

Faculty of Public Affairs
School of Public Policy and Administration
Carleton University
May 2014

CURRICULUM VITAE

NAME: **Katherine Athol Hamilton Graham**

COORDINATES: School of Public Policy and Administration
Carleton University
613-520-2600 ext 8925

EDUCATION: Honours Bachelor of Arts (Political Science)
Glendon College, York University, 1970

Master of Arts (Political Studies)
Queen's University at Kingston, 1978

EMPLOYMENT:

Academic Appointments

July 2013 – June 2014

Senior Advisor to the Provost, Carleton University

July 2012 – June 2013

Senior Advisor to the President and the Provost, Carleton University

July 2011 Associate Vice President (Academic), Interim, Carleton University

July 2010 Senior Advisor to the Provost, Carleton University

July 2010 Senior Fellow, Carleton Centre for Community Innovation (3Ci)

April 2003 - June 2009

Dean, Faculty of Public Affairs, Carleton University

Nov 2000 - Feb 2001

Acting Dean, Faculty of Public Affairs and Management, Carleton University

1998-2002 Associate Dean, Faculty of Public Affairs and Management, Carleton University

1998 Professor, School of Public Policy and Administration, Carleton University (as of 2001, School of Public Policy and Administration)

July 1 - Dec 31, 1997

Acting Director, School of Public Administration, Carleton University

1992 - 1996 Director, School of Public Administration, Carleton University

1990 - 1998 Associate Professor, School of Public Administration, Carleton University

1984 - 1990 Assistant Professor, School of Public Administration, Carleton University

1981 - 1984 Adjunct Assistant Professor, School of Public Administration, Queen's University at Kingston

1980 - 1983 Director, Institute of Local Government, Queen's University at Kingston

1978 - 1980 Associate Director, Institute of Local Government, Queen's University at Kingston

Other Employment

1976 - 1978 Operating as Katherine A. Graham, C.M.C., Management Consultant, (President 348151 Ontario Ltd.). Major project: serving as Associate Project Director, Study on the Governance of Urban Societies in Canada for the Institute for Research on Public Policy.

1973 - 1976 Consultant (1973) and Senior Consultant (1974-76), P.S. Ross & Partners, Management Consultants, Toronto, Ontario (now Deloitte Consulting).

1970 - 1973 Consultant (1970 - 1971) and Project Manager (1972 - 1973), Systems Research Group, Toronto, Ontario

PUBLICATIONS:

Refereed Scholarly Publications

Books and Monographs

Aboriginal Communities and Urban Sustainability, with Evelyn Peters. (Ottawa: Canadian Policy Research Networks Discussion Paper F/27, 2002). Pp. 34. (Equal Co-author)

Talking with Canadians: Citizen Engagement and the Social Union, and Frances Abele, Alex Ker, Antonia Maioni, Susan Phillips. (Ottawa: Canadian Council on Social Development, 1998) Pp. 47 plus appendices. (Equal Co-author)

Urban Governance in Canada: Representation, Resources and Restructuring, and Susan D. Phillips, with Allan Maslove. (Toronto: Harcourt Brace, 1998) Pp. 325. (Equal Co-author)

Soliloquy and Dialogue with Carolyn Dittburner and Frances Abele. (Ottawa: Canada Communications Group, 1996) Pp. 351. (Principal Author)

An Overview of Socio-Demographic Conditions of Registered Indians Residing Off-Reserve. (Ottawa: Indian and Northern Affairs Canada, 1987) Pp. 176.

An Overview of Registered Indian Conditions in Ontario. (Ottawa: Indian and Northern Affairs Canada, 1986) Pp. 138.

A Climate for Change, with M.P. Sharon Brown, Anne B. McAllister and Margot Wojciechowski, (Eastern Arctic Study: Institute of Local Government and Centre for Resource Studies, Queen's University, Kingston, 1984) Pp. 176. (Principal Author)

A Research Framework for the Study of Financial Management and Accounting in Canadian Local Government, (Canadian Certified General Accountants Association, Vancouver, 1981) Pp. 46.

The Inuit Land Claim, Constitutional Development and Local Government Reform in the Northwest Territories: An Overview, with Anne B. McAllister, (Eastern Arctic Study, Institute of Local Government and Centre for Resource Studies, Queen's University, Kingston) Pp. 50. (Equal Co-Author)

Local and Regional Government in the Northwest Territories, with Anne B. McAllister and Marcia E. George, (Institute of Local Government, Queen's University, Kingston 1980) Pp. 64. (Principal Author)

Bargaining for Cities: Municipalities and Intergovernmental Relations - An Assessment, with Lionel D. Feldman, (Montreal: Institute for Research on Public Policy, 1979) Pp. 143. (Equal Co-Author)

Articles in Refereed Journals

“What Now? Future Federal Responsibilities towards Aboriginal People Living in Cities.” With Frances Abele. Aboriginal Policy Studies, Vol. 1 No. 1 (2011). Pp. 20.

“The ‘Ottawa syndrome:’ The localization of federal public servants in Canada,” with G. Swimmer, Canadian Public Administration, Vol. 52, No. 3, September 2009, Pp. 20 (Primary Author)

“Federal-Municipal relations in Canada: The changing organizational landscape,” with Christopher Stoney, Canadian Public Administration, Vol. 52, No. 3, September 2009, Pp. 23 (Secondary author)

“Learning from Experience: Ottawa as a Cautionary Tale of Reforming Urban Government,” with Allan M. Maslove and Susan D. Phillips, Journal of Comparative Policy Studies, Vol. 3, No. 3, Nov. 2001, Pp. 18 (Equal Co-author)

“Enhancing University-Community Partnerships: Challenges in Retooling the Academy for More Effective Engagement with Civil Society,” with Edward T. Jackson and Allan M. Maslove, Education Through Partnership, Vol. 4, No. 2, November 2000, Pp. 14 (Equal Co-Author)

“Urban Aboriginal Governance in Canada: Paradigms and Prospects” Zeitschrift für Kanada – Studien, Vol. 33, No. 1, 1998, Pp. 12.

