

Senate Annual Report

July 2024 - June 2025



Carleton
University



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24/25 SENATE YEAR IN REVIEW

Carleton University Senate: Year in Review

The 2024–25 academic year marked a period of significant progress and transformation at Carleton University, set against a backdrop of continued change across the post-secondary education sector.

A major milestone was the appointment of Dr. Wisdom Tettey as Carleton's new President and Vice-Chancellor, who also assumed the role of Chair of Senate in January 2025. His leadership coincided with several key developments in academic governance and institutional planning.

Key Highlights:

- **Convocation and Academic Calendar Reforms:** Senate approved important updates to the structure and timing of convocation ceremonies and academic scheduling.
- **Program Changes:** Several academic programs were either approved or discontinued, reflecting Carleton's commitment to academic renewal and responsiveness to student and societal needs.
- **Financial Updates:** Senate received regular updates on the university's financial position, ensuring transparency and strategic alignment.
- **Chancellor Search Committee:** Senate facilitated the nomination and election of faculty and student representatives to serve on the Chancellor Search Committee, supporting the university's leadership transition process.

Academic Achievements:

- **6,752 Graduates Approved:**
 - Fall 2024: 653 undergraduate, 600 graduate
 - Winter 2025: 794 undergraduate, 575 graduate
 - Spring 2025: 3,352 undergraduate, 778 graduate
- **Academic Distinctions:**
 - 249 medals and prizes awarded
 - 3 Honorary degrees
- **Curriculum Development:**
 - 2 new academic programs introduced
 - 18 new minors, concentrations, streams, and specializations
 - 7 program deletions
- **Quality Assurance:**
 - 4 cyclical programs reviews completed

ABOUT SENATE

Role of Senate at Carleton University

The Senate is Carleton University's highest academic governing body and serves as the principal authority on all academic matters. It plays a pivotal role in shaping the university's academic vision, policies, and priorities, directly influencing the experiences of both students and faculty.

Core Responsibilities of Senate:

- Conferring degrees and academic distinctions to graduating students;
- Approving recipients of medals, prizes, and scholarships;
- Endorsing new academic programs and overseeing revisions to existing curricula;
- Establishing and updating academic regulations, including those related to student performance, progression, and conduct.

Beyond its regular duties, the Senate provides strategic oversight and guidance on major institutional initiatives and academic policies. Senators help ensure that all decisions align with Carleton's academic mission and support the university's long-term goals for excellence in teaching, research, and student success.

24/25 SENATE MEMBERSHIP

The Senate is composed of 82 members who represent the diverse voices of the Carleton community. Its voting membership includes:

- **41 faculty members**
- **2 contract instructors**
- **10 elected undergraduate students**
- **3 graduate student representatives**
- **21 ex officio members** (*including senior academic and administrative leaders*)
- **2 members of the Board of Governors**
- **1 Academic Colleague** (*representing Carleton at the Council of Ontario Universities*)
- **1 Alumni Representative**
- **1 Clerk of Senate**

Ex Officio Members

- Wisdom Tettey, President, Vice-Chancellor & Chair of Senate (January 1, 2025)
- Jerry Tomberlin, Interim President, Vice-Chancellor & Chair of Senate (July 1, 2024-December 31, 2024)
- Elinor Sloan, Clerk of Senate
- Suzanne Blanchard, Vice-President (Students & Enrolment) & University Registrar
- Rafik Goubran, Vice-President (Research & International)
- L. Pauline Rankin, Provost & Vice-President (Academic)
- Duane McNair, Vice-President (Finance & Administration) (December 2, 2024)
- Angela Marcotte, Interim Vice-President (Finance & Administration) (Sept 1 - Dec 1, 2024)
- Lorraine Dyke, Vice-President (Finance & Administration) (July 1 - August 31, 2024)
- David Hornsby, Vice-Provost & Associate Vice-President (Academic)
- Maria DeRosa, Dean, Faculty of Science
- Larry Kostiuik, Dean, Faculty of Engineering & Design
- Anne Bowker, Dean, Faculty of Arts & Social Sciences
- Brenda O'Neill, Dean, Faculty of Public and Global Affairs
- Howard Nemiroff, Interim Dean, Sprott School of Business
- Amber Butler, University Librarian
- Chantal Trudel, Director, School of Industrial Design
- Michel Barbeau, Director, School of Computer Science
- Anne Bordeleau, Director, Azrieli School of Architecture & Urbanism
- Rob Teather, Director, School of Information Technology
- Allan Buri, CASG President, term ended April 30, 2025.
- Alison Kocsis, CASG President, May 1, 2025
- Sarah El Fitori, CUSA President, term ended April 30, 2025
- Sean Joe-Ezigbo, CUSA President, May 1, 2025
- Jayesh Kundu, GSA President, term ended April 30, 2025.

