

Carleton University Annual Report 2026



Carleton
University



Pasapkedjinawong, meaning “the river that passes between the rocks,” is the Anishinàbemowin name for the Rideau River (pictured here).

Nestled between the Rideau River, the Rideau Canal and the community of Old Ottawa South, Carleton’s self-contained campus provides a vibrant location to explore nature and experience Ottawa life while you study and learn.

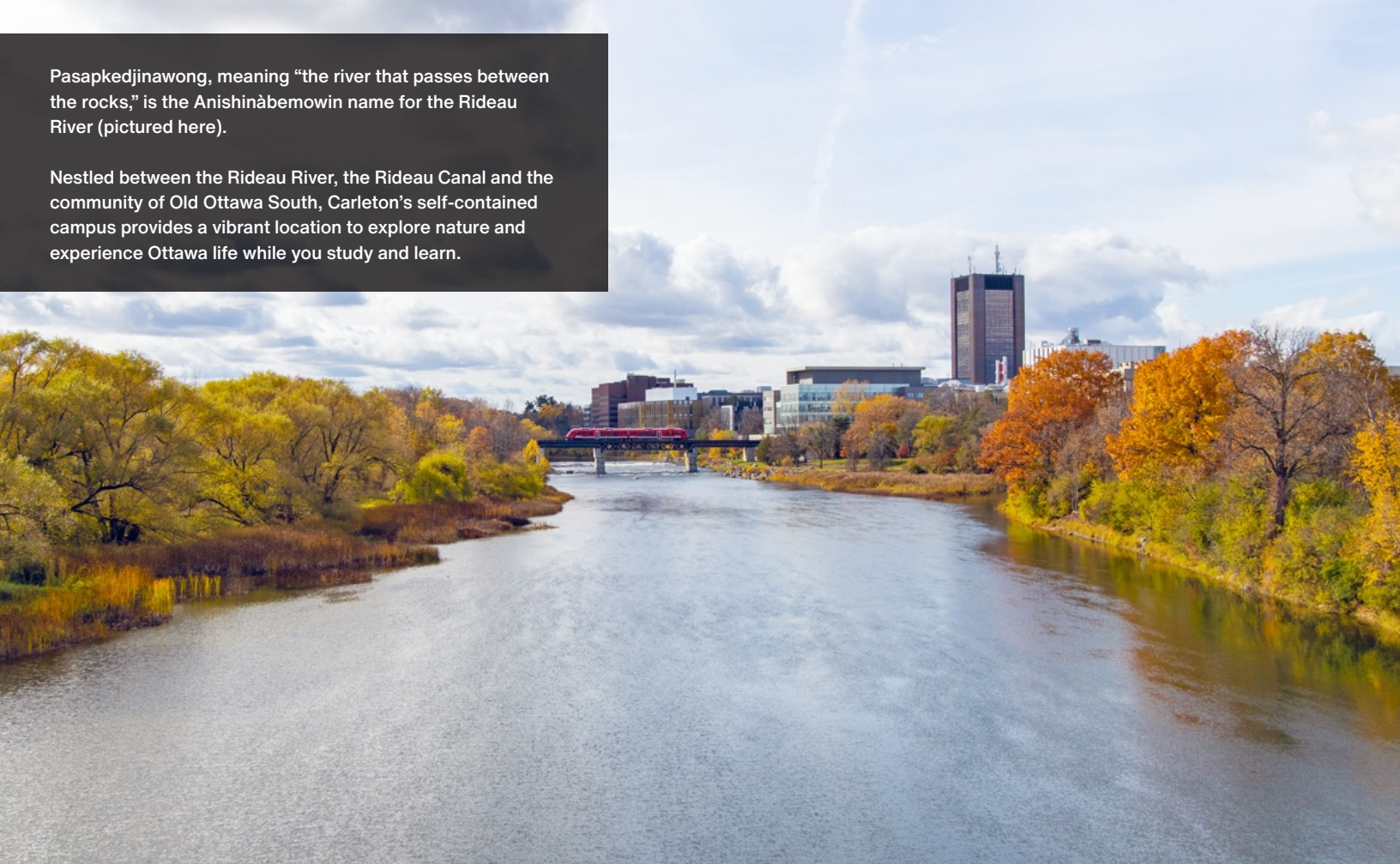


Table of Contents

- Message from the President 1
- Carleton by the Numbers 2
- Core Mission 3
 - Academic Programs and Student Experience..... 3
 - Research and Scholarly Prominence 6
- Core Values 8
 - Inclusion, Well-being and Accountability 8
- Key Enablers12
 - Partnerships and Anchor Institution.....12
 - Operational Excellence and Sustainability15
- Board of Governors17
- Senate18

Carleton University acknowledges the location of its campus on the traditional, unceded territories of the Algonquin Anishinaabeg nation. In doing so, Carleton acknowledges it has a responsibility to the Algonquin people and to adhere to Algonquin cultural protocols.



Message from the President

It is my sincere pleasure to share with you this annual report, showcasing some of the impactful accomplishments of our caring and inclusive community throughout the 2025-26 academic year, from the changing face of our beautiful campus to innovative collaborations across the country and around the world.

