,102	(96,348)	-	(70,246)	-	(70,246)
	%	n/a	2.6%	-40.5%	n/a	-5.6%	n/a	-5.6%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
400 Student Experience Office	2011/2012	-	207,001	61,527	-	268,528	-	268,528
	2012/2013	-	213,448	60,446	-	273,894	-	273,894
	Inc. (Dec.)	-	6,447	(1,081)	-	5,366	-	5,366
	%	n/a	3.1%	-1.8%	n/a	2.0%	n/a	2.0%
415 Writing Tutorial Service	2011/2012	-	-	72,052	-	72,052	-	72,052
	2012/2013	-	-	73,133	-	73,133	-	73,133
	Inc. (Dec.)	-	-	1,081	-	1,081	-	1,081
	%	n/a	n/a	1.5%	n/a	1.5%	n/a	1.5%
440 Office of AVP (Student & Enrolment)	2011/2012	-	139,993	78,061	-	218,054	-	218,054
	2012/2013	-	144,045	62,285	-	206,330	-	206,330
	Inc. (Dec.)	-	4,052	(15,776)	-	(11,724)	-	(11,724)
	%	n/a	2.9%	-20.2%	n/a	-5.4%	n/a	-5.4%
446 Learning Commons	2011/2012	-	-	126,536	-	126,536	-	126,536
	2012/2013	-	-	128,434	-	128,434	-	128,434
	Inc. (Dec.)	-	-	1,898	-	1,898	-	1,898
	%	n/a	n/a	1.5%	n/a	1.5%	n/a	1.5%
563 Career Services	2011/2012	-	727,700	45,022	-	772,722	-	772,722
	2012/2013	-	733,665	49,717	-	783,382	-	783,382
	Inc. (Dec.)	-	5,965	4,695	-	10,660	-	10,660
	%	n/a	0.8%	10.4%	n/a	1.4%	n/a	1.4%
564 Paul Menton Centre	2011/2012	-	630,853	270,654	-	901,507	-	901,507
	2012/2013	-	709,262	203,845	-	913,107	-	913,107
	Inc. (Dec.)	-	78,409	(66,809)	-	11,600	-	11,600
	%	n/a	12.4%	-24.7%	n/a	1.3%	n/a	1.3%
Total - Associate Vice-President (Student and Enrolment)	2011/2012	-	7,349,033	3,316,273	(163,200)	10,502,106	(88,000)	10,414,106
	2012/2013	-	7,594,105	3,081,067	(208,581)	10,466,591	(88,000)	10,378,591
	Inc. (Dec.)	-	245,072	(235,206)	(45,381)	(35,515)	-	(35,515)
	%	n/a	3.3%	-7.1%	27.8%	-0.3%	0.0%	-0.3%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
University Registrar								
404 University Registrarial Services	2011/2012	-	2,435,406	346,586	-	2,781,992	-	2,781,992
	2012/2013	-	2,555,408	228,627	-	2,784,035	-	2,784,035
	Inc. (Dec.)	-	120,002	(117,959)	-	2,043	-	2,043
	%	n/a	4.9%	-34.0%	n/a	0.1%	n/a	0.1%
405 University Calendars	2011/2012	-	-	15,000	-	15,000	-	15,000
	2012/2013	-	-	15,000	-	15,000	-	15,000
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
476 Scheduling & Examination Services	2011/2012	-	356,350	437,857	-	794,207	-	794,207
	2012/2013	-	364,445	439,965	-	804,410	-	804,410
	Inc. (Dec.)	-	8,095	2,108	-	10,203	-	10,203
	%	n/a	2.3%	0.5%	n/a	1.3%	n/a	1.3%
478 Examination Room	2011/2012	-	-	61,682	-	61,682	-	61,682
	2012/2013	-	-	61,682	-	61,682	-	61,682
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Total - University Registrar	2011/2012	-	2,791,756	861,125	-	3,652,881	-	3,652,881
	2012/2013	-	2,919,853	745,274	-	3,665,127	-	3,665,127
	Inc. (Dec.)	-	128,097	(115,851)	-	12,246	-	12,246
	%	n/a	4.6%	-13.5%	n/a	0.3%	n/a	0.3%
Education Development Centre								
