



Carleton University acknowledges and respects the Algonquin people, traditional custodian of the land on which the Carleton University campus is situated.

**Carleton University Senate
Meeting of May 3, 2024 at 2:00 pm
PK608**

AGENDA

Open Session:

- 1. Approval of Agenda (open)**
- 2. Minutes (Open):** April 5, 2024
- 3. Matters Arising**
- 4. Chair's Remarks**
- 5. Question Period**
- 6. Administration (Clerk)**
 - a) Senate Membership Ratifications
 - b) June 21 Senate date change
- 7. Reports:**
 - a) SCCASP (D. Siddiqi)
 - b) SQAPC (D. Hornsby)
 - c) SAGC (E. Sloan)
- 8. Operating Budget Presentation (Provost)**

9. Reports for Information:

- a) Senate Executive Minutes (March 26, 2024)
- b) Academic Colleague Report

10. Other Business

11. Adjournment



Carleton University acknowledges and respects the Algonquin people, traditional custodian of the land on which the Carleton University campus is situated.

**Carleton University Senate
Meeting of April 5, 2024 at 2:00 pm
PK608**

MINUTES

Present in Person: B. Albright-Peakall, M. Barbeau, S. Blanchard, A. Bordeleau, A. Bowker, W. Chung, M. DeRosa, L. Dyke, R. Goubran, K. Graham, T. Haats, N. Hagigi, M. Haines, K. Hellemans, D. Howe, M. Huckvale, L. Kostiuk (Don Russell acting for Kostiuk), A. Lannon, F. Lepore, A. MacDonald, B. MacLeod, L. Madokoro, J. Malloy, L. Marshall, D. Mendeloff, P. Mkandawire, L. Moffitt, R. Nelson, H. Nemiroff, A. North, B. O'Connor, B. O'Neill, P. Rankin, R. Renfroe, S. Seneviratne, D. Siddiqi, E. Sloan (Clerk), P. Smith, D. Sprague, J. Tomberlin (Chair), G. Wainer, J. Wallace, P. Williams

Present via Zoom: E. Abou Zeid, H. Becker, F. Brouard, J.P. Corriveau, S. Everts, S. Hawkins, D. Hornsby, A. Park, M. Rooney, O. Shafiq, C. Smelser, C. Viau, P. Wolff

Regrets: J. Armstrong, H. Babb, M. Baez, B. Campbell, J. Mason, J. Murray, J. Taber

Absent: S. Burges, D. Caratao, A. Clarke, E. Cyr, Y. Gandhi, R. Gorelick, K. Moss, M. Pearson, S. Rajput, M. F. Riazuddin, M. Taghavishavazi, K. Taylor

Recording Secretary: K. McKinley

1. Welcome and Approval of Agenda

The meeting was called to order at 2:01 p.m. The Chair began by noting the passing of two members of the Carleton community: Vincent Mosco, who was a professor in the School of Journalism and Communications and Anand Acharya, former professor in the Department of Economics. The Chair offered condolences to their families and to those who knew and loved them.

The Chair acknowledged the following departing ex officio student members of Senate, whose term ends April 30th: Francesca Lepore, President of CASG, Mohamed "Faris"

Riazudden, CUSA President, Elie Abou Zeid, President of the GSA, and Sahil Rajput, VP Academic of GSA. The Chair thanked them for their service on Senate.

It was **MOVED** (M. Haines, J. Malloy) that Senate approve the agenda for the meeting of Senate on April 5, 2024, as presented.

The motion **PASSED**.

2. **Minutes:** March 1, 2024 (open session)

It was **MOVED** (L. Dyke, J. Malloy) that Senate approve the minutes of the open session of the Senate meeting on March 1, 2024 as presented.

The motion **PASSED**.

In response to a question from the floor, the Chair noted that votes are not typically counted for each motion, unless the result is not clear, or a request for a counted vote is made.

3. **Matters Arising**

There were none.

4. **Chair's Remarks**

The Chair began his remarks with the following highlights:

- Carleton's Therapy Dogs and their handlers were celebrated in March with a Convocation event. Each dog and their handler received a certificate of completion to acknowledge their contributions to Carleton's mental health and wellness services. There are now 17 dogs in the program, offering visits across campus every weekday.
- On March 20th a special event was held to celebrate the national championship victories of the Raven's women's basketball team and Nordic skiing teams. Invited guests from the media and external community were in attendance to help congratulate and celebrate these outstanding athletes. The Chair noted that the Carleton men's and women's basketball teams together have won 20 national championships in 20 years.
- March 22 marked the first day of Ramadan, a holy occasion observed by many within the Carleton community. The Chair wished all who observe this holiday a time of joy, peace and rejuvenation throughout the month.

The Chair provided the following academic highlights:

- The Chair extended congratulations to James Casteel, Robert Coplan, Catherine Cullingham, Francine Darroch, Nafiseh Kahani and Isaac Otchere, all of whom won 2023-24 Faculty Graduate Mentoring Awards.
- The Chair also congratulated the 2024 Achievement Award recipients for their research and teaching excellence. These awards recognize faculty who render exceptional service to students as supervisors and research mentors.
- Steven Cooke from the Department of Biology has earned a place on Clarivate's annual Highly Cited Researchers list for the fourth consecutive year.
- Elie Azar, from the Department of Civil and Environmental Engineering, has been named as the new Canada Research Chair in Sustainable Buildings and Communities at Carleton.
- Paul Kariouk from the Azrieli School of Architecture and Urbanism has won a prestigious Merit Award from the New York Chapter of the American Institute of Architects, for his modern cantilevered lakeside getaway home in Quebec.

In closing, the Chair noted the following recent Carleton events:

- Data Day 10.0 was held on March 26th and was hosted by the Faculty of Science and the Carleton University Institute for Data Science (CUIDS). The theme was The Next Decade for Data Science. The Chair thanked all who made this event possible.
- On March 28, the Office of the Associate Vice-President Indigenous Teaching, learning and Research held a feast for Indigenous faculty and students, hosted by Janelle Niles.

5. Question Period

One question was submitted in advance by Senator Jody Mason.

I'm aware of the importance of creating a safe climate for research and teaching on campus, particularly in the context of rapidly changing geopolitical circumstances. At the same time, the new appointment in the OVPRI, the officer for Research Security Risk, raises some questions that are relevant to Senate's academic concerns. The new appointment will influence the conditions in which research and teaching are carried out at Carleton.