- Zeina Al Attar, GSA President, May 1, 2025
- Mahsa Abarghouei, GSA VP Academic, term ended April 30, 2025
- Temuulen (Elen) Turbat, GSA VP Academic, May 1, 2025

Board of Governors Representatives

- Nathalie Laporte
- Dudley Maseko

Special Appointments

- Margaret Haines, Alumni Representative
- Kim Hellemans, COU Academic Colleague

Elected Faculty Senators

Terms end June 30, 2025

- Jeni Armstrong, Public and Global Affairs
- Sean Burges, Public and Global Affairs
- Matthew Pearson, Public and Global Affairs
- François Brouard, Sprott School of Business (Secretary of the Faculty Board)
- Rebecca Renfroe, Sprott School of Business
- Root Gorelick, Science
- Kevin Graham, Science
- Douglas Howe, Science/Computer Science
- Julia Wallace, Science (Secretary of the Faculty Board)
- Christopher Smelser, Engineering and Design
- Edward Cyr, Engineering and Design
- Christian Viau, Engineering and Design
- Lynn Marshall, Engineering and Design

Terms end June 30, 2026

- Jean-Pierre Corriveau, Science / Computer Science
- Shane Hawkins, Arts and Social Sciences
- Beth MacLeod, Arts and Social Sciences (Secretary of the Faculty Board)
- Laura Madokoro, Arts and Social Sciences

- Jody Mason, Arts and Social Sciences
- David Mendeloff, Public and Global Affairs (Secretary of the Faculty Board)
- Yuu Ono, Engineering and Design (Secretary of the Faculty Board)
- Gabriel Wainer, Engineering and Design
- Paul Williams, Arts & Social Sciences

Terms end June 30, 2027

- James Brunet, Engineering and Design / Information Technology
- Tonya Davidson, Arts and Social Sciences
- Janine Debanne, Engineering and Design / Architecture
- Emily Gray, Sprott School of Business
- Josh Greenberg, Public and Global Affairs
- Tim Haats, Engineering and Design / Industrial Design
- Guy Lacroix, Arts and Social Sciences
- Gabriel Maracle, Public and Global Affairs
- Azar Masoumi, Arts and Social Sciences
- Maya Papineau, Public and Global Affairs
- Megan Rivers-Moore, Arts and Social Sciences
- Shazia Sadaf, Arts and Social Sciences
- Ozayr Saloojee, Engineering and Design / Architecture
- Alexis Shotwell, Arts and Social Sciences
- Rania Tfaily, Arts and Social Sciences
- Simon Viel, Science

Elected Contract Instructors

- Morgan Rooney, Arts and Social Sciences (term ends September 30, 2026)
- Mustafa Bahran, Science (term ends September 30, 2027)

Elected Student Senators

Graduate Students - Terms end June 30, 2025

- Bronwyn Heerspink – Global and Public Affairs
- Jessica Lynch – Arts and Social Sciences

Undergraduate Students - Terms end June 30, 2025

- Jacky Chan, Public and Global Affairs
- Lacia Grant, Arts and Social Sciences
- Nir Hagigi, Public and Global Affairs
- Xavier Haziza, Engineering and Design
- Peter Kouzovnikov, Sprott School of Business
- Alexandria MacDonald, Engineering and Design
- Samantha Monastero, Arts and Social Sciences
- Maryam Nadeem, Science
- Ashley Paiva, Arts and Social Sciences
- Rhea Treasure, Public and Global Affairs

NOMINATIONS & ELECTIONS

The Senate Office is responsible for administering the membership and operations of the Senate and the support of its associated committees. This includes overseeing the nomination and election processes for academic staff and student representatives on various Advisory Committees.

