

MICHAEL W. MANULAK

Curriculum Vitae

Office Address:

Norman Paterson School of International Affairs, 5109 Richcraft Hall,
1125 Colonel By Drive
Ottawa, Ontario K1S 5B6
613 520-2600, Ext. 6659

EDUCATION

- 2014 **D.Phil** – International Relations
University of Oxford, St. Antony’s College
- 2009 **M.A. (distinction)** – International Affairs
Carleton University, Norman Paterson School of International Affairs
- 2007 **B.A. (Hons.) (with high distinction)** – Political Science and History
University of Toronto, Woodsworth College

PROFESSIONAL POSITIONS

- 2024-present **Associate Professor** – International Affairs
Carleton University, Norman Paterson School of International Affairs
- 2019-2024 **Assistant Professor** – International Affairs
Carleton University, Norman Paterson School of International Affairs
- 2018-2019 **Senior Policy Officer:** Department of National Defence, Cabinet Liaison
- 2015-2018 **Policy Officer:** Department of National Defence, Proliferation Security Team
- 2014-2015 **Policy Analyst:** Labour Program, Assistant Deputy Minister’s Office
- 2008 **Intelligence Analyst:** Canadian Air Transport Security Authority
- 2001-2007 **Executive Director:** Greenpower Canada

PUBLICATIONS

Monographs Authored:

- 2022 *Change in Global Environmental Politics: Temporal Focal Points and the Reform of International Institutions* (Cambridge: Cambridge University Press).
- 2011 *Canada and the Kosovo Crisis: An agenda for intervention*, Queen’s University Centre for International Relations, Martello Paper, No. 36.

Articles in Refereed Journals:

- 2024 “The Sources of Influence in Multilateral Diplomacy: Replaceability and Intergovernmental Networks in International Organizations,” Accepted for publication in *Review of International Organizations*.
- 2022 “Toward a Super-COP: Timing, Temporality, and Re-Thinking Climate Governance,” *Global Environmental Politics*, Vol. 23, No. 1, pp. 3-10.
- 2022 “What’ll it Take to Reform the United Nations? Temporal Focal Points and the UN Summit of the Future” *Global Policy*, July 2022, https://www.globalpolicyjournal.com/sites/default/files/pdf/Manulak%20-%20What%20it%20take%20to%20Reform%20the%20United%20Nations_0.pdf
- 2021 “The Networked Diplomacy of Informal International Institutions: The Case of the Proliferation Security Initiative,” *Global Governance*, Vol. 27, No. 3, pp. 410-432.
- 2020 “A Bird in the Hand: Temporal Focal Points and Change in International Institutions,” *Review of International Organizations*, Vol. 15, No. 1, pp. 1-27.
- 2017 “Leading by Design: Informal Influence and International Secretariats,” *Review of International Organizations*, Volume 12, No. 4, pp. 497-522.
- 2015 “Multilateral Solutions for Bilateral Problems: The 1972 Stockholm Conference and Canadian Foreign Environmental Policy,” *International Journal*, Volume 70, No. 1, pp. 4-22.
- 2011 “Forceful Persuasion or Half-Hearted Diplomacy? Lessons from the Kosovo Crisis,” *International Journal*, Volume 66, No. 3, pp. 351-369.
- 2009 “Canada and the Kosovo Crisis: A ‘golden moment’ in Canadian foreign policy?,” *International Journal*, Volume 64, No. 2, pp. 565-581.

- 2009 "Equal Partners, though Not of Equal Strength: The Military Diplomacy of General Charles Foulkes and the North Atlantic Treaty Organization," *Canadian Military History*, Volume 18, No. 1, pp. 1-11.

Chapters in Edited Volumes

- 2021 (with Duncan Snidal) "The Supply of Informal International Governance: Hierarchy plus Networks in Global Governance," in Michael Barnett, Jon Pevehouse, and Kal Raustiala (ed.), *Global Governance in a World of Change* (Cambridge: Cambridge University Press), pp. 182-213.
- 2021 "Justin Trudeau and Institutional Informality: Canada's Response to the COVID-19 Crisis," in David Carment and Richard Nimijean (ed.), *Canada Among Nations 2020: Divided in a Dangerous World* (London: Palgrave-Macmillan), pp. 211-232.
- 2017 "Developing World Environmental Cooperation: The Founex Seminar and the 1972 Stockholm Conference," in Wolfram Kaiser and Jan-Henrik Meyer (ed.), *International Organizations and Environmental Protection in the Global Twentieth Century: Actors, Agenda-Setting and Institution-Building* (New York: Berghahn Books) pp. 103-127.
- 2017 (with Norman Hillmer and Daniel Macfarlane) "The Pearson Government and the Diplomacy of the Environment," in Asa McKercher and Galen Roger Perras (ed.), *Mike's World: Lester Pearson and Canadian External Relations, 1963-1968* (Vancouver: University of British Columbia Press) pp. 320-341.
- 2016 "Explaining Canada's Foreign Environmental Policies: 2006-2015," in Adam Chapnick and Chris Kukucha (ed.), *The Harper Era in Canadian Foreign Policy: Parliament, Politics, and Canada's Global Posture* (Vancouver: University of British Columbia Press) pp. 121-135.