This year's highlights are especially notable, given the ongoing challenges our sector, nation and world face. Despite the turbulence, characterized by deep uncertainty, rapid technological disruption and fractured geopolitics, Carleton continues to advance contributions to economic growth, facilitate intellectual engagement, promote workforce development and foster innovation.

In addition to sustaining its role as a strong player in the National Capital Region, our institution is expanding its reach and deepening its impact on the global stage, working with new partners from Africa to the Arctic. These are regenerative collaborations that dovetail with our core values — connecting people, enhancing mutual flourishing and creating a better, more sustainable future for all, wherever we live.

As an ingenious, responsive and adaptable community that is conditioned to not rest on our laurels, we must continue to evolve. To ensure that Carleton's future grows ever brighter, we have embarked, beginning this spring, on a [strategic visioning exercise](#) — Towards Carleton@100: From Promise to Inclusive Impact and Prominence, Together — that will shape our direction and define our priorities as we approach our centennial in 2042. Together, we will determine how Carleton builds on its strengths, responds boldly to a changing world and expands our impact at local, national and global levels in pursuit of enduring prominence.

Wisdom Tettey
President and Vice-Chancellor
carleton.ca/president

Together, we will determine how Carleton builds on its strengths and responds boldly to a changing world.

Carleton by the Numbers



24,847
UNDERGRADUATE Students

5,828
GRADUATE Students

30,675
TOTAL Students



\$533
million
operating expenditure
budget for 2025-26



\$87
million
in SCHOLARSHIPS AND
BURSARIES awarded to
students



\$3.8
billion
Annual
ECONOMIC IMPACT



\$155.4
million
in SPONSORED
RESEARCH FUNDING



32
CANADA RESEARCH CHAIRS



160+ countries representing a
DIVERSE student population



85.7%
Graduate EMPLOYMENT
IN A RELATED FIELD



200+
programs and streams offering
CO-OP OPTIONS



#2
in Ontario and #4 in Canada
in comprehensive category*



#1
in Canada in comprehensive
category for social sciences and
humanities grants*



TOP 5
in Canada for student
satisfaction



#1
Online MBA
IN CANADA



Data Day 12.0, held in the Richcraft Hall atrium on Mar. 31, included panel discussions with Carleton researchers and industry experts, networking opportunities and a poster showcase to display student research in data science.

Core Mission

Academic Programs and Student Experience

Delivering future-ready programs and an enriching student experience that attracts, supports and prepares students to succeed

A Vision for Carleton's Second Century

Carleton officially launched a [long-term strategic visioning process](#) on Mar. 25. Towards Carleton@100: From Promise to Inclusive Impact and Prominence, Together will shape the university's direction and define priorities as Carleton approaches its centennial in 2042. Created collaboratively by community members, the vision will define how the university builds on its strengths, responds boldly to a changing world and expands its impact at local, national and global levels in pursuit of enduring global prominence.

New Academic Programs

Carleton welcomed the first cohort of students into several new programs this past academic year, including Nursing, Data Science, Cybersecurity, Mechatronics Engineering, Accounting, an online Bachelor of Arts in General Studies and a Certificate in Journalism in Indigenous Communities. Carleton has also launched a new standalone BSc in Biotechnology (Honours), integrating entrepreneurship and regulatory training, with the first cohort beginning in September 2026.

AI Literacy and Resources on Campus

Carleton will [update and modernize its classrooms and enhance AI literacy across campus](#) amongst faculty, staff and students, thanks to \$1 million in funding from the Government of Ontario. Carleton also launched the [AI Resource Hub](#), a centralized platform designed to help instructors, researchers, staff and students deepen their understanding and support their use of artificial intelligence (AI).

New Nursing Space in Kanata

Carleton's nursing program opened the [Clinical Skills and Simulation Centre](#) in the Kanata North Tech Park in January 2026. The facility includes high-fidelity simulation labs, lecture rooms and technology-enabled spaces for digital assessment. Designed to replicate hospital settings, the simulation areas allow students to practice essential clinical skills. Students and staff have praised the layout and modern features. This project represents a significant achievement that will [support nursing education](#) for years to come.

Experiential Learning and Co-op

Experiential learning remained stable and resilient at Carleton amid a tightening labour market. The number of student co-op work term positions increased from 3,530 in 2024-25 to 3,610 in 2025-26, reflecting sustained employer demand for one of Ontario's leading co-op programs. Career fairs continued to engage more than 3,300 students and over 100 employers, comparable to the prior year. Industry partnerships, [including an expanded collaboration with Nokia Canada](#), further reinforced experiential pathways and long-term talent development despite broader market pressures.

Expanded Offerings from Sprott

Carleton's Sprott School of Business [expanded its Professional MBA program](#) to Kanata North, bringing the degree to Canada's largest technology park. Students are from diverse professional backgrounds that include engineering, cybersecurity, capital planning, human resources management, finance and public policy. Sprott also joined the [Financial Modeling Institute](#) as an academic partner, providing Master of Finance students with a pathway to professional accreditation in financial modeling.

Rideau House Opens

The newest student residence, Rideau House, opened for the 2025-26 academic year, providing modern accommodations for both first-year and upper-year students. Designed with community and convenience in mind, the building offers thoughtfully planned spaces, including a mix of double and single rooms. Rideau House was officially unveiled on Oct. 16 at a [grand opening event](#) celebrating this important addition to Carleton's on-campus residence community.