I have two questions related to this point:

- 1. What is the relationship between the Research Security Risk officer and CSIS; how many times do they communicate over a month-long period?*
- 2. How many investigations have been conducted on campus as a result of this new Research Security initiative, and has it led to measures against Carleton faculty?*

Response by the VP Research & International, Rafik Goubran:

There is no relationship between the Research Security Risk Officer at Carleton and CSIS. The Director of Research Security Risk supports researchers in navigating, understanding and complying with the new mandatory federal and provincial research security policies and guidelines. Research applications to agencies like NSERC, MITACS and others now require security attestations and specific forms to be completed. All Canadian universities have hired Directors of Research Security, which are funded by the federal government. CSIS does not have any authority, involvement or influence over that process and the Director has no relationship with CSIS. It is important to note that CSIS has an academic outreach program through which it engages with all Canadian universities via Universities Canada and through information sessions, like the one held at Carleton in February of 2024. There would be periodic communications with CSIS to support such information sessions.

The new research security guidelines are related to external research funding applications, and as a result, the Office of the VP Research & International has not conducted any investigations on campus as a result of these new security measures.

6. Administration

a. Senate Membership Ratifications

The Clerk presented a motion to ratify 5 new faculty members and 7 new undergraduate student Senators for service on Senate beginning July 1, 2024.

It was **MOVED** (N. Hagigi, D. Sprague) that Senate ratify the new Senate appointments, as presented, for service beginning July 1, 2024.

The motion **PASSED**.

b. Update on Committee Nominations

The Clerk reported that on March 1st, the Senate Office released a Call for Nominations for upcoming committee vacancies for service beginning July 1, 2024. The Call closed on March 31st and the Senate Office has received 5 faculty member nominations, 8 undergraduate student nominations and 8 graduate student nominations.

Although the official nomination period has closed, vacancies remain for faculty members on several committees, including the Senate Executive Committee, the Graduate Student Appeal Committee and the Senate Quality Assurance and Planning Committee. Undergraduate vacancies are still available on the Honorary Degrees Committee and the Senate Executive Committee. Interested Senators were encouraged to apply via the Senate website.

The Senate Academic Governance Committee will be reviewing committee nominations at its meeting on April 22, and will bring forward its recommendations to Senate on May 3rd.

c. Call for Participation – Senate Survey

The 7th annual Senate Survey will be live for responses on April 1st, 2024. The survey assists the Senate Office and the Clerk in enhancing the effectiveness of Senate, and is an opportunity for Senators to reflect on their experience and provide feedback. The survey will close on May 1st.

7. Reports

a. Senate Committee on Curriculum Admissions and Studies Policy (SCCASP)

Committee Chair Dan Siddiqi presented five items for Senate approval and three items for information.

Business Program Regulations: incorporating graduation pathways for the BAcc.

It was **MOVED** (D. Siddiqi, R. Renfro) that Senate approves the revisions to regulation TBD-1598 R-UG-Business effective for the 2025/26 Undergraduate Calendar as presented.

The motion **PASSED**.

Bachelor of Accounting – New Program Proposal

It was **MOVED** (D. Siddiqi, R. Renfro) that Senate approves the revisions to admission regulation TBD-2249 R-ADM-Program-BAcc effective for the 2025/26 Undergraduate Calendar as presented.

The motion **PASSED**.

Bachelor of Accounting – New Coop Regulations

It was **MOVED** (D. Siddiqi, R. Renfro) that Senate approves the revisions to regulation TBD-1540 R-UG-COOP-BCom BAcc Adm and Cont Requirements effective for the 2025/26 Undergraduate Calendar as presented.

The motion **PASSED**.

Post-Baccalaureate Diploma Cognitive Science – clarification of course selection and residency requirements

It was **MOVED** (D. Siddiqi, A. Bowker) that Senate approves the revisions to regulation TBD-1602 R-ADM-Program-PBD Cognitive Science effective for the 2024/25 Undergraduate Calendar as presented.

The motion **PASSED**.

General Regulations 3 Application for Admission – changes to English language Proficiency section

It was **MOVED** (D. Siddiqi, P. Smith) that Senate approves the revisions to regulation R-GR-ADM R-GR-General Regulations 3 Application for Admission effective for the 2024/25 Graduate Calendar as presented.

The motion **PASSED**.

Items for Information:

- Undergraduate Minor Modifications for March 2024
- Micro-credentials, March 2024
- Graduate Minor Modifications for March 2024

b. Senate Quality Assurance and Planning Committee (SQAPC)

Committee Chair David Hornsby presented one cyclical review and 4 major modifications for Senate approval.

Cyclical Review: Undergraduate and Graduate Programs in Cognitive Science

It was **MOVED** (D. Hornsby, N. Hagigi) that Senate approve the Final Assessment Reports and Executive Summaries arising from the Cyclical Reviews of the programs.

The motion **PASSED**.

Major Modifications:

These were combined into an omnibus motion.

It was **MOVED** (D. Hornsby, M. Huckvale) that Senate approve the major modifications as presented.

The motion **PASSED**.

Individual Motions from the Omnibus:

- MOTION: That Senate approve the name change to the BSc Programs in Interdisciplinary Science and Practice to Integrated Science, as presented with effect from Fall 2025.
- MOTION: That Senate approve the deletion of the Collaborative Specialization in Biostatistics as presented with effect from Fall 2024.
- MOTION: That Senate approve the deletion of the concentrations in International Marketing and Trade; International Strategy and Human Resources Management; and Global Financial Management and Systems from the BIB program as presented with effect from Fall 2024.
- MOTION: That Senate approve the introduction of the Bachelor of Accounting and of BUSI 4020 as presented with effect from Fall 2025.

c. Senate Academic Governance Committee (SAGC)

Committee Chair and Clerk of Senate Elinor Sloan presented a motion to approve proposed changes to the Academic Governance of the University (AGU). Key proposed edits in the document include changes resulting from the FGPA restructuring process, some amendments to Senate membership, and a modification to the term of service on Senate for Contract Instructors, to align with the CI election period which normally occurs in September. A track-change document was circulated in advance, and a summary of key edits was provided in the memo.

It was **MOVED** (E. Sloan, S. Seneviratne) that Senate approve the revised Academic Governance of the University, as presented, and recommend the revised AGU to the Board of Governors for final approval.

Discussion:

In response to a question, the Clerk noted that, in following the recommendations by the Senate Ad Hoc Committee on Graduate Academic Governance, the FGPA Dean will not be replaced by another member on Senate at this time.

A Senator asked whether a change to Senate quorum could be added to the proposed changes to the AGU. The current quorum of 25% is low and could result in meetings being held without representation from faculty members. It was suggested that this issue be discussed in the context of the Senate Rules of Order, which will be brought to Senate within the next few months for discussion.

The motion **PASSED**.

