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CURRICULUM VITAE

Allan M. Maslove

Distinguished Research Professor
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A EDUCATION:

B.A. (Honours) Economics, University of Manitoba, 1967
Ph.D. Economics, University of Minnesota, 1972
Dissertation: *Travel Rent Gradients and the Value of Travel Time*

B EMPLOYMENT

1. Academic Appointments

2012 - Professor Emeritus; Distinguished Research Professor

2010-2011 Director (Acting), School of Public Policy and Administration

1997 - 2003 Dean, Faculty of Public Affairs and Management (founding Dean of the new Faculty)
(Acting Vice-President (Academic)--November 2000-February 2001)

1986 - 2012 Professor, School of Public Policy and Administration, Carleton University

1981 - 87 Director, School of Public Administration, Carleton University

1981 - 86 Associate Professor, School of Public Administration, Carleton University

1980 - 81 Visiting Scholar, Institute of Governmental Studies and Visiting Associate Professor, Department of Economics, University of California, Berkeley

- 1978 - 81 Associate Professor, Economics and Public Administration, Carleton University
- 1974 - 78 Assistant Professor, Economics and Public Administration, Carleton University
- 1972 - 74 Sessional Lecturer, Economics, Carleton University
- 1968 - 71 Teaching Associate, Economics, University of Minnesota

2. Other Employment

1991 - 93 Director of Research, Ontario Fair Tax Commission

1971 - 74 Senior Economist, Economic Council of Canada

C PROFESSIONAL HONOURS

Visiting Scholar, Centre for Health Services and Policy Research, University of British Columbia, January- June 2004.

Invited to deliver the John F. Graham Memorial Lecture for 1994-95, Dalhousie University, Halifax.

Scholar-in-Residence, Institute for Research on Public Policy, 1987-88.

Social Science and Humanities Research Council of Canada, Leave Fellowship 1980-81.

Merit Award, Carleton University, 1978, 1988.

Canada Council Doctoral Fellowships, 1968-71.

Woodrow Wilson Fellowship, 1967-68.

D PUBLICATIONS

1. Refereed Scholarly Publications

a) Books

Canadian Public Budgeting in the Age of Crises: Shifting Budget Domains and Temporal Budgeting (with G. Bruce Doern & Michael Prince) McGill-Queen's University Press (April 2013). Winner of the CPSA Donald Smiley Award for the best book relating to Canadian government and politics, 2014.

Urban Governance in Canada: Representation, Resources and Restructuring, Harcourt Brace, 1998. (contributor; primary authors are K. Graham and S. Phillips)

Tax Reform in Canada-. The Process and Impact, Institute for Research on Public Policy, 1989.

Public Budgeting in Canada: Politics, Economics & Management (with G.B. Doern and M. Prince), Carleton University Press, 1988, 238 pp.

Federal and Provincial Budgeting: Goal-Setting, Co-ordination and Reform (with G.B. Doern and M. Prince), University of Toronto Press, 1986, 360 pp.

Wage Controls in Canada: A Study of Public Decision Making (with E. Swimmer), Institute for Research on Public Policy, 1980

The Pattern of Taxation in Canada, Economic Council of Canada, Ottawa, 1973, 189 pp. (Also published in French as L'Incidence Des Impts au Canada, 193 pp.)

b) Articles in Refereed Journals

“Canadian Public Policy Analysis and Public Policy Programs: A Comparative Perspective”, (with Iris Geva-May), Journal of Public Affairs Education, 2007.

“Learning from Experience? Ottawa as a Cautionary Tale of Reforming Urban Government,” (with K.A. Graham and S.D. Phillips), Journal of Comparative Policy Analysis: Research and Practice, Vol. 3, No. 3, Nov. 2001.

“What Prompts Health Care Policy Change? The Case of Canada and Israel,” (with Iris Geva-May), Journal of Health Politics, Policy and Law, Vol. 25, No. 4, Aug. 2000.

“Closing Comments: The Politics of Personal Income Tax Reform,” Canadian Tax Journal, v.47, No. 5, 1999 (6 pp).

A Review of Tax Expenditures and Government Policy”, Canadian Public Policy XIV, no. 2, June 1991.