Nursing students Annie Qiao (seated) and Hannha Castillo (standing) with simulation facilitator Johana Montero-Ortiz at Carleton's new Clinical Skills and Simulation Centre in Kanata North.



Three-on-three basketball champions (L to R) Ingrid Matteau, Noelle Kilbreath, Dorcas Buisa and Tatyanna Burke with Director of High Performance Sport Kwesi Loney (far left).

Carleton Athletes Shine

Carleton student-athletes achieved success on national and international stages, a testament to their perseverance and resilience, and to the strength of Carleton Athletics programming. Highlights include victories at the [Panda Game](#) and [women's Capital Hoops Classic](#), national podium finishes in [baseball](#) and [rowing](#), [gold medals in Nordic skiing](#) and bronze in golfing at the OUA Championships, [gold in women's 3x3 basketball at the FISU University World Cup](#), and [men's basketball secured its 18th U SPORTS championship](#).



The Carleton Ravens men's basketball team celebrated its record 18th national championship in the lobby of the Nicol Building on Mar. 20.

Carleton Olympians Rise to the Challenge

Several Carleton alumni competed at the [2026 Winter Olympics](#) and Paralympics in Italy, proudly representing Canada and Italy and demonstrating their pursuit of sporting excellence at the highest level. Former Ravens football players Jay Dearborn and Keaton Bruggeling were on Canada's bobsleigh team, alum Hannah Schmidt competed for Canada in ski cross, and Ravens men's hockey alum Jason Seed played for Italy in men's hockey. In addition to these former Carleton athletes, alum Emma Miskew won bronze for Canada in women's curling at the Olympics, while two alumni won medals for Canada in the Paralympic Games: Collinda Joseph-Mackellar won gold in wheelchair curling and Rob Armstrong earned a silver in para ice hockey.



In front of a sold-out crowd of more than 23,000 fans at Ottawa's TD Place stadium, the Ravens football team defeated the University of Ottawa Gee-Gees 20-14 in the 56th annual Panda Game on Oct. 5.



Faculty of Engineering and Design researcher Mario Santana Quintero, Canada's first UNESCO Chair supporting the World Heritage Convention, at work on a conservation project in King Tut's tomb.

Research and Scholarly Prominence

Advancing research excellence and global impact through discovery, collaboration and innovation

Rising in the Rankings

Carleton's Online MBA was ranked 1st in Canada, in the top 40 in North America and top 100 overall in the [2026 QS Online MBA Rankings](#). Carleton's Mechanical and Aerospace Engineering program was ranked in the top 5 per cent globally and 3rd in Canada in the 2025 [ShanghaiRanking](#). Carleton's Faculty of Engineering and Design climbed to 10th nationally in the [2025–26 U.S. News & World Report rankings](#), with electronics engineering ranking 4th and civil engineering entering the top 10 at No. 9.

Impactful Research in Diverse Disciplines

Carleton continues to earn recognition for research excellence and impact. In physics, a team of faculty and students contributed to earning the international [Breakthrough Prize in Fundamental Physics](#) through

the ATLAS Collaboration, and [Mark Boulay](#) received the CAP-TRIUMF Vogt Medal for pioneering dark matter research. [Four scholars](#) were inducted into the Royal Society of Canada, while [six researchers](#) were appointed or renewed as Canada Research Chairs, highlighting Carleton's leadership across diverse disciplines.

Leadership in Connecting People and Systems

Carleton continues to advance its leadership in research that connects networks of people and systems. Carleton's new UNESCO Chair, [Mario Santana Quintero](#), is strengthening international collaboration in digital heritage conservation. Emerging rural economics research was recognized with the prestigious Social Sciences and Humanities Research Council Impact Talent Award going to [Joshua Steckley](#), and a \$13.5-million initiative, partially funded by the Canada Foundation for Innovation and led by [Halim Yanikomeroglu](#), will expand next-generation mobile networks across Canada, including rural and remote regions.

Systems and Computer Engineering researcher Carlos Rossa (right) and post-doctoral fellow Sathiyamoorthy Selladurai are developing a new imaging tool for prostate cancer biopsies.

Innovative Health Research

Carleton researchers are leading discoveries that improve health and well-being. With \$250,000 from the New Frontiers in Research Fund, [Carlos Rossa](#) is developing a new medical imaging and robotics approach to improve prostate cancer biopsies in collaboration with partners at The Ottawa Hospital. Meanwhile, neuroscientist [Argel Aguilar-Valles](#) was named a Future Leader in Canadian Brain Research by Brain Canada, receiving \$100,000 to investigate biological mechanisms that could lead to innovative treatments for depression.

Carleton Chemistry Researcher Wins Polanyi Prize

Advancing sustainable solutions is a global priority as societies develop safer materials, responsible technologies and resilient systems. At Carleton, this commitment is reflected in the work of chemistry researcher [Kate Marczenko](#), recipient of the 2025 John Charles Polanyi Prize, one of only five awarded annually to outstanding early-career researchers in Ontario. Her research on advanced functional materials explores how molecular structure shapes reactivity and energy release, enabling safer, high-performance materials that support more sustainable technologies.