In the reporting period, the Senate Office:

- Supported the nomination and election process for student and faculty positions on the Chancellor Search Committee
- Led the nomination and election process for student and faculty positions on Senate for terms beginning July 1, 2025.
- Supported the nomination and election process for Senate Representative to the Board of Governors for the 2025–26 academic year (April 2025).

The following elections were conducted during the reporting period:

- November 12-13, 2024: Election for Student Position on the Chancellor Search Committee
- March 11-12, 2025: Election to Senate of faculty representatives from the Faculty of Engineering and Design for terms beginning July 1, 2025
- April 15–16, 2025: Election of the Senate Representative to the Board of Governors for the 2025–26 academic year
- March 11-12, 2025: Election to Senate of faculty representatives from Faculty of Public and Global Affairs (FPGA) for terms beginning July 1, 2025

New Senate Committee Members

From September 2024 to March 2025, the Senate ratified 11 new committee members, with service commencing immediately upon ratification.

In April 2025, an additional 19 committee members were ratified for terms beginning July 1, 2025.

Each Call for Nominations was supported by a targeted strategic communications plan to maximize outreach and engagement:

- The University Secretariat collaborated with the Office of the Provost and utilized the Carleton Top 5 newsletter to reach faculty members.
- For student engagement, the Secretariat partnered with the Office of the Vice President (Students and Enrolment) and with Graduate Studies to run weekly promotions in the State of the Raven and The Graduate.
- Broad-based email campaigns were distributed to both faculty and student communities.

24/25 SENATE MEETINGS

Senate Orientation Session - September 2024

An orientation session for 20 incoming Senators was held on September 13, 2024, in Pigiavik Room 617. The session was co-facilitated by Professor Elinor Sloan, Clerk of Senate, and Kathy McKinley, Assistant University Secretary (Senate).

The session provided an overview of the Senate's governance structure, outlined the roles and responsibilities of Senators, and reviewed commonly used motions and procedural practices. For those unable to attend, orientation materials were distributed electronically. Furthermore, individualized orientation sessions—conducted in person or via Zoom—were provided to 14 Senators who joined after the September session and were unable to attend the initial orientation.

The Secretariat also introduced extended governance support by adding regular Senate Office Hours.

24/25 Senate Meeting Format and Operations

At the outset of the academic year, Senate meetings were conducted in person, with a hybrid attendance option available via Zoom videoconferencing for those unable to attend.

A decision was made to transition all subsequent meetings to a fully in-person format in January 2025. This change was implemented to eliminate recurring technical disruptions, enhance the quality of deliberations, and foster a more collegial and engaged environment among Senators.

In support of accessibility and inclusivity, the Secretariat also arranged for American Sign Language (ASL) interpreters to accommodate the needs of Senators requiring interpretation services.

The Senate convened for eight scheduled meetings during the academic year:

- 2024: September 27, October 18, November 29
- 2025: January 31, February 28, March 28, April 25, June 6

Senate Standing Committee

Throughout the Fall 2024 and Winter 2025 semesters, Senate's 13 Standing Committees convened regularly to carry out their respective mandates. While some committees resumed in-person meetings, others continued to operate in virtual or hybrid formats, depending on their specific needs and preferences.

The Assistant University Secretary (Senate) provided direct administrative support to the following five Standing committees:

- Senate Executive Committee
- Senate Academic Governance Committee
- Senate Honorary Degrees Committee
- Senate Medals & Prizes Committee
- Senate Review Committee

This support included the development of an annual work plan in collaboration with each committee Chair, scheduling and coordinating meetings, preparing and distributing meeting materials, recording and maintaining official minutes, and managing committee records. Additional responsibilities include tracking committee membership, facilitating orientation and succession planning, and offering governance support as required.

Clerk of Senate

In a closed session on November 29, 2024, Senators voted in favor of a motion to approve Professor Richard Dansereau from the Faculty of Engineering and Design as Clerk of Senate for a 3-year term starting July 1, 2025.

The Clerk of Senate serves as the Chief Electoral Officer of Senate, manages the membership of Senate committees, and serves on the following Senate Standing Committees:

- Senate Academic Governance Committee (Chair)
- Senate Committee on Medals & Prizes (Chair)
- Senate Executive Committee (ex officio member)
- Senate Honorary Degrees Committee (ex officio member)
- Senate Committee on Curriculum, Admissions and Studies Policy (ex officio member)

The Clerk also conducts, upon request, Procedural Reviews of decisions made by Senate appeals committees. The Procedural Review is restricted to confirmation that proper procedures were followed and that any issues of bias were properly addressed.