Senators Laura Madokoro and Patrice Smith requested that their abstentions be recorded in the minutes.

d. Senate Executive Committee – Clerk term extension

The Clerk of Senate recused herself from the meeting for this item.

The Chair noted that the Clerk's 3-year term of service is expiring on June 20, 2024.

The Senate Executive Committee is recommending that her term be extended by one year to provide continuity over the next academic year, which will see the installation of a new President and the continued implementation of governance changes as a result of FGPA restructuring.

It was **MOVED** (P. Rankin, R. Goubran) that Senate approve the extension of the term of Clerk of Senate Elinor Sloan for one (1) year, beginning July 1, 2024.

The motion **PASSED**.

The Clerk of Senate returned to the chamber and received a round of applause from Senators.

8. Budget Preview (Provost)

The Provost and VP Academic Pauline Rankin presented a preview of the 2024 Operating Budget for Senate, in anticipation of the full budget presentation at the May 3 Senate meeting.

The Provost reviewed the budget cycle which begins in October with a meeting of the Strategic Integrated Planning Committee, and continues through various committee meetings in the fall and winter until it is presented to the Board of Governors in April for approval, before being communicated to the community.

An environmental scan reveals several pressures on the budget, including international student visa caps and delays, the continuing freeze on domestic tuition, rising capital project costs, the repeal of Bill 124, changes in domestic enrolment patterns, information

technology needs and deferred building and infrastructure maintenance. Opportunities include return to in-person recruitment, reputational enhancement, program innovation and renewal, internally restricted reserves, and some term-limited increases to the operating grant, as a response to the Blue Ribbon Panel report.

The assumptions for revenue are that domestic tuition fees for Ontario residents are fixed and will not increase, but that domestic tuition for out-of-province students will increase, and there could be adjustments for tuition anomaly programs. International student tuition remains an important source of revenue, and the provincial government has outlined modest increases in the operating grant, for a three-year period only.

Expenses will include salaries and benefits related to the end of Bill 124, infrastructure costs, the maintenance of student scholarships, and an increase in general and administrative expenses of 3%.

Undergraduate domestic enrolment intake is projected to rise by 1%, but international enrolment is expected to drop by 25% due to federal government caps on student visas. Graduate intake is anticipated to remain flat domestically and decrease internationally. Retention rates, however, remain strong.

The overall impact of these budget assumptions will be a base expenditure budget cut of 3% for 2024-25. Carleton will run an operating budget deficit in 2024-25. The university has sufficient reserves to cover this shortfall, but Carleton will be moving into a period of multi-year deficits.

Important revenue growth opportunities beyond 2024-25 include new programs in Nursing, the online BA, Data Science, Cybersecurity, Mechatronics and Accounting. Other opportunities for growth include increases in domestic enrolment, targeted Professional Masters programs, the M. Eng Practice program, increases to the provincial operating grant, and a return to prior levels of international enrolment, following the 2-year cap period.

The Provost concluded by noting that the full budget presentation will come to Senate on May 3rd, and there will be a University Budget Town Hall on May 10.

Discussion:

The Chair reported that in discussions with COU colleagues it was acknowledged that this is the most challenging financial situation Ontario universities have faced in well over 20 years. This time, the entire sector in Ontario is in the same situation.

A Senator asked how long reserves would last if the situation does not change. The Provost responded that if the question is should we panic, the answer is no. Although it is a serious situation for the entire sector, at Carleton many things are in place to contribute to revenue growth.

In response to a related question, it was noted that Carleton has been running a structural deficit over the past 2 years. Prior to that, Carleton has not run a deficit budget since the 1990s. The Chair added that every university in the province is running a structural deficit by spending reserves.

A Senator asked if and how the corridor model might hamper attempts at revenue growth. The Provost responded that there is optimism that the nursing program will provide new corridor space; discussions with the Minister have been positive. The overall increase in WGUs will be helpful as well if it can extend for another 3 years. In response to another question, it was noted that Carleton is currently just above the midpoint in the funding corridor.

The Chair noted that additional funding seats are being awarded to universities with nursing programs, as this is an area of interest to the provincial government with strong support from the Ministry of Health and the Ministry of Colleges and Universities.

9. Dominican University College Update

The Chair provided an update on the relationship between Carleton University and Dominican University College. Dominican University College entered an affiliate agreement with Carleton in 2012, when Carleton was asked by the province to assume responsibility for approving DUC graduates, and to include DUC's non-ecclesiastical programs and academic degrees within Carleton's Quality Assurance framework. Government funding for DUC students also flows through Carleton as part of this agreement.

DUC has been experiencing enrolment challenges in its academic programs recently, and will be ceasing academic operations in Ontario. Carleton will continue to pass through

provincial grants until the end of this financial year, then will ensure that any remaining students will be able to finish their programs and graduate. The final approval of these graduates should come to Senate at the end of the next academic year.

There were no questions from Senators.

10. Research Update (R. Goubran)

Vice-President Research & International Rafik Goubran provided an update on research activities and successes at Carleton over the 2022-23 academic year.

The presentation began with an overview of the importance of research as a central component of Carleton's core mission. Research impacts Carleton's reputation and ranking, generates resources, supports student research and attracts top faculty, students and staff.

Carleton's research strengths include multi-disciplinary research clusters in wellness and sustainability and core research strengths and international recognition in many areas such as Physics, International Affairs, Public Policy, African Studies, Information & Communication Technology and Psychology, to name a few.

VP Goubran next profiled some of Carleton's top researchers:

- Lenore Fahrig – awarded the 2022 NSERC Gerhard Herzberg Canada Gold Medal for Science and Engineering, Canada's top science and engineering honour. She is also on the Highly Cited Researchers list, holds a Guggenheim Fellowship, and was elected to the US National Academy of Sciences.
- Steven Cooke – named as Fellow of the Royal Society of Canada, and named to the Highly Cited Researchers list for 4 consecutive years. He is also the former Canada Research Chair in Fish Ecology and Conservation Physiology.
- Jessica Davis – recipient of the SSHRC Talent Impact Award for her work in counter-terrorism, intelligence and Canadian national security.
- Fraser Taylor – named Officer of the Order of Canada
- Kifah Gharzeddin – named to the College of New Scholars, Artists, and Scientists of the Royal Society of Canada
- Odae Al Aboud - named to the College of New Scholars, Artists, and Scientists of the Royal Society of Canada
- Leila Mostaco-Guidolin – Canada Research Chair in Imaging Biomaterials and Characterization

- Jennifer Drake – Canada Research Chair in Stormwater and Low Impact Development
- Cati Coe – Canada Research Chair in Migration and Care.