Canada's First Chair in Philanthropy

In May 2025, Carleton was proud to announce [Canada's first Chair in Philanthropy](#). Housed within the Faculty of Public and Global Affairs, the chair builds on Carleton's nationally recognized Master of Philanthropy and Nonprofit Leadership program. Funded through a collaborative group of visionary donors from across the country, the chair will advance research, professional development and knowledge mobilization for charitable organizations, funders and philanthropic leaders, helping them to become more resilient and adaptive.



A team of Carleton physics researchers was awarded the 2025 Breakthrough Prize in Fundamental Physics for their significant contributions to particle physics over the past decade, including the international ATLAS collaboration.



The Presidential and Provostial Task Force on Community Healing, Rebuilding and Belonging will ensure that Carleton exemplifies a place where everyone feels they belong and upholds and safeguards the right of others to the same.

Core Values

Inclusion, Well-being and Accountability

Fostering an inclusive, supportive and accountable community where all human and non-human life can flourish

Well-being

Mental Health Supports

Access to mental health supports expanded through diversified, lower-barrier service models that reduced wait times and sustained high utilization. Quick-access counselling in residence, single-session and short-term counselling and group therapy resulted in 87.9 per cent of counselling sessions filled. Patient encounters increased by 12 to 14 per cent, while psychiatry wait times fell to two to three weeks. Expanded online booking reduced access barriers and contributed to a more stable and efficient care delivery model.

Community Healing Task Force

The [Presidential and Provostial Task Force on Community Healing, Rebuilding and Belonging](#) was established to foster open and constructive dialogue, strengthen Carleton's commitment to equity, diversity, inclusion and academic freedom and ensure that members of the community feel safe, respected and a sense of belonging. Task Force members have held several meetings to maintain the momentum of this important project. The first meeting with new co-chairs Cathy Malcolm Edwards and Sarah Todd, in late April, focused on orientation, mandate grounding and beginning to clarify roles within the Task Force. Additional meetings this spring and summer will determine future plans and initiatives, including mechanisms for soliciting input from the broader community.



Healthy Workplace Strategy

Carleton's Healthy Workplace strategy was officially launched on Jan. 28 at the Healthy Workplace panel discussion and wellness fair. Healthy Workplace has served as a source of stability and support for the Carleton community for the past 16 years and will continue to be a crucial resource for the future. The strategy serves to align programming, activities and resources and provides guidance and inspiration for workplace well-being at the individual, team and organizational levels.

Sustainability

External Recognition and Sustainability Leadership

Carleton continued to earn national and international recognition for its sustainability leadership in 2025. The university achieved AASHE STARS Gold rating, increasing its overall score from previous submissions, and achieved WWF-Canada Living Campus certification, Nature Positive University status and renewed its Fair-Trade Campus designation. Carleton also remains the only Canadian university recognised in the Government of Canada's Net-Zero Challenge, reinforcing its position as a leading post-secondary institution on climate action.

Sustainability in Teaching and Research

Carleton integrates sustainability across all areas of academic life, with nearly 92 per cent of academic departments offering at least one sustainability-related course and more than 14 per cent of all courses addressing sustainability themes, a 3.5 per cent increase since 2021. More than 16 per cent of graduates complete degree programs with a required understanding of sustainability principles, spanning fields from environmental engineering to business, science, the social sciences and public policy.

Campus as a Living Lab

Carleton's campus serves as a living laboratory for sustainability, with students across disciplines contributing to real-world research and operations. In 2025, students engaged in biodiversity monitoring, waste audits, energy analysis, sustainable transportation studies and bird-friendly glazing design. Student-led momentum also supported the establishment of a [pollinator garden in Alumni Park](#). These applied learning experiences strengthen employability and community engagement while directly informing institutional decision-making and continuous improvement across campus.



Top photo: Carleton's Healthy Workplace program exists to support the university in being a workplace where health and well-being are infused into every aspect of work and community so everyone can flourish.

Middle photo: Centre for Advanced Building Envelope Research PhD student Sara Sadeghi (far left) at work on a project to support major energy efficiency retrofits in an Ottawa social housing community.

Bottom photo: Carleton's new pollinator garden reflects the university's commitment to a biodiversity-friendly campus.

Community Engagement in Sustainability

Carleton expanded its community sustainability engagement in 2025 with the Carleton Green Workplace Program now certifying 22 departments, including 14 newly certified in 2025. Sustainability-themed events throughout the year included Sustainability Week, Bike to Work Month, Earth Hour and the Clean Commuter Challenge. Social media followers grew by 20 per cent and increased student participation in conservation projects, bike sharing and fair-trade initiatives, reflecting a shared culture of environmental stewardship across campus.

Tiny Forest Enhances Campus Biodiversity

Furthering its commitment to biodiversity and campus ecology, Carleton [established a tiny forest in October 2025](#) at the corner of University Drive and Stadium Way. The 200-square-metre site features approximately 600 native plants across canopy, shrub and groundcover layers. The planting day engaged students, staff and community partners. The initiative has since catalysed a student-led pollinator garden in Alumni Park, demonstrating the impact of nature-based campus solutions.