GOVERNANCE AND POLICIES

Creation of An Ad Hoc Committee on the Academic Integrity Policy

In September 2024, Senate approved a motion from the Senate Academic Governance Committee to establish an Ad Hoc Committee on the Academic Integrity Policy. The committee was tasked with conducting a comprehensive review of the existing policy and submitting its recommendations to Senate.

This review was initiated in response to two key developments:

- The restructuring of the Faculty of Graduate and Postdoctoral Affairs to the Office of Graduate Studies, which necessitated updates to policy alignment.
- Growing concerns about the influence of Artificial Intelligence on academic integrity, particularly in the context of assessment and authorship.

The review also provided an opportunity to:

- Strengthen coordination across faculties on academic integrity practices; and
- Integrate lessons learned during the COVID-19 pandemic, particularly around remote learning and assessment.

Creation of an Ad Hoc Committee on Petitions and Appeals

Upon recommendation from the Senate Academic Governance Committee, Senate established an Ad Hoc Committee on Petitions and Appeals in September 2024 to lead the development of a new Senate Policy on Petitions and Appeals. The committee was mandated to draft a policy that would clarify procedures and ensure consistency across the university, with a final report expected in 2025.

This initiative was prompted by the restructuring of the Faculty of Graduate and Postdoctoral Affairs, which introduced changes to graduate academic governance and highlighted the need for a more unified and transparent approach to petitions and appeals. The policy aims to provide clear guidance for students and appeal bodies alike.

To support coordination across related policy areas, the Chair of the Ad Hoc Committee on the Academic Integrity Policy was appointed to serve on this committee as well.

Draft Human Rights Policy Presented to Senate

In November 2024, a draft of Carleton University's new Human Rights Policy was presented to Senate for feedback. The policy was designed to strengthen the university's ability to prevent and respond to discrimination and harassment, while aligning with provincial directives and institutional values.

The review process was conducted under a compressed timeline, in accordance with the Ontario Ministry of Colleges and Universities' "Minister's Anti-Racism/Anti-Hate Directives," with completion scheduled for January 31, 2025.

The policy aimed to foster a campus environment grounded in mutual respect, equity, and inclusion, while ensuring that resolution processes are accessible, transparent, and supportive.

Members of the Carleton community were invited to review the proposed Human Rights Policy and Procedures and submit feedback by December 13, 2024.

Senate Approved Suspension of Fall Convocation

In January 2025, Senate approved a shift to a single annual Convocation ceremony, to be held each Spring (June). As a result, Fall Convocation was officially suspended beginning Fall 2025, and will remain suspended until further notice.

This decision followed a comprehensive review of convocation practices at other post-secondary institutions and was informed by ongoing budgetary constraints. The move aimed to streamline operations while maintaining the quality and significance of the graduation experience.

Senate will continue to approve graduations three times per year – in Fall, Winter and Spring. Students graduating in the Winter term will continue to be invited to Spring Convocation in the same calendar year. Students graduating in the Fall term will be invited to participate in the Spring Convocation the following June.

Senate Approved Revised Co-operative Education Option Policy

In February 2025, Senate approved a revised Co-operative Education Option Policy, following a recommendation from the Senate Quality Assurance and Planning Committee (SQAPC). The updated policy aimed to improve coordination and planning between academic units and the Co-operative Education Office.

Key Policy Changes:

- **Advance Notification Requirement:** Academic departments, units, and schools were required to notify the Co-operative Education Office in writing at least 15 months prior to the intended launch of any new or modified co-op option.
- **Institutional Support:** The Office of the Vice-Provost and Associate Vice-President (Academic) was designated to support faculties in navigating the necessary steps of Carleton's Institutional Quality Assurance Process (IQAP).

These revisions are intended to streamline the implementation of co-op options and ensure alignment with institutional quality standards.