381 Instructional Media Services	2011/2012	-	1,139,209	101,773	-	1,240,982	(67,696)	1,173,286
	2012/2013	-	877,465	89,402	-	966,867	(45,696)	921,171
	Inc. (Dec.)	-	(261,744)	(12,371)	-	(274,115)	22,000	(252,115)
	%	n/a	-23.0%	-12.2%	n/a	-22.1%	-32.5%	-21.5%
386 Education Development Centre	2011/2012	-	736,719	507,073	-	1,243,792	-	1,243,792
	2012/2013	-	810,801	529,977	-	1,340,778	-	1,340,778
	Inc. (Dec.)	-	74,082	22,904	-	96,986	-	96,986
	%	n/a	10.1%	4.5%	n/a	7.8%	n/a	7.8%
387 Carleton University OnLine (CUOL)	2011/2012	-	852,748	343,511	-	1,196,259	(472,500)	723,759
	2012/2013	-	1,164,656	929,773	-	2,094,429	(494,500)	1,599,929
	Inc. (Dec.)	-	311,908	586,262	-	898,170	(22,000)	876,170
	%	n/a	36.6%	170.7%	n/a	75.1%	4.7%	121.1%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
388 EDC Enrichment Mini Courses	2011/2012	-	-	68,961	-	68,961	(80,000)	(11,039)
	2012/2013	-	-	68,961	-	68,961	(80,000)	(11,039)
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	0.0%	0.0%
Total - Education Development Centre	2011/2012	-	2,728,676	1,021,318	-	3,749,994	(620,196)	3,129,798
	2012/2013	-	2,852,922	1,618,113	-	4,471,035	(620,196)	3,850,839
	Inc. (Dec.)	-	124,246	596,795	-	721,041	-	721,041
	%	n/a	4.6%	58.4%	n/a	19.2%	0.0%	23.0%
Faculty of Graduate Studies and Post-Doctoral Affairs								
301 Faculty of Graduate & Postdoctoral Affairs	2011/2012	33,358	1,181,740	267,407	(81,600)	1,400,905	-	1,400,905
	2012/2013	588,210	1,184,611	277,964	(81,600)	1,969,185	-	1,969,185
	Inc. (Dec.)	554,852	2,871	10,557	-	568,280	-	568,280
	%	1663.3%	0.2%	3.9%	0.0%	40.6%	n/a	40.6%
Total - Faculty Graduate Studies and Post-Doctoral Affairs	2011/2012	33,358	1,181,740	267,407	(81,600)	1,400,905	-	1,400,905
	2012/2013	588,210	1,184,611	277,964	(81,600)	1,969,185	-	1,969,185
	Inc. (Dec.)	554,852	2,871	10,557	-	568,280	-	568,280
	%	1663.3%	0.2%	3.9%	0.0%	40.6%	n/a	40.6%
Salary Reallocations	2011/2012	-	171,499	(171,499)	-	-	-	-
	2012/2013	-	262,601	(262,601)	-	-	-	-
Total - Academic Administration & Student Services	2011/2012	33,358	14,825,562	6,328,291	(244,800)	20,942,411	(798,900)	20,143,511
	2012/2013	967,315	15,444,079	7,396,484	(290,181)	23,517,697	(798,900)	22,718,797
	Inc. (Dec.)	933,957	527,415	1,159,295	(45,381)	2,575,286	-	2,575,286
	%	2799.8%	3.6%	18.3%	18.5%	12.3%	0.0%	12.8%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Library								
456 Library	2011/2012	2,697,737	5,416,329	7,637,135	-	15,751,201	-	15,751,201
	2012/2013	3,153,494	4,927,490	6,798,290	-	14,879,274	-	14,879,274
	Inc. (Dec.)	455,757	(488,839)	(838,845)	-	(871,927)	-	(871,927)
	%	16.9%	-9.0%	-11.0%	n/a	-5.5%	n/a	-5.5%
Total - Library	2011/2012	2,697,737	5,416,329	7,637,135	-	15,751,201	-	15,751,201
	2012/2013	3,153,494	4,927,490	6,798,290	-	14,879,274	-	14,879,274