“Who does what in Ontario: The process of provincial-municipal disentanglement,” with Susan D. Phillips, Canadian Public Administration, Vol. 41, No. 2, Summer 1998, Pp. 34 (Equal Co-author).

“Citizen engagement: beyond the customer revolution,” with Susan D. Phillips, Canadian Public Administration, Vol. 40, No. 2, Summer 1997, Pp. 18. (Equal Co-Author)

"Implementing Devolution: Learning From Experience," In The Northern Studies Review, No. 5, Summer 1990, Pp. 130-147.

"Public Administration and Municipal Government," with T.J. Plunkett, Canadian Public Administration, Silver Anniversary Issue, Winter 1983. Pp. 16. (Equal Co-Author)

"Intergovernmental Relations and Urban Growth: A Canadian View," with L.D. Feldman, in Local Government Studies, January 1979. Reprinted in Feldman, 1981. Pp. 17. (Equal Co-Author)

Articles in Refereed Conference Proceedings

“Canada and New Zealand Formulating the Relationship Between the State and Indigenous Peoples.” with Frances Abele. Presented at Canada and New Zealand: Connections, Comparisons and Challenges. Victoria University of Wellington, Wellington, New Zealand, February 2010 (equal co-author)

“The Paradox of Participation: An Overview of Public Participation and Local Government in Canada.” Presented at Public Participation in Local Government: Canada and China Compared. University of Xiamen, Xiamen, China, May 2009.

“Creatures of the Provinces? The Impact of the Federal Government on Municipalities and Urban Affairs.” with Christopher Stoney. Canadian Political Science Association, June 2008. (Secondary author).

“The New Trilateralism: Experiments in Federal - Municipal – Community Relationships,” with Susan D. Phillips and Alex Ker, ARNOVA, Denver, November 2003, Pp. 44. (Secondary Author).

“A Framework for Balanced Growth and Public Investment,” with Allan Maslove and Frances Woolley, TD Forum on Canada’s Standard of Living. Ottawa, October 7, 2002. Pp. 12. (Equal Co-author).

“Enhancing University-Community Partnerships: Challenges in Retooling the Academy for More Effective Engagement with Civil Society,” with Edward T. Jackson and Allan M. Maslove, Education Through Partnership, Vol. 4, No. 2, November 2000, Pp. 14. (Equal Co-Author)

“Implementing Aboriginal Self-Government: A Personal Perspective,” in Evelyn J. Peters (ed.), Aboriginal Self-Government in Urban Areas (Kingston: Institute of Intergovernmental Relations, 1995), Pp. 179-182.

"Training Administrators From Developing Counties," with N. Harvey Lithwick. Proceedings, Tenth Annual Conference on Teaching Public Administration, Washington D.C., April 1987, Pp. 13. (Equal Co-Author)

"Models of Community Participation in Planning and Regulation of Non-renewable Resources Development in the Canadian Territorial North," the Canadian Committee on Northern Population Research, Proceedings, the International Conference on Northern Population Issues (Denmark), 1985, Pp. 12.

"Native Perspectives on Mineral Development," presented to the National Conference on Native participation in Mineral Development Activities," Kingston, Ontario, March 27-29, 1984. Published in Native Participation in Mineral Development Activities (Kingston: Centre for Resource Studies, Queen's University, 1984), Pp. 8.

"Corporatism, Elite Accommodation and Pluralism: Approaches to Public Participation and Private Accountability in Northern Development," presented to the Atlantic Provinces Political Science Association, Saint John, October 1982. Published in Papers of Eighth Annual APPSA/APPEA Conference (Saint John: University of New Brunswick, 1983), Pp. 14.

Edited Books

Urban Affairs: Back On the Policy Agenda? with Caroline Andrew and Susan Phillips (eds.) (Kingston and Montreal: McGill - Queen's, 2002). Pp. 303. (Equal Co-editor)

Katherine A. Graham and Susan D. Phillips (eds.) Citizens Engagement: Lessons in Participation from Local Government (Toronto: Institute of Public Administration of Canada and Intergovernmental Committee on Urban and Regional Research, 1998), Pp. 240. (Equal Co-editor)

Katherine A. Graham (ed.), How Ottawa Spends 1990/91: Tracking The Second Agenda. (Ottawa: Carleton University Press, 1990). Pp. 297.

Katherine A. Graham (ed.), How Ottawa Spends 1989/90: The Buck Stops Where? (Ottawa: Carleton University Press, 1989), Pp. 312.

Katherine A. Graham (ed.) How Ottawa Spends 1988/89: The Conservatives Heading into The Stretch (Ottawa: Carleton University Press, 1988) Pp. 329.

Chapters in Books

“Federal Urban Aboriginal Policy: The Challenge of Viewing the Stars in the Urban Night Sky.” With Frances Abele (equal co-author). In Evelyn Peters (ed.) Urban Aboriginal Policy in Canada. (McGill-Queen’s: Montreal and Kingston, 2012). Pp. 19.

“No Joke! Local Government and Intergovernmental Relations in Canada.” In Emmanuel Brunet-Jailley and John Martin. (eds). Local Government in Australia and Canada. (Toronto: Institute of Public Administration of Canada and University of Toronto Press, 2010). Pp. 29.

“Another Fine Balance: Managing Diversity in Canadian Cities,” with Susan D. Phillips. In Leslie Siedle, Keith Banting and Thomas Courchene (eds) Diversity and Canada’s Future: Recognition, Accommodation and Shared Citizenship (Montreal: Institute for Research on Public Policy 2007). Pp. 40.