Senate Approved Disestablishment of the Senate Library Committee

Senate approved the disestablishment of the Senate Library Committee in February 2025, following a recommendation from the Senate Academic Governance Committee (SAGC). This decision was part of a broader effort to streamline Senate's committee structure and enhance the efficiency of academic governance.

As a result of this change, the Terms of Reference for the Senate Review Committee were amended to include responsibility for conducting an annual review of the University Library Report prior to its presentation to Senate.

This adjustment ensured continued oversight of library matters while consolidating responsibilities within existing governance structures.

Revised Faculty Board Constitutions

In 2024–25, all disciplinary Faculties at Carleton University were advised to revise their Faculty Board Constitutions in response to a Senate motion passed on June 2, 2023, and the subsequent restructuring of the Faculty of Graduate and Postdoctoral Affairs (FGPA).

As of the end of the academic year, the following Faculty Boards had completed and submitted revised constitutions:

- Faculty of Public & Global Affairs
- Faculty of Science
- School of Computer Science
- Sprott School of Business

To ensure consistency and alignment with university governance standards, each Faculty used a constitution template provided by the University Secretariat. Additional revised Constitutions are expected in 2025-26.

Senate Approved Revisions to the Medals Policy

During the 2024–25 academic year, Senate approved significant updates to the Senate Medals Policy to align with structural changes within the Faculty of Graduate and Postdoctoral Affairs and the suspension of Fall Convocation.

Key Changes Included:

- Introduction of a New Master's-Level Senate Medal:
 - *A new medal was established specifically for research projects, creating a clearer distinction between research essays/projects and theses to ensure fairer evaluation and competition.*

- Revised Evaluation Criteria for Graduate Medals:
 - *GPA was reclassified from a primary to a secondary evaluation criterion, placing greater emphasis on the overall quality and impact of academic work.*
 - *The definition of research output was broadened to include not only publications but also conference presentations, public engagement activities, and other relevant scholarly contributions.*
 - *For Master's students submitting a thesis, a statement from the external examiner became a required component, in addition to the supervisor's assessment.*

These revisions aimed to enhance fairness, inclusivity, and academic rigor in the recognition of graduate student achievements.

Framework for Suspending Admissions

In April 2025, Senate received a presentation on the Framework for Suspending Admissions, delivered by David Hornsby, Vice-Provost and Associate Vice-President (Academic). The framework outlined the formal process for temporarily suspending admissions to academic programs and was shared with Senate for information and discussion.

Under the proposed framework:

- A written request to suspend admissions must be submitted by the Dean or Associate Dean to the Vice-Provost (Academic).
- Admissions may be suspended for a maximum of two admission cycles.
- After this period, the program must be reinstated, redesigned, or formally closed.

The framework was developed to ensure transparency, consistency, and academic oversight in decisions related to program admissions. As of the end of the academic year, discussion and revisions to the framework remained ongoing.

GRADUATION & CONVOCATION

During the 2024–25 academic year, Senate approved the graduation of 4,799 undergraduate and 1,953 graduate students, recognizing their academic achievements and marking a major milestone in their academic journeys.

As part of its core responsibilities, Senate also approved medal and prize recipients and honorary degree candidates in preparation for Convocation ceremonies. These approvals were essential to ensuring the integrity and celebration of academic excellence at Carleton.

Convocation Highlights:

During the 2024-25 convocation season, Carleton University celebrated the academic achievements of over 5,100 graduates across eighteen ceremonies held over six days.

Fall Convocation was held on November 9, 2024 and Spring Convocation took place from June 16 to 20, 2025. These ceremonies recognized the dedication, perseverance, and accomplishments of Carleton's graduating students.

The Spring Convocation also included installation ceremonies on June 16 for new President & Vice-Chancellor Wisdom Tettey and on June 20 for incoming Chancellor Nik Nanos.

