The goals on which we agreed for this year included maintaining current enrolment, while adjusting for formula changes, achieving strategic plan goals, balancing the budget, ensuring the success of the 75th anniversary celebrations, and continuing to achieve the fundraising campaign goals.

Enrolment goals were achieved. Strategic plan goals were met or surpassed in nearly every case. There remains, of course, some work for next year, the final year of the plan (Ours the Task Eternal!). The budget was balanced. The 75th anniversary is off to an excellent start and activities are well planned for the rest of the year. Fundraising has had the best year in history. This is the result of an extraordinary team with whom it has been a great privilege to work. A notable event was the naming of Richcraft Hall in recognition of a gift from the Singhal family. Another was the gift by the Ottawa Senators Foundation and Bell Let’s Talk to the Daniel Alfredsson Scholarship in Mental Health. The generosity of alumni, the campus community, and our friends around the world was heartwarming. Alumni in Jakarta and Hong Kong proudly remembered their days here and lent their support to the next generation of Carleton scholars.

While the Strategic Plan goals were more than achieved in nearly every category, retention and graduation rates improved only slightly. We will continue to work on improving them in the coming year. An analysis, using data analytics, of areas on which we plan to concentrate in the coming year to improve results was presented to the Board of Governors this year.

Looking back at the year, we might focus on images. The most viewed image of the year on social media was the photo, taken by MaryAnne Pomainville, of Prime Minister Trudeau running up the Residence Commons stairs with me. Another popular photo was the Ravens’ Panda Cup victory and one of the largest headlines across the nation was the Ravens’ continuing Dynasty in Basketball.

We might choose to characterize this year as a year of creativity. New, unique, interdisciplinary programs sprouted across the disciplines on campus. The new Master’s degrees programs in Arts and Sciences in Northern Studies, the new Master’s and Ph.D. in Health Science and Health Science Policy, the new diploma in Curatorial Studies, and the proposed new Heritage program to be shared with Algonquin College figure among the slate of academic innovations. The new internship program with Shopify was one that attracted much interest while the incredible work of our Lead to Win program under the skillful direction of Tony Bailetti continued to surpass all expectations. Working at Carleton, in Ottawa and Kanata on IT,
5G wireless and other high tech enterprises, in Orléans on cybersecurity, in Cornwall on aerospace and enterprise excellence, Dr. Bailetti and his students have created over 200 companies that have added $55 million to the economy.

It was a year of endings and new beginnings. We celebrated Duncan Watt’s many achievements and wished him happiness on his retirement and we welcomed Michel Piché as Vice-President (Finance and Administration). He has worked diligently and has become a valuable member of the University community. Nimal Rajapakse left unexpectedly for personal reasons and Rafik Goubran stepped in as Interim Vice-President (Research and International). After an international search, Dr. Goubran was selected as the Vice-President (Research and International) and has already been engaged in a whirlwind of activities. After a national search, Smita Bharadia was appointed Director of Equity Services. Her first task, the completion of the Federal Contractors’ Report, was the beginning of a series of successful activities in her area.

It was a year of great success for the financial campaign which raised, under the leadership of Jennifer Conley and her team, more funds than ever before in Carleton’s history. Most notable were the Jarislowsky Chair in Global Health and Waste Water Management, the new Chair in Canadian Music History and Musicology, the four new Fulbright Chairs in Environmental Science, Entrepreneurship and Canada and North America (Arts and Social Sciences, Public Affairs). The naming of Richcraft Hall, the funds raised for the Concert Hall, the achievement of the matching goals for scholarships and bursaries, were all worthy of applause. Most remarkable, however, was the fact that, on the day our computers fell victim to a cyberattack, more than twice the amount of funds raised in the previous year were received.

Perhaps the most significant issue to come to the fore this year was the serious cyberattack in November. The University’s IT staff, led by Denis Lévesque, undertook immediate action to halt the progress of the RansomWare, to save and restore files, to build more secure fire walls and processes. An emergency task force met daily to review progress and recommend remedial and proactive steps to take. The situation led to reviews of insurance and risk management, elucidated by forensic reports. In short, while it was an unpleasant and dangerous situation, it was also well-handled. We have appreciated the intelligence, dedication, determination and selflessness of all our staff, and in particular, our IT staff who worked around the clock that week.

Among the issues which arose during the year were the Sexual Violence Policy, the Neuroscience moves, and the Board by-laws. The policy was the result of broad consultation over two years with the campus community. The Neuroscience students and faculty expressed serious concerns about the disruptions a double move might have on their research. These concerns were resolved and everyone looks forward to the opening of the new Health Sciences Building. Finally, the Board by-laws are in the capable hands of the Board’s Governance Committee.

New buildings on campus are also rising. The Health Sciences Building is nearing completion. The ARISE (Advanced Research and Innovation in Smart Environments) Building, for which over $22 million were received from the Province, continues to take shape. Improvements to other buildings including the Loeb Building, the Library, Steacie Building, and
the residences continue apace and will result in a greatly improved environment. Plans for the Sprott School of Business are complete and it is hoped that they will soon meet approval. The Board of Governors has yet to consider the acquisition of the Dominion Chalmers Church for use in teaching and arts programming and for which over $8 million in funding has been received.

Researchers on campus submitted the largest proposal to date for a grant. While the aerospace grant was not successful, it was reconfigured (Plan B) and has been entered into other competitions, the results of which we are currently expecting. Work with Cornwall and the NAV Centre continues to pave the way for strong partnerships in research and teaching. The success of our researchers has, this year, been much higher than the national average. New faculty are receiving early researcher awards and more senior faculty, like Professor Marie-Odile Junker, who won the Governor General’s Award for Innovative Research, have created a strong record of achievement. Outreach to business and industry is increasing as well. Most recently, an agreement was signed with Lockheed Martin with a view to supporting a variety of research projects and a Chair for Women in Engineering.

Students stepped forward to participate with staff and faculty in the design of the next level of the Mental Health Framework. Another counsellor was added. The Golden Key Honour Society was established on campus and inducted over 200 members in its first year. Sprott students won once more the honours at the International Business conference while Industrial Design students won the IDEA contest yet again (seven years in a row). Carleton Ravens continued their impressive history, winning yet another national championship. Students placed well in the competitions for environmental automotive design and their drones are garnering excellent attention in the marketplace. Carleton joined the City of Ottawa in co-hosting the One Young World conference and a number of our students were selected to participate. The honour of carrying the flag during the opening ceremonies went to a Carleton University student. Students worked on a project to build a student centre and, while the plan did not win the referendum this year, it will be revised and work on it will continue in possible, new configurations. Students’ volunteer efforts in this region and around the world in the Alternative Spring Break continued to expand, offering excellent experiences to students and excellent contributions to the community. The annual fundraiser for cancer, Relay for Life, achieved extraordinary success, raising an impressive amount surpassing $150,000. In honour of the 75th anniversary of the University, students brought back a printed yearbook and the result is a most attractive publication. Finally, it is not often that one has the opportunity to save a life. This year two of our student Emergency Responders and one of our Safety Officers did just that. They were recognized by St. John’s Ambulance for their quick and appropriate response and by the student himself who has since recovered and has been able to continue his studies.

Carleton University was selected as one of the region’s top employers. Over 300 have graduated from the Carleton Leader program. The Healthy Workplace gold certification was achieved last spring and we are currently striving to achieve platinum status! Collective agreements were reached with the OPSEU, CUPE 2424 and 4600.

The University’s 75th anniversary celebrations, led by a steering committee chaired by Peter Ricketts, has planned an outstanding series of events. These included a kick-off in January with interactive displays and rap music by former student and musician Maestro Fresh Wes, and
continued throughout the spring with a series of important conferences and lectures, the publication and launch of a fine book of memories of 75 years, and activities planned by individual Faculties such as the vision statements collected by the Faculty of Public Affairs. The Azrieli School of Architecture and Urban Design created a display in one of the Inspiration Village’s shipping containers in the Byward Market. Engineers created an impressive, interactive sWall while many conferences were held on campus. A reception in the Château Laurier celebrating the founding of the university, the banners and history projects all have contributed to making this year very special and successful.

Communications was most active this year, planning and executing the reputational campaign, the campaign for the 75th anniversary, launching a new intranet with Human Resources and Information Technology Services to improve communications with faculty and staff, working with research on a reputational action plan, medial outreach and tours, managing issues as they arose and completing the revisions to the emergency communications plan.

This has also been a year of planning for the future. We have submitted our Strategic Mandate Agreement and will have concluded it before the final meeting of the Board this year. The SMA was built on the vision of continuing the goals of the Strategic Plan for the next two years, on meeting the targets set by the Province and on setting goals which will be meaningful, specifically to Carleton as we define our unique programs and identity.

As we end the year, I look at my personal contributions beyond my general involvement in most files, to note that last June, I was named one of the top 100 Vice-Chancellors in the World at a ceremony in Mumbai and this June will receive a medal from the King of Belgium. I have had several articles and book chapters published, taught a course in French literature, and have spoken at a number of conferences and events. I will speak again at the Economics Club of Canada in early June and will take time from my vacation in July to speak at the Council of Ministers of Education and the Delta Kappa Gamma International conferences.

As I prepare to step down as President to take on the Presidency of the Canada Foundation for Innovation, and as Peter Ricketts leaves to become President and Vice-Chancellor of Acadia University, I assure you of a smooth transition with Interim Provost and Vice-President (Academic), Dr. Jerry Tomberlin, and Interim President and Vice-Chancellor, Dr. Alastair Summerlee. We leave knowing Carleton University is in good shape and good hands. I thank the Board of Governors for the privilege of serving this fine community.

Yours sincerely,

Roseann O'Reilly Runte
President and Vice-Chancellor
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Statistical Indicators

2015-2016
ENROLMENT
The Numbers (first-year, full-time)
Target: 6,157
Achieved: 6,305

Undergraduate Enrolment
New first-year, full-time enrolment grew by: +0.7%
Undergraduate full-time enrolment grew by +0.9%

RETENTION
Undergraduate Retention
One-year retention: 87.4%
Two-year retention: 79.1%

ADVANCEMENT
Sponsorships: $1,000,000
Annual Giving: $1,915,943
Faculty, Staff, Retirees: $280,000
Total Funds Received: $190,000,000

2016-2017
ENROLMENT
The Numbers (first-year, full-time)
Target: 6,234
Achieved: 6,400

Undergraduate Enrolment
New first-year, full-time enrolment grew by: +2.0%
Undergraduate full-time enrolment grew by: +2.0%

RETENTION
Undergraduate Retention
One-year retention: 88.1%
Two-year retention: 79.3%

ADVANCEMENT
Sponsorships: $1,043,526
Annual Giving: $2,386,534
Faculty, Staff, Retirees: $985,338
Total Funds Received: $223,899,636
Students

Student Success
This year, the Office of the Vice-President (Students and Enrolment) (OVPSE) began implementing its strategic plan for 2016-18, Supporting Student Success, which identified themes, goals and actions and offers a strategic direction for the OVPSE and its offices. This plan includes:
Sustainable Enrolment Management
Student Success
Employability and Future Success of Carleton Students
Coordination and Collaboration
OVPSE Staff Leadership and Development

The Student Mental Health Framework 2.0 launched on October 4, 2016. The scope of the updated framework has expanded to include proactive and preventative strategies in building a holistic, campus-wide approach to mental health and well-being. The following six focus areas were identified in the new framework: Student Engagement; Well-Being, Skill Building and Resilience; Mental Health Awareness, Literacy and Education; Institutional Structure; Accessible Services; and Coordinated Crisis Management. The Student Mental Health Advisory Committee is now focused on implementing recommendations for the fall term of 2017, some of which include: an environmental scan; person-centred design workshops; a wellness website; normalization campaigns; online counselling; and resilience programming. More importantly, this initiative was launched in collaboration with student stakeholders.

The OVPSE took the lead in the approval process of Carleton’s Sexual Violence Policy, which, after a widely consultative process, was approved by the Board of Governors on December 1 in order to meet the January 1 provincial deadline. After this approval, the OVPSE finalized the Sexual Violence Prevention and Education Committee (SVPEC). The SVPEC has representation from students, staff, faculty and senior administrators and was established to encourage the university community to work together to promote a safe learning, living and work environment for its members. We also planned appropriate training for the review committee and the appeal board.

The OVPSE also spearheaded, in collaboration with SCCASP, the approval of 13 regulatory and policy changes approved by Senate over the past year. These changes include:
• moving deferred final exams earlier and aligning math deferred final exams with all other exams
• early departure from a final examination
• auto graduation
• program structure (concentrations and specializations)
• WDL on transcripts
• deferring final term work
• examination regulations
• grading notations
• grading system table
• academic accommodation for extracurricular activities
• common structure - UG & GR Calendars
• academic nomenclature
• laddered program

The OVPSE continues to lead the multi-year implementation of a full student lifecycle Constituent Relationship Management (CRM) system in collaboration with ITS. The company Tribal Group was awarded the contract to implement this large-scale project. The CRM tool allows us to enhance our face-to-face and online interactions with students from their first interactions with Carleton as a prospective student, throughout their time at Carleton as a current student and as they stay connected with Carleton as alumni. The CRM will be a one-stop-shop for prospective and current students and alumni to view their personalized information about their relationship with Carleton. As such, the name Carleton360 was given to the CRM system, as it will provide the complete experience for the student lifecycle. The first module of Carleton360 will support student recruitment and will be launched in the summer of 2017.

The OVPSE has taken a proactive approach to transfer students. We currently have 195 possible pathways through 24 agreements with Ontario colleges for transfer credits. A transfer credit coordination officer facilitates the efficient and consistent transfer of credit by liaising with academic units and faculty. As transfer students arrive at Carleton, we offer a specific Transfer Student Academic Transition and Orientation Session. This year, we had 262 participants in this session; up 21 percent over the previous year. We also undertook new initiatives in setting up a transfer student webpage within the Academic Advising website, created a targeted and proactive email strategy and identified high-risk transfer student outreach as identified in the 2017 Academic Performance Evaluation process.

Over the past year, the OVPSE co-ordinated the Strategic Transformation Group (STG) on Retention and Graduation Rates. This STG engaged in a review and analysis with a focus on Carleton’s graduation rates. A number of recommendations were made because of this review, many of which are currently in the implementation phase. These include the 4-5-6 Year Pathway which will help to replace the common understanding that 20.0 credits are completed.
within four years and 15.0 credits are completed within three years and addressing the Credits Not in the Major issue by acknowledging that students do not know what this means.

The Registrar’s Office was tasked this past year with leading a review of the existing rules and regulations, particularly the Academic Performance Evaluation (APE), to see where these rules are creating barriers to student success. After conducting extensive research, and based on data collected from other Ontario institutions who have high graduation rates, one of the first initiatives includes the creation of the Academic Status Report (ASR). The purpose of this report is to provide students, along with professional staff and academic advisors, with key information about the student’s progress toward graduation. Through the warnings and cautions used in the ASR, students are being directed as early as possible, and as often as necessary, to the advisors who can give them the assistance and tools they need to be successful.

Scheduling and Examination Services took steps to help with the retention of undergraduate students by revising the deferred examination schedule. Deferred examinations now take place approximately 15 working days from the end of the original examination session. This allows deferred examinations to be held closer to when students are finished with their course and thus are less likely to lose the information they had learned and for which they had studied. The intent of this is to help increase their overall performance when writing deferred examinations.

We have created and launched the new Centre for Student Academic Support (CSAS). CSAS brings together Writing Services, Bounce Back, Peer-Assisted Study Sessions, Peer-Assisted Subject Coaching and other learning support services in a collaborative space and with a shared vision for student academic support.

The Student Experience Office (SEO) had a very successful year with their Campus to Community Days where students serve at local organizations and with the Campus Activity Board (CAB). The SEO strived to facilitate 75 Campus to Community days and ended up with more than 80 days. They also saw more than 7,500 student engagements with CAB events.

The OVPSE also organized two major annual conferences at Carleton University. The Ontario Association of College and University Housing Officers (OACUHO) annual conference was held May 6-11, 2017 and was organized by Housing and Residence Life Services. The Canadian Association of College and University Student Services (CACUSS) annual conference is being held June 11-14, 2017 and is being organized by the International Student Services Office and Student Affairs.

Co-op, Career Services and On-Campus Employment

The Co-operative Education Office had a very successful year overseeing significant growth. The total number of jobs posted to which students could apply increased by 17 percent over the previous year. The number of students in co-operative education jobs also increased by 15 percent.
Career Services launched Accessible Career Transitions (ACT), a program that offers tailored career development assistance to students and alumni with disabilities. In collaboration with the Paul Menton Centre for Students with Disabilities (PMC), the program offers services such as remote drop-in consulting services at the PMC, career development and planning appointments with a career professional and regular email notifications regarding high quality career and job opportunities.

This year, the OVPSE created the internship and global partnership developer position within Career Services. The position is primarily responsible for the BGInS internship program development. It oversaw the signing of 24 partners ranging from NGOs, United Nations missions, private business, Canadian embassies and government projects. In total, more than 75 placements were available in 31 countries. These unpaid international internship opportunities must be a minimum of 200 hours (six weeks) with a target maximum of 400 hours (12 weeks). Academic credit is given for these internships. Although primarily for the BGInS program, spaces were made available for non-BGInS students and we plan to further open this up to all undergraduate students over the next year.

**Residence Life**

Residence Life implemented a Residence Curriculum for all students living in residence starting in September 2016, which focuses on three learning goals including: self-awareness, positive relationships and community engagement. Different from traditional programming models found in residence, a curricular approach focuses on learning outcomes, clearly defined goals and an emphasis on individual learning. As part of the curriculum, staff assess and create plans for students in residence.

**Recreation and Athletics**

The Department of Recreation and Athletics oversaw a very successful athletic year. Our varsity teams brought home four Championship Banners this year: one national (U Sports) and three provincial (OUA). Our student athletes and coaching staff also earned a number of accolades including 49 OUA All Stars and 2 OUA Coaches of the Year, nine All-Canadians, two National Rookies of the Year, one National Coach of the Year and one National Player of the Year.