“Municipal Reforms in the Northern Territories: Now for Something Different.” in Joseph Garcea and Edd Lesage Jr. (eds.) Municipal Reforms in Canada: Municipal Governance for the 21st Century (Toronto: Oxford University Press, 2005)

“Introduction: Urban Affairs in Canada: Changing Roles and Changing Perspectives,” with Caroline Andrew and Susan D. Phillips, in Caroline Andrew, Katherine A. Graham and Susan D. Phillips (eds.) Urban Affairs: Back on the Policy Agenda. (Montreal and Kingston: McGill-Queen’s University Press, 2002). Pp. 17. (Equal co-author).

“Lessons from the Policy Discourse on Aboriginal Education”, with Frances Abele and Carolyn Dittburner. In Marlene Brant Castellano, Lynne Davis and Louise Lahache (eds.) Aboriginal Education: Fulfilling the Promise. (Vancouver: UBC Press, 2000)Pp. 22. (Equal Co-Author)

"Hand in Hand: When Accountability Meets Collaboration in the Voluntary Sector" with Susan D. Phillips in Keith Banting (ed.) The Non-Profit Sector in Canada: Roles and Relationships (Kingston: School of Policy Studies - Queen's University, 2000) Pp. 41. (Second Author)

“Urban Aboriginal Governance in Canada: Paradigm and Prospects” in John Hylton (ed.) Aboriginal Self-government in Canada. (Edmonton: Purich, 1999) Pp. 15.

“Negotiating Canada: Changes in Aboriginal Policy Over the Last Thirty Years” with Frances Abele and Allan M. Maslove in Leslie Pal (ed.) How Ottawa Spends 1999-2000 (Toronto: Oxford University Press, 1999) Pp. 42. (Equal Co-author).

“Emerging Solitudes: The New Era in Provincial-Municipal Relations” with Susan D. Phillips, in Martin W. Westmacott and Hugh P. Mellon (eds.) Public Administration and Policy: Governing in Challenging Times (Scarborough: Prentice Hall Allyn and Bacon, 1998) Pp. 15. (Equal Co-Author)

“Making Public Participation More Effective: Issues for Local Government,” with Susan D. Phillips in Katherine A. Graham and Susan D. Phillips (eds.) Citizens Engagement: Lessons in

Participation from local Government (Toronto: Institute of Public Administration Of Canada and Intergovernmental Committee on Urban and Regional Research, 1998) Pp. 30. (Equal Co-author)

"From Public Participation to Citizens Engagement," with Susan D. Phillips in Katherine A. Graham and Susan D. Phillips (eds.) Citizens Engagement: Lessons in participation From Local Government (Toronto: Institute of Public Administration of Canada and Intergovernmental Committee on Urban and Regional Research, 1998) Pp. 30. (Equal Co-author)

"Collective Bargaining in the Municipal Sector" in Gene Swimmer and Mark Thompson (eds.), Public Sector Collective Bargaining in Canada: Beginning of the End or End of the Beginning (Kingston: IRC Press, 1995).

"Local Special Purpose Bodies: A Taxonomy and Preliminary Evaluation," in David Siegel and Dale Richmond (eds.), Local Special Purpose Bodies in Canada (Toronto: Institute of Public Administration of Canada, 1993).

"Capital Planning/Capital Budgeting: The Future of Canada's Capital," in Frances Abele (ed.) How Ottawa Spends 1992/93 (Ottawa: Carleton University Press, 1992).

"Devolution and Local Government," in Gurston Dacks (ed.), Devolution and Constitutional Development in the Canadian North (Ottawa: Carleton University Press, 1990), Pp. 30.

"Implementing Devolution," in Gurston Dacks (ed.), Devolution and Constitutional Development in the Canadian North (Ottawa: Carleton University Press, 1990), Pp. 28.

"Once More With Feeling?" in Katherine A. Graham (ed.) How Ottawa Spends 1990/91 (Ottawa, Carleton University Press, 1990).

"Discretion and the Governance of Canada: The Buck Stops Where?" in Katherine A. Graham (ed.), How Ottawa Spends 1989-90 (Ottawa, Carleton University Press, 1989), Pp. 24.

"High Politics Is Not Enough: Policies and Programs for Aboriginal Peoples in Alberta and Ontario," with Frances Abele in David Hawkes (ed.), Defining the Responsibilities: Federal and Provincial Governments and Aboriginal Peoples (Ottawa: Carleton University Press, 1989), Pp. 32. (Equal Co-Author)

"Heading Into the Stretch: Pathology of a Government," in Katherine A. Graham (ed.), How Ottawa Spends 1988-89, (Ottawa: Carleton University Press, 1988), Pp. 22.

"Plus Que Ça Change...Northern and Native Policy," with Frances Abele in Katherine A. Graham (ed.), How Ottawa Spends 1988-89, (Ottawa: Carleton University Press, 1988) Pp. 25. (Equal Co-Author)

"Indian Policy Under the Tories: Cleaning Up After the Buffalo Jump," in Michael J. Prince (ed.) How Ottawa Spends 1987-88 (Toronto: Methuen, 1987) Pp. 30.

"Local Government Reform in Canada," with L.D. Feldman, in Gunlicks, Arthur B., Local Government Reform and Reorganization: An International Perspective, Kennikat Press, 1981. Pp. 30. (Equal Co-Author)

Organizational Change in Urban Local Governments: A Perspective, Occasional Paper No. 1, Institute of Local Government, Queen's University at Kingston. Reprinted in Lionel D. Feldman (ed.), Politics and Government of Urban Canada, 4th ed., Methuen, Agincourt, 1981, Pp. 25.

OTHER PUBLICATIONS

Guest Co-editorship

Canadian Public Administration, Vol. 52, No. 3. September 2009. Special issue: Federalism, Public Policy and Municipalities.

Guest Editorship

Our Diverse Cities: Ontario. Metroplis. Number 4, Fall 2007. Pp. 176.

Articles in Non-refereed Journals

"This City Brought to You by..." 1997 FCM Sourcebook (Ottawa: Federation of Canadian Municipalities, 1997) Pp. 2.

"Some Issues in Municipal Management," Urban Focus, Vol. 11, No. 2, November-December, 1982.