	Inc. (Dec.)	455,757	(488,839)	(838,845)	-	(871,927)	-	(871,927)
	%	16.9%	-9.0%	-11.0%	n/a	-5.5%	n/a	-5.5%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Research & International								
370 Office of Vice-President (Research and International)	2011/2012	-	297,507	93,041	-	390,548	-	390,548
	2012/2013	-	304,944	78,856	-	383,800	-	383,800
	Inc. (Dec.)	-	7,437	(14,185)	-	(6,748)	-	(6,748)
	%	n/a	2.5%	-15.2%	n/a	-1.7%	n/a	-1.7%
371 Carleton International	2011/2012	-	343,479	19,719	-	363,198	-	363,198
	2012/2013	-	256,854	106,718	-	363,572	-	363,572
	Inc. (Dec.)	-	(86,625)	86,999	-	374	-	374
	%	n/a	-25.2%	441.2%	n/a	0.1%	n/a	0.1%
372 Carleton University Research Office (CURO)	2011/2012	-	982,424	83,765	-	1,066,189	-	1,066,189
	2012/2013	-	1,516,500	41,159	(190,102)	1,367,557	-	1,367,557
	Inc. (Dec.)	-	534,076	(42,606)	(190,102)	301,368	-	301,368
	%	n/a	54.4%	-50.9%	n/a	28.3%	n/a	28.3%
376 Life Science Research Centre	2011/2012	-	202,462	43,864	-	246,326	-	246,326
	2012/2013	-	206,424	91,349	-	297,773	-	297,773
	Inc. (Dec.)	-	3,962	47,485	-	51,447	-	51,447
	%	n/a	2.0%	108.3%	n/a	20.9%	n/a	20.9%
377 Office of AVP Research	2011/2012	-	-	115,000	-	115,000	-	115,000
	2012/2013	-	-	169,508	-	169,508	-	169,508
	Inc. (Dec.)	-	-	54,508	-	54,508	-	54,508
	%	n/a	n/a	47.4%	n/a	47.4%	n/a	47.4%
378 VPRI University Research Initiatives	2011/2012	-	-	914,800	-	914,800	-	914,800
	2012/2013	-	-	592,245	-	592,245	-	592,245
	Inc. (Dec.)	-	-	(322,555)	-	(322,555)	-	(322,555)
	%	n/a	n/a	-35.3%	n/a	-35.3%	n/a	-35.3%
Salary Reallocations	2011/2012	-	-	-	-	-	-	-
	2012/2013	124,508	-	(124,508)	-	-	-	-
Total - Research & International	2011/2012	-	1,825,872	1,270,189	-	3,096,061	-	3,096,061
	2012/2013	124,508	2,284,722	955,327	(190,102)	3,174,455	-	3,174,455
	Inc. (Dec.)	124,508	458,850	(314,862)	(190,102)	78,394	-	78,394
	%	n/a	25.1%	-24.8%	n/a	2.5%	n/a	2.5%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Finance & Administration								
232 Science Technology Centre	2011/2012	-	353,469	196,344	(120,000)	429,813	(160,000)	269,813
	2012/2013	-	359,890	136,344	(120,000)	376,234	(160,000)	216,234
	Inc. (Dec.)	-	6,421	(60,000)	-	(53,579)	-	(53,579)
	%	n/a	1.8%	-30.6%	0.0%	-12.5%	0.0%	-19.9%
374 Office of Institutional Research & Planning	2011/2012	-	612,554	71,840	-	684,394	-	684,394
	2012/2013	-	655,316	71,429	-	726,745	-	726,745
	Inc. (Dec.)	-	42,762	(411)	-	42,351	-	42,351
	%	n/a	7.0%	-0.6%	n/a	6.2%	n/a	6.2%
482 Business Office	2011/2012	-	1,646,699	284,595	(35,000)	1,896,294	-	1,896,294
	2012/2013	-	1,671,715	279,628	(35,000)	1,916,343	-	1,916,343
	Inc. (Dec.)	-	25,016	(4,967)	-	20,049	-	20,049
	%	n/a	1.5%	-1.7%	0.0%	1.1%	n/a	1.1%
486 Office of the Vice-President (Finance and Administration)	2011/2012	-	342,276	165,179	-	507,455	-	507,455