Policy-oriented Publications

- 2024 Canada and NATO at 75: Enmeshment Diplomacy Redux, *Policy Magazine*, Series on NATO at 75, 3 July, <https://www.policymagazine.ca/canada-and-nato-at-75-enmeshment-diplomacy-redux/>
- 2024 (with Lloyd Axworthy and Allan Rock) "The time has come to think about what comes after the war in Gaza," *Globe and Mail*, 10 June.

- 2024 “Canadian Multilateralism and the U.S., Keeping the Americans in, Trump or Not,” Conseil des Relations Internationales de Montréal Blogue, 3 June, <https://blogue.corim.qc.ca/canadian-multilateralism/>
- 2024 (with Lloyd Axworthy and Allan Rock) “A UN Trusteeship for Palestine: A Temporary Fix That Can Lead to an Enduring Peace,” *Foreign Affairs*, 15 May, https://www.foreignaffairs.com/israel/trusteeship-palestine?utm_medium=social&utm_campaign=tw_daily_soc&utm_source=twitter_posts
- 2024 (with Kerry Buck) “Why Canada Needs to Reengage at the United Nations” *Policy Magazine*, 25 January. <https://www.policymagazine.ca/why-canada-needs-to-re-engage-at-the-united-nations/>
- 2023 (with Lloyd Axworthy), “The UN can play a big role in what comes next in Gaza,” *Globe and Mail*, 28 December.
- 2023 (with Kerry Buck) *Canada and the United Nations: Rethinking and Rebuilding Canada’s Global Role: Report of the Chairs of the Advisory Panel on Canada and the United Nations*, Lester B. Pearson Papers No. 1, Norman Paterson School of International Affairs, October, https://carleton.ca/npsia/wp-content/uploads/Canada-and-the-United-Nations-Rethinking-and-Rebuilding-Canada’s-Global-Role_Final-Report-Digital-1.pdf
- 2023 (with Duncan Snidal) “How the Internet has Changed Multilateral Diplomacy,” *Policy Magazine*, Vol. 11, Iss. 1, Jan/Feb. <https://www.policymagazine.ca/how-the-internet-has-changed-multilateral-diplomacy/>
- 2022 (with Kerry Buck) “How to Win Friends and Influence Autocrats,” *War on the Rocks*, 12 December, <https://warontherocks.com/2022/12/how-to-win-friends-and-influence-autocrats-toward-a-democratic-security-initiative/>
- 2022 (with Kerry Buck) “Friend-shoring Canada’s Foreign Policy?” *Policy Magazine*, 29 October, <https://www.policymagazine.ca/friend-shoring-canadas-foreign-policy/>
- 2020 “Geopolitics and COVID-19: An Isolationist Future is not in Canada’s Interests,” *Ottawa Citizen*, 21 May.

- 2020 “Why Canada Needs a Foreign Policy Review,” *Ottawa Citizen*, 3 February.
- 2019 “As the nuclear arms race heats up, Canada’s got a role to play,” *Policy Options*, 16 September, <https://policyoptions.irpp.org/magazines/september-2019/as-the-nuclear-arms-race-heats-up-canadas-got-a-critical-role-to-play/>
- 2019 “Why and How to Succeed at Network Diplomacy,” *The Washington Quarterly*, Vol. 42, No. 1, pp. 171-181.
- 2019 “Canada and the Kosovo Crisis: Looking back, 20 years on,” *Open Canada*, 6 June, <https://www.opencanada.org/features/canada-and-kosovo-crisis-looking-back-20-years/>
- 2019 “Turning up the heat on North Korea,” *The National Interest*, 23 April, <https://nationalinterest.org/blog/korea-watch/turning-heat-north-korea-53922>
- 2019 “NATO at 70: A ‘Community of Values’ Canada Still Needs to Fight For,” *Open Canada*, 5 April, <https://www.opencanada.org/features/nato-at-70-a-community-of-values-canada-still-needs-to-fight-for/>
- 2018 “Network Centrality and Canadian Diplomacy,” *Policy Options*, 31 July, <http://policyoptions.irpp.org/magazines/july-2018/network-centrality-canadian-diplomacy/> .