- The Carleton Ravens men’s basketball team won a record 13th National Championship title while the women’s basketball team won their first-ever national medal with a bronze. The men’s team went to the National Championships ranked #2 in Canada while the women’s team went to the National Championships ranked #1 in Canada for the first time in the program’s history. Men’s basketball player Connor Wood (Psychology) was named OUA Player of the Year and Coach, Dave Smart, OUA Coach of the Year while four other Ravens from the men’s basketball team were named All-Stars. Dave Smart was also named U Sports Coach of the Year for a record eighth time. Coach Smart
received the Order of Ottawa. Connor Wood was also named U Sports Player of the Year while Kaza-Kajami Keane (Communications) was named Second-Team All-Canadian and Championship MVP, and Eddie Ekiyor (Psychology) was named All-Rookie.

- Ravens women’s basketball player Heather Lindsay (Environmental Studies) was named OUA First Team All-Star and Player of the Championship Game. Two other Ravens from the women’s basketball team were named All-Stars. Heather was also named U Sports Second-Team All-Canadian while Catherine Traer, (Master of Arts: Political Science) was named to the Championship All-Star Team.

- Carleton also saw six Ravens football players selected during the 2017 Canadian Football League Draft. This marks the first time since 1999 that any Carleton football player has been chosen by a professional Canadian football team. Men’s football finished the season with a 6-2 record and won the Panda Game before a crowd of 23,329, the highest-attended university sports game in over 20 years.

- Seven Carleton Ravens were selected to participate in the World University Games (FISU) in Almaty, Kazakhstan, January 29 - February 8, 2017. Carleton’s Marty Johnston was selected Assistant Coach for the men’s hockey team representing Canada, while student athletes Brett Welychka (Psychology), Michael McNamee (Psychology), Ryan Van Stralen (Psychology) and Cory Durocher (Sociology) have been selected as participants. Nordic skiing’s Carrington Pomeroy (Environmental Science) and alpine skiing’s Hannah Schmidt (Criminology) were also named to team Canada.

- Women’s rowing captured the Silver Medal in Boston at the Head of the Charles Regatta. The Ravens advanced 11 boats from the heats to the finals in OUA Rowing Championships in an unprecedented accomplishment.

- Michael McNamee (Psychology) is the first Ravens hockey player to sign an AHL-contract directly from Carleton with the Syracuse Crunch (the feeder team for the NHL’s Tampa Bay Lightning).

- The Ravens Nordic ski teams won the 2017 Men’s and Women’s Ontario University Athletics (OUA) championship banners February 24-26. It was the first time both the men and the women won the team titles in the same year. Six student athletes were named OUA All-Stars: Brendon Howard (Biomedical and Mechanical Engineering), Aidan Kirkham (Environmental Science), Carrington Pomeroy (Environmental Science), Patrick van Walraven (Mechanical Engineering) and Colin Ward (Engineering), Chris Weller (Aerospace Engineering).

- Emma Thuot won the RSEQ Community and Leadership Award in rugby.
The Ravens men’s fencing team finished in second place overall at the 2017 OUA Fencing Championship. The individual events saw the Ravens claim three medals, including two in foil – a silver for Philip McCully (Computer Science) and a bronze Geoff Devaney (History) – along with a silver in epee courtesy of Zach Zanussi (Mathematics). All three were named 2017 OUA All-Stars.

Women’s fencing captured gold and the men, silver, at the first tournament of 2016.

The men’s water polo team captured second place at the 2016 OUA Championships while the women’s water polo team captured a bronze medal at the NCWP Championship.

Men’s soccer had a 10-game unbeaten streak and finished third in the OUA East.

Anna Currie and Hunter Amesbury were named to Canada’s 2016 FISU World Championship rowing team.

Michael Taylor, Erin Rafuse, and Mark Oldershaw (graduates) along with students Cameron Smedley and Melanie McCann competed for Canada at the 2016 Rio Olympics.

Dave Smart, Ravens men’s basketball head coach and former players Philip and Thomas Scrubb were included in Canada’s Senior Men’s National Basketball Team at the 2016 FIBA Olympic Qualifying Tournament.

Carrington Pomeroy, Nordic skier, was selected to participate in the 2017 FISU Winter Games.

J.P. Asselin, Ravens football offensive co-ordinator, was named to the coaching staff of Football Canada’s Junior National Team scheduled to compete at the 2017 and 2018 International Bow.

Ravens Athletics Hall of Fame inductees included for 2016: Niki Majik (women’s basketball); Wayne Small (men’s ice hockey); Michael Lanos (men’s soccer); Wayne Dustin (men’s Nordic skiing); and Duncan Watt, retired Vice-President (Finance and Administration).

The men’s basketball team was honoured by the City of Ottawa for the sixth and seventh consecutive national titles.

Heather Lindsay played for Team Sparks at the OUA Women’s Basketball All-Star Game.

Kelleigh Ryan captured a silver medal in the team event at the Pan Am Fencing Championships.
• Former Ravens men’s basketball team members Philip Scrubb and Aaron Doornekamp and their team the Fraport Skyliners won the FIBA Europe Cup championship.

• Tunde Adeleke, Kwabena Asare, Nate Behar, Leon Cenerini, Keith Graham and DB Nathaniel Hamlin played at the annual CISD East-West Bowl.

• The Varsity Year End Banquet was held on Tuesday, March 28, 2017, at the Horticultural Building at Lansdowne. The award recipients were:
  1. Kaza Kajami-Keane (Basketball), Male Athlete of the Year
  2. Heather Lindsay (Basketball), Female Athlete of the Year
  3. Abby Nicastro (Soccer), Female Graduating Athlete of the Year
  4. Michel McNamee (Hockey) and Connor Wood (Basketball), co-winners of Male Graduating Athlete of the Year
  5. Taffe Charles (Women’s Basketball), Coach of the Year

**International Student Services Office**

• The International Student Services Office (ISSO) continues to facilitate student abroad opportunities for our students.

• Total number of current Student Exchange Agreements: 165 (including OUI partners and Killam partners)

• Total number of new completed Student Exchange Agreements (16/17): 4

• Total number of new in-progress Student Exchange Agreements: 9

• Total number of completed renewal Student Exchange Agreements: 10

• Total number of Incoming Exchange Students (16/17): 264

• Total number of Outgoing Exchange Students (16/17): 156
## International

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# Memoranda of Understanding (MOUs)

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</tr>
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<tbody>
<tr>
<td>Active partners</td>
<td>65</td>
</tr>
<tr>
<td>New (2016-2017)</td>
<td>20</td>
</tr>
<tr>
<td>New in progress (2016-2017)</td>
<td>14</td>
</tr>
<tr>
<td>Incoming visiting scholars (2016-2017)</td>
<td>153 (including researchers from Canada)</td>
</tr>
<tr>
<td>Renewals</td>
<td>10</td>
</tr>
<tr>
<td>Renewals in progress</td>
<td>8</td>
</tr>
</tbody>
</table>

## Visiting Scholars

<table>
<thead>
<tr>
<th>COUNTRY</th>
<th>IN</th>
<th>COUNTRY</th>
<th>IN</th>
<th>COUNTRY</th>
<th>IN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Algeria</td>
<td>1</td>
<td>India</td>
<td>7</td>
<td>Switzerland</td>
<td>2</td>
</tr>
<tr>
<td>Argentina</td>
<td>1</td>
<td>Iran</td>
<td>12</td>
<td>Turkey</td>
<td>1</td>
</tr>
<tr>
<td>Australia</td>
<td>4</td>
<td>Ireland</td>
<td>1</td>
<td>UK</td>
<td>1</td>
</tr>
<tr>
<td>Barbados</td>
<td>3</td>
<td>Italy</td>
<td>11</td>
<td>USA</td>
<td>5</td>
</tr>
<tr>
<td>Belgium</td>
<td>1</td>
<td>Jordan</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Belize</td>
<td>1</td>
<td>Kenya</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brazil</td>
<td>7</td>
<td>Latvia</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Canada</td>
<td>13</td>
<td>Malaysia</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>China</td>
<td>28</td>
<td>Mexico</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Colombia</td>
<td>1</td>
<td>Netherlands</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cuba</td>
<td>3</td>
<td>Poland</td>
<td>3</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Denmark</td>
<td>1</td>
<td>Russia</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Egypt</td>
<td>3</td>
<td>Saudi Arabia</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Finland</td>
<td>3</td>
<td>Serbia</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>France</td>
<td>10</td>
<td>Sierra Leone</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Germany</td>
<td>11</td>
<td>Spain</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hungary</td>
<td>1</td>
<td>Sweden</td>
<td>4</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Some Noteworthy International Activities

Carleton Master of Journalism students travelled to upstate New York to report on the American election in small town U.S.A.

Students in Earth Sciences went to New Zealand to study volcanoes, paleontology, and Maori culture.

An International Education Information Fair was held off campus for secondary school students.

Student Neal Zuberi Antardisha spent three weeks in Kenya with Me to We and Free the Children to support a hospital and schools as well as clean water projects.

The number of projects facilitated by Carleton International has increased this past year (2016-17) to 42 (compared to 2015-16: 24) with a total value of $12.6M (compared to 2015-16: $5M), of which $3.1M (2015-16: $1.7M) has been awarded to 13 successful projects, with a total indirect income of $121,000 for those that qualified for indirect costs (2015-16: $104,500).

A total of $3.7M projects are still awaiting outcomes, while a further $179,591 of internal funding commitment remains to be awarded pending successful outcomes.

Noteworthy among the active projects is the award of the Queen Elizabeth II – Advanced Scholars, a $1.5M project, of which $500K is from the grant itself, and to which Carleton University has committed a further $154,000 in cash. Together with in-kind contributions from three Sub-Saharan African partners and numerous research placement partners, this extensive partnership contribution agreement brings $1.5M to support 44 Ph.D. students. It must be noted that though QES-AS has no indirect costs attached to it, there is a $44,000 amount awarded to Carleton to cover the cost of networking activities, and therefore not allocated to indirect but to direct costs of the project, thus leveraging the internal in-cash commitment from the University of $154,000.

This project will allow us to host 33 incoming early career researchers from three Sub-Saharan countries (Ghana, Tanzania, and Malawi) and 11 outgoing Carleton Ph.D. students to African universities in the same three countries. All researchers are working in the area of climate change. The project brings a new capacity and prestige to Carleton and will facilitate important global research networks in an area of pressing international importance.

Canada-India Centre for Excellence (CICE)

Over the past year, the Centre engaged researchers in both countries on a variety of pressing public policy issues, including water and sanitation solutions, “smart city” technologies, and environmental sustainability. The Centre has raised Carleton’s profile in India by hosting multiple events, including public lectures, seminars in conjunction with the Canada School for
Public Service and workshops on best practices for conducting business in India. In May 2017, CICE led the first annual study tour to India, during which Carleton University students were introduced to entrepreneurship practices in Bangalore and shared academic and cultural educational experiences with students in Mumbai. CICE provided experiential learning opportunities for engineering students from India, welcoming students from Acharya Institute of Technology for a month-long course on unarmed vehicles. CICE hosted a particularly successful Innovation Conference featuring Federal Minister of Innovation, Navdeep Bains. In fall, 2016, CICE launched a quarterly publication, Innovation Connections, to foster continued dialogue on issues related to science and trade and to expand its network. The CICE welcomed an Indian Council for Cultural Relations (ICCR) Chair, this year housed in the Norman Paterson School of International Affairs, who taught courses related to Indian international relations and bilateral ties between India and Canada. Lastly, the Centre facilitated the signing of several MOUs between Carleton University and Indian public and private sector entities to strengthen further University partnerships in India.

National Capital Confucius Institute

2016-17 marked the fifth year of operation for Carleton’s Institute. The Confucius Institute delivered 10 credit courses on the Chinese language and culture through the School of Linguistics and Language Studies and offered six non-credit Chinese language and culture courses to the general public. The Institute organized 10 workshops and lectures as part of its “Engaging China Series,” featuring visiting scholars from Chinese partner universities. In collaboration with Carleton University faculty members, the Confucius Institute organized its annual Conference on Chinese Studies and Research in February 2017. Education technology application has been a focus of the Confucius Institute since its founding, and activity on 3D/virtual reality research and applications on Chinese history and culture continued this year, with a Ph.D. student from the School of Information Technology identified to work on a 3D/VR platform and Chinese history application. The Institute completed another successful language and culture study tour to China in collaboration with Carleton International and in 2016-17 sent 34 students to China through both the study tours and the Confucius Institute Summer Music School in China, launched in collaboration with Carleton’s Music department. In the fall of 2016, the Institute showcased the impact of international experiences on students’ musical and cultural education by hosting a Carleton student concert on Chinese music.
Research

Total Research Funding (Cash Flow Awarded per Year)

At this time, we do not yet have the official financial year-end totals. However, the totals are based on the federal fiscal year (year ending March 31, 2017):

FY12: $43,628,610 [COFO $50,372,000] *
FY13: $41,387,627 [COFO $55,160,000] *
FY14: $41,677,960 [COFO $59,144,000] *
FY15: $44,763,813 [COFO $55,342,000] *
FY16: $52,914,844 [COFO $58,685,000] *
FY17: $59,662,952 [COFO not yet available]

* Council of Ontario Financial Officers (COFO) numbers reflect variations due to flow-through timing

Supporting Investigator-Initiated Research

NSERC Discovery Grants
Carleton University was awarded 49 grants (out of 75 applications) for a total of $7,202,505 compared to a total of $6,776,400 last year. Carleton's success rate of 65.3% represents an increase from 2016 where the success rate was 61%.
Over $1.7M of the total was awarded to Early Career Researchers securing their first NSERC Discovery Grant (14 researchers)

NSERC Subatomic Project Grants
Mark Boulay, SCI, awarded a Subatomic Physics Project (DEAP) grant of $950,985
David Sinclair, SCI, awarded a Subatomic Physics Project (EXO) grant of $2,030,000

SSHRC Insight Grants
Awarded 13 out of 25 (52% success rate), totaling $2,370,000. Increase from FY 2016 where Carleton was awarded eight grants totaling $1,053,315. The success rate of Carleton applications (52%) was higher than the national average (40%).

SSHRC Insight Development Grants
Carleton was awarded 14 grants, totaling $784,579, more than doubling its total from 2016 (19% success rate for a total of $408,104).

Canadian Institutes of Health Research (CIHR) Project Scheme
Carleton submitted six applications to the CIHR Project Scheme competition. One application was invited to go forward to Stage 2, compared to none invited to Stage 2 last year.
Canada Foundation for Innovation (CFI)
Seven projects submitted to the Innovation Fund competition 2017 (results pending)
Carleton secured three of six JELFs in the October 2016 round and one JELF Partnership with CRC

Canada Research Chairs (CRC)
Three successful new nominations: Yuhong Guo (Tier 2); Mark Boulay (Tier 1); Hongyu Sun (Tier 2)
Three renewals: Stuart Murray (Tier 2); Paul Van Oorschot (Tier 1); Sonia Chiasson (Tier 2)
20 active Chairs

Supporting Partnered Research on Strategic Areas of Importance

Partner engagement
Number of contributing partnering organizations engaged in Carleton research projects:
FY 2015: 280
FY 2016: 252
FY 2017: 282

Leveraging
Tri-agency: $4,641,645
Matching: $4,757,672 (over $3.3M from Industry)

Mitacs
Total – 26 submitted (15 Accelerate, 11 awarded) - total awarded in 2016-17: $414,842
$15,000 to SSH projects to FASS (a total of two projects)

NSERC – Engage Grants
52 submitted for a total of $1,589,477 (41 awarded, five under review, six unsuccessful)

NSERC - Collaborative Research Development Grants
12 applications submitted in 2016-17 (11 awarded, one under review)
$3,438,574 total awarded ($1,464,607 NSERC)

NSERC – Strategic Partnership Grants – Networks
Matt Johnson, Faculty of Engineering and Design, was awarded $5.5M from NSERC over five years – total project including partnerships $8.1M

NSERC – Strategic Partnership Grants – Projects
Yu (Richard) Fei, Faculty of Engineering and Design, was awarded a five-year grant of $600,000 from NSERC – total project including partnerships $792,000
NSERC – Industrial Research Chair
$1M over five years, Mohamed Ibnkahla, FED, renewable for five years to match Cisco’s contribution in the area of the Internet of Things (IoT) [embargoed and pending award agreement]

SSHRC – Partnership Development Grants
D.R. Fraser Taylor, Faculty of Arts and Social Sciences, was awarded a two-year grant of $197,536 – total project including partnerships $873,954
Benjamin Woo, Faculty of Public Affairs, was awarded a three-year grant of $144,558 – total project including partnerships $233,488

SSHRC – Partnership Grants
Stephanie Irlbacher-Fox, Faculty of Public Affairs, was awarded a five-year grant of $2.5M from SSHRC – total project including partnerships $6.6M

NSERC – Collaborative Research and Training Experience (CREATE)
Adrian Chan, Faculty of Engineering and Design, was awarded a six-year grant with a total project value of $1.65M

CIHR – Collaborative Health Research Projects (NSERC-partnered)
Oren Petel, Faculty of Engineering and Design, was awarded a CIHR Collaborative Health Research Project (the first one awarded since 2014) for four years with a total project value of $681,857

Prizes and Awards
Carleton University Prizes and Awards Committee (CUPAC) continues to support the nomination of Carleton researchers for prestigious prizes and awards. The engagement and dedication of committee members continues, and is supported by an administrative process oriented to enhance communication and exchange with the faculties and candidates in pursuit of the common goal of supporting the success of our researchers. In 2016-17, CUPAC’s reference materials continued to be improved with the inclusion of recipient profiles drawn from collected data. From this, awards that CUPAC reviews can be more clearly understood in progression, which allows for more effective planning of a researcher’s dossier.