	2012/2013	-	357,449	151,645	-	509,094	-	509,094
	Inc. (Dec.)	-	15,173	(13,534)	-	1,639	-	1,639
	%	n/a	4.4%	-8.2%	n/a	0.3%	n/a	0.3%
487 Office of Quality Initiatives	2011/2012	-	228,249	48,378	-	276,627	-	276,627
	2012/2013	-	236,556	48,378	-	284,934	-	284,934
	Inc. (Dec.)	-	8,307	-	-	8,307	-	8,307
	%	n/a	3.6%	0.0%	n/a	3.0%	n/a	3.0%
498 Office of the AVP Finance	2011/2012	-	864,102	63,599	-	927,701	-	927,701
	2012/2013	-	869,342	67,433	-	936,775	-	936,775
	Inc. (Dec.)	-	5,240	3,834	-	9,074	-	9,074
	%	n/a	0.6%	6.0%	n/a	1.0%	n/a	1.0%
503 Mail Services	2011/2012	-	254,038	27,445	-	281,483	-	281,483
	2012/2013	-	256,665	27,445	-	284,110	-	284,110
	Inc. (Dec.)	-	2,627	-	-	2,627	-	2,627
	%	n/a	1.0%	0.0%	n/a	0.9%	n/a	0.9%
504 Information Carleton	2011/2012	-	-	105,240	-	105,240	-	105,240
	2012/2013	-	-	107,514	-	107,514	-	107,514
	Inc. (Dec.)	-	-	2,274	-	2,274	-	2,274
	%	n/a	n/a	2.2%	n/a	2.2%	n/a	2.2%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
507 Purchasing	2011/2012	-	454,348	126,350	(158,183)	422,515	-	422,515
	2012/2013	-	456,024	127,644	(158,183)	425,485	-	425,485
	Inc. (Dec.)	-	1,676	1,294	-	2,970	-	2,970
	%	n/a	0.4%	1.0%	0.0%	0.7%	n/a	0.7%
516 Healthy Workplace	2011/2012	-	-	-	-	-	-	-
	2012/2013	-	-	45,903	-	45,903	-	45,903
	Inc. (Dec.)	-	-	45,903	-	45,903	-	45,903
	%	n/a	n/a	n/a	n/a	n/a	n/a	n/a
574 Creative Services	2011/2012	-	248,191	41,950	-	290,141	-	290,141
	2012/2013	-	251,914	41,950	-	293,864	-	293,864
	Inc. (Dec.)	-	3,723	-	-	3,723	-	3,723
	%	n/a	1.5%	0.0%	n/a	1.3%	n/a	1.3%
Human Resources Summary	2011/2012	-	1,891,018	512,548	-	2,403,566	-	2,403,566
	2012/2013	-	1,928,033	651,939	-	2,579,972	-	2,579,972
	Inc. (Dec.)	-	37,015	139,391	-	176,406	-	176,406
	%	n/a	2.0%	27.2%	n/a	7.3%	n/a	7.3%
534 Miscellaneous Administration - Vice- President (Finance and Administration)	2011/2012	-	-	1,606,874	(46,600)	1,560,274	(25,000)	1,535,274
	2012/2013	-	-	1,580,327	(46,600)	1,533,727	(25,000)	1,508,727
	Inc. (Dec.)	-	-	(26,547)	-	(26,547)	-	(26,547)
	%	n/a	n/a	-1.7%	0.0%	-1.7%	0.0%	-1.7%
Facilities Management & Planning Summary	2011/2012	-	5,489,367	5,210,101	(2,473,959)	8,225,509	-	8,225,509
	2012/2013	-	5,496,862	5,810,226	(2,518,163)	8,788,925	-	8,788,925
	Inc. (Dec.)	-	7,495	600,125	(44,204)	563,416	-	563,416
	%	n/a	0.1%	11.5%	1.8%	6.85%	n/a	6.8%
University Safety Summary	2011/2012	-	1,534,383	598,474	(272,390)	1,860,467	(51,558)	1,808,909
	2012/2013	-	1,571,998	649,769	(272,390)	1,949,377	(51,558)	1,897,819
	Inc. (Dec.)	-	37,615	51,295	-	88,910	-	88,910
	%	n/a	2.5%	8.6%	0.0%	4.8%	n/a	4.9%
Computing & Communications Summary	2011/2012	-	6,831,015	2,767,956	(1,100,110)	8,498,861	(65,166)	8,433,695
	2012/2013	-	6,859,048	2,732,858	(1,088,749)	8,503,157	(67,176)	8,435,981