"The Political Economy of a Canadian Incomes Control Policy – A Microeconomic Perspective," Western Economic Review, Vol. 1, No. 3, December 1982, pp. 46-66.

"The Distributive Effects of Tax Expenditures: A Suggested Methodology and an Example," Canadian Taxation, Vol. 2, No. 4, Winter 1980, pp. 225-227

"Squeaky Wheels Get Greased: Wage Controls in Canada," (with E. Swimmer), Regulation Vol. 3, No. 1, January-February 1979, pp. 31-36.

"The Compensation Decisions of the Anti-Inflation Board," (with E. Swimmer), Relations Industrielles, Vol. 33, No. 1, April 1978, pp. 93-111.

"Review Article: A Theory of the Expenditure Budgetary Process," (by D.G. Hartle), Canadian Public Administration, Spring 1978, pp. 125-130.

"Indicators and Policy Formation: Reply," Canadian Public Administration Fall 1977, pp. 534-537.

"Public Sector Decision Making and the Technology of Consumption," Public Choice, Vol. XXVII, Fall 1976, pp. 59-70.

"Inflation and Redistribution," Canadian Journal of Economics, August 1975, Vol. 8, pp. 399-409 (with J.C.R. Rowley).

"Indicators and Policy Formation," Canadian Public Administration, Fall 1975, pp. 474-485,

"The Optimal Provision of Public Goods-. Yet Another Comment," Journal of Political Economy, May 1973, Vol. 81, pp. 778-785 (with H. Mohring).

c) Articles in Refereed Conference Proceedings

"New Directions and Old Dilemmas: Taxation as an Instrument of Public Policy" in G. Toner, L. Pal & M. Prince, Policy: From Ideas to Implementation A Book in Honour of Professor G. Bruce Doern. 2010. McGill-Queens Press.

"Canadian Federal Budgeting: Imaginative Responses and Troublesome Confusions" in Raimor-Olaf Schultze and Roland Sturme (eds). The Politics of Constitutional Reform in North America: Coping with New Challenges (2000, Leslie and Budrich, Opalden).

"How Queen's Park Spends," in L.C. Johnson & D. Barnhorst (eds.), Children, Families and Public Policy in the 90's. (Toronto: Thompson Educational Publishing, 1991).

"Fiscal Arrangements for Aboriginal Self-Government," in D. C. Hawkes (ed.), Aboriginal Peoples and Government Responsibilities: Emerging Federal and Provincial Roles (Ottawa: Carleton University Press, 1989), (with D, C. Hawkes).

"The Public Evaluation of Government Spending: From Methods to Incentives," (with G.B. Doern) in Doern and Maslove, pp. 1-38.

"The Other Side of Government Spending: Tax Expenditures in Canada,"
in Doern and Maslove, pp. 149-168,

d) Edited Books

How Ottawa Spends 2009-10: Economic Upheaval and Political Dysfunction. McGill-Queens University Press, 2009. [Also, "thirty Years of Watching 'How Ottawa Spends'", G. Bruce Doern & Allan M. Maslove, web-posted by the Canadian Policy Research Networks.]

How Ottawa Spends 2008-09: A More Orderly Federalism?. McGill-Queens University Press. 2008. 234pp.

As Director of Research for the Ontario Fair Tax Commission, editor of following research volumes published by University of Toronto Press-

Fairness in Taxation: Exploring the Principles (1993)

Business Taxation in Ontario (1993)

Taxation in a Sub-National Jurisdiction (1993)

Taxing and Spending: Issues of Process (1994)

Taxes As Instruments of Public Policy (1994)

Issues in the Taxation Of Individuals (1994)

Taxation and the Distribution of Income (1994)

The Economic and Social Environment for Tax Reform (1995)

Budgeting in the Provinces: Leadership and the Premiers (Toronto: Institute of Public Administration of Canada, 1989)

Knocking at the Back Door: The Political Economy of Canada-U.S. Free Trade, (with S. Winer), (IRPP, 1987).

How Ottawa Spends--1985, Sharing the Pie (Methuen: 1985), 184 pp.