Research success and impact is also evident through:

- Steady growth in publications by Carleton researchers over the past 5 years.
- Growth in citations of Carleton researchers over the past 5 years.
- 8 SSHRC Partnership Grants awarded to Carleton researchers over the past 8 years (Each grant worth \$2.5M)
- 6 NSERC CREATE Grants awarded to Carleton researchers over the past 8 years (Each grant worth \$1.65M)

Annual external research revenue, which is a proxy for research activity, has increased at Carleton by 108% over a 6-year period, from 2016/17 to 2022/23. External research funding is used to pay graduate students, to fund research labs, to collect data and cover the cost of publications and knowledge dissemination. It comes from various sources, including Tri-Agencies, government, industry and foundations.

Tri-Agency funding is a significant mark of achievement and excellence in research. It provides direct funding to the university to support IT, financial services, library and other resources. Tri-Agency funding also determines the number of Canada Research Chairs and affects the number of scholarships for students.

Over the past 3 years, Carleton's Tri-Agency funding has increased from \$31.8M to \$35.2M. As a result of this increase, Carleton has received 4 additional Canada Research Chairs.

External funding sources also include business and industry funding, which has also increased at Carleton, due in part to the Holistic Integrated Partnership Initiative, established by Carleton's Advancement and Research offices. This initiative has resulted in several successful partnerships including Ericsson, CAE, Ross Video and others, and an increase in revenue from \$1.7M in 2018/19 to \$7.1M in 2022/23. Revenue from MITACs has also increased from \$0.96M in 2018/19 to \$4.35M in 2022/23.

Carleton is in the final year of a 4-year multi-million-dollar partnership with Ericsson. Discussions are in progress to renew this partnership for another 4 years or more. The Ericsson partnership has resulted in 552 co-op work terms at Ericsson, engagement of 23

faculty members, support of 36 graduate students and 7 Ericsson Fellows. \$1.8M in leveraged funding has been received from government sources.

Carleton also is in the 5th year of a multi-million-dollar partnership with Efficiency Canada, which is focused on energy efficiency policy and implementation. The program is supported by several foundations including McConnell, Ivey, Trottier and by Global Affairs and NRCan.

Other partners mentioned in the presentation include the Royal Ottawa Hospital, Ottawa Hospital, and the Bruyere Hospital.

The presentation concluded with a review of two new government mandates. The Commercialization Mandate Policy Framework, issued by the Ontario Government, requires each university to create a policy to improve commercialization outcomes. A detailed commercialization plan including metrics must be generated every year. In addition, the Federal and Provincial Governments also now require universities to assess external research funding applications for national security risks. Carleton has been awarded \$271K per year, for 5 years to administer this new program.

VP Goubran concluded his presentation by thanking Carleton's researchers for making Carleton an intensive research institution with a stellar reputation.

A Senator noted that Carleton researcher Monica Patterson has also received a partnership grant from SSHRC for a project entitled Thinking Through the Museum.

A Senator asked how national security risk for academic research is defined, and how researchers would know if their proposals are being reviewed for risk. VP Goubran responded that any researcher seeking research funding from the federal or provincial government would need to assess the application for security risk. If the application is for a sensitive research area (such as weapons technology or biotechnology for example) the researcher would need to complete the appropriate forms and attestations. Researchers also are required to indicate if they are associated in any way with one of the organizations or institutions deemed to be a threat to national security. If there is an affiliation, a mitigation plan must be provided.

A Senator asked VP Goubran to comment on health-related research trends. He noted in response that Canadian Institutes of Health Research (CIHR), a federal agency that funds medical and health research in Canada, is the largest source of funding. Traditionally

focused on drug testing, the CIHR is now moving into other non-conventional areas of research which provide opportunities for academic research in health science, neuroscience and biomedical engineering as well as health policy. This is an area of potential growth for Carleton across all Faculties.

In response to another question, VP Goubran confirmed that students are an integral part of research at Carleton and are involved in the majority of research projects. The most successful researchers engage students in their projects. NSERC and SSHRC often look for mentorship indications in evaluating research applications.

A Senator rose to express their appreciation for Vice-President Goubran's leadership and contributions to Carleton research successes over many years. Senators responded with a round of applause.

The Chair thanked VP Goubran for the presentation and Senators for their engagement.

11. Reports for Information

- a. Senate Executive Committee Minutes (February 20, 2024)**
- b. TPAC and UPC Membership for 2024**

There was no discussion of these items.

12. Other Business

There was none.

13. Adjournment

The meeting was adjourned (G. Wainer, D. Howe) at 3:34 p.m.

Senate Question Period – May 3, 2024

1) Question from Lynn Marshall

Would it be possible to get an update on the latest plan and any dates available for the construction of the Wellness Hub building and swimming pools?

2) Questions from Pamela Wolff

Questions about student access to and instructor interaction with the PMC

The number of students receiving academic accommodation has increased dramatically over the past decade. It's great that we are trying to fulfil our obligations to students who need their learning enabled or evaluated in a less traditional way. I am concerned about two matters: Whether access to these services is as equitable as possible for all students, and whether instructors have the supports they need to understand and implement these accommodations.

Will a representative for the Paul Menton Centre make a presentation to Senate in Fall 2024 outlining:

I: EQUITY CONCERNS: Access to PMC:

- What students must obtain from the public health care system before entering the Carleton University evaluation process
- Whether that information is also available through private means
- Whether Carleton University can guide the student through that process
- What means students without Canadian healthcare can use
- What ratio of students who are evaluated by the PMC obtain this initial information through public, private and non-Canadian means

II. PMC processes:

- What the process is once students present themselves to the PMC; in particular, what are the typical timelines for a new first-year student requiring accommodation and how does this differ depending on how/whether the student has been evaluated in the Health Care System prior to coming to the PMC?

III. Instructor processes:

- What steps do instructors typically need to take to accommodate students?
- What steps does the PMC/McIntyre centre typically take to assist instructors?
- How can instructors get support when they're unsure about how to accommodate a student given the specific learning outcomes for their course?

Senate Membership Ratifications

May 3, 2024

MOTION: That Senate ratify the new Senate appointment, as presented, for service beginning July 1, 2024.

Faculty Members – 3-year term

- FASS: Guy Lacroix (acclaimed)

DATE: April 25, 2024

TO: Senate

FROM: Dr. David Hornsby, Vice-Provost and Associate Vice-President (Academic), and
Chair, Senate Quality Assurance and Planning Committee

RE: Final Assessment Reports and Executive Summaries

The purpose of this memorandum is to request that Senate approve the Final Assessment Reports and Executive Summaries arising from cyclical program reviews. The request to Senate is based on recommendations from the Senate Quality Assurance and Planning Committee (SQAPC).