	Inc. (Dec.)	-	28,033	(35,098)	11,361	4,296	(2,010)	2,286
	%	n/a	0.4%	-1.3%	-1.0%	0.1%	3.1%	0.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
607 Dept of Pension Management	2011/2012	-	169,955	44,610	-	214,565	(214,565)	-
6071 Pension Committee	2012/2013	-	170,925	44,610	-	215,535	(215,535)	-
	Inc. (Dec.)	-	970	-	-	970	(970)	-
	%	n/a	0.6%	0.0%	n/a	0.5%	0.5%	n/a
Salary Reallocations	2011/2012	-	58,240	(58,240)	-	-	-	-
	2012/2013	-	106,417	(106,417)	-	-	-	-
Total - Finance & Administration	2011/2012	-	20,977,904	11,813,243	(4,206,242)	28,584,905	(516,289)	28,068,616
	2012/2013	-	21,248,154	12,468,625	(4,239,085)	29,477,694	(519,269)	28,958,425
	Inc. (Dec.)	-	270,250	655,382	(32,843)	892,789	(2,980)	889,809
	%	n/a	1.3%	5.5%	0.8%	3.1%	0.6%	3.2%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
President								
410 Clerk of Senate	2011/2012	-	139,449	23,113	-	162,562	-	162,562
	2012/2013	-	173,576	15,592	-	189,168	-	189,168
	Inc. (Dec.)	-	34,127	(7,521)	-	26,606	-	26,606
	%	n/a	24.5%	-32.5%	n/a	16.4%	n/a	16.4%
449 Miscellaneous Academic-President	2011/2012	-	-	106,235	-	106,235	-	106,235
	2012/2013	-	-	101,968	-	101,968	-	101,968
	Inc. (Dec.)	-	-	(4,267)	-	(4,267)	-	(4,267)
	%	n/a	n/a	-4.0%	n/a	-4.0%	n/a	-4.0%
480 Office of the Board of Governors 484 Office of the University Secretary	2011/2012	-	342,673	132,581	-	475,254	-	475,254
	2012/2013	-	360,012	132,581	-	492,593	-	492,593
	Inc. (Dec.)	-	17,339	-	-	17,339	-	17,339
	%	n/a	5.1%	0.0%	n/a	3.6%	n/a	3.6%
483 Office of the President	2011/2012	-	457,488	172,530	-	630,018	-	630,018
	2012/2013	-	459,930	161,097	-	621,027	-	621,027
	Inc. (Dec.)	-	2,442	(11,433)	-	(8,991)	-	(8,991)
	%	n/a	0.5%	-6.6%	n/a	-1.4%	n/a	-1.4%
489 Equity Services	2011/2012	-	367,613	43,167	-	410,780	-	410,780
	2012/2013	-	381,022	37,368	-	418,390	-	418,390
	Inc. (Dec.)	-	13,409	(5,799)	-	7,610	-	7,610
	%	n/a	3.6%	-13.4%	n/a	1.9%	n/a	1.9%
573 University Communications	2011/2012	-	625,786	757,176	-	1,382,962	-	1,382,962
	2012/2013	-	629,277	662,747	-	1,292,024	-	1,292,024
	Inc. (Dec.)	-	3,491	(94,429)	-	(90,938)	-	(90,938)
	%	n/a	0.6%	-12.5%	n/a	-6.6%	n/a	-6.6%
Salary Reallocations	2011/2012	91,385	(91,385)	-	-	-	-	-
	2012/2013	118,798	(118,798)	-	-	-	-	-
Total - President	2011/2012	91,385	1,841,624	1,234,802	-	3,167,811	-	3,167,811
	2012/2013	118,798	1,885,019	1,111,353	-	3,115,170	-	3,115,170
	Inc. (Dec.)	27,413	43,395	(123,449)	-	(52,641)	-	(52,641)
	%	30.0%	2.4%	-10.0%	n/a	-1.7%	n/a	-1.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Advancement								
Advancement	2011/2012	-	2,982,245	1,626,144	-	4,608,389	(50,000)	4,558,389
	2012/2013	-	3,218,078	1,496,407	(74,692)	4,639,793	(50,000)	4,589,793
	Inc. (Dec.)	-	235,833	(129,737)	(74,692)	31,404	-	31,404