How Ottawa Spends 1984. The New Agenda (Methuen: 1984), 334 pp.

The Public Evaluation of Government Spending, (edited with G.B. Doern), Institute for Research on Public Policy, 1979, 187 pp.

Editor of a special section (4 papers) in Canadian Public Administration, Summer 1983, pp. 159-238, arising from the Thirtieth Anniversary Conference of the School of Public Administration.

e) Chapters in Edited Books

“Federal Gas Tax Cession: From Advocacy to Thirteen Signed Agreements” (with Erica Adams), in Katherine A. H. Graham & Caroline Andrew, Canada in Cities: The Politics and Policy of Federal-Local Governance. McGill-Queen’s University Press. 2014.

“In Between Trends: Developments of Public Policy Analysis and Policy Analysis Instruction in Canada, the United States, and the European Union” (with Iris Geva-May) in L. Dobuzinskis, M. Howlett, & D. Laycock, Policy Analysis in Canada. University of Toronto Press. 2007

“Health and Federal-Provincial Financial Arrangements: Lost Opportunity” in G. B. Doern, How Ottawa Spends, 2005-06 . McGill-Queen’s Press. 2005

“The Financing of Aboriginal Self-Government” (with Carolyn Dittburner) revised) in John Hylton (ed.), Aboriginal Self-Government in Canada. Second Edition. Saskatoon, Purich Publishing, 1999.

"Negotiating Canada: Changes in Aboriginal Policy over the Last Thirty Years" (with Frances Abele and Katherine Graham), in L. A. Pal (ed.), How Ottawa Spends 1999-2000: Shape Shifting: Canadian Governance Toward the 21st Century. Oxford University Press, 1999.

"National Goals and the Federal Role in Health Care", National Forum on Health, 1996. Published in: National Forum on Health, Striking A Balance: Health Care Systems in Canada and Elsewhere. (1998 Editions MultiMondes). pp 367-421.

“From Red Books to Blue Books: Repairing Ottawa’s Fiscal House” (with Kevin Moore), in G. Swimmer (ed.), How Ottawa Spends 1997-98: Seeing Red – A Liberal Report Card. Carleton University Press. 1997.

"Making Finance Fit: Funding Arrangements for Aboriginal Governments", (with Carolyn Dittburner), for the Royal Commission on Aboriginal Peoples (forthcoming).

"The Canada Health and Social Transfer: Forcing Issues", in G. Swimmer (ed.), How Ottawa Spends 1996-97: Life Under the Knife. Carleton University Press, 1996.

"Provincial Budgeting", (with Kevin Moore) in C. Dunn (ed.), Provinces: An Introduction to Canadian Provincial Politics. Broadview Press, 1996.

"Fiscal Federalism in Australia and Canada: A Brief Comparison of Constitutional Frameworks, Structural Features of Existing Fiscal Systems, and Fiscal Institutions, (with Stan Winer) in Paul Boothe (ed.), Reforming Fiscal Federalism for Global Competition: A Canada-Australia Comparison. University of Alberta Press. 1996.

"Trying to be Liberal in Difficult Circumstances" in Social Security, Reform: Commentaries on the Axworthy Green Paper (Institute For Research on Public Policy, 1995).

"The Financing of Aboriginal Self-Government" (with Carolyn Dittburner) in John Hylton (ed.), Aboriginal Self-Government in Canada, (Saskatoon, Purich Publishing, 1994).

"Ontario Tax Expenditures" (with Sheila M. Block) in Allan M. Maslove (ed.), Taxes as Instruments of Public Policy, (Toronto, University of Toronto Press, 1994).

"Reconstructing Fiscal Federalism" in Frances Abele (ed.), How Ottawa Spends: The Politics of Competitiveness, 1992-93, (Ottawa, Carleton University Press, 1992).

"The sum of the Parts: Free Trade and Meech Lake," in K.A. Graham (ed.), How Ottawa Spends: 1989-90 (Ottawa: Carleton University Press, 1989), (with N.H. Lithwick).