This year, nominations reviewed by CUPAC saw increasing success:
- Martin Geiger, Early Researcher Award
- Dale Spencer, Early Researcher Award
- Xiaoyu Wang, Early Researcher Award
- Donald Beecher, Royal Society Fellowship
- Lenore Fahrig, Royal Society Fellowship
- Jennifer Evans, Royal Society College Membership
- Merlyna Lim, Royal Society College Membership
- Audrey Girouard, Partners in Research National Awards – Technology Ambassador Award
Applications

Large-scale applications submitted (under review)
- 1 Canada Excellence Research Chair (Phase 1)
- 3 SSHRC Partnership Grants – Letters of Intent
- 2 NSERC Strategic Partnership Grants (Network) – Preliminary Applications
- 4 NSERC CREATE – Letters of Intent
- 7 CFI Innovation Fund Applications

Carleton Office of Research Initiatives and Services (CORIS) - Activities
- CORIS processed a total of 1,050 distinct files
- CORIS continued improving the cuResearch portal to enhance the services to the research community, simplifying the application process to an automated approval workflow from applicant, Departmental Chair, and Faculty Associate Dean of Research
- CORIS held 15 information sessions for its research community; four Tri-Council sessions; 23 people per session
- Partnering with Queen’s University and six other Canadian institutions and five organizations, Carleton University will participate in the new Canadian Particle Astrophysics Research Centre
- Researchers in the Humanities and Social Sciences received more than $4.6 million for work on subjects ranging from Indigenous youth to the European union
- The Urbandale Centre for Home Energy Research, a two-storey building tested for innovative concepts to reduce energy use and greenhouse gas emissions, was officially opened on campus
- The Centre for European Studies won three major grants from the European Union’s Erasmus Plus program
New Programs and Agreements

The following new academic programs have been approved under Carleton’s Institutional Quality Assurance Process (IQAP):

<table>
<thead>
<tr>
<th>New Program Approval</th>
<th>Approved by Senate</th>
<th>Approved by the Quality Council</th>
<th>Submitted to MAESD</th>
</tr>
</thead>
<tbody>
<tr>
<td>M.Sc. in Health Sciences</td>
<td>November 25, 2016</td>
<td>March 1, 2017</td>
<td>December 19, 2016</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><strong>Approved: May 2017</strong></td>
</tr>
<tr>
<td>Ph.D. in Health Sciences</td>
<td>November 25, 2016</td>
<td>March 1, 2017</td>
<td>December 19, 2016</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><strong>Approved: May 2017</strong></td>
</tr>
<tr>
<td>Ph.D. in Biomedical Engineering (with University of Ottawa)</td>
<td>November 25, 2016</td>
<td>January 27, 2017</td>
<td>December 19, 2016</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><strong>Approved: May 2017</strong></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><strong>Type III Approved: May 2017</strong></td>
</tr>
<tr>
<td>Bachelor of Media Production and Design</td>
<td>January 27, 2017</td>
<td>April 21, 2017</td>
<td>April 1, 2017</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><strong>Expected Approval: August 2017</strong></td>
</tr>
<tr>
<td>Post-Baccalaureate in Diploma in Film Studies</td>
<td>January 27, 2017</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Post-Baccalaureate Diploma in Professional Writing</td>
<td>April 28, 2017</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Undergraduate Certificate in Professional Writing</td>
<td>April 28, 2017</td>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>

**Major Modifications**

During the 2016-17 academic year, there have been a total of 36 major modifications to existing academic programs approved at Carleton.
Specific mentioning of a few Graduate Major Modifications

<table>
<thead>
<tr>
<th>Major Modifications</th>
<th>Approved by Senate</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>Concentration in Arts Management</em>: an interdisciplinary concentration in Arts Management was added to the existing M.B.A. program.</td>
<td>November 25, 2016</td>
</tr>
<tr>
<td><em>Collaborative Specialization in Biochemistry</em>: A collaborative biochemistry stream was added to the existing Ph.D. in Biology and Ph.D. in Chemistry programs.</td>
<td>February 17, 2017</td>
</tr>
<tr>
<td><em>Master of Cognitive Science with a Specialization in Data Science</em>: a new specialization in Data Science was added to the existing M.Cog.Sci. program.</td>
<td>January 27, 2017</td>
</tr>
<tr>
<td><em>Ph.D. in Management</em>: Approval of an off-site program offering at Okanagan College.</td>
<td>November 25, 2016</td>
</tr>
</tbody>
</table>

Specific mentioning of a few Undergraduate Major Modifications

<table>
<thead>
<tr>
<th>Major Modifications</th>
<th>Approved by Senate</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>B.Sc. in Physics, Stream in Astrophysics</em>: A new stream in Astrophysics was created (with co-op option)</td>
<td>October 28, 2016</td>
</tr>
<tr>
<td><em>B.Sc. in Food Science and Nutrition</em>: Considerable additions and deletions to existing course offerings. The addition of capstone seminars.</td>
<td>January 27, 2017</td>
</tr>
<tr>
<td><em>B.Sc. in Neuroscience and Mental Health</em>: Considerable additions and deletions to existing course offerings. Substantive changes to program requirements.</td>
<td>November 25, 2016</td>
</tr>
<tr>
<td><em>Bachelor of Social Work</em>: Considerable additions and deletions to existing course offerings. Substantive changes to program requirements.</td>
<td>January 27, 2017</td>
</tr>
<tr>
<td><em>Global and International Studies, Concentration in French and Francophone</em></td>
<td>April 28, 2017</td>
</tr>
<tr>
<td><strong>Studies:</strong> a new specialization was added to the existing GINS program that emphasizes the Francophone histories, culture and languages.</td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td><strong>Global and International Studies, Concentration in Global English:</strong> a new specialization was added to the existing GINS program that emphasizes the adoption of English as a lingua franca, and additionally, focuses on teaching English as a 2nd language.</td>
<td>April 28, 2017</td>
</tr>
<tr>
<td><strong>Global and International Studies, Concentration in Global Genders and Sexualities:</strong> a new specialization was added to the existing GINS program that emphasizes the global perspectives on gender and sexuality.</td>
<td>April 28, 2017</td>
</tr>
<tr>
<td><strong>Human Rights and Social Justice:</strong> a new minor was created in response to student demand.</td>
<td>January 27, 2017</td>
</tr>
<tr>
<td><strong>South Asian Studies:</strong> a new interdisciplinary minor building on existing SAST courses was created and will be housed in the Humanities program.</td>
<td>January 27, 2017</td>
</tr>
<tr>
<td><strong>Sociology, Stream in Social Justice:</strong> a new 2.0 concentration was introduced to the B.A. programs in Sociology. This includes the addition of a capstone seminar in Social Justice.</td>
<td>January 27, 2017</td>
</tr>
</tbody>
</table>
Cyclical Program Reviews (for period of May 20, 2016 - May 20, 2017)

In addition to the development and approval of new programs and major modifications, 12 cyclic reviews of academic units/programs were completed. These included:

<table>
<thead>
<tr>
<th>Cyclical Program Review</th>
<th>Approved by Senate</th>
<th>Received by the Quality Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Political Economy (M.A., Collaborative Ph.D.)</td>
<td>January 27, 2017</td>
<td>March 6, 2017</td>
</tr>
<tr>
<td>Film Studies (B.A., M.A.)</td>
<td>January 27, 2017</td>
<td>March 6, 2017</td>
</tr>
<tr>
<td>History (B.A., M.A., Ph.D.)</td>
<td>January 27, 2017</td>
<td>March 6, 2017</td>
</tr>
<tr>
<td>Humanities (B.Hum.)</td>
<td>November 25, 2016</td>
<td>December 6, 2016</td>
</tr>
<tr>
<td>Canadian Studies (Joint Ph.D. - Trent)</td>
<td>November 25, 2016</td>
<td>December 14, 2016</td>
</tr>
<tr>
<td>Religion (M.A.)</td>
<td>October 26, 2016</td>
<td>November 2, 2016</td>
</tr>
<tr>
<td>Sociology (B.A. Honours, B.A. General, M.A., Ph.D.)</td>
<td>October 26, 2016</td>
<td>November 16, 2016</td>
</tr>
<tr>
<td>Economics (B.A. Honours, B.A. General)</td>
<td>September 9, 2016</td>
<td>September 27, 2016</td>
</tr>
</tbody>
</table>

New Agreements

- Agreement signed with the National Gallery of Canada in support of the Graduate Diploma in Curatorial Studies
- Carleton’s first co-tutelle in Belgium was signed with the Universite Catholique de Louvrain
- Carleton University signed an agreement with Ashbury College
Teaching and Learning Services

On-line Learning at Carleton University

The number of on-line courses and on-line course enrolments at Carleton continues to grow. Carleton now offers more than 180 online courses and four fully online programs:

- Graduate Diploma in Indigenous Policy and Administration
- Master’s degree in Philanthropy and Non-profit Leadership
- Post-Baccalaureate in Accounting
- Graduate Diploma in Program Evaluation

In addition to the four programs listed above, additional programs are under consideration and preliminary development. These programs are a three-year B.A. in Psychology and a Certificate in Scientific Literacy. In 2016-17, over 12,000 unique students completed at least one on-line course, representing 25,291 registrations.

Chart 1: Growth of Online Learning at Carleton 2009 – 2017

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Online Registrations</th>
<th>Number of Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009/10</td>
<td>5306</td>
<td>5613</td>
</tr>
<tr>
<td>2010/11</td>
<td>11172</td>
<td>11539</td>
</tr>
<tr>
<td>2011/12</td>
<td>13638</td>
<td>7437</td>
</tr>
<tr>
<td>2012/13</td>
<td>16311</td>
<td>8593</td>
</tr>
<tr>
<td>2013/14</td>
<td>17512</td>
<td>9699</td>
</tr>
<tr>
<td>2014/15</td>
<td>23317</td>
<td>12047</td>
</tr>
<tr>
<td>2015/16</td>
<td>25291</td>
<td>12498</td>
</tr>
</tbody>
</table>

Note: This year a more accurate approach was used to count students and registrations. This approach was not used on previous years’ data and explains why there are minor differences in totals as compared to last year’s report.

2016-17 External Funding

campusOntario
Carleton submitted 17 proposals in response to the Ministry of Advanced Education and Skills Development’s eCampusOntario initiative to develop online programs, etextbooks and learning modules. The University was awarded funding totaling $513,000 to complete six initiatives:

- The Open Digital Archaeology Textbook Environment: An Integrated Open Source Approach for Teaching Method and Practice in Digital Archaeology (etextbook)
- Open Data Structures: open-content textbook, videos, and online exercises (etextbook)
Indigenous Policy (open learning modules)
The Laws of Nature through the lens of Physics and Chemistry (open learning modules)
Open Physics Education Modules for Non-Science Majors (OPEM) (open learning modules)
Diploma in Public Policy and Program Evaluation (Additional courses to complete the program)

Over the four-year history of the ecampusOntario call for proposals, Carleton has been very successful, receiving total funding of $2.2 million to develop 37 courses, etextbook and modules.

Carleton (Kevin Cheung) also received $19,800 from eCampusOntario for an innovation project to support effective diagnostics of weakness in skill synthesis in mathematics tests. TLS is also working with eCampusOntario on a conceptual framework for an Ontario online teaching certificate.

Council of Ontario Universities – Internationally Educated Nurses
Carleton University through Teaching and Learning Services was selected as the service provider to build six on-line courses for a consortia of Ontario universities (York, Trent, Windsor, and Ryerson). These courses form a program provided by these institutions to support the professional development of nurses who received their nursing education from countries other than Canada. The value of this contract is $180,000.

cuPortfolio Project as an Enterprise Tool

cu Portfolio is Carleton’s electronic portfolio system powered by Mahara, an open source ePortfolio software. An electronic portfolio, or ePortfolio, is a student-centred learning tool that allows students to collect academic and co-curricular “artifacts” (e.g. course assignments, projects, papers, videos, blogs, images, etc.) to document and showcase their learning journey throughout a course or program.

ePortfolios provide a venue for students to engage in reflective and integrative learning as they make connections between their course work, achievements, and learning experiences. ePortfolios can be shared with peers, professors, and potential employers both to demonstrate a student’s learning process and to provide concrete evidence that they have met specific course and/or degree level learning outcomes.

After two years of offering cuPortfolio as a pilot service, the University will adopt it as a fully supported Tier 1 enterprise application in time for the Fall 2017 term. More than 5,000 students across 100+ courses have used the tool in the last two years. The enterprise adoption by Carleton will help encourage academic programs to adopt the tool to support engagement, students’ ability to document their skills and knowledge, and assist in the collection of evidence to assess program level learning outcomes.

Other Activities
• In Fall 2016 opened two new active learning classrooms, 213 and 431 Tory Building. For an overview of the rooms capabilities see the following two videos: https://vimeo.com/217518108/2c74efdf95 https://vimeo.com/217518278/cc43191e4c
• Renewed 20 classrooms with new teaching technologies
• Adapted and ‘Carletonized’ the Learning Spaces Rating System to evaluate Carleton’s classroom spaces to help identify candidates for renewal and conversion to more active learning environments

• CU Testing Centre, an external focused venture of Carleton University OnLine, generated more than $150,000 in revenue

• Enrichment Mini-Course Program: hosted 1,051 grade 8 – 11 students in 62, one-week long courses. Generated nearly $118,000 in revenue

• Published Reflections, an annual magazine that features some of the best teaching and learning stories produced during the last year. [link to Reflections]

• Certificate programs: 95 instructors completed either the Certificate in University Teaching or the Certificate in Blended and Online Learning. Both certificates total 39 hours of commitment by instructors

• TA Support: 1,832 teaching assistants participated in teaching and learning related professional development workshops and sessions

• Faculty support for educational technology

• 3,680 active cuLearn course sites

• 1,500 instructors and TAs supported (email, or one on one consultations)

• Other tools used significantly include Capture (a video recording tool, 143,000 hours of content viewed by students, content is created by faculty), BigBlueButton (an on-line classroom), and PollEveryWhere (a classroom response system)

• Processed more than 300,000 multiple-choice exams

• cuOpen, Carleton’s open education resource (OER) initiative, added six new modules relating to Experiential Learning and Open Learning. These modules are additions to 11 existing modules. These resources have been adopted by institutions in Ontario, Canada and around the world.

• Teaching and Learning Council action teams (1- Career and Skills, 2- Experiential Learning, 3-Pedagogy, Technology and Learning Spaces, and 4- Student Engagement and Satisfaction) continue to develop and support teaching and learning activities around campus. On May 25, hosted a very well-attended event (130+ attendees from across Carleton) titled “High Impact Practices at Carleton: Conversations with the Teaching and Learning Council”, which featured the action teams’ significant progress and efforts thus far.

• Articulating Signature Institutional Strengths in Teaching (ASIST), a collaboration with Tom Carey on an initiative that identifies areas of teaching strength to better design programs and support institutional priorities relating to learning.
Discovery Centre

CUROP - Carleton Undergraduate Research Opportunity Program
- 146 applications from across campus in its first year
- 42 spaces filled:
  - Sprott 3, FASS 15, FPA 10, Science 7, Engineering 7
- The breakdown of the year standing of those awarded are:
  - 4th – 13, 3rd – 17, 2nd – 10, 1st – 2

I-CUREUS – Internship for Carleton Undergraduate
- 57 applicants of whom 51 were granted funding and participated over the fall/winter
- Total of $53,200
- Breakdown of grant recipients:
  - Engineering 2, Science 19; FPA 4; Sprott 0; FASS 7
- 35 students presented posters and presentations at year-end conference

Alfred and Isabel Badar Travel Fund
- $9K to cover costs to send five students to the NCUR in Memphis, Tennessee
- $1K to Journalism student Maxine Betteridge-Moes for summer internship with Al-Jazera

NCUR – National Conference on Undergraduate Research
- This year five students and one faculty member participated in the Memphis, Tennessee conference.
  - Faculty member attending with the students was Joy Mighty.
- Students who attended were:
  - Vicky Madge – FED – Supervisor Adrian Chan – Research: Computer-Aided Diagnosis for Hirschsprung’s Disease
  - Nana Frimpong – Science – Supervisor Maria DeRosa – Research: Optimization of Gold Nanoparticle Aptamer-Based sensor To Detect Boar Taint
  - Travis Swan – FED – Supervisor Audrey Girouard – Research: Can haptic feedback patterns be used to provide spatial awareness for visually impaired users?
  - Anne Wilson – Science – Supervisor Alfonso Abizaid – Research: Ghrelin, a gut-derived peptide hormone contributes both to energy balance and the stress response
  - Crystal Wong – FPA – Supervisor Jeremy Paltiel – Research: Why is an implementation of Canada-China Free-Trade Agreement in Canada’s interest and an asset in continued growth?

Provost Scholar Award
- Of 16 nominations, award winners were: Faculty of Arts and Social Sciences 2; Faculty of Public Affairs 2; Faculty of Science 3, Faculty of Engineering and Design 2, Sprott School of Business 1 (co-recipients)
Other Undergraduate Research Activities

- Supported second Annual School of African Studies student-led undergraduate conference
- Support to Kanina Holmes and the Yukon student Truth and Reconciliation Commission Project
- Hosted the Council on Undergraduate Research (CUR) institute on Initiating and Sustaining Undergraduate Research Programs (ISURP), Oct 27-29, 2016
  - first time ISURP was held outside of the United States
  - Attendees came from all across the US and one delegate from Ghana
- Attendance at Inquiry@Queens undergraduate research conference, March 10, 2017
  - Jessica MacGregor, fourth-year Neuroscience presented on behalf of Carleton University

Fig 1. Delegates of ISURP 2016 discussing undergraduate research in the Discovery Centre

Discovery Centre Space
Usage of the Discovery Centre is high with 2,253 portal requests for space usage between September and end of December 2016, by student study groups, faculty, class bookings, workshops and events.