MANUSCRIPTS IN PREPARATION

(with Norman Hillmer and Vincent Rigby) “Equipose in Canadian Foreign Relations,” Book Project.

(with Duncan Snidal) “Co-Evolution and International Institutions,” Book Project.

“Ahead of the Curve: Persuasion Windows in World Politics,” Draft Article.

(with Duncan Snidal) “Choosing Informality: Information, Communication, and Transportation Technology and a Comparative Benefit-Cost Theory of International Institutions,” Article Under Review.

“Canada, Climate Change, and the Kyoto Protocol: Multilateral Institutions and the Chrétien Foreign Policy,” Book Chapter Under Review.

AWARDS AND HONOURS

2024 Research Excellence Award, Carleton University Faculty of Public Affairs
2022 International Studies Association Chadwick F. Alger Prize
2022 International Studies Association, Honorable Mention, Harold and Margaret Sprout Prize
2022-2024 SSHRC Insight Development Grant
2009-2013 Social Science and Humanities Research Council Doctoral Fellowship
2011-2012 London Goodenough Association of Canada Scholarship
2012 St. Hugh’s College Colin Matthew Research Grant
2012-2013 Oxford Department of Politics and International Relations Studentship
2010, 2011 Cyril Foster and Related Funds, Oxford, Research Travel
2010, 2011 St. Antony’s College, Carr and Stahl Research Funding
2009 William Lyon Mackenzie King Scholarship
2009 Senate Medal for Outstanding Academic Achievement, Carleton University
2008-2009 Ontario Graduate Scholarship
2008 Lester B. Pearson Memorial Scholarship, Carleton University

TEACHING & RESEARCH INTERESTS

International Organizations and Institutions
Global Environmental Politics
Canadian Foreign Policy Analysis
Non-Proliferation, Arms Control, and Disarmament
Diplomatic Theory and Practice
International Security and Strategic Studies

INVITED PRESENTATIONS/TALKS

2024 “Equipose in Canadian Foreign Policy,” Presentation to the Foreign and Defence Policy Secretariat, Privy Council Office, Ottawa, Canada, July.

- 2024 (with Lloyd Axworthy and Allan Rock) “A UN Trusteeship for Palestine,” *Global Exchange Podcast*, Canadian Global Affairs Institute, 21 May, https://www.cgai.ca/a_un_trusteeship_for_palestine
- 2024 (with Brian Finlay) “Taking Stock of WMD Proliferation,” *Defence Deconstructed Podcast*, Canadian Global Affairs Institute, January, https://www.cgai.ca/taking_stock_of_wmd_proliferation_the_nato_defence_procurement_action_plan
- 2023 “Cooperation in an era of Emergence: The New Frontiers,” Panel: Network for Strategic Analysis, Ottawa. December.
- 2023 “Rethinking and Rebuilding Canada’s Role at the United Nations,” *Global Exchange Podcast*, Canadian Global Affairs Institute, November, https://www.cgai.ca/rebuilding_and_rethinking_canadas_role_in_the_united_nations
- 2022 “Book Talk: Change in Global Environmental Politics,” Concordia University Department of Political Science, 25 November.
- 2022 “Book Talk: Change in Global Environmental Politics,” Author Meets Readers Carleton University, Faculty of Public Affairs, 24 November.
- 2022 “Global Environmental Politics: Fifty Years Later,” Amb Canada, 16 November.
- 2022 “Book Talk: Change in Global Environmental Politics,” GLOBE Project, 8 November, <https://www.youtube.com/watch?v=2zMkVIGHkts&t=1362s>
- 2019 “North Korean Denuclearization,” Presentation at Global Affairs Canada, Ottawa, Canada, 13 December.
- 2019 “Canada’s Future on the World Stage,” Presentation at iAffairs Conference “Glorious and Free? Making Sense of Canadian Foreign Policy in an Era of Nationalism, Populism, and Illiberalism,” Ottawa, Canada, 11 October.
- 2017 “The Internet and the Supply of Informal International Governance,” Presentation at the Balsillie School of International Affairs, Waterloo, Canada, 17 November.

