CARLETON UNIVERSITY

Minutes of the 228th Meeting
of the
BOARD OF GOVERNORS

Time: Tuesday, June 29, 1971, at 4:30 p.m.
Place: Faculty Lounge, 20th floor, Arts I Tower.

PRESENT:
Mr. D. A. Golden, Chairman, Mr. J. C. Clarke, Dr. A. D. Dunton,
Mr. C. Edwards, Mr. C. F. Elderkin, Professor M. C. Frumhartz,
Dr. G. E. Maynard, Mr. T. R. Montgomery, Mr. R. J. Neill,
Dean H. H. J. Nesbitt, Professor E. M. Oppenheimer, Dr. S. Ostry,
Dr. W. G. Schneider, Mr. H. Soloway, Mr. W. Teron, Mr. F. K. Venables.
Also present: Mr. A. B. Larose, Mr. J. K. Kettles, Dr. G. R. Love,
Mr. J. E. Whenham, Mr. M. Roberts, and Mr. D. C. McEwen, Secretary.

HONOURS TO MEMBERS:
The Chairman, on behalf of the Board, extended congratulations to
Dr. S. Ostry on her receipt of a Doctor of Laws from York University,
and on the recent announcement by the Minister of University Affairs
of Dr. Ostry's appointment to the Committee on University Affairs.

MEETING DATES:
It was agreed that the following schedule for meetings of the
Board of Governors for the next academic year be adopted:

Monday, September 20, 1971
Tuesday, October 26, 1971
Wednesday, November 24, 1971
Thursday, December 16, 1971
Monday, January 31, 1972
Tuesday, February 29, 1972
Wednesday, March 29, 1972
Thursday, April 27, 1972
Monday, May 29, 1972
Tuesday, June 27, 1972.

MINUTES:
The minutes of the previous (227th) meeting were circulated to
members of the Board prior to the meeting. It was moved by
Dean Nesbitt, seconded by Dr. Schneider, that the minutes be
approved as distributed. Carried.

NOMINATING COMMITTEE:
It was agreed that the following be appointed to the Nominating
Committee of the Board: Mr. Pearson, Dr. Dunton, Mr. Golden,
Dean Nesbitt, Mr. Watt, Dr. Schneider, and Mr. Gibson.
Mr. Whynham made a report on the on-going negotiations with the International Union of Operating Engineers and the Canadian Guards Association. It was reported that a settlement had been reached with the Operating Engineers.

It was agreed, upon recommendation of the President, that the academic appointments, leaves, etc., contained in Confidential Appendix A be approved.

The minutes of the 67th meeting of the Finance Committee were circulated to members of the Board prior to the meeting and are attached to the original of the minutes. It was agreed that the report, as circulated, be approved. It was further agreed that the list of individual salaries for the classified staff, reported to the Finance Committee and contained in the original of their minutes, be approved as reported.

It was agreed that Mr. Arthur Knowles and Mr. James Gilmour be appointed as technical consultants for the Media Resource Centre.

It was agreed that the firm of William S. Burnside and Company be appointed as construction management consultants for the University for a period of one year. The terms and conditions of this agreement are contained in Confidential Appendix B which is attached.

It was agreed that the membership of the Insurance Committee for the year 1971-72 be as follows:

- Mr. John D. Kirby
- Mr. George Perley
- Mr. John Roberts
- Mr. Robert J. Gill
- Mr. John A. Doty

The staff changes as recommended by the Bursar were circulated to the Board prior to the meeting. It was agreed that these staff changes as contained in Confidential Appendix C be approved as presented.

The report of the Campaign Committee was circulated prior to the meeting. It was agreed that the recommendations of the Campaign Committee as contained in Confidential Appendix D be approved.

The President reported that the facilities at the University had been well used in the May-June period with a number of conferences at the University. He reported that he was able to attend some of the functions of the Royal Society and the Canadian Association of Physicists and that he had received extremely favourable reports.
CONFERENCES (CONTINUED):

from the delegates about the facilities and the services provided by the University for their meetings. He noted that these expressions of approval were somewhat of an interesting contrast to the sometimes-expressed criticism of the more permanent members of the University community about the same services and facilities.

ADMISSIONS:

The President reported to the Board that there had been a large number of early applicants in the system this year and that there were many more applications from persons applying to a number of universities. He indicated that as a result of this the University had made a higher percentage of offers for early admission to the University but that confirmation of these early admission offers was running just about at the level that the University had predicted.

INTERNATIONAL CONFERENCE:

The President reported that he had attended an International Conference on University Costs. He reported that the delegates at the conference from all parts of the world were running into similar types of problems in trying to come to grips with the cost of higher education, its rate of growth and its relationship to its demand on the public purse. He indicated that a number of countries, particularly Germany and France, had plans for significant increases in the capacity of the university system in their countries and that, while all were concerned about the rising costs of university education, the forces of need for additional places were still very much in evidence in all jurisdictions.

ENROLLMENT PROJECTIONS - NEXT YEAR:

In reply to questions, the President reported that the expected full-time enrolment for the University for next year was to be just under 9,300 and that it was expected that the freshman class would total 3,040. He noted that this would be a 16% increase over last year's size. This first year projection had been increased following representations from the Department of University Affairs that there would be an extra demand for places because of changed entrance requirements for teachers' colleges.

SITE - ART GALLERY/BOOKSTORE:

A document about this item from the Building Committee was circulated to members of the Board prior to the meeting and is attached to the original of the minutes.