Highlights from the year include: Creative Writing Summer Camps in August, Lisgar Collegiate engagement with 3D printers for Mars Lift Off Project, CAD Club 3D Printed Car Races, Virtual Reality equipment added to the range of technology, including a Microsoft Hololens, a Sony Playstation VR system, Sony Playstation Pro and a Sony 4K television
The Provost and Discovery Centre Director co-presented a conference paper related to the Centre as a learning space and this was requested as a formal paper that was published in the peer-reviewed conference proceedings:

Faculty of Graduate and Postdoctoral Affairs

Research and Connectedness

- Joint with the Office of the President and Vice-Chancellor, and the Office of the Vice-President (Research and International): signing of Memorandum of Understanding with the Université Catholique de Louvain (Belgium) to foster research collaboration, researcher and student exchanges, and the potential development of dual graduate programs; cf. B.3 below
- Organization and hosting of Conference on The Future of the Ph.D. in the Humanities (May 2016)
- Joint with the Office of the Provost and Vice-President (Academic): Organization and hosting of the inaugural annual Carleton University Medal Lectures (November 2016)
- Joint with the Office of the Vice-President (Research and International): Organization and hosting of the annual Carleton Faculty Graduate Mentoring Awards (March 2017), which allows graduate students to laud their favourite professors and honour professors who have gone above and beyond when supervising graduate students
- Organization and hosting of Carleton’s annual Three Minute Thesis (3MT) Competition (March 2017); the winner represented Carleton in the Provincial 3MT Competition hosted by the University of Waterloo
- Joint with the Office of the Vice-President (Research and International): Involvement in organization and hosting of the Carleton Partnership Exchange (May 2017), which featured 10 graduate students presenting their research
- Featuring of at least one graduate student research story in every issue of FGPA’s two student newsletters, TheGraduate@Carleton and Connections (for current and prospective graduate students, respectively); these stories were shared with various stakeholders on campus, with some featured as university home page spotlights
- In conjunction with several offices on campus, FGPA continues to offer a wide spectrum of professional development opportunities for graduate students, including workshops on topics ranging from research and writing to teaching, professional skills, and career planning. In addition, full-day Mitacs Step workshops led by industry professionals were offered, and FGPA worked with Writing Services to provide dissertation-writing boot camps for Ph.D. students.

Students and Teaching Excellence

- 2016 Canadian Graduate and Professional Student Survey (CGPSS), conducted nationwide once every three years:
  - Highest response rate of any administration of the survey: 45.1% (vs. 37.1% in 2013)
  - The 2016 scores are higher than in 2013 in all of the main survey questions (and effectively constant only in one question, which concerns a point essentially outside of
the University’s control), and in many cases significantly so. For instance, the overall
satisfaction rating (at the levels ‘Excellent’ and ‘Very Good’) is 8% higher for Master’s
and 6% for Ph.D. students. The student life experience rating increased by 11% at the
Master’s and 2% at the Ph.D. level. Regarding the question “Would you recommend this
university to someone considering your program?”, Carleton has improved by 6% at the
Master’s and 3% at the Ph.D. level, and concerning the question “Would you
recommend this university to someone in another field?”, our score has improved by 6%
at both the Master’s and Ph.D. levels.

- In every question concerning the student overall experience, Carleton’s 2016 results are
either similar or higher than the rest of Ontario. The comparison of Master’s and Ph.D.
responses over time with respect to overall experience, academic experience, quality of
the graduate/professional program as well as quality of student life demonstrates
improvements in all categories, which are significant in almost all, and shows Carleton
ahead of the rest of Ontario in all questions where a difference exists.

- Similar trends can be seen when comparing the ‘Overall Experience’ question to the
aggregate results of the rest of the Comprehensive Universities Benchmarking
Consortium (CUBC) including institutions across Canada: Carleton’s results are again
higher for both Master’s and Ph.D. students.

- Largely, the above improvements are driven by an increase in the percentage of student
responses at the level ‘Excellent’.

- Graduate enrolment growth - Fall 2016 vs. 2015 (full-time equivalent student numbers):

  - Provincial funding eligible Master’s and Graduate Diploma students (almost exclusively
    Domestic): 3.7%
  - Provincial funding eligible Ph.D. students (almost exclusively Domestic): 4.7%
  - International Master’s and Graduate Diploma students: 3.5%
  - International Ph.D. students: 6.3%

- Development of Dual Master’s Degree Policy (presently before Senate for approval): The Policy
  creates a framework in which any Carleton Master’s program can develop an academic pathway
  for students to complete their degree at Carleton and in a Master’s program at a partner
  institution in a different country, via a bilateral co-enrolment agreement. This initiative offers
  unique opportunities for graduate students to enhance their international academic and
  research experience, similarly to Cotutelle agreements at the doctoral level.

- Graduate Faculty Viewbooks: FGPA is producing graduate recruitment viewbooks for all five line
  Faculties. These include one page for each program from that Faculty, a research page, a full
  program list, as well as application information and further key messaging. The viewbooks
  replace the individual program brochures and will be distributed at the Fall 2017 graduate
  recruitment events.

- Enhanced communication strategy: FGPA’s YouTube Channel had over 104,000 views, and FGPA
  counted close to 2,000 followers on Twitter. The visits on FGPA’s Admissions website increased
  by 10.7% compared to the previous year. Moreover, FGPA participated in 19 Graduate
  Recruitment Fairs across Canada.

- Promotion through numerous communication channels of prestigious graduate student award
  winners in 2016-17, including: two Vanier Canada Graduate Scholarship winners (one NSERC,
  one SSHRC); one Fulbright Canada Student Award winner; one of the top five SSHRC Storyteller
  Competition winners.
Faculty of Arts and Social Sciences

Carleton University Art Gallery (CUAG)

- “Meryl McMaster: Confluence,” an exhibition organized and circulated by Carleton University Art Gallery, started its six-venue national tour (2016-18) with presentations at the Doris McCarthy Gallery in Scarborough and the Richmond Art Gallery. It is currently being presented at the Thunder Bay Art Gallery, before moving on to galleries in Manitoba, Alberta and Newfoundland.

- CUAG’s dynamic public program of artist talks, panels, exhibition tours, workshops and lectures saw the organization of 223 events involving 6,175 people.

- CUAG premiered the experimental new initiative Open Space Lab, which turns the Gallery into a space for research, collaboration and artistic production. The first Open Space Lab featured the Toronto-based artist Gita Hashemi, who created a stunning drawing installation in Farsi calligraphy.

- CUAG and the Centre for Aboriginal Art and Culture collaborated on the Wigwàs Chiman workshop, which saw 12 Carleton students work under Daniel “Pinock” Smith and Paul Stevens to build a birch bark canoe from scratch, in the Gallery, over a five-month period.

Centre for Initiatives in Education

- The Aboriginal High School Outreach program continued to run this year at Rideau High School and the Urban Aboriginal High School as well as in Queen Elizabeth Elementary School. The program expanded into the Odawa “after four” program for which more student mentors were hired.

- The Aboriginal Enriched Support Program created four scholarships for Inuit students in the high Arctic to cover their entire undergraduate degree.

- The Aboriginal Internship program continued to expand giving Indigenous students practical experience in area of their studies.

- Learning in Retirement’s (LinR) one-time evening lectures, four of which were first offered in the fall of 2016, have expanded into separate recurring spring and fall sessions, with six to eight evening lectures offered each session. The lecture themes are varied, covering popular topics such as science, art, history, and politics.

- LinR’s summer session, which was revived in 2016, is continuing in 2017 with another set of eight four-week lecture series, is open to all life-long learners of the Ottawa community.

- In June of 2017, LinR has introduced a new language series stream, in addition to its regular lecture series offerings. These small-capacity workshops, taught by native speakers of the
specific languages, aim to develop language competencies, involving listening, speaking, reading and writing skills. The program is offering its first intermediate Italian language series in June 2017, with hopes of offering additional language workshops in Spanish and German in the months to come.

- Learning in Retirement has been approached by a representative from Go Ahead Tours, suggesting a partnership between the two organizations. Go Ahead Tours organizes and administers excursions all over the world, customizing tours to specific programs, topic, and groups, with compensation for promoting the tours to existing clients. LinR is interested and looking into details.

**College of the Humanities (Greek and Roman Studies, and Religion)**

- Hosted Professor Brian Rose (James B. Pritchard Professor of Archaeology, University of Pennsylvania, Head of Post-Bronze Age excavations at Troy), “Assessing the Evidence from the Trojan War: Recent Excavations at Troy” (Greek and Roman Studies Distinguished Lecture Series, November).

- The College hosted a six part lecture series in the Glebe Community Centre that focused on Religion, Greek and Roman Studies and great books and their impact on society.

- Hosted Professor Clifford Robinson (University of the Sciences) “*Una iam superest salus*: The Gender Dynamics of Consolatory Speech” and Carolyn Laferriere (Yale) “The Ephemeral Muse: Ritual Context and Aesthetics in Fifth-Century Athenian Vase-Painting” (March).

- Hosted Professor Ruth Gavison, “State and Religions in Israel: The Regulation of Marriage and Divorce” co-sponsored by the Religion program (Edgar and Dorothy Davidson Lecture) and the Zelikovitz for Jewish Studies (March).

- Hosted Professor Alex S. Duff (College of the Holy Cross) “The Problem of Political Speech: an Aristotelian Response to Heidegger” (September).

- The College hosted the Leibniz Colloquium, with scholars from Carleton, uOttawa, and Dominican University College (November).

- The Carleton Centre for the Study of Islam hosted the second International Ismaili Studies Conference with keynote address by Professor Homi Bhabha, Director of the Mahindra Humanities Center at Harvard University (March).

- Students in all three programs participated in music nights, contributed to Corvus, an academic journal, and also published an annual literary journal *North*.

- Religion graduate student along with the Zelikovitz Centre participated in a student colloquium: “Itinerant Identities: The intersections of gender, religion and diaspora” (May).

- Maurice Price Foundation Scholarship, $25,000 (matched by University, total 50,000) established. Maurice Price Foundation travel bursary, $25,000 (matched by University, total
Established Maurice Price Foundation student research endowment, $25,000 (matched by University, total $50,000) established

- Endowed fund for Jewish Studies research programming in partnership with Limmud Ottawa. Private donor. $25,000 (matched by University, total $50,000) established

- Endowed fund for Jewish Studies student-centred programming. Private donor. $12,500 (matched by University, total $25,000) established

- Held event “Shakespeare: A Celebration,” readings of the Bard to mark the fourth centenary of his death (September). Co-sponsored by Nelligan O’Brien Payne LLP

- A course abroad to Italy, first summer term was held.

- Offered a field trip to Jewish Montreal for students in the Introduction to Judaism course

- Alumni Career Night for B.Hum. program

- Specialty Tours - recruiting held on Saturdays for prospective students

- The 20th Anniversary celebration of the College was held over three days in late September and featured TED-Style Talks, a dinner, keynote address, mentoring/networking lunch and was attended by over 100 alums from across Canada.

**Department of Religion**

- Held 33rd Annual Davidson dinner. The Departmental Religion Awards were presented the night of the annual dinner. One student received the Allama Mohammad Iqbal Award in the field of Islamic Studies, one student received the Bertha F. Davis Award, one student received the Louis and Miriam Goldstein Book Award in Judaic Studies, three students received the Robert E. Osborne Scholarship in Religion.

- In May 2016, Professor Mohammed Rustom received an Award in Murcia Spain for contributions to the study of Islamic Mysticism, ceremony conferred by the Ibn Arabi Society Latina. Rustom was also a panel participant on the Religion and Ecology conference at Harvard University in October 2016. Rustom has is currently on a six-month leave as a Senior Research Fellow, New York University in Abu Dhabi.

- 2017 Edgar and Dorothy Davidson Lecture was delivered by Professor Ruth Gavison, “State and Religions in Israel: The Regulation of Marriage and Divorce” co-sponsored by the Religion program and the Zelikovitz for Jewish Studies.

- Professor Salmond’s Religion M.A. seminar on Nature and the Category of the Sacred used the current contestation over the development of Ottawa’s Chaudière Falls as a case study and included site visit and guest lecture. Professor Salmond also gave a paper on “Akikodjiwan: Ottawa’s Chaudière Falls as a Sacred Site” at the Mountains and Sacred Landscapes Conference
of the India China Institute, The New School.

- The Carleton Centre for the Study of Islam hosted the second International Ismaili Studies Conference with keynote address by Professor Homi Bhabha, Director of the Mahindra Humanities Center at Harvard University.

**Department of English Language and Literature**

- Hosted the Evening with Tomson Highway
- Reading by novelist Iain Reid
- Held annual Munro Beattie Lecture, given by Andre Alexis
- Held George Elliot Clarke Lecture
- Hosted Soliloquies, Sonnets and Selfies: Letters Home (Drama workshop/seminar production)
- Hosted Digital Humanities Summer Institute: Technologies East

**Department of French**

- In 2016-2017, the Department offered FREN 4300/5501: Littérature et culture de la Nouvelle-France, a FASS-funded on-site research seminar held in Québec City. Taught by Sébastien Côté, this graduate and upper-year French Studies course allows students to engage with early literary production in New France while drawing on archival resources as well as historical and cultural collections in Québec’s capital city.

- The Department also innovated with a special topics seminar (initiated and taught by Sébastien Côté) focused on digital critical editions of rare 18th-century French manuscripts (FREN 4213 / 5500 Qu’est-ce que la textologie ? De l’édition originale au format numérique). As an outcome of the research seminar, Côté and enrolled students co-edited a critical digital edition of an 18th-century French play to be published in OBVIL’s (Paris Sorbonne) Bibliothèque dramatique.

- The Department celebrated 75 years of French Studies at Carleton with a well-attended event that brought together more than 70 alumni, faculty members and staff. Attendance span six decades and included the Ontario Minister responsible for Francophone Affairs, diplomatic attachés from the French and Swiss Embassies as well as Chancellor’s Professor Emerita Dr. Patricia Smart.

- Graduate students in the M.A. in French and Francophone Studies won one OGS scholarship and two MITACS scholarships. The latter will enable recipients to benefit from a full term of literary scholarship in France while developing their research projects.

**Department of Geography and Environmental Studies**
• Northern Studies M.A., M.Sc. and diploma programs, developed and directed by Chris Burn, were approved and implemented for a September 2017 start. Inquiries and registrations have been greater than expected.

• New Geography and Environmental Studies co-op option implemented with several students enrolled in the first year.

• Two new minors introduced in Environmental Studies and Urban Studies.

• Geography and Environmental Studies /Carleton hosted the Canadian Cartographic Association Annual Conference (led by Steve Prashker).

**Department of History**

• Shawn Graham’s team won the eCampus Ontario competition for the writing of an on-line textbook on digital archaeology; he also ran the Public Archaeology Twitter Conference in April.

• The annual Shannon Lecture Series was on “Critical Care: Treatment of Body and Mind in Social and Cultural History”. Organized by Susanne Klausen and graduate student Christine Chisholm, it addressed questions of indigenous health, madness, disability and human rights.

• The fourth-year History students’ documentary film “I Did It All For You”, about the Vietnamese Boat People who settled in Canada after 1979, premiered at Reel Asian International Film Festival.

• The Carleton-based Canadian Network on Humanitarian History, co-organized with Global Affairs Canada, the colloquium “A Samaritan State Revisited: Historical Perspectives on Canadian Foreign Aid, 1950-2016”.

• The Department reached its target for the endowment of the History Administrators’ Anniversary Scholarship for Undergraduate students, in honour of its three long-serving administrators.

• The Department co-organized the third edition of the National Capital History Day, a fair and competition, which hosted hundreds of high school students at Carleton.

• Co-organization of the international conference Migration/Representation/Stereotypes by Daniel McNeil and David Dean.

• Inauguration of the historical “kiosks” for the City of Ottawa prepared in collaboration by David Dean’s M.A. class in Public History.

**Department of Philosophy**
- Hosted the Indian Council for Cultural Relations Chair of Indian Studies, Dr. Pragati Sahni (University of Delhi), in the winter of 2016.

- Helped to host the 33rd Annual North American Society for Social Philosophy Conference (organized by Professor Drydyk) in the summer of 2016.

- Held a regular colloquia series each term, featuring colleagues from within FASS as well as prominent external speakers.

- Hosted the annual Philosophy Research Day event in the winter of 2017.

- Hosted the ninth Annual Graduate Student Conference in the winter of 2017, with prominent feminist epistemologist Lorraine Code as keynote speaker.

- Hired a new faculty colleague in moral psychology, Dr. Joshua Shepherd (currently a research fellow with the Uehiro Centre for Practical Ethics, and a junior fellow of Jesus College, at the University of Oxford).

- The department’s undergraduate supervisor (Professor Frankel) hosted a visit to the department from local high school students, and visited another group of high school students at their school on behalf of the department, in the winter of 2017.

**Department of Psychology**

- Psychology instituted an annual Graduate Psychology Student Conference where approximately 50 graduate students at various levels give mini-talks on their research projects.

- As well, the department is seeing the first set of psychology graduate students complete a concentration in quantitative statistics.

- The Forensic Psychology Research Centre hosted a Forensic Psychology in Canada Conference this past spring. Over 150 scholars from around the world attended the conference with many of our graduate students and forensic faculty presenting.

**Department of Sociology and Anthropology**

- Sociology-Anthropology had three talks in their Emerging Scholars Colloquium series. They hosted a public colloquium entitled “How Do We Talk About Trump?” and hosted four other speakers as part of their departmental colloquium series as well as held four teaching brown bag talks by different instructors.
• The Sociology and Anthropology Graduate Student Caucus organized a two-day conference entitled “Pathways and Intersections: Navigating the Social” which featured graduate student presenters from numerous other universities.

• Students in the fourth-year Community Engaged Sociology class completed video projects for Discovery University, the Alliance to End Homelessness, and Mothers Offering Mutual Support.


• Members of the department were involved in organizing the International Symposium on Intersectionality and Migration at Carleton and organizing the Critical Perspectives: Criminology and Social Justice conference and the Canadian Anthropology Society conferences, both hosted at the University of Ottawa.

Institute for Cognitive Science

• ICS held the Spring Research Conference in April 2017 that included presentations from the majority of graduate students in the Institute.

• Hosted Visiting International Graduate Students from Queen’s University, Belfast and the University of Trento.

• ICS was present at Ontario Centres of Excellence (OCE) Discovery May 2016. The ACE lab displayed two flight simulators and several virtual reality systems to Toronto. The 20’ x 20’ booth for the Carleton ACE lab was the highlight of the OCE event.

• The Institute participated in the first Digital Humanities Summer Institute: Technologies East workshop. Dr. West presented a two-day workshop and Dr. Herdman provided tours of his VR facilities.

