



Carleton University acknowledges and respects the Algonquin people, traditional custodian of the land on which the Carleton University campus is situated.

**Carleton University Senate
Meeting of February 17, 2017 at 2:00 p.m.
Senate Room, 608 Robertson Hall**

MINUTES

Present: F. Afagh, David Andrews for F. Alhattab, A. Arya, S. Blanchard, A. Bowker, D. Buss, M. Butler, L. Callaghan, A. Chandler, A. Christianson, W. Clement, J. Coghill, D. Deugo, A. Diptee, A. Dodge, M. Esponda, Taylor Howarth for W. Felepchuk, C. Feres, S. Field, C. Fong, P. Gentile, R. Goubran, N. Grasse, R. Hoey, W. Horn, W. Jones, E. Kwan, E. Lai, A. Loiselle, M. Martinov, C. Miller, H. Nemiroff, M. Neufang, K. O'Meara, B. Örmeci, Eric Hitsman for D. Owusu-Akyeeah, M. Pelletier, A. Plourde, P. Ricketts, R. Runte, D. Russell, J. Shepherd, C. Smelser, M. Sucharov, S. Sur, N. Tait, S. Taylor, P. Thompson, J. Tomberlin, P. Watzlawik-Li, F. Webster, C. Wong.

Regrets: S. Ajila, K. Bashir, A. Bellerive, C. Carruthers, C. Chi, C. Cruickshank, J. Dalphy, J. Debanné, C. Duff, M. El-Tanany, K. Evans, A. Forth, T. Garvey, R. Gorelick, J. Hayes, F. Hosseinian, D. Howe, B. Hughes, O. Javanpour, K. Karim, D. Long, A. Maheshwari, J. Miller, C. Parrott, J. Paulson, M. Piché, E. Sloan, J. Smith, J. Stoner, J. Wolfart, P. Wolff.

Open Session:

1. Welcome

The Chair welcomed everyone to the open session.

2. Approval of Agenda (open)

It was **MOVED** (A. Plourde, M. Neufang) that Senate approve the open agenda of the meeting of February 17, 2017.

The motion **PASSED UNANIMOUSLY**.

3. Approval of Minutes:

a) January 27, 2017

It was **MOVED** (S. Sur, S. Taylor) that Senate approve the minutes of the meeting of January 27, 2017.

The motion **PASSED**.

4. Chair's Remarks

The Chair reported that we are preparing for the new Strategic Mandate Agreement (SMA). The provincial government has not yet announced the

release date for the final version. The Chair stated that provincial funding will likely remain the same for the next two years. Any new programs will be funded by student enrollment. It is vital that Carleton's SMA include any potential new programs, as it will be more challenging to add them to the next round of agreements. The Chair encouraged Senators to propose any ideas for new programs for the next five years to their faculty boards now, as they must be included in this round of the SMA.

5. Discussion Period: Update on the Strategic Mandate Agreement

Dr. P. Ricketts provided a presentation on the SMA (see Appendix). He stated that Carleton has received a draft version of the SMA formula but is waiting for final documents from the government. We have entered stage two (SMA2) which involves revising metrics. This stage will not include any transfer of funds between institutions. However, in stage three (SMA3), performance targets will be implemented and have an impact on funding levels. This agreement may also be affected by a provincial election, expected in 2018. Dr. Ricketts explained aspects of the corridor funding. Currently the graph on slide 6 does not show graduate and undergraduate enrolment separately, even though funding for these groups will be significantly different. The government has also not yet announced the caps for masters or doctoral students, or the penalties for breaching caps. The government may develop a disincentive for institutions that go above their corridor maximum. Carleton has growing enrolment and we expect continued growth with the implementation of new programs. The Chair stated that we do not yet know when the five year moving average will start.

Dr. Ricketts presented Carleton's current Key Performance Indicators (KPIs) and then the draft SMA metrics for the five categories: student experience; innovation in teaching and learning excellence; access and equity; research excellence and impact; and innovation, economic development and community engagement. He stated that we need to present positive and achievable goals as future funding will be linked to our success. Dr. Ricketts stated that he plans to report back to Senate with the draft SMA and a finalized version by June.

In response to a question, Dr. Ricketts and the Chair provided details on the reformed funding model. Carleton currently has \$13 million (8% of total budget) in the differentiation envelope, \$1 million (1%) in the special purpose grants, and the remainder \$94 million (91%) in the core operating grant. The special purpose grant funds are restricted. Carleton has the ability to

allocate funds as it likes between the five categories of the differentiation envelope. How funds are allocated may impact enrolment. Several Senators stated that focus and funding should be on research excellence and impact. Another concern raised was that funding is higher for graduate students, which may increase graduate enrolments, even though employment prospects may be limited.