"Local Government and Intergovernmental Relations: A Subject of International Interest," Urban Focus, Vol. 8, No. 5, May-June, 1980.

"Urban Canada in the Future," with Anne B. McAllister, in The Municipal Year Book, (Washington: International City Management Association, 1979), Pp. 3.

"Organizational Change in Local Government: What Is It?" Urban Focus, Vol. 6, No. 4, April 1978.

"Another Alternative to the Traditional Work Week," The Canadian Personnel, Vol. 21, No. 1, January 1972, Pp. 4.

Papers in Non-Refereed Conference Proceedings

"An Urban Aboriginal Research Agenda: Governance and Administration." With Frances Abele (equal co-author). Presented at the Urban Aboriginal Research Colloquium, Office of the Federal Interlocutor for Métis and Non-Status Indians and Carleton University, February 2008. Pp. 10.

“An Urban Aboriginal Research Agenda: Social Policy.” With Frances Abele (equal co-author). Presented at the Urban Aboriginal Research Colloquium. Office of the Federal Interlocutor for Métis and Non-Status Indians and Carleton University, February 2008. Pp. 10.

“Urban Aboriginal Governance in Canada: Paradigms and Prospects,” in George Morgan (ed.) Urban Life, Urban Culture – Aboriginal/Indigenous Experiences, proceedings of the conference hosted by the Goolangullia Centre, University of Western Sydney, MacArthur, November 27-29, 1997. Pp. 19.

Working Papers

“The Capital Paradox: Institutional Barriers to Social and Economic Well-being in Canada’s Capital,” with Frances Abele and Alexandra Ker in Edward T. Jackson and Katherine A. Graham (eds.) Diversification for human Well Being: Challenges and Opportunities in the National Capital Region. (Ottawa: Diversification Research Group Working Paper Series, Faculty of Public Affairs and Management, Carleton University, 1999). Pp. 19. (Equal Co-author)

Technical Reports

The Literature on Building Post-Secondary Success. With Frances Abele. Prepared for the National Committee on Inuit Education. March 2010 (equal co-author).

The Literature on Inuit-Centred Curriculum and Teaching Approaches. With Frances Abele. Prepared for The National Committee on Inuit Education, March 2010. (Equal co-author).

The Literature on Bilingual Education. With Frances Abele. Prepared for the National Committee on Inuit Education. March 2010. (Equal co-author).

Canada’s City Governments: Their Contribution to Future Innovation in Canada. With Caroline Andrew. A report prepared for the Conference Board of Canada, March 2006. Pp. 52.

Discussion Papers on Selected Urban Governance Models and Practices. With Lionel D. Feldman. A report prepared for the Governing Toronto Advisory Panel, October 2005. Pp. 12.

Implementing the Supporting Community Partnership Initiative through the Community Entity Municipal Model in Hamilton. With Alex Ker and Susan D. Phillips. A report prepared for the National Secretariat on Homelessness, Human Resources Development Canada, January 2003. Pp. 85 plus appendix. (Principal Investigator).

Serving the Public North of 60, with Frances Abele. (Toronto: Institute of Public Administration of Canada, New Directions – Number 10, 2003) Pp. 39. (Equal Co-author).

A Human Services Plan for the York Region, with Sandra Bach, Allan M. Maslove, Susan D. Phillips and Gene Swimmer. A report prepared for the Regional Municipality of York, May 2000.

Governance Structures for the New City of Toronto, with Susan D. Phillips and Lionel D. Feldman. A report prepared for the Toronto Transition Team, September 1997. Pp. 37.

Governance Structures for the New City of Toronto, with Susan D. Phillips. A report prepared for the Municipality of Metropolitan Toronto, July 1997. Pp. 59.

Report of the Urban Governance Working Group. (Ottawa: Royal Commission on Aboriginal Peoples, 1996) Pp. 79.

Public Policy and Aboriginal Peoples: Summaries of Reports by Federal Bodies and Aboriginal Organizations, (Ottawa: Supply and Services Canada, 1994), Pp. 374.

Public Policy and Aboriginal Peoples: Summaries of Reports by Provincial and Territorial Bodies and Other Organizations, (Ottawa: Supply and Services Canada, 1994), Pp. 341.

"Emergency Health Services: A Comparative Overview," prepared for the Ontario Emergency Medical Services Review, (Toronto: Ontario Ministry of Health, 1991).

Ottawa-Carleton Electoral Boundaries Commission (Graham Commission), Report, (Ottawa: Ontario Minister of Municipal Affairs, 1990), Pp. 64 + maps.

Regional Governments: A Selected Overview: with Diane Duttle and Judith Mackenzie, (Western Constitutional Forum and Government of the Northwest Territories Legislative Assembly: Yellowknife, 1983) Pp. 97.

Small Business Guide to Local Government, with Judith MacKenzie and Diane Duttle, (Kingston: Institute of Local Government, Queen's University, 1983), Pp. 28.

Evaluation of Funding of Public Participation in the Beaufort Sea Environmental Assessment Panel Review, with Eric G. Moore, M.P. Sharon Brown, and Alan J.C. King, (Institute of Local Government and Social Program Evaluation Group, Queen's University, Kingston, June 1982) Pp. 81.

The Administration of Mineral Exploration in the Yukon and Northwest Territories, with R.G. McEachern and C.G. Miller, (Kingston: Centre for Resource Studies, Queen's University, 1978), Pp. 42.

Case Studies

Eastern Arctic Study Case Study Series: Beaufort Sea Oil and Gas Development, with M.P. Sharon Brown and Margot Wojciechowski, (Eastern Arctic Study: Institute of Local Government and Centre for Resource Studies, Queen's University, Kingston, January 1983) Pp.70.

Eastern Arctic Study Case Study Series: The Development of the Polaris Mine, (Eastern Arctic Study, Institute of Local Government and Centre for Resource Studies, Queen's University, Kingston, March 1982) Pp. 32.