Inclusion

Making STEM More Equitable

Carleton is advancing inclusive excellence by fostering equitable participation in research and innovation. [The EDIT-STEM initiative](#), led by Sonia Chiasson, has secured more than \$3.3 million from partners including the Natural Sciences and Engineering Research Council of Canada and Mitacs. The interdisciplinary project will develop interactive tools, including games, AI feedback systems and multimedia resources, to encourage behavioural change and improve experiences for underrepresented groups in STEM, supporting more inclusive learning and research environments.

Nokia Canada Expands Access to Education

In March 2026, Carleton announced a \$150,000 investment from Nokia Canada to establish the [Nokia Canada STEM Stars Scholarship](#) and the Nokia Canada Future Forward Bursary to expand access and opportunity for Carleton undergraduate students in engineering and science, with a focus on equity-deserving and underrepresented groups. This partnership continues to strengthen innovation in Canada and open doors for the next generation of STEM leaders.



Top photo: Carleton's Women in Engineering & IT program was the first of its kind in Canada and aims to help close the gender gap in STEM.

Middle photo: Nokia VP Integration and Transformation (far right) with Carleton interim chief advancement officer Corrie Hobin (far left) and student award recipients at an event announcing a partnership with the company.

Bottom photo: Carleton Engineering and Design students using headsets during an industry tour as part of a project to promote equity and inclusion in STEM.



Black Entrepreneurship Knowledge Hub representatives and distinguished guests, from left: Executive Director John Nelson, MP Yasir Naqvi, MP Tatiana Auguste, President Wisdom Tettey, VP Rafik Goubran, AVP Prosenjit Bose, Academic Director Gerald Grant and MP Greg Fergus.

Supporting Black Entrepreneurship

The Black Entrepreneurship Knowledge Hub, now being led by Carleton University, will receive [up to \\$4.5 million](#) for research to improve the quality and availability of data on the Black entrepreneurship ecosystem in Canada and support businesses in scaling in the future. This funding is part of the Government of Canada's renewed \$189 million, five-year investment in the federal Black Entrepreneurship Program, which offers supports and improves the quality and availability of data for Black entrepreneurs and business owners.

Physical Accessibility Audit

In December 2025, Carleton fulfilled its commitment to audit 40 buildings across campus and submit for Rick Hansen Foundation (RHF) Accessibility Certification. Using a universal design lens, the RHF certification program evaluates building and site accessibility and provides recommendations for improvements. This milestone reflects more than 1,500 hours of collaboration between the Accessibility Institute, Paul Menton Centre and Facilities Management and Planning, reinforcing Carleton's leadership in accessibility.

Women in Engineering and IT

The Faculty of Engineering and Design's [Women in Engineering & Information Technology \(WiE&IT\) program](#) marked its fifth year, continuing to support women in STEM in partnership with 19 industry and government organizations. In 2025, the program contributed to a six per cent increase in women enrolled in engineering and IT programs at both the undergraduate and graduate levels.

New Human Rights Module

Carleton's asynchronous [Human Rights Module](#) on equity, inclusion and anti-oppression was launched for all undergraduate students as an entry point to understanding how human rights are upheld at Carleton. In fall 2025, the module was integrated into 35 courses across all faculties, providing access to more than 5,500 students.

Supporting Indigenous Education

Carleton's Office of the Associate Vice-President, Indigenous Teaching, Learning and Research hosted the three-day Ojigjowewin Legal Symposium, which focused on Indigenous legal orders and identity fraud. Carleton's [Centre for Indigenous Support and Community Engagement hosted a Round Dance](#) where students, faculty, staff and community members gathered on campus for a ceremony rooted in unity, healing and cultural connection. The event created space for celebration, learning and reflection, strengthening Indigenous representation and community at Carleton.

Enhancing Canada Research Chair Equity

In partnership with the Carleton Office for Research Initiatives and Services, the Department of Equity and Inclusive Communities developed an online training module and toolkit for Canada Research Chairs decision-making committees. The toolkit is designed to strengthen inclusive practices by equipping committee members to identify, interrupt and address potential biases, stereotypes and systemic inequities prior to the recruitment process.



Hosted by the Centre for Indigenous Support and Community Engagement on Feb. 21, the Round Dance offered space for celebration, learning and reflection while strengthening Indigenous representation on campus.



Carleton Vice-President (Research, Innovation and International) Rafik Goubbran and President Tetty discussed collaboration with Badr Abdelatty, Egypt's Minister of Foreign Affairs, International Cooperation, and Egyptian Expatriates.

Key Enablers

Partnerships and Anchor Institution

Positioning Carleton as a partner of choice through meaningful local, national and global collaborations

Partnerships

Research Partnerships in Canada

Strategic partnerships are strengthening Carleton's role as a hub for innovation, talent development and global collaboration. Partnerships with organizations such as [March Networks](#) and [Ericsson](#) are advancing generative AI and next-generation 5G technologies while training and supporting Canada's growing tech workforce.

International Research Partnerships

International partnerships and memorandums of understanding with institutions including the University of Cape Town and [University of Zululand](#) in South Africa, the University of Cape Coast in Ghana, the [University of the Arctic](#) and the [South Africa-Canada Universities Network](#), which is anchored at Carleton, are expanding knowledge exchange and research collaboration to address shared global challenges. Carleton is also working to strengthen academic partnerships and expand research collaboration in Egypt. A spring 2026 meeting with several institutions explored [opportunities for collaboration](#) in areas such as AI data science, sustainable infrastructure and health systems.