The Final Assessment Reports and Executive Summaries are provided pursuant to article 5.4.1. of the provincial Quality Assurance Framework and article 7.2.24 of Carleton's Institutional Quality Assurance Process (IQAP). Article 7.2.24.3 of Carleton's IQAP (passed by Senate in November 2021 and ratified by the Ontario Universities Council on Quality Assurance in April 2022) stipulates that, in approving Final Assessment Reports and Executive Summaries 'the role of SQAPC and Senate is to ensure that due process has been followed and that the conclusions and recommendations contained in the Final Assessment Report and Executive Summary are reasonable in terms of the documentation on which they are based.'

In making their recommendations to Senate and fulfilling their responsibilities under the IQAP, members of SQAPC were provided with all the appendices listed on page 2 of the Final Assessment Reports and Executive Summaries. These appendices constitute the basis for reviewing the process that was followed and assessing the appropriateness of the outcomes.

These appendices are not therefore included with the documentation for Senate. They can, however, be made available to Senators should they so wish.

Any major modifications described in the Implementation Plans, contained within the Final Assessment Reports, are subject to approval by the Senate Committee on Curriculum, Admission, and Studies Policy, the Senate Quality Assurance and Planning Committee (SQAPC) and Senate as outlined in articles 7.4.1 and 5.1 of Carleton's IQAP.

Once approved by Senate, the Final Assessment Reports, Executive Summaries and Implementation Plans will be forwarded to the Ontario Universities' Council on Quality Assurance and reported to Carleton's Board of Governors for information. The Executive Summaries and Implementation Plans will be posted on the website of Carleton University's Office of the Vice-Provost and Associate Vice-President (Academic), as required by the provincial Quality Assurance Framework and Carleton's IQAP.

Omnibus Motion

In order to expedite business with the multiple Final Assessment Reports and Executive Summaries that are subject to Senate approval at this meeting, the following omnibus motion will be moved.

Senators may wish to identify any of the following 2 Final Assessment Reports and Executive Summaries that they feel warrant individual discussion, that will then not be covered by the omnibus motion. Independent motions as set out below will nonetheless be written into the Senate minutes for those Final Assessment Reports and Executive Summaries that Senators agree can be covered by the omnibus motion.

THAT Senate approve the Final Assessment Reports and Executive Summaries arising from the Cyclical Reviews of the programs.

Final Assessment Reports and Executive Summaries

1. PHD Program in Canadian Studies

SQAPC approval: April 11, 2024

SQAPC Motion:

THAT SQAPC recommends to SENATE the approval of the Final Assessment Report and Executive Summary arising from the cyclical program review of the PHD program in Canadian Studies.

Senate Motion May 3, 2024:

THAT Senate approve the Final Assessment Report and Executive Summary arising from the Cyclical Review of the PHD program in Canadian Studies.

2. Graduate Programs in Political Economy

SQAPC approval: April 25, 2024

SQAPC Motion:

THAT SQAPC recommends to SENATE the approval of the Final Assessment Report and Executive Summary arising from the cyclical program review of the graduate programs in Political Economy.

Senate Motion May 3, 2024:

THAT Senate approve the Final Assessment Report and Executive Summary arising from the Cyclical Review of the graduate programs in Political Economy.



DATE: April 25, 2024

TO: Senate

FROM: Dr. David Hornsby, Vice-Provost and Associate Vice-President (Academic), and Chair, Senate Quality Assurance and Planning Committee

RE: **Governance change**

Background

As part of academic quality assurance, governance changes are considered by the Senate Quality Assurance and Planning Committee (SQAPC) before being recommended to Senate.

Documentation

Supplemental documentation is provided for consideration and approval.

Governance Change

1. FGPA program governance

SCCASP approval: N/A

SQAPC approval: April 25, 2024

Senate Motion May 3, 2024

THAT Senate approve the changes to graduate program governance as presented, with effect upon approval.

MEMORANDUM

To: Vice-President's Academic and Research Committee (VPARC)

From: Daniel Siddiqi, Associate Dean (Programs), Faculty of Graduate and Postdoctoral Affairs

CC: Patrice Smith, Dean, Faculty of Graduate and Postdoctoral Affairs
Anne Bowker, Dean, Faculty of Arts and Social Sciences
Maria DeRosa, Dean, Faculty of Science
Larry Kostiuik, Dean, Faculty of Engineering and Design
Howard Nemiroff, Dean, Sprott School of Business
Brenda O'Neill, Dean, Faculty of Public Affairs
Hashmat Khan, Assoc. Vice President (Academic Programs & Strategic Initiatives)
Christina Noja, Director, Office of Academic Programs & Strategic Initiatives

Date: March 28, 2024

Subject: Governance Mod: Graduate Programs- Part 1: Single Faculty Programs

Description of change

Pursuant to the devolution of Graduate Curriculum enacted by Senate on March 1, 2024, every graduate program at Carleton University requires revision to its governance. For ease of presentation, we have broken the set of graduate programs into three subsets: 1) Single Faculty programs, 2) Joint Programs (those programs associated with Ottawa-Carleton Joint Institutes), and 3) Multi-Faculty programs. This Executive Summary concerns only the first group: **Single Faculty programs**.

Prior to the devolution of graduate curriculum, every Single Faculty program was already exclusively governed by its line Faculty, even those graduate programs that do not correspond to undergraduate programs (such as International Affairs). For these programs, the only governance change is the removal of any reference to FGPA or GFB or Programs and Planning, replacing all those with their line Faculties and Faculty Boards, as per the Faculty constitutions/procedures.

This governance modification includes all graduate programs, excluding subsets 2 and 3 listed above. Therefore, a specific list has not been included.

Impact on Other Programs

None.

Resources

None.

MEMORANDUM

To: Vice-President's Academic and Research Committee (VPARC)

From: Daniel Siddiqi, Associate Dean (Programs), Faculty of Graduate and Postdoctoral Affairs

CC: Patrice Smith, Dean, Faculty of Graduate and Postdoctoral Affairs
Anne Bowker, Dean, Faculty of Arts and Social Sciences
Maria DeRosa, Dean, Faculty of Science
Larry Kostiuik, Dean, Faculty of Engineering and Design
Howard Nemiroff, Dean, Sprott School of Business
Brenda O'Neill, Dean, Faculty of Public Affairs
Hashmat Khan, Assoc. Vice President (Academic Programs & Strategic Initiatives)
Christina Noja, Director, Office of Academic Programs & Strategic Initiatives

Date: March 28, 2024

Subject: Governance Mod: Graduate Programs- Part 2: Joint Programs

Description of change

Pursuant to the devolution of Graduate Curriculum enacted by Senate on March 1, 2024, every graduate program at Carleton University requires revision to its governance. For ease of presentation, we have broken the set of graduate programs into three subsets: 1) Single Faculty programs, 2) Joint Programs (those programs associated with Ottawa-Carleton Joint Institutes), and 3) Multi-Faculty programs. This Executive Summary concerns only the second group: **Joint programs**.