"Reforming Taxes: Where to Go and How to Get There," (with Heidi Eicher), in M. Prince (ed.), How Ottawa Spends 1987-88, (Methuen, 1987)

"Co-operation and Confrontation: The Challenges of Fiscal Federalism," (with Bohodar Rubashewsky), in M. Prince (ed.), How Ottawa Spends 1986-87, (Methuen: 1986).

"The Public Pursuit of Private Interests," in Allan M. Maslove (ed.), How Ottawa Spends 1985 (Methuen: 1985), pp. 1-29.

"Ottawa's New Agenda: The Issues and the Constraints," in Allan M. Maslove (ed.), How Ottawa Spends 1984 (Methuen, 1984), pp. 1-30,

"Loans and Loan Guarantees: Business as Usual versus the Politics of Risk," in G.B. Doern (ed.), How Ottawa Spends, 1983 (James Lorimer & Co.: 1983), pp.121-132.

"Volatility and Visibility: The Federal Revenue and Expenditure Plan," (with W.I. Gillespie) in G.B. Doern (ed.), How Ottawa Spends Your Tax Dollars, (James Lorimer & Co.: 1982), pp. 37-62.

"The Public Economy," in The Canadian Economy: Problems and Options, R. Bellan and H. Pope (eds.), (McGraw-Hill- 1981).

"Tax Expenditures, Tax Credits and Equity," in G.B. Doern (ed.), How Ottawa Spends Your Tax Dollars: Federal Priorities 1982 (James Lorimer & Co.: 1981, pp. 232-254.

"The 1980-81 Estimates: Trends, Issues and Choices," (with W.I. Gillespie), in G.B. Doern (ed.), Spending Tax Dollars: The Federal Estimates 1980-81, (Ottawa: School of Public Administration, Carleton University: 1981, pp. 23-48

Excerpt from The Pattern of Taxation in Canada, 1973, in G.C. Ruggeri (ed.), The Canadian Economy: Problems and Policies (Toronto: Gage, 1977).

Excerpt from The Pattern of Taxation in Canada, 1973, in A.J. Robinson and J. Cutt (eds.), Public Finance in Canada (Toronto: Methuen, 1973), pp.199-204.

2. Other Scholarly Publications

a) Non-refereed Books

“Introduction to the Carleton Library Series Edition”, Health Insurance and Canadian Public Policy: The seven Decisions that Created the Health Insurance System and Their Outcomes by Malcolm G. Taylor, McGill-Queen’s University Press, 2009 (first published in 1978).

Canada’s North: A Profile (with D. Hawkes), Statistics Canada 1986 Census Focus on Canada Series, 1989.

Public Administration and Finance (with V. S. Wilson), course book prepared for the Canadian Certified General Accountants' Association, 1979, revised 1982.

b) Articles in Non-refereed Journals

two “op-ed” commentaries on Canadian health policy in Hill Times and Huffington Post, both widely reprinted in numerous other papers.

“Enhancing University-Community Partnerships: Challenges in Retooling the Academy for More Effective Engagement with Civil Society,” (with E.T. Jackson and K.A. Graham), Education Through Partnership, Vol. 4, No. 2, Nov. 2000.

“Perspectives on Taxation: Allan Maslove,” The Tax Forum, Vol. 2, Summer 1999.

"The Northern Population," (with D. Hawkes), Canadian.Social Trends, No. 15, Winter 1989.

"What Really Happened with Tax Reform," Policy Options, 10: 1, 1989.
 "Program Evaluation: Bringing it in from the Cold," CSE.Newsletter, 1984.

c) Articles in Non-refereed Conference Proceedings

"Fiscal Harmonization and the Tax Collection Agreements" in Sherri Torjman (ed.), Fiscal Federalism For the 21st Century (Caledon Institute of Social Policy, December 1993).

d) Other Reports

"A Framework for Balanced Growth and Public Investment," (with K. Graham and F. Woolley), TD Forum, July 2002.

"Distributional Impacts of Personal Income Tax Reform, 1984 to 1988," Discussion paper 88.C.1, Institute for Research on Public Policy, June 1988,

STOL: A Benefit-Cost Analysis Case Study (with E. Swimmer), Institute of Public Administration of Canada, 1987 (includes an instructor's manual).