Top left photo: Carleton's Richard Ernst received the Synergy Awards for Innovation, which celebrates collaborations between partner organizations and colleges or universities. His work exemplifies the important role of academic research in solving industry challenges while contributing to national priorities. **Top right photo:** March Networks CEO Peter Strom; the company is an important partner for Carleton. **Bottom photo:** Carleton formally joined the University of the Arctic at the network's annual assembly in Inari, Finland, last year.

Sustainability Research Collaborations

Carleton's collaborative research partnerships are advancing solutions that support Canada's transition to a sustainable future. Earth sciences researcher [Richard Ernst](#) received the Natural Sciences and Engineering Research Council of Canada Synergy Award for Innovation for leading a long-standing industry partnership advancing critical mineral discovery. Carleton has also joined the international [Sustainability Transitions Research Network](#) and [Canada's Energy Modelling Hub](#), strengthening interdisciplinary research and policy engagement to inform evidence-based energy and climate solutions.

International Learning and Global Engagement

Carleton advanced its international engagement strategy by establishing targeted secondary-school partnerships that create earlier, more predictable pathways to enrolment. Through the International High School Partner Program, the university formalized relationships with GEMS For Life (52 schools across the UAE, Qatar and Egypt) and additional schools in Rwanda and Qatar. These partnerships strengthen Carleton's presence

in priority regions, support sustained applicant pathways and align academic outreach, admissions and transition supports.

Indigenous Language Preservation

Carleton partnered with the First Nation of Na-Cho Nyäk Dun and the Office of the Commissioner of Indigenous Languages on an initiative to [preserve and celebrate Northern Tutchone language and culture](#) using advanced technology. The tools and framework will be released for adaptation by Indigenous communities worldwide.

Anchor Institution

Scarborough Charter Secretariat Lands at Carleton

Carleton welcomed the [Secretariat of the Scarborough Charter on Anti-Black Racism and Black Inclusion in Canadian Higher Education](#) to campus. The secretariat supports a national network of 63 signatory institutions committed to advancing systemic change and strengthening Black inclusion across the post-secondary sector.

Supporting Health Care Advances

Recognizing the critical importance of health care in Ontario, individual donors, alumni and foundations have made strategic contributions to Carleton's nursing program. These investments, which total more than \$800,000, are helping prepare the next generation of nursing professionals. By contributing to experiential learning through technology and equipment, donors are enabling hands-on training so that nursing graduates are practice-ready.

Community Collaboration

Growing Alumni Engagement

Alumni engagement grew by 10 per cent this past fiscal year through coordinated, multi-channel and inclusive outreach. [International engagement](#) expanded through targeted communications and events aligned with presidential travel to the UAE, Qatar, Rwanda and Egypt. Alongside events in Vancouver and Victoria, these regionally focused touchpoints strengthened relationships with alumni and engagement with prospective students, extending Carleton's domestic and global reach.

Annual Throwback Celebrations

Throwback was a [vibrant celebration](#) of Carleton's spirit, welcoming alumni, donors, parents and community members to reconnect through events and activities. Held in October, highlights included the inaugural Pancaker Breakfast, the Butterfly

Show, a parents' breakfast in the library and class reunions. The festivities culminated in the 56th annual Panda Game, one of Canada's most iconic university football rivalries, which drew more than 20,000 fans to TD Place.

Transformational Contribution to Carleton Athletics

Carleton alum Michael Hapke, President and CEO of the Advanced Group of Companies, has made a \$1 million transformational contribution in support of Carleton Athletics. In recognition of this meaningful investment, the university's on-campus ice facility has been renamed the [Advanced Capital Ice House](#) for a 10-year period. Hapke's contribution supports Carleton's commitment to providing high-quality athletic facilities while expanding access to the university's hockey programming for youth and families in Ottawa.

Giving Tuesday

Tuesday, Dec. 2, was another example of successful cross-campus collaboration: 65 active FutureFunder campaigns went live, representing initiatives in experiential learning, research, awards, mental health supports, community action and more. A total of 1,029 gifts were made on Giving Tuesday, totalling \$331,785. This year's results highlighted strong campus participation across diverse initiatives and underscored the importance of integrated fundraising strategies and the generosity of colleagues, alumni and supporters.



Vice-President (Students and Enrolment) Suzanne Blanchard (left), Interim Chief Advancement Officer Corrie Hobin and Advanced Group of Companies CEO and Carleton alum Michael Hapke celebrate his support.



A design competition for the site of the former P9 parking garage invited students to help reimagine an under-utilized area of campus as a flexible and welcoming outdoor space that fosters well-being, curiosity and connection.

Operational Excellence and Sustainability

Driving efficiency, accountability and resilience to sustain Carleton's mission into the future

Promoting Mission Sustainability

In the summer and fall 2025 terms, Carleton participated in an efficiency and accountability review mandated by Ontario's Ministry of Colleges, Universities, Research Excellence and Security to identify efficiencies and best practices in areas such as governance, administrative and student services, academic programming, facilities, procurement and revenue generation opportunities. These changes, in concert with the province's four-year \$6.4 billion investment in the post-secondary sector, announced in winter 2026, will help advance institutional priorities at Carleton and safeguard the university's long-term sustainability.