The approvals of curricular changes in Joint Programs will move from GFB to their assigned line Faculty Boards (see Appendix A). The governance of Joint Programs will continue to adhere to the joint procedural documentation agreed to with the University of Ottawa. The administration of the *Joint Institutes* will remain under the purview of what is currently the Faculty of Graduate and Postdoctoral Affairs.

In summary, the only aspect of the governance of Joint Programs that changes as a part of the devolution of Graduate Curriculum is that GFB and its curriculum committee are replaced by the below assigned Faculty Board, as per the Faculty constitutions/procedures. All other aspects of governance and administration of Joint Programs remains in place.

Impact on Other Programs

None.

Resources

None.

Appendix A:

The following is a list of all joint programs and their new Faculty Board

	New Faculty Board (and Line Faculty were applicable)
<u>Biomedical Engineering</u> MASC MASC Specialization in Data Science MASC Specialization in Bioinformatics MENG MENG Concentration in Clinical Engineering MENG Specialization in Data Science PHD	Engineering (FED)
<u>Biology</u> MSC MSC Specialization in Chemical & Environmental Toxicology MSC Specialization in Bioinformatics PHD PHD Specialization in Chemical & Environmental Toxicology	Science
<u>Chemistry</u> MSC MSC Specialization in Chemical & Environmental Toxicology PHD PHD Specialization in Chemical & Environmental Toxicology	Science
<u>Civil Engineering</u> MASC MENG PHD	Engineering (FED)
<u>Computer Science</u> MCS MCS Specialization in Bioinformatics PHD	Computer Science (Science)
<u>Economics</u> PHD	FPA
<u>Electrical and Computer Engineering Systems</u> MASC MENG PHD	Engineering (FED)
<u>Electronics</u> MASC MENG PHD	
<u>Environmental Engineering</u> MASC MENG PHD	Engineering (FED)

<u>Earth Sciences</u> MSC PHD	Science
<u>Mathematics and Statistics</u> MSC MSC Specialization in Bioinformatics PHD	Science
<u>Mechanical Engineering</u> MASC MENG PHD	Engineering (FED)
<u>Aerospace Engineering</u> MASC MENG PHD	Engineering (FED)
<u>Physics</u> MSC PHD	Science

As noted in the governance memo Part 3, relating to Multi-Faculty Programs, two joint programs are also Multi-Faculty and will therefore have a primary and secondary faculty board.

	Primary Faculty Board	CPR Home	Secondary Faculty Board
Biomedical Engineering	Engineering (FED) (Joint Institute)	Biomedical Engineering (w uOttawa)	Science
Bioinformatics Collaborative Specialization	Science (Joint Institute)	Biology (with uOttawa)	Engineering (FED)
Chemical & Environmental Toxicology	Science (Joint Institute)	Chemistry (with uOttawa)	Science

MEMORANDUM

To: Vice-President's Academic and Research Committee (VPARC)

From: Daniel Siddiqi, Associate Dean (Programs), Faculty of Graduate and Postdoctoral Affairs

CC: Patrice Smith, Dean, Faculty of Graduate and Postdoctoral Affairs
Anne Bowker, Dean, Faculty of Arts and Social Sciences
Maria DeRosa, Dean, Faculty of Science
Larry Kostiuik, Dean, Faculty of Engineering and Design
Howard Nemiroff, Dean, Sprott School of Business
Brenda O'Neill, Dean, Faculty of Public Affairs
Hashmat Khan, Assoc. Vice President (Academic Programs & Strategic Initiatives)
Christina Noja, Director, Office of Academic Programs & Strategic Initiatives

Date: March 28, 2024

Subject: Governance Mod: Graduate Programs- Part 3: Multi-Faculty Programs

Description of change

Pursuant to the devolution of Graduate Curriculum enacted by Senate on March 1, 2024, every graduate program at Carleton University requires revision to its governance. For ease of presentation, we have broken the set of graduate programs into three subsets: 1) Single Faculty programs, 2) Joint Programs (those programs associated with Ottawa-Carleton Joint Institutes), and 3) Multi-Faculty programs. This Executive Summary concerns only the third group: Multi-Faculty graduate programs.

Multi-Faculty programs have in common that they did not have a line Faculty that they belong to for governance purposes. Instead, they were typically governed by a governance or steering committee that was chaired by a Program Lead (often called a Director or Chair) that was appointed by the Dean of FGPA. After the devolution, all cross-faculty graduate programs will have the same governance structure as described below and will follow the Faculty constitutions/procedures. This governance language is taken to override existing governance language when applicable.

Each program has been assigned a home for Cyclical Program Reviews. At the next CPR, the governance language below is to be incorporated into the governance of the program.

Summary of Change

1. Each program is assigned a Primary Faculty Board.
2. Each program retains its governance committee already in place with the exception that the new Primary Dean will appoint the Program Lead. The Program Lead reports to the Primary Dean.

3. Any change to the program governance or any curricular change as part of the IQAP process must proceed through the Primary Faculty Board's curricular process and be approved by the Primary Faculty Board before proceeding to Senate.
4. Any change to program governance must proceed through all the Secondary Faculty Boards.
5. Any curricular change as part of the IQAP process that involves a Secondary Faculty Board must pass through the Secondary Faculty Board's curricular process as well as the Primary Faculty Board's curricular process if and only if that change affects the Secondary Faculty Board's *program offerings* or *course offerings*. In these circumstances, changes must be approved by Secondary Faculty Boards *before* receiving final approval by the Primary Faculty Board. It is the responsibility of the Primary Faculty Board to coordinate with the Secondary Faculty Boards to determine which curricular processes require Secondary Faculty Board approvals.
6. Enrollment targets and student funding packages, including TAs, are to be negotiated across all participating Faculties. Such negotiations will be the responsibility of the Primary Dean.
7. Operations will be the primary responsibility of the Primary Dean.

Note 1: Appendix 1 lists each Multi-Faculty program and indicates Primary and Secondary Faculty Boards.