The Development Dilemma: The Case of the Quinpool Road Case Program In Canadian Public Administration (Toronto: Institute of Public Administration of Canada, 1979) Pp. 38.

Major Encyclopedia or Dictionary Articles

The Canadian Encyclopedia, (Edmonton: Hurtig 1985, 1988 and 1997). "Territorial Government."

Catalogues

Royal Commission on Aboriginal Peoples, Public Policy and Aboriginal Peoples 1965-1992: Bibliography, (Ottawa: Minister of Supply & Services, 1993), Pp. 69. (Principal Editor).

Royal Commission on Aboriginal Peoples, Public Policy and Aboriginal Peoples 1965-1992: Summaries of Reports by Federal Bodies and Aboriginal Organizations, (Ottawa: Minister of Supply and Services, 1994), Pp. 374. (Principal Editor).

Royal Commission on Aboriginal Peoples, Public Policy and Aboriginal Peoples 1965-1992: Summaries of Reports by Provincial and Territorial Bodies and Other Organizations, (Ottawa: Minister of Supply and Services, 1994), Pp. 341. (Principal Editor).

OTHER SCHOLARLY OR PROFESSIONAL ACTIVITY

Editorial Responsibilities

2010 Member of the Editor Selection Committee, Canadian Public Administration

2004-2008 Member of the Editorial Advisory Board, Canadian Journal of Political Science

1999-2007 Member of the Editorial Board, Carleton University Library Series

1998 Co-editor, Diversification Research Group Working Paper Series

1992-1996 Member, Editorial Board, Canadian Journal of Urban Research

1988-1990 Editor, How Ottawa Spends

Papers Presented

"The Carleton-Batawa Initiative: International Lessons for Community-University Partnerships. Presented at CU Expo Waterloo, May 2011.

"Federal Urban Aboriginal Policy." Presented at the Institute of Public Policy and Administration/Public Policy and Municipalities conference, Toronto, September 2009.

"Citizen Engagement and Local Government in Canada: Changing Paradigms/Changing Prospects. Presented at the conference to develop a research partnership between Xiamen University and Canadian Local Government Scholars. University of Western Ontario, May 2008.

"Learning from Experience: Ottawa as a Cautionary Tale of Reforming Ontario's City-Regions, "with Allan M. Maslove and Susan D. Phillips. Presented to the Jerusalem Conference on Canadian Studies, June 2000. (Equal Co-author)

“Urban Aboriginal Governance in Canada: Paradigms and Prospects,” presented at the conference on Urban life Urban Culture: Aboriginal/Indigenous Experiences, University of Western Sydney, November 1997.

“Disentanglement in Ontario: A Process Analysis,” with Susan D. Phillips. Presented to the Canadian Political Science Association, June 1997. Pp. 39. (Equal Co-author)

“The Real Politics of decentralization and Social Policy: twin Myths of Volunteerism and Local Control,” with Susan D. Phillips. Presented to the Queen’s International Institute on Social Policy, August 1996. Pp. 5. (Equal Co-author)

"Planning Human Services in Ottawa-Carleton: Moving from Crisis Management to Strategic Thinking," presented to the International Institute of Administrative Sciences, Copenhagen, July 1991.

"Local Government Reform in Ontario: Following the Inchworm," presented to the Canadian Political Science Association, Victoria, June 1990.

"Implementing Devolution: Some Preliminary Perspectives," presented to the Canadian Political Science Association and the Canadian Association for Development Studies, Quebec, June 1989.

"Devolution and Local Government: One Step Forward and Two Steps Back," presented at the workshop of the Consortium for Devolution Research, Yellowknife, April 1989.

"Local Government in the Northwest Territories: The National Political Imperative Versus Grassroots Survival," presented to the Canadian Political Science Association, Ottawa, June 1982.

"The Northwest Territories: Policy Making and Public Administration in a Vast Territory - Overgoverned and Ungovernable," presented to the Association of Women Teaching at Queen's Lecture Series, Queen's University, Kingston, Ontario, December 2nd, 1981.

"Evaluation of a Short-Term Public Program," with R.W. Judy, presented to the November 1972 joint meeting of the Operations Research Society of America and the American Institute of Industrial Engineers. (Equal co-author)

Contract or Other Research: Research Grants and Awards

2014 Secretariat on Responsible Conduct of Research. “The Carleton Pilot: The Summer Institute on Aboriginal Research Ethics”. \$50,000.00

2004-2011 Social Sciences and Humanities Research Council. Major Collaborative Research Initiative. “Multi-level Governance and public policy in Canadian municipalities.” (Co-applicant, co-coordinator federal study series). \$2.5 million

- 2010 National Committee on Inuit Education: \$30,000.00
- 2003-2004 Social Sciences and Humanities Research Council: CURA \$200,000.00
- 2002 National Homelessness Secretariat, HRDC: \$68,000.00
- 2002 Women's Health Bureau, Health Canada: \$5,000.00
- 2000-2001 Social Development Partnerships, HRDC \$62,000.00
- 2000-2003 Social Sciences and Humanities Research Council: CURA \$600,000.00
- 1999 Social Sciences and Humanities Research Council: Community-University Research Alliance: \$5000.
- 1997 Kahanoff Foundation Re: Accountability and the Voluntary Sector, (with Susan D. Phillips): \$16,800.
- 1997 Carleton University Travel Grant: \$2000.
- 1994 Canadian Studies Program, Heritage Canada (with Susan Phillips and Allan Maslove): \$6,600
- 1994 Institute of Public Administration of Canada (with Susan Phillips): \$10,000
- 1993 Royal Commission on Aboriginal Peoples: \$200,000
- 1992 Royal Commission on Aboriginal Peoples: \$127,000
- 1991 Carleton University GR5/6: \$1260
- 1990 Government of Ontario: Ottawa-Carleton Election Boundaries Commission: \$20,000.
- 1989 Government of Alberta Research Fund: Studies on Devolution (with Frances Abele): \$8,000
- 1988 Donner Canadian Foundation and Social Sciences and Humanities Research Council: Studies on Devolution in Canada's Northern Territories: \$28,400
- 1988 Government of Ontario: Study of Provincial Services to Native Peoples (with Frances Abele): \$3000
- 1987 Research Director, Ottawa-Carleton Regional Review, Ontario Ministry of Municipal Affairs: \$70,000
- 1987 GR6: Study of Corporate Planning In Canadian Local Government: \$2500