A Senator requested and then withdrew a motion to amend the agenda.

6. Senate Administration

a) Committee Memberships

There were no updates.

7. Motions to be Presented:

a) Motion to Request Academic Amnesty

The Chair invited Senator R. Hoey to speak to the motion. R. Hoey stated that negotiations are in process with CUPE 4600 (teaching assistants and contract instructors). This union will be in a legal strike position as early as Monday, March 6. She stated that it is important for students to exercise their choice and also to minimize the disruption of a possible strike on student work. Several Senators spoke in support of the motion and encouraged other Senators to support it. Several Senators spoke of their concern in crossing picket lines and the possible impact on academic activities (deadlines, marking, tutorials, etc.).

P. Ricketts stated that motions similar to this have been presented in the past to Senate. He urged Senate to reject the motion as others have been. He stated that Senate's standing committee, Emergency Academic Response Committee, has the responsibility and the power of Senate to make decisions to deal with any impact a strike may cause. He stated that the proposed motion asks for amnesty for any and all students regardless of whether they are directly affected or not. The motion also states that Senate should make arrangements with external accreditation. This is far beyond Senate's abilities. Dr. Ricketts stated that Senate should not be embroiled in negotiations but remain at an arm's length. He stated that if a senator supports this, then they are not performing their duties to the benefit of the university. P. Ricketts stated that voting against this motion is not a vote against the concepts of the motion. A vote against the motion is a vote to allow the procedures that are already in place to stand.

The Clerk provided the composition of the Emergency Academic Response Committee and that the membership is complete. P. Ricketts stated that this committee has not yet met.

It was **MOVED** (D. Buss, A. Arya) that the original motion be amended to omit item three and four and that item two become: Students will be granted a reasonable extension on academic assignments and tests if it was caused by strike-related activity.

In Favour: 22; Against: 23

The **MOTION FAILED**.

It was **MOVED** (R. Hoey, A. Dodge) that Senate approve the request for Academic Amnesty as originally presented.

In Favour: 14; Against: 27

The **MOTION FAILED**.

b) Motion Regarding Course Outline Availability

It was **MOVED** (C. Miller, L. Callaghan) that Senate approve the request regarding Course Outline Availability as presented.

The Chair invited a guest to the Senate, Justin Bergamini, to speak on the motion. Mr. Bergamini stated that from his discussion with the Clerk, he understands that this is an issue for the Senate Committee on Curriculum, Admission, and Studies Policy (SCCASP) to address. He stated this additional time would be very beneficial to students in locating affordable texts, planning for the school year and determining registration decisions.

Senators discussed issues of instructor workload, union consultation, winter break impact on deadlines, and methods of posting. The Clerk stated that SCCASP will work to develop a proposal and then send it to each faculty board to provide input.

The **MOTION PASSED**.

8. Committee Reports:

a) S APC (P. Ricketts)

It was **MOVED** (P. Ricketts, M. Butler) that Senate approve the introduction of the Collaborative Specialization in Biochemistry as presented with effect from Fall 2017.

The motion **PASSED UNANIMOUSLY**.

P. Ricketts announced that Dr. Alan Steele, Director of the Discovery Centre for Undergraduate Research and Engagement, has won the 3M National Teaching Fellowship.

b) SCCASP (H. Nemiroff)

It was **MOVED** (H. Nemiroff, A. Plourde) that Senate approve revisions to the Journalism program regulations, as presented, effective the 2017-2018 calendar.

The motion **PASSED UNANIMOUSLY**.

It was **MOVED** (H. Nemiroff, A. Plourde) that Senate approve revisions to the University Regulations, section 7.5, as presented, effective the 2017-2018 calendar.

The motion **PASSED UNANIMOUSLY**.

It was **MOVED** (H. Nemiroff, E. Lai) that Senate approve revisions to the Co-operative Education Regulations for B.A. Geography and Environmental Studies and B. Sc. Geomatics and Physical Geography, as presented, effective the 2017-2018 calendar.

The motion **PASSED UNANIMOUSLY**.

9. Reports for Information:

a) Senate Executive: January 17, 2017

There were no questions.

b) Board of Governors: December 1, 2016

There were no questions.

10. Other Business

There was none.

11. Adjournment

It was **MOVED** (R. Hoey, P. Ricketts) to adjourn the meeting at 4:20 p.m.

The motion **PASSED**.