	%	n/a	7.9%	-8.0%	n/a	0.7%	0.0%	0.7%
Salary Reallocations	2011/2012	-	-	-	-	-	-	-
	2012/2013	-	-	-	-	-	-	-
Total - Advancement	2011/2012	-	2,982,245	1,626,144	-	4,608,389	(50,000)	4,558,389
	2012/2013	-	3,218,078	1,496,407	(74,692)	4,639,793	(50,000)	4,589,793
	Inc. (Dec.)	-	235,833	(129,737)	(74,692)	31,404	-	31,404
	%	n/a	7.9%	-8.0%	n/a	0.7%	n/a	0.7%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
University Budgets								
Staff Benefits	2011/2012	-	-	38,077,000	-	38,077,000	(15,000)	38,062,000
	2012/2013	-	-	41,738,000	-	41,738,000	(15,000)	41,723,000
	Inc. (Dec.)	-	-	3,661,000	-	3,661,000	-	3,661,000
	%	n/a	n/a	9.6%	n/a	9.6%	0.0%	9.6%
Utilities	2011/2012	-	-	8,753,600	-	8,753,600	-	8,753,600
	2012/2013	-	-	8,940,100	-	8,940,100	-	8,940,100
	Inc. (Dec.)	-	-	186,500	-	186,500	-	186,500
	%	n/a	n/a	2.1%	n/a	2.1%	n/a	2.1%
Cleaning and Facility Maintenance	2011/2012	-	-	2,119,000	-	2,119,000	-	2,119,000
	2012/2013	-	-	2,402,300	-	2,402,300	-	2,402,300
	Inc. (Dec.)	-	-	283,300	-	283,300	-	283,300
	%	n/a	n/a	13.4%	n/a	13.4%	n/a	13.4%
Building Retrofits & Deferred Mtce	2011/2012	-	-	2,900,000	-	2,900,000	-	2,900,000
	2012/2013	-	-	2,000,000	-	2,000,000	-	2,000,000
	Inc. (Dec.)	-	-	(900,000)	-	(900,000)	-	(900,000)
	%	n/a	n/a	-31.0%	n/a	-31.0%	n/a	-31.0%
Capital Improvements	2011/2012	-	-	-	-	-	-	-
	2012/2013	-	-	3,000,000	-	3,000,000	-	3,000,000
	Inc. (Dec.)	-	-	3,000,000	-	3,000,000	-	3,000,000
	%	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insurance	2011/2012	-	-	750,000	-	750,000	-	750,000
	2012/2013	-	-	815,000	-	815,000	-	815,000
	Inc. (Dec.)	-	-	65,000	-	65,000	-	65,000
	%	n/a	n/a	8.7%	n/a	8.7%	n/a	8.7%
Taxes	2011/2012	-	-	10,000	-	10,000	-	10,000
	2012/2013	-	-	12,000	-	12,000	-	12,000
	Inc. (Dec.)	-	-	2,000	-	2,000	-	2,000
	%	n/a	n/a	20.0%	n/a	20.0%	n/a	20.0%
Professional Fees	2011/2012	-	-	740,000	-	740,000	-	740,000
	2012/2013	-	-	560,000	-	560,000	-	560,000
	Inc. (Dec.)	-	-	(180,000)	-	(180,000)	-	(180,000)
	%	n/a	n/a	-24.3%	n/a	-24.3%	n/a	-24.3%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Provision for Bad Debt	2011/2012	-	-	1,090,000	-	1,090,000	-	1,090,000
	2012/2013	-	-	1,090,000	-	1,090,000	-	1,090,000
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Mandated Student Aid	2011/2012	-	-	8,283,000	-	8,283,000	-	8,283,000
	2012/2013	-	-	9,401,000	-	9,401,000	-	9,401,000
	Inc. (Dec.)	-	-	1,118,000	-	1,118,000	-	1,118,000
	%	n/a	n/a	13.5%	n/a	13.5%	n/a	13.5%
Undergraduate Student Support	2011/2012	-	-	6,189,000	-	6,189,000	-	6,189,000
	2012/2013	-	-	6,589,000	-	6,589,000	-	6,589,000
	Inc. (Dec.)	-	-	400,000	-	400,000	-	400,000
	%	n/a	n/a	6.5%	n/a	6.5%	n/a	6.5%
Graduate Student Support	2011/2012	-	-	22,287,829	-	22,287,829	-	22,287,829