- 2017 “Modernising the Proliferation Security Initiative,” Presentation to the Proliferation Security Initiative Operational Experts Group, Singapore, 29-30 August.
- 2017 “The Iran Nuclear Deal: A Defence Policy Perspective,” Presentation at the Canadian Forces College, Toronto, Canada, 7 June.
- 2016 “Perspectives on Korean Reunification,” Carleton University, Ottawa, Canada, 14 November.
- 2016 “The Means to Success in Global Norm Diffusion,” Presentation to the 2016 Australia Group Plenary, Paris, France, 6-10 June.
- 2014 “Multilateral Solutions to Bilateral Problems: Lessons from the 1972 Stockholm Conference for Canada’s foreign environmental policies,” Department of Foreign Affairs, Trade and Development, Canada, Ottawa, 23 September.
- 2014 “It’s About Time: Continuity and Change in International Institutions,” Presentation at the University of Waterloo, Waterloo, 1 April.
- 2014 “How and When Governance Innovation Takes Place,” Centre for International Governance Innovation podcast interview, <http://www.cigionline.org/videos/inside-issues-423-how-and-when-governance-innovation-takes-place> Waterloo, Canada, 1 April.

CONFERENCE ACTIVITY/PARTICIPATION

Panels Chaired:

- 2023 Canadian Foreign Policy in a Shifting Global Context, American Political Science Association, Los Angeles, CA, 2 September.
- 2023 Institutional Change in a Shifting Global Context, American Political Science Association, Los Angeles, CA, 2 September.
- 2022 Timing and Temporality in Global Institutional Change, International Studies Association Annual Meeting, Nashville, TN, 29 March.

- 2022 50 Years of UN Environmental Governance: Looking Back and Moving Forward, International Studies Association Annual Meeting, Nashville, TN, 26 March.
- 2021 “Evaluating International Organizations,” panel at the Annual Meeting of the Canadian Political Science Association, 7 June.
- 2020 “Technological Change and the Future of International Institutions,” International Studies Association, Annual Meeting, Conference Cancelled, but proceedings pursued via online media, March.
- 2019 “Definition and Scope,” *Counter-Proliferation Dialogue Academic Roundtable*, Public Safety Canada, 25 March.
- 2015 “Anatomy of decision: dispositions, affect, and ideas in foreign policy decision-making,” *International Studies Association*, Annual Meeting, New Orleans, United States, 18-21 February.
- 2015 “A Multilateral Future for Canada?” *International Studies Association*, Annual Meeting, New Orleans, United States, 18-21 February.

Papers Presented:

- 2024 (with Duncan Snidal) “Coevolution in International Politics,” Paper Presented at the Workshop on the “Evolution of International Regime Complexes: Exogenous and Endogenous Transformation” at the TUM School of Social Sciences and Technology, 28-29 June.
- 2024 “Ahead of the Curve: Persuasion Windows in Global Environmental Politics, Paper Presented at the Canadian Political Science Association Annual Meeting, 13 June.
- 2024 (with Duncan Snidal) “Coevolution in World Politics,” Paper Presented at the International Studies Association Annual Meeting, San Francisco, CA, 3 April.
- 2023 “Equipoise in Canadian Foreign Relations,” Paper Presented at the American Political Science Association Annual Meeting, Los Angeles, CA, 2 September.

- 2023 (with Duncan Snidal) “Coevolution in International Politics,” Paper Presented at the American Political Science Association Annual Meeting, Los Angeles, CA, 2 September.
- 2023 “Ahead of the Curve: Bounded Rationality and Persuasion in World Politics,” International Studies Association Annual Meeting, Montréal, QC, 16 March.
- 2023 (with Duncan Snidal) “A Benefit-Cost Theory of Institutional Choice,” International Studies Association Annual Meeting, Montréal, QC, 15 March.
- 2022 “Canada, Climate Change, and the Kyoto Protocol: Multilateral Institutions and the Chrétien Foreign Policy,” Conference hosted by the Bill Graham Centre for Contemporary International History, 8 September.
- 2022 “The Sources of Influence in Multilateral Diplomacy,” Presented at online conference of the Political Economy of International Organizations, 8 April.
- 2022 (with Duncan Snidal) “Choosing Informality: Information, Communication, and Transportation Technology and a Comparative Benefit-Cost Theory of International Institutions,” International Studies Association Annual Meeting, Nashville, TN, 29 March.
- 2022 “Towards a Super-COP? Timing, Temporality, and Re-thinking World Climate Governance,” International Studies Association Annual Meeting, Nashville, TN, 26 March.
- 2021 “The Government of Jean Chrétien and the Kyoto Protocol,” Conference hosted by the Bill Graham Centre for Contemporary International History, 3 December.
- 2021 “Persuasion and Voluntary Commitments within the United Nations,” Presentation at the Annual Meeting of the Academic Council on the United Nations System, 26 June.
- 2021 (with Duncan Snidal) “Choosing Informality: Information, Communication, and Transportation Technology and the Benefit-Cost Theory of International Institutions,” Presentation at the Annual Meeting of the Canadian Political Science Association Annual, 9 June.