- 1982 Social Sciences and Humanities Research Council: Travel Grant: \$4,432
- 1981 Social Sciences and Humanities Research Council: Travel Grant: \$6,045
- 1981 Principal Investigator for The Eastern Arctic Study - research support The Donner Canadian Foundation: \$200,000
- 1980 Principal Investigator, study to develop a research framework for local government financial management and accounting in Canada. Research support from the Canadian Certified General Accountants Association: \$34,000

Unpublished Technical Reports

Restructuring the United Counties of Leeds & Grenville: A Workplan, (with Susan D. Phillips). Prepared for the United Counties of Leeds & Grenville, November 1997.

Other Professional Activities

2009-2014 Chair, Community-Based Research Canada

2014 Chair, SSHRC Partnership Grants Letter of Intent Committee

2014 Member, SSHRC Aboriginal Advisory Circle

2013 Chair, Social Sciences and Humanities Research Council of Canada Adjudication Committee, Partnership Grants

2012-2019 Co-Chair, Steering Committee for Community First: Impacts of Community Engagement (CF: ICE). A \$20.5 million research project funded by the Social Sciences and Humanities Research Council of Canada

2012-2015 Member, Ontario Universities Council on Quality Assurance Audit Panel.

2012-2014 Auditor, Quality Council, Council of Ontario Universities

2012 Expert Advisor, Policy Implementation Assistance Program (PIAP)
CIDA/Government of Vietnam

2012 Chair, Social Sciences and Humanities Council of Canada Adjudication Committee: Partnership Grants, Letters of Intent.

2011 Bell Chair Lecture Series: "Nightwatch: Federal Urban Aboriginal Policy"

2011 Member, SSHRC Adjudication Committee, Partnership Grants

2011 Reviewer, Canadian Journal of Urban Research

- 2011 Reviewer, Journal of Higher Education Outreach and Engagement
- 2010-2011 Institutional Participant, AUCC/AAU Partnership “Strengthening Higher Education Stakeholder Relations in Africa”
- 2010-2011 Academic Advisor, Treasury Board of Canada, Office of the Comptroller General re: Evaluation of the Government of Canada Internal Audit Policy
- 2010 Canadian Academic Delegate, New Synthesis in Public Administration, International Research Project, Brazil Roundtable
- 2010 Reviewer, Canadian Public Policy
- 2010 Op. Edit, “The Campaign Was Quiet in the Big Issues.” Ottawa Citizen. October 26, 2010
- 2010 Principal instructor, International Program for Evaluation Training (IPDET)
- 2008 Advisor. The Community-Government Collaboration on Policy Project. The Caledon Institute of Social Policy.
- 2008 Member, Mayor’s Task Force on Governance, City of Ottawa.
- 2007-2008 Advisor, Canadian Comprehensive Auditing Foundation
- 2006 Advisor and Researcher, Conference Board of Canada, Mission Possible: Sustainable Prosperity for Canada
- 2005 Advisor, Governing Toronto Advisory Panel
- 2005 Speaker, Canadian Comprehensive Auditing Foundation Annual Conference
- 2005 Subject Expert, UN World Urban Habitat Jam
- 2004 Advisor, Toronto Computer Leasing Inquiry
- 2004 Advisor, Canadian Bureau of International Education, Public Policy Knowledge Network
- 2004 Panellist: “Power Progressive Politics and Competitiveness for Canadian Cities: Municipal Perspectives” Canadian Political Science Association, Winnipeg
- 2003 Panellist, Spring Conference, School of Policy Studies, Queen’s University
- 2003 Expert Witness, Ontario Municipal Board, City of Ottawa Ward Boundaries

- 2003 Academic Advisor, City of Toronto, Council Committee Structure Review
- 2003 Keynote Speaker, Ontario Court of Justice, Judicial Administration Seminar
- 2002-2003 Advisor, Human Resources Development Canada Working Group on Communities
- 2002-2008 Resource Person, Aboriginal Leadership Institute
- 2002 Reviewer, Canadian Journal of Urban and Regional Research
- 2002-2006 Member, Steering Committee, Ontario Centre for Municipal Best Practices
- 2002 Co-chair (with Frances Abele), “Serving the Public North of 60” Institute of Public Administration of Canada
- 2001-2002 Advisor, Peoples Voice Project and Public Administration Reform Project, Ukraine
- 2001-2002 Member, Citizens’ Task Force on Ward Boundaries, City of Ottawa
- 2001-2007 Senior Local Government Advisor, District Capacity-building Project (DISCAP), Ghana
- 2001 Facilitator: Inter-departmental Dialogue on Aboriginal Distinctions, undertaker for Justice Canada
- 2000 Advisor, City of Westmount
- 2001 Co-author, Phase III Course Development, Govn 400:Governance and Leadership, Athabasca University (with Andrew Graham)
- 2000 Chair, Grants Adjudication Committee, Social Sciences and Humanities Council of Canada-Committee Eleven
- 2000-2001 Advisor, Review of the Greater Toronto Services Board
- 2000-2002 Chair, Selection Committee, Graduate Policy Research Award, Policy Research Secretariat
- 2000-2001 Visiting Professor, University of Western Ontario, Department of Political Science
- 1999-2000 Member, Grants Adjudication Committee, Social Sciences and Humanities Research Council of Canada- Committee Eleven
- 1999-2000 Advisor, Alberta Capital Region Governance Review