	2012/2013	-	-	22,567,363	-	22,567,363	-	22,567,363
	Inc. (Dec.)	-	-	279,534	-	279,534	-	279,534
	%	n/a	n/a	1.3%	n/a	1.3%	n/a	1.3%
University Memberships	2011/2012	-	-	348,500	-	348,500	-	348,500
	2012/2013	-	-	348,500	-	348,500	-	348,500
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Convocation	2011/2012	-	-	590,000	-	590,000	-	590,000
	2012/2013	-	-	590,000	-	590,000	-	590,000
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Bank Charges	2011/2012	-	-	100,000	-	100,000	-	100,000
	2012/2013	-	-	100,000	-	100,000	-	100,000
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%
Daycare Maintenance	2011/2012	-	-	30,000	-	30,000	-	30,000
	2012/2013	-	-	30,000	-	30,000	-	30,000
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	0.0%	n/a	0.0%	n/a	0.0%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Space Charges	2011/2012	-	-	1,000,000	-	1,000,000	-	1,000,000
	2012/2013	-	-	1,142,000	-	1,142,000	-	1,142,000
	Inc. (Dec.)	-	-	142,000	-	142,000	-	142,000
	%	n/a	n/a	14.2%	n/a	14.2%	n/a	14.2%
Computing Infrastructure	2011/2012	-	-	1,500,000	-	1,500,000	-	1,500,000
	2012/2013	-	-	710,000	-	710,000	-	710,000
	Inc. (Dec.)	-	-	(790,000)	-	(790,000)	-	(790,000)
	%	n/a	n/a	-52.7%	n/a	-52.7%	n/a	-52.7%
Sustainability Initiatives	2011/2012	-	-	-	-	-	-	-
	2012/2013	-	-	-	-	-	-	-
	Inc. (Dec.)	-	-	-	-	-	-	-
	%	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Joint Program Costs	2011/2012	-	-	1,325,000	-	1,325,000	-	1,325,000
	2012/2013	-	-	1,700,000	-	1,700,000	-	1,700,000
	Inc. (Dec.)	-	-	375,000	-	375,000	-	375,000
	%	n/a	n/a	28.3%	n/a	28.3%	n/a	28.3%
Interfund Transfers	2011/2012	-	-	(1,396,300)	-	(1,396,300)	-	(1,396,300)
	2012/2013	-	-	(1,223,565)	-	(1,223,565)	-	(1,223,565)
	Inc. (Dec.)	-	-	172,735	-	172,735	-	172,735
	%	n/a	n/a	-12.4%	n/a	-12.4%	n/a	-12.4%
Total - University Budgets	2011/2012	-	-	94,696,629	-	94,696,629	(15,000)	94,681,629
	2012/2013	-	-	102,511,698	-	102,511,698	(15,000)	102,496,698
	Inc. (Dec.)	-	-	7,815,069	-	7,815,069	-	7,815,069
	%	n/a	n/a	8.3%	n/a	8.3%	0.0%	8.3%

		Full-time Academic Salaries \$	Full-time Non-Academic Salaries \$	Other Expenditures \$	Internal Expense Recoveries \$	Total Expenditures \$	Departmental Revenue \$	Net Allocation \$
Provisions and Contingencies								
11119 Provisions and Contingencies	2011/2012	-	-	37,109,837	-	37,109,837	-	37,109,837
	2012/2013	-	-	49,500,544	-	49,500,544	-	49,500,544
	Inc. (Dec.)	-	-	12,390,707	-	12,390,707	-	12,390,707
	%	n/a	n/a	33.4%	n/a	33.4%	n/a	33.4%
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Total - Provisions and Contingencies	2011/2012	-	-	37,109,837	-	37,109,837	-	37,109,837
	2012/2013	-	-	49,500,544	-	49,500,544	-	49,500,544
	Inc. (Dec.)	-	-	12,390,707	-	12,390,707	-	12,390,707
	%	n/a	n/a	33.4%	n/a	33.4%	n/a	33.4%