Mr. Teron, Chairman of the Building Committee, led the discussion of the report and outlined the factors and the steps taken in the development of the recommendation presented to the Board. Certain members expressed objections to the selection of this site and indicated that they were not satisfied (a) that this facility could be provided on the site proposed at less or equal cost to other locations; (b) that an adequate examination of other alternatives had been made; and (c) that there was a great concern amongst the University community over possible changes to the Quadrangle's landscaping and the effect of the dislocation which would take place during construction.
Dr. Love outlined several arguments which had been considered in the selection of the site. He pointed out to the Board that one of the significant factors which had influenced the decision was based on the improvement of the Quadrangle tunnel area by such construction which would have the effect of creating a much more pleasant environment in a space which is heavily used by the students of the University during the eight months of the academic year. He suggested to the Board that when the original landscaping of the Quadrangle had been completed many at the University had been extremely critical of the design and, while the area had achieved acceptance, over the years, by many in the University community, it was still possible by changes to its design to make it a much more functional and aesthetically pleasing area, and that this proposal provided the opportunity to achieve that end. He noted that various options had been explored, and that locating the facilities proposed in the present Paterson Hall, MacOdrum Library, and Southam Hall had been examined. He indicated that those options had been rejected for two reasons: (a) because the functional requirements of the Art Gallery would not easily fit into any of the areas examined, particularly since one of the requirements for the Art Gallery is that it have no windows (and, thus, would affect the exterior appearance of the buildings); and (b) because the formula allowance for capital construction had changed and renovations now could only be done at the expense of new space and to put it into an existing facility became a more expensive proposition than creating new space when gauged within the provincial formula system. He also explained that to choose a different location for these facilities created certain disadvantages. One of these disadvantages was that almost all of the area within Academic A had been assigned to other users and that to place these facilities in another location would have to be done at the expense of other users. He explained that if it were done by locating them temporarily in other new space the expense factor of renovations then came into play, thus reducing the amount of new space that could be generated by the formula, and with land capacity being at a minimum, location in temporary space was only deferring the problem.

In conclusion, he noted that the requirements of the Bookstore and Art Gallery were for 30,000 net assignable square feet of one-storey space. This land coverage was one of the largest site requirements for future buildings within the Academic A precinct and to take advantage of the underground site for such a purpose was highly desirable, given the demands for land within that precinct.

The Chairman noted that the Building Committee had had a very detailed discussion of the proposition. He also noted that once concept sketches had been completed and further details (regarding costs and the design of the landscaping) had been obtained, the matter would come back again to the Board so that the Board would have a further opportunity to review the matter before a final decision was undertaken.

It was agreed on division that planning of these facilities should proceed to the submission of UACP-1, subject to the approval of the space requirements for the Bookstore facility, and it was further agreed that, upon satisfactory receipt of UACP-2, planning should proceed to the preparation of concept sketches.
A working paper about this matter was circulated to the members of the Board prior to the meeting and is attached as Appendix A. Mr. Teton, Chairman of the Building Committee, led the discussion of the report. He explained that the Technical Committee had met twice with members of the staff for detailed discussions about these fee arrangements and that the discussions related, in part, to the decision concerning the appointment of the construction management consultant firm. He explained that the fee arrangements under the new system were comparable in total to the cost for corresponding services under the traditional system and that, based on this information, the Technical Committee had advised the staff to continue its negotiations for the new system, with the arrangements as presented as the outside guidelines for their negotiations. He noted that the Technical Committee had found the device of dealing with specific problems a useful vehicle for determining its terms of reference and he felt it would be useful to continue with this system as the University moved into the implementation of the changes proposed in its management of planning, design, and construction of physical facilities.

It was agreed that the report as presented be approved.

The report of information from the Building Committee was circulated to members of the Board prior to the meeting and is attached as Appendix B. It was agreed that the report as presented be received.

It was moved by Mr. Elderkin, seconded by Dr. Dunton, and carried, that By-Law #10 be altered by substituting for its present wording the following:

"Beginning July 1, 1971, the fiscal year of Carleton University shall begin on the first day of July and shall terminate on the 30th day of April 1972 and thereafter the fiscal year of Carleton University shall begin on the first day of May in each calendar year."

Regular Operating Grant Instalment Payment.

It was reported that the University has received three cheques, each in the amount of $835,000, from the Province of Ontario representing provincial government support of operating expenditures in 1970-71. These cheques are the twenty-first, twenty-second, and twenty-third of twenty-four instalments.

Hydro Metric Station.

It was reported that University signing officers, on behalf of the University, signed a copy of a Lease and Easement Agreement between the Department of Fisheries and Forestrues and the University for
the Hydro Metric Station located on the University's property at the Rideau River. Approval was given at the 219th meeting of the Board on June 24, 1969, to the Department of Energy, Mines, and Resources to locate and construct a gauging station on the campus. The fee payable by the federal government to the University annually is $100.

SPECIAL APPOINTMENTS TO SENATE:

It was agreed that Mr. G. Briggs, University Librarian, be appointed to the Senate as a special appointee for a term from July 1, 1971, to March 1, 1974.

APPOINTMENT TO THE STAFF WELFARE COMMITTEE:

It was agreed, upon request of the Senate, that Professor C. J. Maule be appointed to the Staff Welfare Committee.

TERMINATION:

The meeting terminated at 6:00 p.m.

Mr. D. A. Golden, Chairman.

Mr. D. C. McKown, Secretary.