- 1998-1999 Member of the Program Committee, Canadian Political Science Association
- 1999 Resource Person, Canadian Centre for Management Development
- 1998 Advisor to the Office of the Moderator, Greater Toronto Services Board
- 1998-1999 Member, Grants Adjudication Committee, Social Sciences and Humanities Research Council of Canada
- 1997-1999 Resource Person, Banff Centre for Management
- 1997 Advisor, Toronto Transition Team on governance structures for the new City of Toronto
- 1997 Advisor, Council of Metropolitan Toronto re: the implications of Mega-city
- 1997 Advisor, Municipality of Metropolitan Toronto, Corporate Services Department re: the implications of Mega-city
- 1997 Member, Ottawa Citizen panel of experts on local government restructuring
- 1997-1999 Resource person, international briefings, Federation of Canadian Municipalities
- 1997 Invited speaker, “Urban Life/Urban Culture: Aboriginal/Indigenous Experiences,” University of Western Sydney, Australia, November 1997.
- 1997 Invited speaker, Federation of Canadian Municipalities Annual Conference, June 1997.
- 1997 Invited speaker, “Social Policy and the City,” a special session of the Queen’s International Institute on Social Policy, August 1997.
- 1997 Invited speaker, “Urban Aboriginal Governance,” German Association of Canadian Studies, February 1998.
- 1997 Invited participant, conference on urban Canada, Augsburg Germany, February 1998.
- 1997 Referee, Canadian Public Administration, Canadian Public Policy, Canadian Journal of Urban Research.
- 1997 Assessor, Social Sciences and Humanities Research Council
- 1997 Chair, External Review Committee, School of Public Administration, University of Victoria
- 1996-1997 Member, Organizing Committee, International Conference on Technopoles.

- 1996-1997 Resource person, Canadian Centre for Management Development - Project Management
- 1996 Invited participant - Cities of Tomorrow Conference, Toronto, November 1996
- 1996 Assessor, Canadian Public Administration and Journal of Canadian Studies
- 1996 Resource person, Canadian Bureau for International Education, Partners in Civil Society Program
- 1996 Advisor, Canadian International Development Agency. Mission: evaluation of the Ministry of Economy and Planning, Government of Cuba
- 1996 Facilitator, Kingston Tomorrow Conference, Kingston, November 1996
- 1996 Keynote speaker: "Seizing the Future" A Colloquium on the future governance of Ottawa-Carleton, April 19, 1996.
- 1995-1996 Member, Ottawa-Carleton Economic Development Corporation Task Force on Research Parks.
- 1994-1997 Co-Chair, Institute of Public Administration of Canada Study Group on Public Participation and Local Government
- 1994-1995 Member of the Jury Committee, Canadian Association of Municipal Administrators and Royal Bank 1995 Municipal Administration Awards Program.
- 1994 Policy Co-ordinator (Governance) Royal Commission on Aboriginal Peoples.
- 1994 Policy Advisor (Urban Governance) Royal Commission on Aboriginal Peoples.
- 1993-1994 President, Canadian Association of Programs in Public Administration.
- 1993-1994 Member, National Executive, Institute of Public Administration of Canada.
- 1993-1994 Member, Research Committee, Institute of Public Administration of Canada.
- 1993 Facilitator, Nunavut Land Claim Agreement Implementation Review Committee.
- 1993 Facilitator, Royal Commission on Aboriginal Peoples Working Group on Urban Governance.
- 1993 Principal Researcher, research studies on federal government procurement and Ottawa-Carleton, for the Ottawa Board of Trade and the Ottawa-Carleton Economic Development Corporation.

- 1993 Visiting Professor, Renmin University and Lanzhou University, Peoples Republic of China. Course Taught: Teaching with Case Studies.
- 1992-1993 Program Chair and local arrangements coordinator for Canadian Association of Programs in Public Administration Learned Societies Meeting, 1993.
- 1992 Policy Advisor (Governance and The North) Royal Commission on Aboriginal Peoples.
- 1992 Co-organizer, Symposium on Teaching and Learning Public Administration for the Canadian Association of Programs in Public Administration.
- 1992-1993 Visiting Professor, University of Alaska Southeast and Yukon College. Course Taught: Northern Policy.
- 1991-1994 Member, Research Advisory Committee, Centre for Resource Studies, Queen's University.
- 1991 Acted as a researcher for the Ontario Emergency Medical Services Review. Prepared the Review's Principal Research Study: Emergency Health Services: A Comparative Overview (Toronto: Ontario Ministry of Health, 1991).
- 1991 Member, Editorial Board, Case Program of the Institute of Public Administration of Canada.
- 1991-1993 Vice-President, Canadian Association of Programs in Public Administration.
- 1990-1993 Member, Institute of Public Administration of Canada, Study Group on Special Purpose Bodies in Canadian Local Government.
- 1990-1991 Member of the Program Committee, Canadian Political Science Association.
- 1990 Served as Election Boundaries Commissioner for Ottawa-Carleton, a commission undertaken for the Ontario Minister of Municipal Affairs.
- 1990 Organized as series of seminars on How Ottawa Spends for the Canadian Centre for Management Development.
- 1989 Member of the General Editorial Board of Carleton University Press (CUP) with specific responsibility for CUP's Public Policy Series.
- 1988 Taught Executive Management Course in Organization Behaviour to officials of the Government of Thailand.
- 1987 Member of the Board, Ottawa-Hull Chapter of the Canadian Evaluation Society.

1987-1988 Director of Research, Ottawa-Carleton Review Commission (D. Bartlett, Commissioner) Ontario Ministry of Municipal Affairs.

1987-1989 Served as a group facilitator for the Ontario Ministry of Education.

1987-1990 Guest lecturer and program resource person at the Canada Police College.

1985-1990 Taught Project Management at the Government of Canada Centre for Executive Development (Touraine).

1985-1995 Served as a third party for the Ontario Education Relations Commission.

1985 Served as advisor to the City of Ottawa on its Council committee structure.

1984-1987 Weekly municipal affairs commentator on CBO Morning.