Note 2: Courses in Multi-Faculty programs were assigned to Faculties in an independent process. Operations, Grade Approval, and Academic Integrity in Courses is the responsibility of the Primary Dean assigned to the course, not the program. For IQAP purposes, minor mods involving courses act as described above. The assignment of courses to Primary Deans is not listed in this document as it is separate from program governance.

Note 3: These assignments vacate any need for further governance mods that are pending for *graduate programs only*. For example, DSAI and DCS were in the process of being associated to the new Institute of Data Science being developed for the new undergraduate program. This governance change explicitly supersedes those mods and terminates the relevant aspects of their workflow. This does not affect the undergraduate aspects of those mods.

Note 4: Similarly, LACS is in the process of being assigned to the Institute of Interdisciplinary Studies (from the Department of History). This mod assigns LACS to History with the assumption that it will be moved to IIS as part of the forthcoming mod. All LACS courses remain associated with History.

Note 5: The Governance change of the TIM program was complete before the devolution of graduate curriculum. Therefore, TIM is considered a Single Faculty Program for the purposes of the Graduate devolution.

Note 6: There are two Joint Programs that are also Multi-Faculty programs. Both Part 2 and Part 3 of these governance changes apply to these programs.

Impact on Other Programs

None.

Resources

None.

Appendix A ¹:

	Primary Faculty Board (line Faculty where applicable)	CPR Home	Secondary Faculty Board
Digital Humanities Collaborative Specialization	FASS	Humanities	N/A (at this time)
Geography	FASS	Geography	Science
Northern Studies	FASS	Northern Studies	Science
Accessibility Collaborative Specialization	FASS	Sociology	Science FASS BUSI FPA Engineering (FED) Design (FED)
African Studies Collaborative Specialization	FASS	African Studies	FPA
Latin American and Caribbean Studies Collaborative Specialization	FASS	History (to be IIS)	FPA
Architectural Conservation	Architecture (FED)	Architecture	FASS
Biomedical Engineering	Engineering (FED) (Joint Institute)	Biomedical Engineering (w uOttawa)	Science
Sustainable Energy	Engineering (FED)	Sustainable Energy	FPA
Infrastructure Protection and International Security	FPA	IPIS	Engineering (FED)
Cybersecurity Collaborative Specialization	FPA	IPIS	Engineering (FED)
Climate Change Collaborative Specialization	FPA	FPA	BUSI SCI Engineering (FED) FASS FPA Architecture (FED)
Political Economy Collaborative Specialization	FPA	Political Economy	FASS
Chemical & Environmental	Science (Joint Institute)	Chemistry	N/A (at this time)

¹ Note that there are joint curricular processes in place for the Faculty Boards within the Faculty of Science and those within the Faculty of Engineering and Design that are not described here.

Toxicology Collaborative Specialization			
Data Science, Analytics, and Artificial Intelligence	Science	New Institute of Data Science	Engineering (FED) Information Technology (FED) Computer Science (Science)
Human-Computer Interaction	Science	Human-Computer Interaction	BUSI Science Engineering (FED) FPA FASS
Bioinformatics Collaborative Specialization	Science (Joint Institute)	Biology (with uOttawa)	Engineering (FED)
Data Science Collaborative Specialization	Science	New Institute of Data Science	BUSI Science Engineering (FED) FASS FPA Information Technology (FED), Computer Science (Science)



DATE: April 25, 2024

TO: Senate

FROM: Dr. David Hornsby, Vice-Provost and Associate Vice-President (Academic), and Chair, Senate Quality Assurance and Planning Committee

RE: Faculty Name Change: Faculty of Public Affairs

Background

On April 15, 2024, Public Affairs Faculty Board approved a motion to change the name of the faculty to the *Faculty of Public and Global Affairs*. The proposed name change was recommended by the Faculty of Public Affairs Strategic Planning Committee. As per the memo attached “The new name better reflects the scholarly activities undertaken by faculty members in different countries and with global partners, as well as the global dimension of many of our academic programs”.

Academic Unit Name Change Process

Following approval and support of the proposed name change by the faculty, and line Dean, approval was provided by Faculty Board, the Vice-Presidents’ Academic and Research Committee (VPARC), and the Senate Quality Assurance and Planning Committee (SQAPC).

Recommendation to Approve the Faculty Name Change

SQAPC Motion April 25, 2024:

THAT SQAPC recommends to Senate the approval of the name change of the Faculty of Public Affairs to the Faculty of Public and Global Affairs as presented, with effect upon final approval.

Senate Motion May 3, 2024

THAT Senate recommends to the Board of Governors the name change of the Faculty of Public Affairs to the Faculty of Public and Global Affairs as presented, with effect upon final approval.



Date: 16 April 2024

To: David Hornsby, Vice-Provost and Associate Vice-President (Academic) and Chair, Senate Quality Assurance and Planning Committee (SQAPC);
Hashmat Khan, Associate Vice-President (Academic and Strategic Initiatives)

From: David Mendeloff, Associate Dean (Faculty Affairs), Faculty of Public Affairs and Interim Secretary, Public Affairs Faculty Board

Subject: **Recommendation to Change the Name of the Faculty of Public Affairs**

At its April 15, 2024 meeting, the Public Affairs Faculty Board recommended that the name of the Faculty be changed to the “Faculty of Public and Global Affairs.”

Attached is a memo presented by the FPA Strategic Planning Committee to Faculty Board formally proposing the name change and outlining the rationale.

I kindly request that SQAPC review this proposed name change and that it be presented for Senate consideration as soon as possible.

Attachment

Cc: Brenda O’Neill, Dean, Faculty of Public Affairs

MEMORANDUM

To: Faculty Board, Faculty of Public Affairs

From: Strategic Planning Committee, Faculty of Public Affairs

Date: April 8, 2024

Re: Proposal to Change the Faculty's Name

Motion: The Strategic Planning Committee (Laurie Jaeger, Karen Kelly, Hashmat Khan, Brenda O'Neill and Sarah Todd) is pleased to submit the following motion to the FPA Faculty Board for approval

Motion: THAT the FPA Faculty Board change the name of the Faculty to the "*Faculty of Public and Global Affairs.*"

Rationale: The *Faculty of Public and Global Affairs* is a meaningful new name for the Faculty that adds to the existing name in a succinct and effective way. The existing name fails to adequately convey the breadth of programming and research in the Faculty, and is a holdover from when the original name of the Faculty (*Faculty of Public Affairs and Management*) was modified to address the creation of the Sprott School of Business. Additionally, the term "public affairs" is not well understood by students and the public, which is made clear at recruitment and other events, and in the regular email obtained by the Dean's Office.