Medals & Prizes

In the 2024-25 academic year, Senate was pleased to approve 249 medalist nominations. The medals and prizes awarded include:

Fall 2024

1 Governor General's Gold Medal at the PhD Level

1 University Medal at the PhD Level

5 Senate Medals at the PhD Level

1 University Medal at the Masters Level

6 Senate Medals at the Masters Level

1 Governor General's Silver Medal at the Undergraduate Level

1 Chancellor's Medal at the Undergraduate Level

Spring 2025

1 Governor General's Gold Medal at the PhD Level

1 University Medal at the PhD Level

5 Senate Medals at the PhD Level

1 University Medal at the Masters Level

7 Senate Medals at the Masters Level

2 Governor General's Silver Medals at the Undergraduate Level

3 Chancellor's Medals at the Undergraduate Level

Fall 2024

1 President's Medal at the Undergraduate Level

9 University Medals at the Undergraduate Level

24 Senate Medals at the Undergraduate Level

Spring 2025

1 President's Medal at the Undergraduate Level

43 University Medals at the Undergraduate Level

135 Senate Medals at the Undergraduate Level

Three honorary degrees were awarded to the following individuals for the 2024/25 academic year:



Tina Fedeski received a Doctor of Music, honoris causa, on Nov. 9 for her visionary leadership and dedication to youth empowerment through music. As co-founder of OrKidstra, she has transformed lives, inspired community change, and advanced music education locally and nationally through decades of teaching, performance, and advocacy.



Mona Nemer received a Doctor of Science, honoris causa, on June 18, 2025, for her global leadership in cardiovascular research and advocacy for Canadian science. As Canada's Chief Science Advisor, she champions evidence-based policy. A renowned molecular cardiologist, she's earned international honors and trained over 100 scientists worldwide.



Hassan Ahmed received a Doctor of Engineering, honoris causa, on June 19, 2025, for his pioneering leadership in wireless and telecom innovation. As founder of multiple billion-dollar companies, including Affirmed Networks and Sway AI, he's shaped global network architecture. He also served as a professor and published over 50 papers.

ACADEMIC PROGRAMS & CURRICULA

Senate Approved 73 Major Program Modifications in 2024-25

As part of its commitment to academic renewal and program quality, Senate approved 73 major modifications to Carleton's academic offerings during the 2024–25 academic year. These changes reflected evolving disciplinary needs, student interests, and institutional priorities.

Highlights of approved changes:

New Undergraduate Programs

- *Bachelor of Arts Combined Honours in History with a Concentration in Public History*
- *Certificate in Journalism in Indigenous Communities*

New Streams

- *International Business – Sprott School of Business*
- *International Management – Sprott School of Business*
- *Artificial Intelligence – B.Eng. in Software Engineering*
- *User Experience and User Interfaces – Bachelor of Computer Science (Honours)*
- *Information Systems – Sprott School of Business*
- *Marketing – Sprott School of Business*

New Minors

- *Information Systems*
- *Supply Chain Management*
- *Integrated Science*
- *Business (Finance)*
- *Cognitive Science*
- *International Business*
- *Marketing*

New Concentrations and Specializations

- *Collaborative Specialization in Climate Change added to the Master of Public Policy and Administration (MPPA) program, and the M.A. in International Affairs program*
- *New concentrations in the Bachelor of Communication and Media Studies (B.CoMS):*
 - *Government and Professional Communication*
 - *Media and Entertainment Industries*
 - *Public Engagement and Civic Culture*

Program Deletions

Senate also approved the deletion of several programs and academic components that no longer aligned with institutional priorities or enrollment trends:

Programs

- *Undergraduate Programs in Canadian Studies*
- *MA in Religion and Public Life*
- *BSc in Computational Biochemistry*
- *BEng in Architectural Conservation and Sustainability Engineering – Streams A & B*
- *Graduate Diploma in Economic Policy*
- *Graduate Diploma in Conflict Resolution*
- *Mention Francais in Political Science*

Concentrations

- *Earth Sciences concentrations in: Finance: Resource Valuation; Geophysics; Resource Economics; Vertebrate Paleontology and Paleoecology*
- *MBA Concentrations in: International Business; International Business Development Management; and Technology Management*
- *International Political Economy and Natural Resources, Environment & Economy*

Minors

- *Minor in Professional Writing*
- *Minor in Industrial Economics*

Streams and Specializations

- *BGINS Specializations and Streams in Global Literature, and Global Migration & Transnationalism*
- *BGINS Streams & Specializations in French & Francophone Studies and Teaching English in Global Contexts*

Senate Approved Suspended Admissions in 16 Academic Programs

In 2024–25, Senate received for information a list of 16 academic programs with suspended admissions effective Fall 2025. These suspensions are part of ongoing academic planning and program review efforts across the university.