Institute for Comparative Studies in Literature, Art and Culture

• Held Gringo Gulch Book Launch: Megan Rivers-Moore, Assistant Professor, Women’s and Gender Studies (cosponsored with POWER, SAW Gallery, PJWGS) October 2016.

• ICSLAC Talks: The Cost of Sugar – public lecture, reception and film screening by the Surinamese novelist Cynthia McLeod (co-sponsored with the Centre for Transnational Cultural Analysis, CUAG and the Institute of African Studies).
• ICSLAC Talks: Aesthetic Practices as Indigenous Actions: public lecture and workshop with Dr. Jolene K. Rickard (Tuscarora Nation), Director of the American Indian and Indigenous Studies Program and Associate Professor, History of Art, Cornell University (co-sponsored with the Centre for Transnational Cultural Analysis and the National Gallery of Canada).

• Performance and lecture with First Nations playwright and classically trained pianist, Tomson Highway (led by and co-sponsored with Department of English).

• Film screening and student workshop: National Film Board director, Alanis Obomsawin (co-sponsored by the Canadian Masters Series hosted by the Canadian Film Institute and Carleton’s Film Studies).

• Gesture and Power: Religion, Nationalism and Everyday Performance in Congo: Dr. Covington Ward, Assistant Professor, Africana Studies and Anthropology, University of Pittsburgh (co-sponsored by Institute of African Studies and Institute of Interdisciplinary Studies, Migration and Diaspora Studies and Department of Anthropology).

• ICSLAC Talks: Poetry reading, performance and lecture: George Elliott Clarke, Canada’s Poet Laureate (co-sponsored with CTCA, English, Great Canadian Theatre Company).

• Inside and Out: Indigenous Art Resistance, Resurgence and Art Making in Canada with Rosalie Favell, Barry Pottle, Lee-Ann Martin, Steven Loft (led by School of Indigenous and Canadian Studies and co-sponsored by SSAC, Faculty of Arts and Social Sciences, History).

• Interface 2017: Off the Record – PhD Cultural Mediations students and Art History Graduate Student Society graduate student conference (co-sponsored by the Faculty of Graduate and Postdoctoral Affairs, the Graduate Students’ Association, Migration and Diaspora Studies, CTCA, SSAC and AHGGS).

• ICSLAC Talks: Rethinking Canada 150: Networks and Nodes in Asian Canadian Visual Culture: Conference and Keynote Lecture by artist and Professor Jim-me Yoon, Simon Fraser University (co-sponsored by SSHRC, National Gallery of Canada, SSAC, Canada Council for the Arts, The Korean Cultural Centre, the Embassy of the Republic of Korea).

Institute of African Studies

• Organized the third annual IAS/African Heads of Mission Conference in collaboration with African Ambassadors and High Commissioners in Ottawa.

• Organized a Black History Month event in partnership with History Watch. Attended by nearly 200 people from the Black Community in Ottawa and beyond.

• Organized the second annual undergraduate international research conference. The only full-fledged undergraduate research conference devoted to Africa in North America. Featured undergraduate panelists from Canada, United States, France, Middle East, and Africa.
• Organized the second Annual African Film Festival of Ottawa in partnership with the Canada Film Institute and the Group of African Heads of Mission in Ottawa.

• Organized a symposium for a visiting team from the Citizens and Diaspora Directorate (CIDO) of the African Union.

• Organized a symposium on Artisanal Mining in Africa. Convened by Blair Rutherford and Doris Buss.

• Organized a half-day panel on the impact of the Kenyan diaspora on higher education in Kenya in conjunction with the High Commission of Kenya.

• Organized a symposium on IDPs (internally displaced persons) in Africa.

• Organized a monthly Brownbag Series from September 2016 – March 2017, featuring speakers from the United States and Canada.

Institute of Interdisciplinary Studies

• Child Studies hosted Anne McGuire for a talk on "Tracking Autism: Wearable Tech and the Digitization of Disabled Childhoods".

• Monica Patterson delivered this year's luncheon address in March for the Carleton Graduate Student Underhill Colloquium entitled, "Imag(in)ing Childhood in Apartheid's Last Decades".

• Latin American and Caribbean Studies hosted a panel presentation on “The Brazilian Crisis” and a talk on “Mexico and the Trump Presidency”.

• Disability Studies hosted a talk on Deaf Arts by Pamela Witcher.

• Hosted a Child Studies student symposium

• Hosting “Decolonizing Curatorial Pedagogies” a three-day workshop

• Curating the exhibit “Children’s Rights in Africa”

• Designing Anti-Islamophobia training modules for schools

• Represented the Canadian Research Institute for the Advancement of Women (CRIAW) at International Women’s Day

• Actively working with the UN Special Rapporteur on addressing homelessness in Canada

• Active membership with the Justice for Hassan Diab Support Committee, which is engaged in a campaign to have returned to Canada a former Carleton CI presently imprisoned in France on suspicion of planting a bomb outside of a Paris synagogue in 1980.
Pauline Jewett Institute of Women’s and Gender Studies

- Held the Florence Bird Lecture that featured Aboriginal writers: Kateri Akiwenzie-Damm, Geraldine King, and Lee Maracle in conversation: Storytelling, Feminism, and Resistance.


- Hosted Joint Chair in Women’s Studies event: An Evening with Trey Anthony

- Hosted event Feminist Sex Wars: Sexual Representation as Threat and Empowerment

- Held the Feminist Incubator Series

- Hosted the community event: Midori Nishiura, “Women in the Workplace over Three Decades – What must be done for changes in Japan?”

School of Indigenous and Canadian Studies

- The School changed its name to the School of Indigenous and Canadian Studies in July of 2016.


- The School celebrated its 60th Anniversary in February.

School of Linguistics and Language Studies

- Held Linguavision, a song competition for foreign language learners

- Participated in the 28th Regional Japanese Language Speech Contest at the Embassy of Japan

- Held the Applied Linguistics and Discourse Studies Graduate Symposium, “Beyond Boundaries: Navigating interdisciplinary perspectives in ALDS”

- Hosted the Mo-MOT 1, Annual Morphology Workshop
• Hosted a visiting professor, Dr. Barbara Alicja Janczak, from Deutsch-Polnisches Forschungsinstitut Europa-Universität Viadrina/Adam-Mickiewicz Universität Polsko-Niemiecki Instytut Badawczy EUV/UAM

• Dr. Marie Odile Junker won a Governor’s General Award. She also received a Carleton University Research Achievement Award.

• Dr. Kumiko Murasugi joined the Inuit Tapiriit Kanatami Atausiq Inuktut Titirauq group on a tour of the UK in association with Prince’s Charities Trust.

School for Studies in Art and Culture (SSAC) - Art History, Film Studies, Music

• Hosted a three-day joint visit by the internationally known Canadian multimedia artist Michael Snow and by visual arts author, critic and curator Peggy Gale, jointly sponsored by SSAC Art History, SSAC Music and SSAC Film Studies. During this event (Gale Force Snow Storm), Snow gave a concert with Jessie Stewart (SSAC Music) at the National Gallery of Canada, and screened two of his ground-breaking films.

• SSAC Art History faculty member Peter Coffman taught an on-site summer course on Gothic and 19th-century Neo-Gothic religious and secular architecture in cities and towns in England.

• SSAC Art History (History and Theory of Architecture program) hosted Canadian architect and author John Leroux, who gave a lecture/tour of modernist architecture on the Carleton campus.

• SSAC Art History (History and Theory of Architecture program) organized a field trip to study the architecture of Queen’s University (Kingston), led by senior Canadian architecture historian Pierre du Prey.

• Seeing, Selling, and Situating Radio in Canada—two exhibitions held at the Carleton University Art Gallery and in the MacOdrum Library’s Discovery Centre—were organized by SSAC Art History (History and Theory of Architecture program) faculty member Michael Windover, with co-investigator Professor Annie MacLennan (York University).

• Annual New Sun Conference on Aboriginal Arts, organized by faculty member Allan Ryan (cross-appointed between Art History, and Indigenous and Canadian Studies).

• A trip to the Toronto International Film Festival (TIFF) was organized for a large group of graduate and senior undergraduate Film Studies students. While in Toronto the students attended screenings, and met with Canadian and international film directors.

• In collaboration with the Canadian Film Institute, SSAC Film Studies organized the Canadian Masters series as part of the 40th anniversary celebrations of the program. Each of the three events involved bringing a major Canadian film director (Atom Egoyan; Alanis Obomsawin, Guy Maddin) to Carleton for screenings, public talks and receptions, and workshops and lectures for students and faculty.
• In co-operation with the Embassy of Romania, the program presented a public screening in the Richcraft Theatre of the Romanian documentary film Chuck Norris vs. Communism (directed by Ilinca Calugareanu, 2015).

• Fourteen concerts given by student music ensembles, attracting over 1,000 audience members.

• More than a dozen music masterclasses, featuring internationally acclaimed musicians from Canada, the United States, England, The Netherlands, and New Zealand.

• SSAC Music hosted two artists-in-residence: in the Autumn semester, Korean master percussionist Dong-Won Kim, and in the Winter semester Ottawa jazz vocalist Kellylee Evans. The artist-in-residence program has been in continuous operation since September 2013. Holders of the position give masterclasses, lectures, workshops, performances and interviews.

• SSAC Music faculty member James Wright led several Music students on a trip to China, resulting in a concern in association with the Confucius Institute following the students’ return to Ottawa.
Faculty of Engineering and Design

Enrolment and New Programs

- Enrolment in the Faculty of Engineering and Design (FED) programs (new students) in 2016-2017 increased by 6.5 percent, exceeding enrolment targets. Overall enrolment in FED (in fall) increased by 5.9 percent.

- New undergraduate program Bachelor of Media and Design (joint program between the School of Information Technology and the School of Journalism and Communication) was approved by the provincial Quality Council and will launch in the 2018-19 academic year.

New Research Chairs Established

- Canada Research Chair (Tier I) in Advanced Photonic Components, valued at $1.4M, was successfully renewed (Jacques Albert (Electronics))

Research

- NSERC Strategic Partnership grant was awarded to Matthew Johnson (Mechanical and Aerospace Engineering) to support critical climate research (FlareNet Strategic Network).

- Twenty-seven research projects (involving 27 faculty members) spanning one to five years were awarded under NSERC’s Discovery Grant and Discovery Accelerator Supplement Programs.

- NSERC Strategic Partnership Grant was awarded to Richard Yu (Information Technology) to support his research in enhancing 5G wireless networks.

- Two ORF awards were awarded to Sreeraman Rajan (Systems and Computer Engineering) and Fred Nitzsche (Mechanical and Aerospace Engineering).

- CFI-JELF was awarded to Audrey Girouard. Professor Girouard also won the Partners in Research National Award.

- ORF funded project on key 5G enabling technologies in collaboration with Huawei Canada and TELUS was successfully completed by Halim Yanikomeroglu (Systems and Computer Engineering). It resulted in 17 invention disclosures, 40 patent applications, 118 IEEE publications, a very large number of HQP.

- IEEE Canada highest honour award – A.G.L. McNaughton Gold Medal – was presented to Michel Nakhla (Electronics) to recognize his exceptional contributions to the field of electrical engineering and high-speed computer-aided design.

- Matt Bamsey, Carleton B. Eng./04 (Aerospace Engineering), is one of 17 candidates selected by the Canadian Space Agency for its National Astronaut Recruitment Campaign.

- Virtual Ventures program received $15,000 from Actua to help to run an off-campus Aboriginal camp (Indigenous Land-based STEM) in July 2017.
Faculty of Public Affairs

- The Faculty of Public Affairs (FPA) wholeheartedly embraced Carleton University’s 75th anniversary celebrations during the 2016-2017 academic year. As the home of the University’s first graduates, in Journalism and Public Administration, FPA has a special place in Carleton’s 75-year history.

- Among the unique projects undertaken by the Faculty this year was the 75 for the 75th initiative, which profiled 75 prominent alumni from our 12 academic units. Their stories will be compiled into a limited edition book that will be presented to the alumni at a special reception during Throwback 2017.

- In March, as part of FPA Research Month 2017, the Faculty also hosted an international two-day conference that invited researchers, students, and community members to envision Canada’s future. Entitled Visions for Canada 2042, it was a resounding success.

- Among the highlights was the premiere of a film by Inuit filmmaker Zacharias Kunuk; a keynote address by Indigenous constitutional scholar Keira Ladner; and a keynote speech by Minister of the Environment and Climate Change Catherine McKenna. The Minister spoke at the conference’s gala dinner, which brought more than 200 faculty, staff, students, and community members together to celebrate Carleton and the Faculty of Public Affairs.

- The conference was also a celebration of FPA research, as more than 100 faculty members, students, and community members participated in academic roundtables during the event. Their papers, along with videos and stories about the conference, will be compiled into an electronic repository of the knowledge gathered at Visions for Canada 2042. It will be made available to the public through the Carleton University library and the FPA website.

- FPA’s recognition of the 75th anniversary included our undergraduate and graduate students, as well, with the CU75 POPS: Water competition (POPS stands for Policy Options and Problem Solving). Interfaculty teams of students were invited to develop solutions to a local environmental challenge: how to stop polluted storm water from contaminating Ottawa’s rivers. Several undergraduate and graduate teams presented their proposals to a panel of judges representing Environment and Climate Change Canada, the City of Ottawa, and Carleton University.

- While we have chosen to focus on FPA’s contributions to the 75th anniversary celebrations, these represent just a portion of all of the accomplishments in FPA during the 2016-2017 academic year. For instance, students continued to choose programs offered by FPA units in growing numbers, and several of our researchers were recognized for the high quality of their work by external agencies that award major research grants.

- All of these efforts reflect the Faculty of Public Affairs’ mission: to foster informed citizenship, improve governance and public policy, and build better societies and better democracy.
Faculty of Science

The Faculty is looking forward to the opening of the new Health Sciences Building for September. The Departments of Health Science and Neuroscience will move in over the course of the fall term, and there will be undergraduate labs running in the new building during the Winter 2018 term.

The past academic year saw the launch of the Shopify internship program – a collaboration between the School of Computer Science and Shopify. This was the first year of the Shopify initiative, and work is well underway to select next year’s cohort.

The Faculty saw continued success with NSERC, with two further Discovery Accelerator Supplements, both in Computer Science. Given the field, it is worthwhile noting that the successful applicants are both women in computer science, and that both hold Tier II Canada Research Chairs. Dr. Yuhong Guo works in machine learning, and Dr. Sonia Chiasson works in computer security and human-computer interaction (“usable” security) – both areas of strategic importance for Carleton.

Carleton is also a partner in the successful Canada First Research Excellence Fund application led by Queen’s in the area of underground physics. The Canadian Particle Astrophysics Research Centre will support a surge in activity in the area of underground physics, supporting the existing group led by Drs. David Sinclair and Mark Boulay. $9M will flow to Carleton over seven years to support new personnel (including faculty and technical staff) to accelerate the development and launch of experiments at SNOLAB. Some experiments, such as DEAP-3600 led by Dr. Boulay, have the potential to be the first to detect dark matter – the enigmatic material dominating the gravitational behaviour of our universe.

The work of the Carleton Front Door continues to seek out and find new research and business partnerships for facilities at Carleton such as the Carleton Mass Spectrometry Centre. The Front Door and the Centre for Qualitative Analysis and Decision Support (CQADS – the math consulting centre) both went to OCE Discovery Day and saw lots of interest from attendees. The Front Door activities have also attracted faculty interested in protecting and developing intellectual property. To that end, we have partnered with the Faculty of Engineering and Design and the Office of the Vice-President (Research and International) to pilot a revival of the Carleton Innovation Transfer Office. This pilot will evaluate the interest in potential for commercialization of Carleton IP. This is a long-term strategy. Others with similar IP domains, such as Waterloo and Stanford, do not expect immediate reward – the value is rather in the longer-term relationships and eventual philanthropy from successful enterprises. Success will be measured by activity level, not immediate revenue generation.

Data Day 4.0 was an even greater success than its predecessors, and it has also spawned a similar venture in the Life Sciences. Life Sciences 1.0 and Data Day 4.0 each saw over 300 participants, including faculty, students, government and private sector participants. These are joint ventures across all Faculties, with the primary coordination and support coming from the Faculty of Science and the Faculty of Engineering and Design.
We graduated our first cohort of 26 Master of Accounting students at the Fall Convocation. Student recruitment in the Spring 2017 intake is substantially allowing for a double cohort.

We successfully launched a new outreach initiative with a high school business simulation competition at Longfields-Davidson High School in cooperation with DECA. Carleton DECA students serve as mentors for high school students. We intend to scale this up in coming years increasing our connections with area high school students.

We had yet another very excellent year in student academic competitions:
- NIBS Worldwide Case Competition – Gold Medal (2\textsuperscript{nd} time in a row, 3\textsuperscript{rd} time in the past 4 years)
- Supply Chain Management Association Student Case competition (#1 in Canada)
- Van Berkom Small Caps Case Competition (Second place overall and #1 in Canada)

Our academic competition, known as Sprott Competes, was featured in an article in the \textit{Globe and Mail}

A new M.B.A. Concentration in Arts Management was approved and launched in September 2016.

We signed a new MOA with Solbridge International School of Business at Woosong University in Korea establishing a new 2+2 Bachelor of Commerce program and a 1+1 MBA program.

A New Exchange student exchange agreement for the Technology and Innovation Management program with NEOMA in France was approved.

A proposal for Queen Elizabeth Scholarships was approved providing the opportunity to send Sprott Ph.D. student(s) to Africa for three-month research internships over the next four years (Ghana, Malawi and Tanzania).

The Management Certificate for Women celebrated its 25th Anniversary in early May with an announcement that CWPPL-CREW have merged.

Sprott off-shore MBA programs in Colombia and China are more successful than ever with off-shore enrolments exceeding the enrolment in our on-campus program for the first-time ever. There will be a double-cohort of students in next year’s offering in Shanghai.

We have launched a Service Excellence Initiative within the School and are working with the Office of Quality Initiatives to collaborative establish School wide standards for providing service to our internal and external stakeholders.

We have successfully recruited a new Research Facilitator who will begin June 5, 2017.