1978 Active as a commentator and speaker, particularly on issues related to public service reform, local government,

Scholarly Work in Progress

“The Paradox of Participation: Citizen Engagement and Local Government in Canada.” To appear in Andrew Sancton (ed.) Citizen Participation at the Local Level in Canada and China: Comparative Cases. Routledge

Co-editorship (with Caroline Andrew). Canada in Cities: The Politics and Policy of Federal-Municipal Relations. (Queen’s University Press: Montreal and Kingston). Fall 2014

ACADEMIC RESPONSIBILITIES (TEACHING)

Courses Taught

PADM 5422 Urban and Local Government
58.200A Policy Implementation and Evaluation

POL SCI 488A/Public Admin 901a Advanced Local Government – University of Western Ontario
42.214 Organizational Behaviour 1985-86
42.214 Organizational Behaviour 1985-86
50.301 Policy Analysis
50.500 Introduction to Canadian Public Management
50.516 Urban and Local Government Management
50.530 Organization Theory - the Canadian and Development Concentrations
50.572 Northern and Aboriginal Policy
50.573 Urban Policy

Core seminar in the management of development - the Pearson Fellowship Program
Organizational Behaviour - the Pearson Fellowship Program

Supervisions

Completed:

Honours – 20

Supervisor, PhD Jeffrey Roy “Understanding Governance in High technology Regions: Towards a New Paradigm of High technology and Local Development in Canada.” 1999.

Member, PhD Committees: Timothy Thomas (1996), Ajax Persaud (1999), Sandra Bach (2003), Erika Adams (2012)

ADMINISTRATIVE RESPONSIBILITIES AT CARLETON

July 2013 – June 2014

Senior Advisor to the Provost, Carleton University

Nov 2012 – June 2013

Chair, Strategic Integrated Planning Task Force

July 2012 – June 2013

Senior Advisor to the President and the Provost, Carleton University

July 2011 Associate Vice President Academic (Interim)

July 2010 Senior Advisor (Student Learning and Engagement), Office of the Provost.

July 2009 Coordinator, The Batawa-Carleton Initiative

July 2006 Dean, Faculty of Public Affairs

Apr 2003 Dean, Faculty of Public Affairs and Management

Nov 2000-Feb 2001

Acting Dean, Faculty of Public Affairs and Management

2000 Member, Selection Committee, Manager of Space Planning

2000 Chair, University Task Force on Faculty Recruitment and Retention

2000 Member, Selection Committee for Director of the School of Computer Science

Jan 1, 1998-2002

Associate Dean (Research and Faculty Development), Faculty of Public Affairs and Management, Carleton University

1998 Member, Selection Committee for the Dean of Engineering and Design

Jul 1-Dec. 31, 1997

Acting Director, School of Public Administration, Carleton University

1992-1996 Director, School of Public Administration, Carleton University

1997 Faculty of Public Affairs and Management, Representative to the Association of Canadian Universities for Northern Studies

1997 Core faculty member CRUISE - Carleton Research Unit on Innovation, Science and Environment

1997 Faculty Co-ordinator, "Governance and Government in Canada," a course developed and delivered to the Office of the Auditor General of Canada by the Centre for Policy and Program Assessment, School of Public Administration, Carleton University

1997 Chair, CSTIER Community Advisory Committee

1997 Chair, Community Economic Development Technical Assistance Program Advisory Committee, CSTIER

1997 Member, Search Committee for the Dean of Public Affairs and Management

1996-1997 Co-ordinator, Diversification Research Group, CSTIER

1996-1997 Member, CSTIER Management Committee

1996 Facilitator, Symposium on Canada-Latin America Partnerships, held at Carleton, September 1996

1996 Member, CSTIER team presenting to the Ontario East Municipal Conference 96, Ottawa, September 1996

1996 Co-ordinator: Canadian Internship Program. Canadian Bureau of International Education and Ukrainian Academy of Public Administration

1995-1996 Co-ordinator, Tri-university course on capitals

1996 Co-ordinator, Diversification Research Group, Centre for the Study of Training, Investment and Economic Restructuring

1994-1996 Chair of the Board, Centre for the Study of Training, Investment and Economic Restructuring

1994 Member, Senate Honorary Degree Committee

1993 Member of the Board, Centre for the Study of Training, Investment and Economic Restructuring (CSTIER)

1993-1996 Member, Joint Consultative Committee Re: CUPE 2323

1993 Co-ordinator, Summer Institute for Aboriginal Administration

1992-1995 Elected Member, Carleton University Senate.

1992-1994 Member, Organizing Committee, President's Breakfast Series.

1992 Co-ordinator, Summer Institute for Aboriginal Peoples.

1991 Member, Carleton Northern Studies Committee.

1991-1993 Member of the Carleton University Aboriginal Caucus.

1991-1992 Member, Carleton 50th Anniversary Planning Committee

1990-1995 Member, Carleton University Press Board of Directors; Editor, Carleton University Press Public Policy Series

1989 University representative on the Tri-University Study Group on Canada's Capital (now the Canadian Centre for the Study of Capitals).

1988-1989 Member, University Selection Committee for International Scholarship Award

1986-1989 Co-ordinator, the Pearson Fellowship Program

1986-1987 Advisor to the university on its response to the City of Ottawa Official Plan Review

OTHER

Membership in Professional Societies

Urban Affairs Association

Canadian Evaluation Society

Canadian Political Science Association

American Political Science Association

Canadian Alliance for Community Service Learning

Institute of Management Consultants of Ontario

Institute of Public Administration of Canada

Senior Women Academic Administrators of Canada

Other Honours

2012: Recipient: Ontario Volunteer Service Award. Government of Ontario.

2012: Recipient: Leading Women Building Communities Award. Government of Ontario.

Honouree, The Katherine A. H. Graham Annual Lectureship on Aboriginal Policy.
Carleton University, established 2009.

Who's Who of Canadian Women 1995, 1998

The Karl Boudreault Award for Leadership in Evaluation. Canadian Evaluation Society.

Chair, Community-Based Research Canada