Each suspension request was initiated by the respective academic unit and subsequently approved by the Dean and the Vice-Provost (Academic). Unless otherwise specified, admissions to these programs are suspended for two admission cycles.

Minor in German	BSc in Food Science
Minor in Health Sciences	BSc in Integrated Science
Minor in Korean	Minor in Food Science
Minor in Canadian Studies	MA and GDips in Northern Studies
Minor in Russian	Minor in LACS
MEng Engineering Practice (Environmental)	PHD in Canadian Studies
Minor in Chinese	Grad Programs in Ethics and Public Affairs
Minor in Computer Science	BIT in Optical Systems and Sensors (1 Admission Cycle)

Senate Approved and Received Over 50 Minor Academic Modifications

During the 2024–25 academic year, Senate approved 35 minor modifications and received an additional 21 for information.

Minor modifications represented the most frequent type of academic change and encompassed a wide range of updates to existing programs including:

- Revisions to academic calendar language and regulations
- Addition or deletion of courses
- Updates to existing concentrations or minors
- Adjustments to course requirements
- Modifications to course content, titles, or prerequisites

These changes ensured that Carleton's academic offerings remained current, responsive to disciplinary developments, and aligned with student needs.

Senate Approved Four Cyclical Program Reviews

As part of Carleton University's Institutional Quality Assurance Process (IQAP), all undergraduate and graduate programs undergo a cyclical review every seven years. The outcomes of these reviews are brought to Senate for approval to ensure continued academic excellence and relevance.

In 2024–25, Senate approved four final assessment reports and executive summaries resulting from the cyclical reviews of the following programs:

- Undergraduate program in Human Rights and Social Justice
- Undergraduate and graduate programs in Political Science
- Undergraduate and graduate programs in Business
- Undergraduate and graduate programs in Journalism

These reviews provided valuable insights into program strengths, areas for improvement, and opportunities for innovation, helping to guide future planning and resource allocation.

COMMUNITY PRESENTATIONS

As part of its commitment to transparency, engagement, and informed decision-making, Senate welcomed eight presentations from across the Carleton community during the 2024–25 academic year. These presentations provided updates on strategic initiatives, policy development, enrolment trends, and financial planning.

Presentations included:

- Senate Committee Annual Reports – September 2024
- Strategic Integrated Plan (SIP) Progress Update – Fall 2024
- Proposed New Human Rights Policy and Procedures – November 2024
- Enrolment Update and Admission Statistics – January 2025
- Update on University Funding – Winter 2025
- Financial Update – April 2025
- Operating Budget Report – June 2025

COMMUNICATIONS

In 2024–25, eight editions of Inside Senate were distributed to the Carleton community through the Top 5 newsletter and posted on the Senate website. These high-level summaries were designed to keep faculty, staff, and students informed of key decisions and discussions after each Senate meeting.

By making Senate activities more accessible and transparent, Inside Senate played an important role in strengthening communication and engagement across the university.

Senate Survey

Each spring the Senate Office administers an annual Senate Survey to gather feedback from Senators regarding their experience serving on Senate. The purpose of the survey is to assess areas of strength and identify opportunities for improvement in Senate operations and support. The 2025 Senate Survey was conducted from April 1 to May 1, 2025. It included questions related to the orientation process, communication strategies, and participation on Senate Standing Committees. The results of the survey will be compiled and shared with the Senate in September 2025 to inform future planning and enhance the overall effectiveness of Senate engagement.

Priorities 2025-26

- **Successful Onboarding of the New Clerk of Senate** Ensure a smooth transition and integration of the new Clerk through comprehensive orientation, mentorship, and support systems to maintain continuity and institutional knowledge.
- **Enhanced Professional Development for Senators** Launch targeted workshops, retreats, and learning sessions to strengthen Senators' understanding of governance, equity, academic policy, and emerging issues in higher education.
- **Finalization and Implementation of Key Policies**
 - Complete and roll out the new Policy on Petitions and Appeals, streamlining processes for transparency and fairness.
 - Finalize the revised Policy on Academic Integrity, aligning with best practices and evolving academic standards.
- **Approval of Remaining Faculty Board Constitutions** Collaborate with faculties to finalize and approve outstanding constitutions, ensuring alignment with Senate governance principles and fostering faculty autonomy.