The Sprott Student Investment Fund has grown to just under one million dollars.
Library

The Library leverages its collections, its spaces, and its staff and services to help students and faculty achieve their goals in teaching, learning, and research.

The University demonstrated strong support for collections (arguably the core of the Library’s whole mission) by increasing the base budget by over $400,000, enabling us to avoid making deep cuts that would have been necessary without those funds.

The Library also continues to benefit from deferred maintenance funds that are permitting us to improve the building and the spaces even beyond the major renovation that was done about four years ago. This past year the entire exterior wall that faces the Canal was removed and replaced with a more functional and beautiful glass façade. The other main project this year has been the added student space on the third-floor extension: space formerly given over to staff has been converted to 58 single carrels and four group-study rooms (each of the latter accommodating up to six students). We also found that five of our study rooms which had been dedicated to graduate students were not being used enough, and so we converted them also to group-study rooms for use by all students. Seating of any kind is in high demand in the Library, and we are happy that we could add all of these.

More improvements in our space will be possible during the coming years as well, thanks to the generous $1 million donation from the Carleton University Alumni Association as part of its donation to the University’s Collaborate campaign. We are finalizing our plans for how to use these funds, but the majority will be dedicated to space and with some for collections as well. One example is our main teaching room, which we plan to renovate and to outfit with the proper technology and furnishings to enable a better experience for students who are learning about the Library and its services.

We have started to implement the staff organizational changes resulting from nearly two years of review and research. The overall goal is to serve students and faculty members better. The key change so far has been the amalgamation of two departments so that both front-facing services and back-end processes could be rationalized and centralized. Later this year students and faculty will experience a more visible manifestation of this change: the implementation of an “Info Hub” in order to provide friendly, direct, triaged service to a wider range of users. Carleton Library also committed to an initiative called Collaborative Futures, where at least 13 of the 21 Ontario university libraries will be implementing a shared catalogue and search interface that should make finding resources and initiating interlibrary loans much easier and better for students – and with many other benefits to participating libraries as well.

We have been successful again this year in increasing our development activities to attract more donations. We took our Ugandan Asian Collection on yet another road trip, this time to Calgary, where we attracted about 100 people to the event and gathered over $50,000 in donations and pledges so far (we hope to double that with further appeals). We dedicated another group-study room in honour of the mother (Elaine C. Taylor) of a donor and Carleton alumna (Lisa Emberson) who had supported our Jacob Siskind Music Resource Centre. The Siskind Centre itself – with support from the President, from donors, from the Library, and from Music – will be officially opened on June 8, 2017. And finally, our cultural events at the Library have also continued. We now have an established twice-yearly reading series, with one event in the fall as part of Homecoming, and a reading in the spring co-sponsored by the Ottawa International Writers Festival.
Buildings and Maintenance

- The new Health Sciences Building is well underway and scheduled to be ready for occupancy in August 2017.

- Plans for a new Student Residence have been completed, but are on hold until we can ascertain that the demand for additional space will be sufficient.

- Plans for a new Concert Hall have moved forward with the proposed purchase of the Dominion Chalmers Church.

- Design work for the Sprott School of Business is progressing, with final design to be presented to the Board in September. Fundraising continues, helped by a generous donation of $10 million from Wes Nicol.

- A study of the campus building conditions was completed and the amount of deferred maintenance determined. A multi-year remedial plan was prepared and funding approved to address the work identified. Construction projects are underway in five buildings along with key infrastructure areas.

- We continue to make good progress toward our Sustainability Strategic Plan. The Green Revolving Fund generated many excellent and thoughtful submissions.

- We were successful in our application for infrastructure funding, which will help fund Carleton’s Advanced Research and Innovation in Smart Environments (ARISE) building and a number of energy conservation projects. We have also finalized our agreements for the construction of a campus Co-Generation facility.

- Improvements to the Bronson Avenue/University Drive intersection and renovations to Glengarry House, the Loeb Building, the MacOdrum Library were completed. Major replacement of the Dunton Tower elevators is underway.
Human Resources

- For the third consecutive year, Carleton University has been named one of the National Capital Region’s Top Employers.

- The Human Resources team has developed and deployed a Strategic Plan that outlines our HR strategy and how it aligns with the Strategic Integrated Plan’s cornerstone principles of leadership, collaboration and resilience. The plan also outlines the HR structure and key initiatives, as well as a commitment to Service Excellence.

- Last year the HR team successfully managed and deployed a full-scale Staff /Faculty Engagement Survey. This included a full suite of manager training and tools. This year the Human Resources team was actively working with various departments and faculties in terms of the ongoing process of follow up, action planning, and the utilization of results in organizational development.

- Pursuant to the strategy, the department continues to modernize tools, processes and service delivery. With respect to labour relations, HR has managed collective bargaining preparations and the bargaining process for three separate bargaining teams resulting in three renewed collective agreements representing more than 3,000 employees (Contract Instructors, Teaching Assistants, and Campus Safety). Extensive preparations have also been completed for upcoming CUASA and CUPE 2424 bargaining. Human Resources continues to foster and build a collaborative work environment for all employee groups.

- Every June the Human Resources team organizes and manages two of our most important recognition events. The CU Appreciation Day event is very popular and is open to all faculty and staff. The Retiree and Long Service Reception honours and recognizes all our long-serving and highly dedicated faculty and staff members.
Information Technology Services (ITS)

- Computing and Communications Services (CCS) was rebranded to Information Technology Services (ITS), to better reflect our mission to provide enterprise information technology solutions and services to support the learning, teaching, research, and administrative goals of Carleton University.

- ITS has engaged with researchers on campus to provide support, expertise and resources necessary to conduct research computing. Two key initiatives in this area include:
  1. A new research computing services department which helps faculty and students who are working on projects with research computing needs;
  2. The launch of the research computing and development cloud (RCDC) available to any researcher who is in need of computing resources.

- The MyDesktop service was strengthened enabling easy access to course-related software from personal devices in any enabled classroom. Using this technology, faculty can now engage students in the classroom with more interactive content without the restrictions of a traditional computer lab environment.

- ITS has engaged in the development and implementation of a number of key enterprise systems such as Constituent Relationship Management (CRM), Net Tuition, Environmental Health and Safety Data Management system (EHS), cuPortfolio, Payment Card Industry (PCI) Data Security Standard Compliance, etc.

- A new Faculty/Staff Intranet was introduced that fosters collaboration as it securely shares the latest in campus news relevant to faculty and staff.

- Last fall, Carleton University was attacked with a Ransomware threat, which caused disruption to a number of our IT systems and services. Through the dedication and hard work of Computing Support Units (CSUs) and ITS staff, we worked quickly to minimize the threat and recover our services.

- ITS continues to improve our IT security posture by implementing advanced security systems and infrastructure, a comprehensive security awareness program, new security policies approved by Senior Management Committee (SMC), mandatory password changes on 120-day cycles for all faculty and staff, etc.

- All major IT service level agreements (SLAs) for enterprise systems such as BANNER, cuLearn, etc., and key performance indicators/targets (KPIs) for services such as network, internet, telephony, wireless, etc., have been met or exceeded.
Excellence, Innovation and Wellness

The Finance and Administration division was recently awarded Gold Certification from Excellence Canada for its Excellence, Innovation and Wellness (EIW) program. We are the first university in Canada to achieve this status.

Healthy Workplace and Workplace Mental Health Initiatives

Carleton University has also applied for Platinum Level Healthy Workplace Certification and Silver Level Mental Health at Work Certification through Excellence Canada and will host the verification in May 2017.

Healthy Workplace programming has expanded to include new offerings such as American Sign Language and Calligraphy workshops, a lunchtime knitting and crochet group, and healthy cooking demonstrations. Participation from faculty and staff in HWP programming has grown by 253 percent since the first year of programming in 2010, with 3,640 people participating during the 2016/2017 year.

In October 2016, Healthy Workplace celebrated Healthy Workplace Month by hosting an event during each workday of the month. Healthy Workplace Month activities highlighted the three strategic areas of focus of Carleton’s Healthy Workplace initiative: health promotion; work-life balance; and mental health.

Carleton also hosted its third annual Thrive Week campaign in October 2016. Thrive is a week-long series of events focused on building positive mental health for University students, faculty, and staff. More than 75 faculty members supported the campaign by inviting volunteers into their classrooms to speak to students about Thrive Week and mental health on campus. The success of Thrive Week is made possible because of the partnership and collaboration between Healthy Workplace, the Student Mental Health Framework Working Group and Advisory Committee, and the student associations.

On April 12, 2017, Healthy Workplace hosted its fifth Healthy Workplace Expo. Over 300 faculty and staff attended. The Expo boasted nearly 30 exhibitors, both internal and external to the University, food demonstrations from Dining Services, a therapy dog, virtual reality games, and fun giveaways. The feedback from attendees was overwhelmingly positive.

Offered Workplace Mental Health training, which included three Mental Health Leadership Certificate programs for managers, three Resiliency at Work sessions, and seven Mental Health Awareness sessions, including a session for senior leaders. More than 260 faculty and staff members have taken part in a workplace mental health training opportunity.

Service Excellence engages staff in discussions around the needs of their customers, while nurturing the qualities that contribute to a culture of continuous improvement in the pursuit of
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Service Excellence Awards

The Service Excellence Awards Luncheon is an opportunity for the Carleton community to celebrate all staff and faculty who live by the Service Excellence Standards and deliver exceptional service. A record-setting 186 nominations were submitted for the 2016 Service Excellence Awards which highlight individuals, teams and innovation in their service to others. Service Excellence Award Recipients are chosen from a committee of their peers, students and past recipients, along with two of our vice-presidents.

Hosted by the Vice-President (Finance and Administration), the Service Excellence Luncheon has become a cornerstone in Carleton’s recognition initiatives. Over 400 attendees including the President and senior leaders support the Service Excellence Initiative, demonstrating that Service Excellence is a priority.

Carleton Leader

Carleton Leader is built upon principles of collective leadership, recognizing that leadership exists throughout the university at all levels, and in doing so:

- Provides benefits to individual participants, the departments, faculties, divisions and collegial networks that we work within, as well as the broader university community and beyond;
- Carleton Leader is based on a cohort model, bringing together faculty and staff from across the University:
  1. Five years in, we are seeing impact far beyond what we’d imagined at the outset;
  2. It has become a mindset, part of our culture, who we are, and how we lead;
  3. 94 percent would recommend Carleton Leader to their colleagues;
  4. 95 percent report improved/strengthened networks that they continue to draw upon;
  5. Over 300 have completed the program.

Learning and Professional Development

In 2016, employees were able to sign up for over 300 hours of available training. The training ranges from technical skills development such as three levels of Microsoft Excel to “soft skills” workshops on Emotional Intelligence in the Workplace, to workshops for managers on issues such as Team Building
and Motivation. The average participant rating for these workshops is 4.7/5. Alongside these workshops, there is training that is specific to Carleton, such as the Carleton University Safe Space Program, which aims to build a network of allies for students and staff who identify as LGBTQ.

Higher Education Leadership Forum

Carleton University hosted the inaugural Higher Education Leadership Forum, co-hosted with our colleagues from the University of Sheffield. We welcomed 90 delegates representing 36 post-secondary institutions from five countries (Canada, U.K., United States, Australia, and Singapore). The forum was two-and-a-half days of connecting and sharing in the areas of research and leading practice in leadership development in higher education. The Forum opened with a personal video message from Prime Minister Justin Trudeau, acknowledging the critical role of universities, as well as the importance of the investment in developing leadership capacity within our institutions. Inspired by the strong partnership between Sheffield and Carleton, the forum - a first of its kind - offered a unique opportunity for those involved in the research and development of leadership in higher education to connect with and learn from one another through the sharing of relevant research and leading practices. Next year’s forum will be held at the University of Sheffield.
Higher Education Leadership Forum

It is with great pleasure that I welcome you to the Higher Education Leadership Forum, hosted by Carleton University.

As a teacher and Prime Minister, I know well the boundless opportunities that a good education can provide, which is why our Government was proud to put forth historic investments in the future of Canadian higher education. We want to ensure that all Canadians can gain the skills they need to find success in a rapidly evolving workplace.

As leaders from Canada and around the world gather here today, I encourage you all to reflect on the importance of collaboration. Whether it is through fora such as this or through ongoing exchanges of ideas, our colleges and universities are stronger when we work together to advance the limits of innovation and creativity.

Thank you to the organizers of this amazing event and to all of you who are in attendance to teach and learn. Please accept my warmest welcome and best wishes for a productive forum.

Ottawa
2017
New Senior Appointments

- **Rafik Goubran**, Vice-President (Research and International)
- **Michel Piche**, Vice-President (Finance and Administration)
- **Doug Puffer**, Director of Personal and Planned Giving, University Advancement
- **Corrie Hobin**, Director of Major Gifts, University Advancement
- **Smita Bharadia**, Director, Equity Services
- **Amanda Goth**, University Secretary
Communications

Media Relations
- Launched new Meltwater media monitoring system
- Media tour: Ottawa and Toronto face-to-face meetings with journalists are ongoing
- Provided support to FPA Research Month activities
- Supported research priorities through ongoing promotion and outreach
- Provided support to CU75 activities, including the CU75 photobook
- Obtained numerous earned media stories on a number of Carleton files

Reputation Campaign
- Profiled nine new campaign heroes for each faculty and Department of University Advancement via banners on buildings across campus and billboards throughout Ottawa
- The representatives were also profiled on the CU75 website, and collectively they were viewed more than 11,000 times
- The campaign launch coincided with a social media marketing and engagement campaign
- Social media marketing was conducted on Facebook and Instagram, and more than 500,000 people were exposed to the campaign
- A promotional video was produced for distribution on Facebook, and was viewed more than 9,000 times
- People who clicked on our social media advertisements were given the opportunity to take a short quiz about Carleton’s history to win a prize; more than 1,200 people took the quiz

Social Media
- Began delivering a training session named Social Media in a News Context for an audience of faculty, staff and graduate students during DUC’s monthly media training session
- Delivered a series of Lunch and Learns to faculty and staff called Social Media 101
- Launched an official Carleton Snapchat account with a successful engagement campaign
- Introduced the practice of celebrating newly confirmed students on social media during the recruitment process at Carleton

75th Anniversary in the Media
- The CU 75 anniversary year launch event was promoted with Intranet posts, community outreach, social media support and local media coverage.
- Co-ordinated live video streams during key 75th anniversary events, including the launch event with Maestro Fresh Wes and the Enhanced Community Citizenship Ceremony
- Covered the launch of the 75th anniversary with a home page story that has become the most-read story of its kind ever, with more than 4,000 page views
Populated the CU75 website with engaging material, such as a graphical roundup of forthcoming events, and a history of Carleton’s origins in the Glebe (which also appeared in the *Glebe Report*).

Supported the creative design and launch of *Carleton at 75 – Reflections + Photos 1942 – 2017* with captivating photography and a forthcoming promotional video. Secured interview with Patti Harper on CBC’s *Our Ottawa* television program.

Developed a CU75 boilerplate message highlighting the University’s founding principles for use in media advisories for events related to CU75 celebrations.

Supported the CU75 Enhanced Community Citizenship Ceremony with a media advisory, social media and a story.

Overall, University Communications has issued at least 27 stories, 26 media advisories and five monthly event notices in support of CU75-related activities.

**Intranet Planning**

- Successfully launched brand new Intranet communications portal, in collaboration with HR and ITS, to enhance internal communications to faculty and staff.
- New portal provides one-stop access to Top Five daily news service, newsfeeds, links, “My HR,” employee individual profiles.
- Launch included pilot testing phase, contests and free portraiture photography to encourage employees to create their accounts.
- Conducted information sessions to brief departments and faculties about the new Intranet service.

**Editorial Content: Feature Stories**

**Page views at Carleton.ca/Our-Stories during the 2016—2017 Fiscal Year:**

- We drove 111 percent more views to the site from April 30, 2016 to April 30, 2017 than during the same time period the year before.

**New users at Carleton.ca/Our-Stories during the 2016—2017 Fiscal Year:**

- We drove 93 percent more new users to the site from April 30, 2016 to April 30, 2017 than during the same time period the year before.

**Top 10 Stories during the 2016—2017 Fiscal Year:**

  Published: Monday, January 9, 2017
  Page views: 4,057

- Carleton Students Take on Shopify Internships: Earning While They Learn [carleton.ca/our-stories/story/carleton-shopify-internships/](carleton.ca/our-stories/story/carleton-shopify-internships/)
  Published: Wednesday, October 12, 2016
Carleton Student Markets Twelve Barrels Whisky: Entrepreneurship in a Bottle

Published: Monday, January 30, 2017
Page views: 2,248

Fighting Cancer: Kyle Biggar’s Award-Winning Research

Published: Tuesday, November 15, 2016
Page views: 2,226

He’s Got Smarts – On the Court and in the Classroom

Published: Monday, May 1, 2016
Page views: 2,098

Justin Trudeau Engages Youth Accessibility Forum: Addressing and Reducing Barriers

Published: Wednesday, November 2, 2016
Page views: 2,019

Peter Mansbridge Tackles New Terrain: Video at Vimy

Published: Wednesday, March 22, 2017
Page views: 1,942

Olympic Dreams: CU Students and Alumni Compete for Canada in Rio

Published: Wednesday, July 20, 2016
Page views: 1,810

Comeback Kids: Carleton Ravens Football Team Eyes Vanier Cup

Published: Monday, January 16, 2017
Page views: 1,780

New Carleton Programs and More this Fall: Check Our What’s New

Published: Friday, September 2, 2016
Page views: 1,757
Advancement

‘Here for Good’ is an expression both of Carleton’s philanthropic promise and its founding mandate. It has also been the guiding principle for University Advancement this past year. We are proud to play a leadership role in celebrating the university’s mission during its 75th year; perhaps more importantly, we are proud to have enhanced Carleton’s capacity to serve the greater good.