The new name better reflects the scholarly activities undertaken by faculty members in different countries and with global partners, as well as the global dimension of many of our academic programs. The addition of "and Global" ensures that what we do is immediately understood, that is, a Faculty whose "goal is to reach beyond the campus and encourage students and faculty to learn from, and contribute to, public life in Canada and worldwide" (from the FPA Constitution). Finally, competition for international students has increased due to recent government decisions on study permits and targeted allocations. The new name more explicitly signals our commitment to educating international students, and to supporting the

scholarly activities that faculty members undertake beyond Canadian borders. The word “Global” helps us achieve this in a clear and parsimonious way. The new Faculty name is part of the comprehensive approach to reversing the downward trend in our enrolment.

Background: The chosen name was identified through a two-part process in the Faculty. The first step was an open call for suggestions for a new name for the Faculty from faculty and staff. Close to 50 suggestions were submitted as possibilities. The Strategic Planning identified the three that most effectively addressed the need to more clearly and fully reflect teaching and research in the Faculty. Faculty and staff were then asked to vote for their favourite in an anonymous poll held from March 25 until March 29th. A total of 209 votes were received, with the *Faculty of Public and Global Affairs* option receiving 64 percent of the votes. The two alternative suggestions (the Faculty of Public Affairs and Governance and the Faculty of Governance, Economy and Society) received 20 and 17 percent of the total votes respectively.

MEMORANDUM

From: Senate Academic Governance Committee
To: Senate
Date: May 3, 2024
Subject: Senate committee ratifications

MOTION: That Senate ratify the nominees for Senate committees, as presented, for service beginning July 1, 2024.

- 1) Senate Executive Committee
 - Nir Hagigi (Undergraduate student – FPA)
- 2) Senate Academic Governance Committee
 - David Mendeloff (Faculty member - FPA)
 - Rodney Nelson (Faculty member – Sprott)
- 3) Senate Committee on Undergraduate Student Awards
 - Rodney Nelson (Faculty member – Sprott)
- 4) Senate Academic Integrity Appeals Committee
 - Cristina Ruiz Martin (Faculty member – FED)
 - Hassan Bashir (Faculty member – FPA)
- 5) Senate Graduate Student Appeal Committee
 - Hassan Bashir (Faculty member – FPA)



Senate Executive Committee

March 26, 2024

By Videoconference

MINUTES

Attending: P. Rankin, S. Seneviratne, E. Sloan, J. Tomberlin (Chair), P. Wolff

Regrets: E. Abou Zeid, R. Gorelick, D. Hornsby, J. Malloy,

Recording Secretary: K. McKinley

1. Welcome & Approval of the Agenda

The meeting was called to order at 9:01 am. An agenda plus meeting package was circulated in advance to committee members.

The agenda was approved by consensus.

2. Approval of Senate Executive Minutes – February 20, 2024 + e-poll March 6, 2024

It was **MOVED** (E. Sloan, S. Seneviratne) that the Senate Executive Committee approve the minutes of the Senate Executive Committee meeting of February 20, 2024, and the minutes of the Senate Executive e-poll on March 6, 2024, as presented.

The motion **PASSED**.

3. Review of Senate Minutes

In response to a comment from one committee member, the minutes of the Question Period were slightly edited to provide context for the response. One other editorial change was requested to correct the spelling of a Senator's name.

4. Senate Agenda – April 5, 2024

The committee did not request any additions or changes to the agenda.

It was **MOVED** (P. Wolff, S. Seneviratne) that the Senate Executive Committee approve the agenda for the Senate meeting of April 5, 2024 as presented.

The motion **PASSED**.

5. Clerk of Senate – extension of term (one year)

The Clerk recused herself from the meeting for this agenda item.

The 3-year term for Clerk of Senate Elinor Sloan expires on June 30, 2024. The Clerk has expressed interest in extending her term for one more year, to provide stability in the onboarding of a new President and in continuing to Chair the Academic Governance Committee as it supports the FGPA restructuring process.

It was **MOVED** (P. Rankin, P. Wolff) that the Senate Executive Committee recommends that Senate approve a one-year extension to the term of service of the Clerk of Senate. The motion **PASSED**.

The Clerk returned to the meeting for the remainder of the agenda.

6. Other Business – There was none.

7. Adjournment – The meeting was adjourned at 9:14 am.



Department of Neuroscience

Health Sciences Building
1125 Colonel By Drive
Ottawa, ON K1S 5B6 Canada

Dr. Kim Hellemans
Tel: (613) 520-2600 x 2973
Email: kim_hellemans@carleton.ca

RE: Report of the Academic Colleague from the Council of Ontario Universities meetings

Dear Members of Senate,

On February 13 and 14, the Academic Colleagues met to discuss the top concerns facing Ontario Universities. On the evening of February 13th, the colleagues heard from Vivian Chiem, President and Malika Dhanani, Executive Director from the Ontario University Student Alliance. Vivian and Malika provided an overview on OUSA and led a discussion about various issues affecting students. The presenters described OUSA's mandate and core activities which is that they are a student-driven collaboration of nine student associations that develops public policy solutions and advocates to the provincial government. OUSA advocates for affordability, accessibility, quality, and accountability of post-secondary education in Ontario.

OUSA's four advocacy priorities for 2023-24 are as following:

1. Housing and Transit: Potential for regional advocacy regarding the issues of housing and transit in the post-secondary space;
2. Mental Health: There was discussion surrounding international students and their consideration in policy papers as they face different and additional barriers such as cultural and language barriers when trying to access mental health services. It was suggested that there be a focus on comprehensive student wellness versus the individual issues;
3. Food insecurity: It may be necessary to ask the government for aid with the issue of food insecurity. There may be other means to help with food insecurity such as partnership with grocery stores, growing gardens. There was discussion on various barriers that institutions face with regards to food security;
4. Sector Sustainability: There was discussion on the impacts of operating grants versus tuition increases on the sector. It was suggested by the group that there could be increased information sharing between faculty and student groups.

On February 14th, Colleagues shared updates on topics and issues that were front-of-mind at their respective institutions, including the international student cap and its impacts, increasing fiscal pressures due to budgetary constraints; creation of new programs; changes in hiring of faculty and staff; presidential searches; and mental health on campus. The COU President provided an update on the ongoing advocacy surrounding the international students cap and that the government's response to the Blue-Ribbon Panel is expected by the end of February. COU is continuing with its escalating advocacy campaign including more ads and some earned media.

Yours,

A handwritten signature in black ink, appearing to read 'Kim Hellemans', with a stylized, cursive script.

Kim Hellemans, PhD
Assistant Professor, Department of Neuroscience
Associate Dean (Student Recruitment, Wellness & Success), Faculty of Science
Carleton University