ITS Prepares for Future

Several changes under way at Information and Technology Services (ITS) this academic year are

focused on managing and evolving the systems that support Carleton's core operations and the academic mission while preparing for future transformation. This included planning the next phases of Carleton's enterprise resource planning (ERP) transformation, modernizing mission-critical infrastructure and systems and strengthening cybersecurity. ITS also reshaped its organization and services to respond to changing needs, with a focus on excellence in the client experience and new capabilities in AI and automation.

Waste Reduction and Zero Waste Progress

Carleton advanced its zero-waste goals in 2025, achieving a 97 per cent waste diversion rate when construction materials are included and increasing the overall campus diversion rate. Two certified zero-waste facilities now divert more than 90 per cent of waste from landfills. New initiatives include a Reuse Hub in Nideyinàn, expanded four-stream sorting stations and AI food waste scanners in dining operations to better understand and reduce consumer-level food waste.

New Retail Venues on Campus

Two new retail investments have enhanced culinary and shopping options at Carleton. [Riverbank Social](#) opened in Richcraft Hall in September 2025, introducing a full-service dining venue with river views and flexible meeting space. [The Campus Store](#) reopened in summer 2025 following a renovation and transition to internal operations, strengthening alignment with university values, improving affordability and service, and enabling closer collaboration with academic and athletic partners. The store covered both operating and start-up costs in its first year.

P9 Site Revitalization

With the P9 parking garage site now vacant, Facilities, Management and Planning launched the [P9 Greenspace Design Competition](#) in January 2025, inviting students to propose an accessible, sustainable and community-focused outdoor space, with work to commence in spring/summer 2026. Guided by the Campus Master Plan Update and Sustainability Strategic Plan, the demolition and site reinstatement process, between August 2024 and August 2025, eliminated the need to maintain a deteriorating asset and ensured compliant waste disposal.



The new Riverbank Social restaurant on the ground floor of Richcraft Hall overlooks the Rideau River and provides another dining option for members of the campus community.



Board of Governors

The Board of Governors oversees administrative and financial operations at Carleton. As the corporate body of the university, the Board consists of volunteers who are equipped with various expert backgrounds and a unique understanding of higher education and its role as a force for good. The Board plays an integral role in long-term planning, including university budgets, capital projects and initiatives that shape the future of Carleton.



Chair Beth Creary.

Beth Creary

Chair
Constituency: Community-at-Large
Senior Vice-President, Legal and Compliance (retired), Ligado Networks

Christina Tessier

Vice-Chair
Constituency: Community-at-Large
President and CEO, Ingenium

Wisdom Tetley

President and Vice-Chancellor (ex officio)

Julie Armstrong

Constituency: Undergraduate Student

Howard Babb

Constituency: Community-at-Large
Project Director, T3 Facilities Management

Allan Buri

Constituency: Undergraduate Student

Jennifer Camelon

Constituency: Community-at-Large
Chief Financial Officer and Vice-President, Corporate Services, Canadian Blood Services

Julie Carr

Constituency: Community-at-Large
Vice-President, Finance (retired), BioTalent Canada

Philip Cartwright

Constituency: Community-at-Large
Senior Vice President, Global Public Affairs

John Casola

Constituency: Community-at-Large
Chief Investment Officer (retired), Canada Infrastructure Bank

Adrian Chan

Constituency: Faculty

Jackie Choquette

Constituency: Community-at-Large
Head of Government Affairs Canada, 3M

Jim Devoe

Constituency: Community-at-Large
Chief Executive Officer, Congress of Aboriginal Peoples

Pamela Fralick

Constituency: Alumni

Kevin Graham

Constituency: Faculty-Senate

Josh Greenberg

Constituency: Faculty-Senate

Linda Grussani

Constituency: Community-at-Large

Al Hamdani

Constituency: Community-at-Large
Executive Vice-President and Chief Business Officer (retired), Canada Development Investment Corporation

Nathalie Laporte

Constituency: Community-at-Large
Executive Director, CAUBO

Mat Main

Constituency: Alumni

Gina Malaba

Constituency: Graduate Student

Jonathan Malloy

Constituency: Faculty

Dudley Maseko

Constituency: Community-at-Large
Counsel, Sodexo

Susan Mingie

Constituency: Community-at-Large
Partner (retired), Deloitte LLP

Georgette Morris

Constituency: Graduate Student

Nikita (Nik) Nanos

Chancellor (ex officio)

John Nelson

Constituency: Administrative Staff

Lisa Samson

Constituency: Community-at-Large
Managing Principal, StrategyCorp

Melissa Shea

Constituency: Community-at-Large
Architect and Senior Associate

James Simpson

Constituency: Administrative Staff

Brett Tackaberry

Constituency: Community-at-Large
Principal Architect for the Public Sector, Google Cloud

Ann Tremblay

Constituency: Community-at-Large
Project Director, Project Management and Delivery, Science and Parliamentary Infrastructure (retired), Public Services and Procurement Canada

Senate

Senate is the university's most senior academic body. Representing the Carleton community, Senate is comprised of more than 80 members, including faculty, students, alumni, senior administration and representatives from the Board of Governors. Senate makes decisions of significant importance to students and faculty, including awarding degrees, approving scholarships, new programs and revised curriculum, and establishing academic regulations.