This is best-illustrated by the progress and momentum of the Collaborate Campaign. Encouraged by the optimism and impact promised by “Here for Good,” donors and partners have joined the campaign and its component initiatives in increasing numbers. As of April 30, Collaborate results are:

- Campaign Total (April 30): $223,899,636
- Unique Donors: 23,880
- Total Donations: 61,611

These results show success over the long term. However, they have been especially enhanced by progress made and momentum generated during the past 2016/17 fiscal year. New Advancement initiatives and key strategic decisions implemented this year have helped build a stronger institutional culture of philanthropy and enhanced our ability to connect with current and prospective donors. In fact, in 2016/17 we received the most annual donations in our history—up 15 percent over the previous year.

In short, we are doing good things—and the donor community agrees.

Here are key indicators of our 2016/17 progress:

- Total Funds Received (Fiscal): $13,661,167
- Total Funds and Pledges Received (Fiscal): $22,519,837
- Sponsorships: $1,043,526
- Annual Giving: $2,386,534
- Giving from Faculty, Staff and Retirees: $985,338
- 120 Event Attendees: 15,688

Departmental Highlights

True to its name, the success of the Collaborate Campaign is dependent upon partnership. In 2016/17, the respective priorities of the functional teams within University Advancement added up to a greater whole and an outstanding fundraising year.

Development and Capacity Building: recruiting key new staff and mentoring others has significantly enhanced Advancement’s fundraising capacity. Carleton’s Planned Giving function
is led by the country’s leading authority in this subject. The fundraising team now follows the example and leadership of our most effective fundraiser. Visioning and mindset exercises across the department have awakened the “volume and velocity” necessary for campaign success.

Board and Champion Engagement: Board and campus leadership support for Advancement increased significantly this past year. Leaders volunteered as campaign champions and helped steward projects (and donors) to success. The department’s leadership and participation in key campus initiatives (75th anniversary, Throwback, research) helped integrate activity.

Management and Campaign Strategy: With the recruitment of a new Director, Major Gifts, Advancement’s Collaborative Leadership Team is complete. This recruitment follows the recommendations of our Marts and Lundy campaign counsel, and ensures more comprehensive oversight of our faculty development and major gifts strategies.

Philanthropic Leadership: This team, and the practices they have developed, increasingly serve as models within the fundraising and advancement communities. We continue to present on our success in crowdfunding and giving days, mentorship programs, planned giving, and student philanthropy across North America. We participate in leadership of AFP, CAGP and CCAE, and emphasize continued professionalization for our staff (we have 10 staff members with CFRE designations, a universally recognized accreditation for fundraising professionals).

Principal Gifts and Major Gifts

Presidential Leadership and Support: We supported and were inspired by the President’s commitment to fundraising success as we secured 231 face-to-face meetings with donors, alumni and prospects over the year. Planned Advancement activity outside of Ottawa was leveraged, when possible, to match the President’s itinerary; through events and individual meetings across Canada and overseas, Dr. Runte reconnected many important graduates with Carleton.

Volunteer Engagement: Donors, their families, and long-term supporters became active campaign volunteers over the course of the fiscal year.

Transformational Giving: Carleton University counted more than $12.5M in transformational-level giving this fiscal year (this includes significant planned giving commitments). We celebrated the Singhal family’s gift of $3M and named Richcraft Hall in their honour. A Hong Kong alumnus pledged $500K to Carleton (a direct result of being re-engaged by the President during her overseas travel).

Communications
Brandraising: The Here for Good brand continues to compel donors and validate key projects. It has won champions in the Board of Governors, the CUAA and Community Relations and Advancement committee and has helped define their role as campaign ambassadors. The brand is also finding further context in the 75th anniversary celebrations.

Strategic Innovation: New communication strategies and solutions are anticipating and meeting emerging needs. The Stewardship Web gives fundraisers and donor relations staff a new model for determining donor needs and opportunities. A new staffing alignment meets the suggested need to develop in-house capacity for planning and resourcing campaign initiatives across campus.

Digital Culture: The development of a digital-first culture within the department is significantly expanding our reach. Our crowdfunding platform continues to empower the Carleton community to fundraise via social media (and led to record Giving Tuesday). Social media strategies are engaging a new generation of alumni and community members. A new capacity to create online content offers a more compelling and shareable sense of our cause.

Planned Giving

Research and Engagement: A strategy to employ research tools to engage and connect planned giving prospects realized great success and prospective leads. The team worked with an external tool to rank over 80,000 donor records with a planned giving likelihood score in order to prioritize and optimize workload. Ensuing email surveys to 4750 top scoring individuals have uncovered 27 people who have included Carleton in their estate plans and 61 more who told us they are considering legacy gifts for Carleton.

Marketing Innovation: An emphasis on innovation and analytics in planned giving marketing has yielded significant opportunity. A carefully planned and segmented direct mail newsletter has inspired a sharing of stories and led to meaningful donor conversations. A new website will employ inbound marketing techniques to respond to donor inquiries.

Legacy Giving: In the past year, Planned Giving has offered more donors the opportunity to create significant legacies for themselves, their loved ones or for their life’s work.

Alumni and Donor Relations

Events and Engagement: The Alumni and Donor Relations team hosted over 120 events last year that engaged alumni and cultivated relationships with donors and external stakeholders. Signature events as well as new overseas networking receptions attracted a record number of attendees. Other engagement opportunities met with similar success. Participation in the Alumni Mentors program grew by 40 percent. A new travel program, exclusive to the Carleton
community, features distinguished professors or prominent alumni. In addition, collaboration with on-campus departments continues as we co-chair the Throwback Steering Committee.

**Stewardship:** The department continued to strengthen its ability to steward donors and enlisted the support of Marts and Lundy to develop an integrated and comprehensive stewardship strategy. Developments to note include: portfolio reviews and the re-assignment of staff priorities, nearly triple the number of thank you messages from students to donors, collaborative strategies with the VP Students and Enrolment, customized endowment reports, the development of a stewardship activities “web” for both micro and macro strategies, and engaging the deans and faculty chairs in stewardship activities.

**Stakeholder Relations:** This team serves as liaison to the Carleton University Alumni Association, aligning volunteer interests with university needs and garnering its financial support of institutional priorities. Advancement was pleased to secure an additional $1.3M of Alumni Association support for the MacOdrum Library, Fund For Good, and the High Performance Athletes Fund. We are pleased to work with keen alumni volunteers including the Association’s Executive Council and its chapter network, as well as key alumni representatives on the Board of Governors, Senate and academic advisory boards.

**Advancement Services**

**Community Support:** Measuring our momentum by number of donors and number of gifts leads to a very inspiring result. We recorded the most gifts in our history in one year—more than 16,000. More than 25 percent of faculty, staff and retirees gave to Carleton—up from 20 percent at the outset of the campaign.

**Research, Records and Accounting:** New research and prospect discovery strategies have enabled fundraisers to have meaningful conversations with more prospective donors. Our team worked closely with Research Accounting to align practices and offer new research-oriented giving opportunities to crowdfunding donors. We expanded the contact database significantly, potentially connecting more alumni, parents, and community members to the cause.

**Exceptional Giving:** Annual-level giving (gifts under $10,000) continues to set a record pace and reached new milestones. Donors gave close to $2.4M at this level — a record year by all measures. In addition, Carleton’s signature Giving Tuesday event more than doubled previous year’s total, raising close to $243,000 in 24 hours.
Some Student Achievements

- **Joanne Farrell** won a Vanier Award.
- **Ragan Alkurud** won a Vanier Award.
- **Matt Diener, Alan Wu, and Olivia Perryman** made it to the semi-finals in the ACM International Collegiate Programming Contest.
- **George Ankenmann, Jason Reifstenzel, Joseph Mitchell, and John Morrison** won the Cyber Security Challenge.
- **Students in Roger Connah’s class (Architecture)** won the inaugural Studio Prize from *Architect Magazine*.
- **Nicholas Cantarutti, Bay Ross, Bernice Reyes, and Ian Tissot Van Patton** won first place in the Ontario Engineering Competition for Junior Design. Lucas Brewster and Kelsey Doerksen placed second in Communications and received the competition’s Social Awareness Award.
- **Melissa Corbin** was named winner of the Chief Statistician of Canada Infographic Award. Three of the top five students were from Carleton.
- **Brandon Robinson** was named undergraduate Co-op Student of the Year.
- **Timus Sharapov** was named the Graduate Co-op Student of the Year.
- **Gregory Brown**, Ph.D. student, received a Fulbright grant.
- **Caitlin Salvino** won the 3M National Student Fellowship.
- **Caitlin Salvino and Joel Szota** won Fulbright fellowships.
- **Ian Wereley**, Ph.D. candidate, was among the top five finalists in the Storytellers’ challenge sponsored by the Social Sciences and Humanities Research Council.
- **Micah Rakoff Bellman and Melody Chen** were awarded top prizes at the annual IDeA completion (Innovative Designs for Accessibility) competition sponsored by the Council of Ontario Universities.
- **Brigid Christison**, undergraduate student, has been cataloguing Canada’s first dinosaur bones in Southern Alberta and Saskatchewan.
• **Carleton’s Student Engineering in Medicine and Biology Society** hosted a three-day international student conference on the boundaries of biomedical engineering and health care.

• **Alice Wilson, Nicholas Brown and Anna Crawford**, graduate students, won Northern Research Awards from the Association of Canadian Universities for Northern Studies.

• **Mohamed Abdelazez**, Master’s student, won the 2016 Adrian D.C. Chan Award for Volunteer and Community Service.

• The **Ravens Knights aerospace team** earned second place at the 2016 CanSat Competition in Texas.

• The **Blackbird UAV Team** was awarded the Innovation prize at the 2016 Unmanned Aerial Systems Student Competition.

• Nine students were awarded Ontario Volunteer Service Awards for continuous commitment and dedicated service: Lauren Kteily; Taylor Monk; Katie Cathy; Erika Guigovez; Kendra Kadint; Kelvin Brooks; Oliver Nacey; Nathan Obas; and Tania Gomes.

• Doctoral student **Sandy Barron** (History), who researches the history of Deaf Education in Canada, received the SSHRC Vanier Scholarship.
Examples of Entrepreneurship

- **John MacBeth**, doctoral student, designed a cloud-based technology for maintaining records for nurses working in First Nations communities.

- **Patrick Millard and Colin Pritchard**, TIM graduates, created Interactive Studios Ltd. and their first product, a mobile way finding application for the Queensway Carleton Hospital.

- **Cole Miller**, undergraduate student in Cognitive Science, founded Twelve Barrels, a startup which produces and sells whiskey.

- **Shopify and Carleton University** introduced a new model of learning in an industrial environment, combining full-time studies and employment.

- **Carleton’s Global Cybersecurity Resource Program** will receive $3 million. Run by TIM and led by **Tony Bailetti**, it will develop cyber security solutions and support the Advance Digital Media Lab and Makerspace.

- **Rob Shudra**, student in Industrial Design, won the go-ahead to be entered in an international competition for the James Dyson Award for his revamped fire extinguisher, which is safer and easier to use.

- Students **Babur Jahid and Roy Jipp** are working with partners around the world to improve access to eye care in Afghanistan through their social enterprise, You See Clear.

- Graduate student **Amal El-Mohtar** won the Nebula Award for her short story “Seasons of Glass and Iron”.
Some Faculty Achievements

- **Professors Christopher Dieni** (Biochemistry), **Martin Geiger** (Political Science), and **Nduka Otiono** (African Studies) all won Capital Educators’ Awards.

- **Susanne M. Klaussen** (History), **Emilie Cameron** (Geography and Environmental Studies), and **Michel Hogue** (History) won awards for their books at the Canadian Historical Association’s annual meeting.

- Lecturer **Mark Bourrie** (History and Journalism) won the Bob Carty Free Expression Fellowship from the Canadian Journalists for Free Expression.

- **Chris Burn** (Geography and Environmental Studies) was appointed as Chancellor’s Professor.

- The Centre for Women in Politics and Public Leadership, run by **Clare Beckton**, was recognized by the Canadian Federation of Business and Professional Women for its work to improve conditions for women and girls. The Centre and the Institute for Women in Leadership have joined forces to share talents and research projects.

- **Donald Beecher** (English Language and Literature) was elected to the Royal Society of Canada.

- **Matthew Bellamy** (History) gave the CU in the City lecture in Toronto on “Under the Influence: How Labatt and its Allies Brewed up a Nation of Beer Drinkers”. **Deidre Butler**, Conference Chair, Second Generation Symposium, Library and Archives Canada and Carleton University Centre for Holocaust Education and Scholarship, November 2016. Butler was also the lead researcher on Ottawa Holocaust Survivors Testimony Project: 10 Oral History video documentaries.

- **Merridee Bujaki** (Business) was elected as a Fellow of the Chartered Professional Accountants of Ontario.

- **Emilie Cameron’s** book, *Far Off Metal River: Inuit Lands, Settler Stories, and the Making of the Contemporary Arctic*, won the Clio-North Prize from the Canadian Historical Association and was named as a finalist for the Federation for the Humanities and Social Sciences 2017 Canada Prize (winners not yet announced). (Geography and Environmental Studies)

- **Sarah Phillips Casteel** received the 2016 Canadian Jewish Literary Award in Scholarship for Calypso Jews: Jewishness in the Caribbean Literary Imagination (Columbia University Press).

- **Andrew Cohen** (Journalism and Communication) received a Fulbright Visiting Research Chair appointment in Canada-U.S. Relations at the Woodrow Wilson International Center for Scholars in Washington, D.C.

- **Tim Cook** (History) received the 2016 Ottawa Book Award for *Fight to the Finish: Canadians in the Second World War, 1944-45*. 
• **Zeba Crook** was named as a Canada Program Lecturer, Weatherhead School of International Relations, Harvard (March 2017).

• **Audra Diptee** (History) co-organized the Black History Month event “Popular Resistance in Africa and International Solidarity: A Conversation with Professor Horace G. Campbell.”

• **Jennifer Evans** (History) was elected to the Royal Society’s College of New Scholars.

• **Stephen Fai** (Architecture) and his students in the Carleton Immersive Media Studio created a public virtual tour of the Senate of Canada and presented work on the renovations to the Parliament Buildings.

• **Lenore Fahrig** (Biology) was elected to the Royal Society of Canada.

• **Greg Fisher** (College of the Humanities) received a Research Achievement Award.

• **Yuhong Guo** (School of Computer Science) was named Canada Research Chair in Machine Learning.

• **Chris Herdman** (Cognitive Science) hosted over 40 tours (Ace Lab) in 2016-2017. This outreach activity promotes innovative R&D between Carleton University and industry and generates new and unique connections and training opportunities for students. Tours included large Canadian companies (e.g., Lockheed Martin Canada, CAE Inc., General Dynamics, Bombardier), as well as funding agencies (CFI, NSERC, OCE, CARIC) and government research agencies (NRC, DRDC, NAV Canada).

• **Norman Hillmer** (History), historian of Canada’s external relations, was appointed to the Order of Canada.

• **Jack D. Ives** (Geography and Environmental Studies) was honoured by his colleagues with the publication of a Festschrift.

• **Marie-Odile Junker** (Linguistics and Language Studies) won one of six coveted Innovations Awards offered by the Governor General.

• **Paul Keen** (English Language and Literature) organized a conference on the future of the Ph.D. in the humanities.

• **Elaine Keillor** (Music) was named to the Order of Canada for her contributions as a musicologist and historian of Canada’s musical heritage.

• **Jackie Kennelly** (Sociology and Anthropology) was Distinguished Visitor at the Centre for Children and Young People’s Participation, University of Central Lancashire.

• **Merlyna Lim** (Journalism and Communication) was elected to the Royal Society’s College of New Scholars.
• Paul Litt’s book on Trudeaumania receives wide acknowledgements. (History)

• Paul Nelles (History) gave the four 2017 Lyell Lectures at the University of Oxford, on “The Vatican Library and the Counter-Reformation”.

• Banu Ormeci (Civil and Environmental Engineering) was named to the Jarislowsky Chair in Water and Global Health.

• Donna Patrick (Sociology and Anthropology) served as President of the Canadian Anthropological Society.

• Claudia Schroeder-Adams (Earth Sciences) was awarded the Mercator Fellowship from the Deutschland Forschungsgemeinschaft.

• Faculty had numerous media appearances in outlets such as the CBC, CTV, Ottawa Citizen, Ottawa Sun, and Calgary Herald. These also included an interview in the prominent American magazine, The Atlantic, with Alexis Shotwell (Sociology and Anthropology) about her new book (with University of Minnesota Press) “Against Purity: Living Ethically in Compromised Times”.

• Daiva Stasiulis (Sociology and Anthropology) gave a keynote address at the International Symposium on Intersectionality and Migration held at Carleton.

• Alan Steele (Electronics and Discovery Centre Director) was awarded a 3M National Teaching Fellowship Award. Awarded by the Society for Teaching and Learning in Higher Education (STLHE), it is Canada’s most prestigious recognition of excellence in educational leadership and teaching at the university and college level. Alan is the ninth faculty member from Carleton to be honoured with a 3M National Teaching Fellowship.

• Angela Sumegi presented lectures at: The inauguration of the World Matrilineal Culture Research Institute at the Southwest University for Nationalities, Chengdu, China (October 2016), The Canadian Association for the Club of Rome – The Role of Religion in Climate Change, The first Annual Meeting of the University of Ottawa Academy of Mindfulness and Contemplative Studies (April 2017).

• Janet Siltanen (Sociology and Anthropology) was invited to the European Institute for Gender Equality in Vilnius, Lithuania. She participated as an invited International Expert in a full-day workshop for the Gender Equality Index Working Group (representatives from 18 EU countries participated).

• Patricia Smart (French) received the 2016 Ottawa Book Award for De Marie de l’incarnational a Nelly Arcan.

• Julian Smith (Indigenous and Canadian Studies) was named for his work in conserving historical sites, both domestic and international.

• Jesse Stewart (Music) won the 2017 D2L Brightspace Innovation Award in Teaching and Learning.
• **Fraser Taylor** (Geography and Environmental Studies) was appointed to Technical Council of the newly established National Institution of the Evaluation of Education (INEE) of the Government of Mexico. He also was featured in the A-List publication honouring 33 distinguished Indo-Canadians, two friends of Canada in India and two friends of India.