- 2021 “The Sources of Influence in Multilateral Diplomacy,” Presentation at the Annual Meeting of the Canadian Political Science Association, 7 June.
- 2021 “Designer Multilateralism and Canada’s International Policies: Institutional Informality and the COVID-19 Crisis,” Presentation at the International Studies Association (Virtual) Annual Meeting, 9 April.
- 2021 “The Sources of Influence in Multilateral Diplomacy,” Presentation at the Political Economy of International Organizations workshop series, 15 February.
- 2020 (with Duncan Snidal) “Choosing Informality: Information, Communication, and Transportation Technology and the Benefit-Cost Theory of International Institutions,” Presentation at the American Political Science Association (Virtual) Annual Meeting, 12 September.
- 2020 “The Sources of Influence in Multilateral Diplomacy,” Presentation at the American Political Science Association (Virtual) Annual Meeting, 11 September.
- 2020 (with Duncan Snidal), “Communications Technology and the Rise of Informal International Governance,” International Studies Association, Annual Meeting, Conference Cancelled, but proceedings pursued via online media, March.
- 2020 “Canada in the New Global Context: Network Centrality and Middle Power Influence,” International Studies Association, Annual Meeting, Conference Cancelled, but proceedings pursued via online media, March.
- 2019 (with Duncan Snidal), “The H&N Mode of Governance,” Presentation at the American Political Science Association Annual Meeting, Washington, United States, 1 September.
- 2018 (with Duncan Snidal) “The Supply of Informal International Governance,” Presentation at the Oxford International Relations Colloquium, 25 January.
- 2017 “The Internet and the Supply of Informal International Governance,” Presentation at the Hertie School of Governance, Berlin, Germany, 21-23 June.
- 2015 “Explaining Canada’s Foreign Environmental Policies, 2006-2015,” International Studies Association, Annual Meeting, New Orleans, United States, 18-21 February.

- 2014 “Sleeping with an Elephant” Canada-U.S. Pollution Politics and the Stockholm Conference,” International Studies Association, Toronto, Canada, 26-29 March.
- 2014 “Finding Space for Time: Temporal Focal Points and Change in International Institutions,” International Studies Association, Toronto, Canada, 26-29 March.
- 2013 “Leading by Design: Entrepreneurship and International Secretariats,” Oxford Conference on International Secretariats, Oxford, UK, 5-6 December.
- 2012 “Fighting Fire with a Thermometer: the Irrational Design of the United Nations Environment Programme,” Environmental Protection in the Global 21st Century Conference at Free University of Berlin, Berlin, Germany 25-26 October.
- 2012 “Renewal and Global Institutional Change,” American Political Science Association, New Orleans, United States, 30 August-2 September.
- 2012 “Continuity and Change in the United Nations Environment Regime,” Oxford University Research Workshop, Oxford, UK, 5-6 June.
- 2011 “Taking Negotiations Seriously: The Role of Analytical Mediators in Multilateral Negotiations,” Oxford University IR Colloquium, Oxford, UK, 24 February.

TEACHING EXPERIENCE

Carleton University

Ph.D Dissertation Supervisor (2023-)

M.A. Major Research Essay Supervisor (2019-)

The Applied History of Diplomacy and Foreign Policy (2022, 2025)

Diplomacy and Foreign Policy: Theory and Practice (2020, 2021, 2023, 2024)

Disarmament, Arms Control, and Non-Proliferation (2019, 2021, 2023, 2024)

International Organizations and International Affairs (2020, 2021, 2022, 2023, 2024, 2025)

University of Oxford

International Relations in the Era of the Cold War (2011)

FELLOWSHIPS

2019-present **Fellow** – Canadian Global Affairs Institute

2013-present **Fellow** – International Affairs
University of Waterloo, Balsillie School of International Affairs

2016-2019 **Fellow** – International Affairs
Carleton University, Norman Paterson School of International Affairs

SERVICE TO THE PROFESSION

2019-2021 **External Advisory Board**, Canadian Foreign Service Institute

2016-present **Reviewer:** *American Review of Canadian Studies, Canadian Journal of Political Science, Environmental Politics, European Journal of International Relations, International Affairs, Journal of Global History, Review of International Organizations.*

2011-2012 **Chair:** Goodenough College International Relations Society.

2010-2011 **Book Reviews Editor:** St. Antony's International Review.