Ex Officio Members

Wisdom Tettey

President, Vice-Chancellor and Chair of Senate

Richard Dansereau

Clerk of Senate

Suzanne Blanchard

Vice-President (Students and Enrolment) and University Registrar

Rafik Goubran

Vice-President (Research, Innovation and International)

L. Pauline Rankin

Provost and Vice-President (Academic)

Duane McNair

Vice-President (People, Finance and Operations)

David Hornsby

Vice-Provost (Academic and Global Learning)

Maria DeRosa

Dean, Faculty of Science

Ronald Miller

Interim Dean, Faculty of Engineering and Design

Anne Bowker

Dean, Faculty of Arts and Social Sciences

Brenda O'Neill

Dean, Faculty of Public and Global Affairs (to Dec. 31, 2025)

Mary Francoli

Interim Dean, Faculty of Public and Global Affairs (from Jan. 1, 2026)

Howard Nemiroff

Dean, Sprott School of Business

Amber Butler

University Librarian

Chantal Trudel

Director, School of Industrial Design

Jean-Pierre Corriveau

Director, School of Computer Science

Anne Bordeleau

Director, Azrieli School of Architecture and Urbanism

Ali Arya

Director, School of Information Technology

Alison Kocsis

CASG President, term ends Apr. 30, 2026

Sean Joe-Ezigbo

CUSA President, term ends Apr. 30, 2026

Zeina Al Azzar

GSA President (to Mar. 1, 2026)

Hadi Hefzy

GSA President (Mar. 1 to Apr. 30, 2026)

Temuulen (Elen) Turbat

GSA VP Academic, term ends Apr. 30, 2026

Board of Governors Representatives

Beth Creary

(to Dec. 31, 2025)

Nathalie Laporte

(Jan. 1 to June 30, 2026)

Brett Tackaberry

Special Appointments

Kim Hellemans

COU Academic Colleague (July 1 to Dec. 31, 2025)

Paul Wilson

COU Academic Colleague (Jan. 1 to June 30, 2026)

Trevor Lewis

Alumni Representative

Elected Faculty Senators Terms End June 30, 2026

Janine Debanné

Engineering and Design/Architecture

Shane Hawkins

Arts and Social Sciences

Beth MacLeod

Arts and Social Sciences (Secretary of the Faculty Board)

Laura Madokoro

Arts and Social Sciences

Jody Mason

Arts and Social Sciences

David Mendeloff

Public and Global Affairs (Secretary of the Faculty Board)

Gabriel Wainer

Engineering and Design

Paul Williams

Arts and Social Sciences

Terms End June 30, 2027

James Brunet

Engineering and Design/Information Technology

Tonya Davidson

Arts and Social Sciences

Emily Gray

Sprott School of Business

Josh Greenberg

Public and Global Affairs

Guy Lacroix

Arts and Social Sciences

Gabriel Maracle

Public and Global Affairs

Azar Masoumi

Arts and Social Sciences

Maya Papineau

Public and Global Affairs

Megan Rivers-Moore

Arts and Social Sciences

Shazia Sadaf

Arts and Social Sciences

Alexis Shotwell

Arts and Social Sciences

Rania Tfaily

Arts and Social Sciences

Simon Viel

Science

Terms End June 30, 2028

AbdelRahman Abdou

Science/Computer Science

Menna Agha

Engineering and Design/Architecture

David Amundsen

Science (Secretary of the Faculty Board)

Jeni Armstrong

Public and Global Affairs

Francois Brouard

Sprott School of Business (Secretary of the Faculty Board)

Inna Bumagin

Science

Sean Burges

Public and Global Affairs

Jennifer Drake

Engineering and Design (Secretary of the Faculty Board)

Ahmed El Roby
Science/Computer Science

Mostafa El Sayed
Engineering and Design

Kevin Graham
Science

Achim Hurrelmann
Public and Global Affairs

Juan Carlos Jimenez
Engineering and Design/
Industrial Design

Irena Knezevic
Public and Global Affairs

Martha Mullally
Science

Rebecca Renfroe
Sprott School of Business

Cristina Ruiz Martin
Engineering and Design

Niall Tate
Engineering and Design

Winnie Ye
Engineering and Design

**Elected Contract
Instructors**
Morgan Rooney
Arts and Social Sciences
(term ends Sept. 30, 2026)

Mustafa Bahrán
Science (term ends
Sept. 30, 2027)

Elected Student Senators
**Graduate Students – Terms End
June 30, 2026**

Kishan Patel
Engineering and Design

Mahnaz Talebi Dastenaee
Arts and Social Sciences

**Mohammed Vatankhah
Mohammadabadi**
Engineering and Design

**Undergraduate Students –
Terms End June 30, 2026**

Isabelle Alma
Public and Global Affairs

Nathan Bruni
Engineering and Design/
Information Technology

Stella Duncan
Public and Global Affairs

Nolan Giroux-Laplane
Sprott School of Business

Nir Hagigi
Public and Global Affairs

Erin Harlan
Arts and Social Sciences

Xavier Haziza
Engineering and Design

Gabrielle Lachance
Science

Kuma Nyediin Buoy
Arts and Social Sciences

Emma Peirce
Arts and Social Sciences



Carleton University Annual Report 2026