• **Zoe Todd** (Sociology and Anthropology) was invited to participate in *The Walrus* magazine’s touring speaking event “We Desire a Better Country,” which is a series of Walrus Talks held in each province and territory in the spring of 2017. She spoke about fish and human responsibilities to fish at the second event, which was held in Yellowknife. **Paul Van Oorschot** (Computer Science) was renewed as Canada Research Chair in Authentication and Computer Security.
Some Alumni Achievements

- **Ivan Fellegi**, M.Sc./58 Mathematics, Ph.D./61 Mathematics
  Chief Statistician of Canada Emeritus (retired)

- **Linda Grussani**, B.A./99 Art History, M.A./03 Canadian Art History
  Aboriginal Art Curator, Canadian Museum of History

- **Ross Koningstein**, B.Eng./84 Computer Systems
  Advisor, Google Enterprises

- **Stacey Siopis**, B.A./04 (Honours) Criminology/Criminal Justice/Law
  Assistant Crown Attorney, Province of Ontario

- **Steve Spooner**, B.Comm./80
  Chief Financial Officer, Mitel Networks Corporation

- **Bruce Wallace**, M.Eng./91 Electrical, Ph.D./17 Electrical and Computer Engineering
  Global Leader of Health Care, Avaya Canada

- **Gilbert Whiteduck**, B.S.W./97
  Clinical Supervisor and Residential Counsellor, Wanaki Residential Treatment Centre

Alumni Speakers

- **Rosemary Barton**, M.J./01
  National Reporter, Interim Host of Power and Politics, CBC Ottawa
  2017 Bell Lecture

- **Matthew Bellamy**, B.A./94 History, M.A./96 History, Ph.D./01 (Senate Medal) History
  Associate History Professor, Carleton University
  2017 CU in the City, Toronto

- **Dan Fortin**, B.Eng./78 Civil
  Former President, IBM Canada and Carleton University Board of Governors member
  2016 Campaign Launch, Toronto

- **Kamal Minhas**, B.J./12 (High Honors) Journalism/Human Rights
  Producer, *Dream Girl*
  *Dream Girl* film screening
• **Wayne Smith**, B.A./79 Economics  
  Chief Statistician  
  Economics Alumni Reception, Throwback 2016

• **Deborah Tunis**, B.J./73  
  Special Co-ordinator for Syrian and Iraqi Refugees, Citizenship and Immigration Canada  
  2016 Spring Ottawa Leadership Luncheon

• **Jim Watson**, B.A./83 Mass Communication  
  Mayor, City of Ottawa  
  Alumni Mentors Program Finale

**Award-winning Graduates**

**Order of Canada**

• **Laura Brandon**, Ph.D./02, History  
  Adjunct Research Professor, School for Studies in Art and Culture, Carleton University  
  Member of the Order of Canada  
  Awarded on November 19, 2015; Invested on September 23, 2016  
  For her contributions to uncovering and preserving Canadian war art, and for bringing it to the attention of national and international audiences.

• **Phyllis Bruce**, B.A/61  
  Editor, Phyllis Bruce Editions, Simon & Schuster Canada  
  Member of the Order of Canada  
  Awarded on November 19, 2015; Invested on November 17, 2016  
  For her contributions to Canadian literature as a publisher and a promoter of Canadian writers.

• **Neena Chappell**, B.A.(Honours)/70, Sociology  
  Professor Emeritus, Institute on Aging and Lifelong Health and Department of Sociology, University of Victoria  
  Member of the Order of Canada  
  Awarded on May 12, 2016; Invested on May 12, 2017  
  For her contributions to the study of social gerontology in Canada, notably for her influential research into caregiving, dementia care and healthy aging.

• **Audrey O’Brien**, B.A. (Honours)/72, English  
  Clerk Emeritus of the House of Commons  
  Member of the Order of Canada  
  Awarded on November 19, 2015; Invested on February 17, 2017
For her contributions to democracy as a senior administrator with the House of Commons for over two decades.

- **Deborah Poff**, M.A./79, Philosophy
  Adjunct Research Professor, Philosophy, Carleton University
  Former President and Vice-Chancellor, Brandon University
  Member of the Order of Canada
  Awarded on May 12, 2016
  For her contributions to the success of academic institutions as an administrator, and for her efforts to create educational opportunities for Indigenous peoples.

- **Daniel Poliquin**, B.A. (Honours)/75, German, M.A./78, German, M.A./82, Comparative Literature
  Novelist and Translator
  Officer of the Order of Canada
  Awarded on November 19, 2015; Invested on September 23, 2016
  For his contributions to Canada’s literary scene as an acclaimed author and established translator.

- **Zita Cobb**, B.Comm./80, Honorary Doctorate/13
  A.D. Dunton Award
  Co-Founder and CEO, Shorefast Foundation; founder and Innkeeper of Fogo Island Inn, Newfoundland
  Member of the Order of Canada
  Awarded on May 12, 2016; Invested on February 17, 2017
  For her contributions as a social entrepreneur who has helped revive the unique rural communities of Fogo Island and Change Islands through innovative social engagement and geotourism.

**Alumni Awards**

- **Elissa Golberg**, B.A./95, M.A./97 International Affairs
  Humanitarian of the Year Award
  Recognized for her service in peace and conflict issues, human rights and humanitarian affairs in Afghanistan, Kosovo, and Lebanon. Also noted for her efforts in disaster response in South Asia 2004, 2005.

- **Carolyn Goodman**, B.A./77 Sociology/Anthropology
  Alumni Volunteer of the Year Award
  Recognized for her tireless volunteering with the CUAA as a long-serving California Chapter President, and recently as an enthusiastic and successful mentor.
• **Jennifer Storey**, B.A./05 (Highest Honours) Law, Psychology
  Young Alumni Award
  Recognized for her outstanding contributions to the field of forensic psychology, specifically relating to the nature of violence, working to prevent violence and protect victims.

**Alumni Highlights**

• **Janice Charette**, B.Comm./84, was named High Commissioner to the United Kingdom of Great Britain and Northern Ireland.

• **Perry Calderwood**, B.A.Hons./83, M.A./87, was named High Commissioner to Pakistan.

• **Hayley Combaluzier**, B.Comm./17, an Alumni Mentors mentee, was accepted to the Aga Khan Foundation’s Youth Fellowship program for an eight-month overseas placement in Kyrgyzstan. [https://youthfellows.akfc.ca/](https://youthfellows.akfc.ca/)

• **Liam Harrap**, inaugural recipient of the G. Stuart Adam Graduate Award in Journalism that was championed by Nik Nanos. Liam will be heading to the Yukon this summer for the Stories North reconciliation initiative, a successful Future Funder project, championed by faculty member and alumna Kanina Holmes, B.J./92, M.A./95.

• **Heather Jeffery**, B.I.D./14, Industrial Design alumna launched re4m, an eco-business that repurposes commercial and retail waste in clever ways. Heather’s work is to be featured on the new storytelling site, Carleton Commons, later this year. Recent projects includes outfitting the new Feline Cafe Ottawa.

• **Laine Johnson**, M.P.N.L./14 graduate of the first cohort of the MPNL program, is the program director at Synapcity, an organization that focuses on civic engagement. Will be featured on Carleton Commons as well.

• **Dr. Matthew Bamsey**, B.Eng./03, one of 16 candidates selected by the Canadian Space Agency for its National Astronaut Recruitment Campaign.

• **Kalle Mattson**’s fifth studio release was nominated for Video of the Year at the Juno Awards and won the 2016 Prism Prize for the Best Canadian Music Video. Kalle Mattson is the stage name for Kalle Wainio, B.Mus./12.

• **Emma Miskew**, B.I.D./12, wins gold medal at the world curling championships.
Carleton University’s 75th Anniversary Celebrations

Continuing or Series Events and Projects

- 75 Campus to Community Days – beginning Fall 2016 – 75 separate “events” where CU students volunteer to complete local service work projects.
- FPA 75 for 75th Campaign – Fall 2016 to June 2017 – showcasing 75 of FPA’s most inspiring alumni; Five new alumni will be added each month until June 2017;
- CU75 POPS Water Challenge (Policy Options and Problem Solving) – Teams of undergraduate and graduate students compete to solve a local water resource policy question. Project begins Fall 2016; presentations in March, 2017.
- CUAG/DOME Pop-up Concert Series, with Jesse Stewart – CUAG sponsored concert series by Jesse Stewart to celebrate 75th anniversary. Five concerts at various locations on campus (January, March, September and November).
- Birchbark Canoe Project - Traditional birch bark canoe will be constructed on campus by Daniel Pinok Smith, Algonquin master canoe maker. The completed canoe will be installed in the MacOdrum Library. (Winter – Spring 2017)
- sWall - Systems and Computer Engineering Interactive Wall (Mackenzie Building) – In honour of Carleton’s 75th anniversary, the department is producing an interactive wall to showcase the department, provide information on degrees and people, and engage participants with games and apps. Summer 2017+
- Shannon Lecture Series – Fall 2017 (Department of History) – Lecture series with the theme of Confederation and Expo 67 to support Carleton’s 75th and Canada’s 150th (specific dates TBC)
- The Way We Were – The Carleton University Library - Photo exhibit of the MacOdrum library over 75 years (May through August 2017)

January 2017

- January 13 to 22, 2017 - The fourth Carleton Community Art Exhibition (CUAG) Celebrating the creativity of the Carleton community, through an exhibition of artwork made by Carleton students, staff, faculty and alumni. Opening reception on Friday January 13, 12 – 1:00 pm.
- January 18 – CU75 Official Launch (Galleria, University Centre) Kick off the 75th anniversary celebrations in the University Centre Galleria with special displays, games, prizes, contests, give-aways, free food and VIP guests. Open to all!
- January 21 – SOAR Student Leadership Conference (Southam Hall and Kailash Mital Theatre) - informative and interactive workshops and presentations for students to develop leadership skills. Keynote speaker is Arlene Dickinson.
- January 23 – CUAG/DOME Pop-up Concert, with Jesse Stewart (MacOdrum Library, noon) Sponsored by CUAG as a special initiative to celebrate Carleton’s 75th anniversary.
- January 26 – Munro Beattie Lecture: Andre Alexis (Azrieli Theatre, 7:00 – 9:00 pm). Free public lecture from Dean of FASS and the Department of English to help kick off CU75 celebrations.
• January 27 - National Educational Association of Disabled Students (NEADS) Conference (Richcraft Hall)
• January 28 – Ontario Engineering Competition (Richcraft Hall and Residence Commons) – Ontario-wide competition featuring 350 competitors and six categories; winners and runners-up will represent Ontario at the national level.

February 2017
• February 3 - Capital Hoops Classic (Canadian Tire Centre)
• February 18 – “Popular Resistance in Africa and International Solidarity: A Conversation with Professor Horace G. Campbell,” Black History Month Keynote & Reception (Institute of African Studies, with CBC’s Adrian Harewood) (Richcraft Hall)
• February 19 to 25 - Freedom to Read (MacOdrum Library) Public readings, an exhibit, and event with the theme of 75 years of freedom of expression.
• February 25 – Chemistry Magic Show (10th anniversary) (Richcraft Hall) A special 10th anniversary event, also marking the 70th anniversary of the Department of Chemistry.

March 2017
• March 2 to 4 – FPA Conference: Visions for Canada 2042 (Richcraft Hall) FPA’s Research Month begins with this two-day conference offering a collective vision of the future of Canada in 2042.
• March 4 – New Sun Conference on Aboriginal Arts (Fenn Lounge), celebrating the lives of Indigenous artists across a wide spectrum of expression.
• March 24 - The EU and Canada in a Changing World Order: Addressing Structural Changes in a World in Flux (Conference, EURUS) (Richcraft Hall) Leading Canadian and European experts examine current international challenges facing the EU and Canada.
• March 24 – 1942- 2017: 75 Years of French Studies at Carleton University Celebrating 75 years of French instruction at Carleton University.
• March 25 to 26 – Ottawa Aboriginal Family Festival (formerly the Odawa Children and Youth Traditional Powwow) (Raven’s Nest; 12 noon to 5:00 p.m. each day) 20th anniversary! Honouring cultural and traditional knowledge, while teaching leadership skills to Anishinabek children and youth. Open to anyone.
• March 27 – CUAG/DOME Pop-up Concert with Jesse Stewart (CUAG, 7:00 pm) Turntable performance, funded by CUAG as a special initiative to celebrate Carleton’s 75th anniversary.
• March 29 – Data Day 4.0 (Richcraft Hall) Celebrating the latest developments in data science and analytics research.
April 2017
- April 4 – Institute for Canadian Citizenship (ICC) Enhanced Community Citizenship Ceremony (Richcraft Hall) Special citizenship ceremony for new Canadians, hosted by Carleton University.
- April 7 – Ravens Football Dinner (EY Centre) – Special 75th anniversary edition of the Ravens Football Dinner celebrating achievements, past and present.
- April 25 to 27 – Forensic Psychology in Canada Conference – celebrating Canadian contributions to forensic psychology.

May 2017
- May 1 to Aug 31 – The Way We Were: The Carleton University Library – Photo exhibit of the Library over 75 years.
- May 8 to 11 – Ontario Association of College and University Housing Officers Conference (OACUHO) Housing professionals from across Ontario and beyond attend for professional development, knowledge sharing, networking and connecting with vendors.
- May 18 – Carleton Exchange, A Celebration of Research Partnerships – reception for Carleton’s industry, non-profit and public research partners.
- May 19 – Chemistry Magic Show (outdoors)
- May 24 to 26 – College and University Retiree Association of Canada Conference (CURAC) (Richcraft Hall)
- May 24 – Carleton University Retirees Anniversary Celebration (Richcraft Hall) Special 75th anniversary event to celebrate Carleton’s retirees.
- May 31 to June 2 – 150 Years of Cartography: Past, Present and Future – the Canadian Cartographic Association (CCA) Conference and AGM (Richcraft Hall) Celebrating 150 years of Canada and its maps!

June 2017
- June 1 to August 31 – Carleton University: 75 Years of Impact, Imagination and Innovation – (MacOdrum Library) Exhibit of archival documents and photographs celebrating Carleton’s impact on Canada from 1942 to 2017.
- June 1+ - sWall: Systems and Computer Engineering Interactive Wall (Mackenzie Building) – in honour of Carleton’s 75th anniversary, the department is producing an interactive wall to showcase the department, provide information on degrees and people, and engage participants with games and apps.
- June 2 to 3 – MENSA Conference (Residence Commons) Annual conference for members of MENSA Canada (High IQ Society).
- June 11 to 13 – Canadian Association of University Business Officers Conference (CAUBO) (Richcraft Hall); sessions focus on trends, hot topics, and best practices, and offer networking opportunities for delegates.
- June 11 to 14 – Canadian Association of College and University Student Services Annual Conference (CACUSS) – Annual meeting providing networking opportunities,
professional development, and sessions on topics of interest to members. Reception at Carleton University; Conference at Shaw Centre.

- June 13 to 16 – Convocation
- June 18 - CU75 Founding Day Celebration – (Chateau Laurier) A celebration of the official anniversary of the founding of Carleton University on June 18, 1942.
- 75 Holes of Golf – In celebration of Carleton’s 75th anniversary, Ravens Football presents a special tournament, with proceeds going directly to Junior Ravens football development camps.
- June 29 – Carleton University Appreciation Day (Alumni Park) Special 75th anniversary edition of this annual BBQ and fun-filled celebration for Carleton faculty and staff.

July 2017
- July 3 to 5 - iWise Conference (International Conference on Water, Informatics, Sustainability & Environment) (Richcraft Hall)

August 2017
- August 4 to 7 - Canadian Electric Wheelchair National Hockey Tournament, organized by the Ottawa Power Wheelchair Hockey League (OPWHL)
- August 28 to September 1 – CIPA 2017 - 26th Annual CIPA Heritage Documentation Symposium (International Committee on Monuments and Sites) (Richcraft Hall) Marking the first time this conference has been held in North America.

September 2017
- September 12 – CUAG/DOME Pop-up Concert, with Jesse Stewart (Paterson amphitheater, noon) Interactive “Octamasher” performance. Funded by CUAG as a special initiative to celebrate Carleton’s 75th anniversary.
- September 13 to 16 - Throwback Weekend (Various locations on campus) Special 75th anniversary edition of this popular reunion week.
- September 25 – CUAG/DOME Pop-up Concert, with Jesse Stewart (St. Patrick’s Building outside, 7pm) Interactive “Octamasher” performance.
- September 30 to October 8 – Annual Biology Butterfly Exhibit (Nesbitt Building) Special 75th anniversary edition of this popular show.

October 2017
- October 13 to 15 - CU75 Community – Academic Expo: Carleton Connects, Building and Celebrating Community Partnerships (Richcraft Hall + Ottawa City Hall) Celebrating Carleton’s rich history of partnerships, focusing on four areas (Sustainability, Accessibility, Global Citizenship, Indigenous Knowledge and Culture).
- Fall – opening of new Health Sciences Building
- October 20 to 24 - 53rd Annual Canadian Undergraduate Physics Conference - organized by and for Canadian physics students. In celebration of its 75th anniversary, Carleton University is hosting this conference in 2017.
November 2017

- November 1 – Herzberg Lecture (Faculty of Science) featuring Jacqueline K. Barton from the California Institute of Technology.
- November 3 to 5 - The ART of Changing the World (Richcraft Hall) - a gathering of ASC practitioners and the capstone to a five-year national SSHRC partnership grant on Art for Social Change.
- November 7 – CUAG/DOME Pop-up Concert, with Jesse Stewart (University Centre Galleria, noon) Interactive music-making performance.
- Mid – November – Fall Convocation
- November 27 – Sprott Business Students Society Annual Business Banquet (Shaw Centre) Legacy event celebrating its 50th anniversary in 2017.
- November 24 to 26 – Department of Music’s 50th Anniversary Celebration (details TBC)
- November 30 – Holiday Reception (Thank-you Thursday); Traditional holiday-themed recognition event for donors.

December 2017

- December 13 – CU75 Holiday Social – lunch-time celebration for Carleton staff and faculty; closing of 75th anniversary year of celebrations.