The Northville Simulation (with E. Swimmer), a municipal collective bargaining simulation (includes an instructor's manual), Institute of Public Administration of Canada, 1980.

"Towards the Measurement of Housing Quality," Economic Council of Canada, Discussion paper No. 75, 1977, 120 pp.

"Urban Social Indicators," Economic Council of Canada, Discussion Paper No. 35, 1975, 123 pp.

e) Book Reviews in Scholarly Journals

Canadian Public Administration

- a) P. Dutil, The Guardian: Perspective on the Ministry of Finance of Ontario (2012)
- b) K.S. Wood, An Approach to Social Reporting, in the North.
- c) A. Breton and A. Scott, The Economic Constitution of Federal States

Canadian Journal of Economics

- a) L. S. Burns & L. Grebler, The Housing of Nations.

Canadian Journal of Political Science

- a) W. Oates, The Political Economy of Fiscal Federalism.

Canadian Journal of Development Studies

- a) I. Miles, Social Indicators for Human Development.

Canadian Journal of Urban Research

a) R. M. Bird & E. Slack, Urban Public Finance in Canada (Dec. 1994)

f) Major Encyclopedia Articles

"Budget Process," in The Canadian Encyclopedia, 1985, Hurtig, (1 page entry) (also revised for later editions).

E OTHER SCHOLARLY OR PROFESSIONAL ACTIVITY

1. Editorial Responsibilities

Founding member of the board of the Justice Emmett Hall Memorial Foundation

Member, Aid To Scholarly Publications Committee, Canadian Federation for the Humanities and Social Sciences, 2006-09, 2009-12.

Member, Editorial Board, Journal of Comparative Policy Analysis: Research and Practice, 1998 - present

Member, Editorial Board, Canadian Public Policy, 1992 - 1998.

Member, Editorial Board, Canadian Public Administration, 1981-83.

2. Papers Presented

Series of 3 lectures on public budgeting and health care policy to the Armenian Academy of Public Administration, Yerevan, October 2011.

"Innovations in Transfer Payments to Local Governments: The Case of the Gas Tax Fund", Erica Adams & Allan Maslove, Canadian Political Science Assn. Annual conference, Carleton University, May 2009.

"Financing Canadian Health Care: Options and Dead Ends", Duke University, Institute for Canadian Studies, November 2003.

"Canadian Federal Budgeting: Imaginative Responses and Troublesome Confusions". Presented at a Conference on Constitutional Reform and Constitutional Jurisprudence in Canada and the United States, Institute for Canadian Studies, University of Augsburg, Germany, Oct. 1999.

"Balancing Intergovernmental Fiscal Arrangements In a Federal System: The Case of Canada", keynote paper at a Conference on Intergovernmental Budgetary Relationships, University of Valladolid, Spain. Paper published in Revista de Estudios Europeos, no. 16, May-August 1997.

"Fiscal Federalism in Australia and Canada: A Brief Comparison of Constitutional Frameworks, Structural Features of Existing Fiscal Systems, and Fiscal Institutions", (with Stan Winer), Conference of Reforming Fiscal Federalism for Global Competition, Australian National University (May 1995) and University of Alberta (October 1995).

"Time to Fold or Up the Ante: The Federal Role in Health Care", invited John F. Graham Memorial Lecture for 1994-95, presented at Dalhousie University, March 9, 1995,

"Fair Tax Commission Research program", Canadian Economics Assn., Charlottetown, June 1992.

"Strategic Planning for Social Services", International Institute of Administrative Sciences, Copenhagen, July 1991.

"Financing Indian Government", National Indian Government Conference, Osgoode Hall, October 1990.

Canadian Foundation for Economic Education, August 1988.

University of Winnipeg, February 1985.

Conference on Tax Reform, Canadian Centre for Policy Alternatives, Ottawa, January 1982.

Conference on "The State and the Economy," University of Manitoba, February 1980,

Conference on "Tax and Income Redistribution," Osgoode Hall Law School, March 1980.

Symposium on "Regulatory Decision Making," University of California, Los Angeles, Graduate School of Management, April 1980.

Canadian Economics Association Annual Meetings, May 1979.

Public Choice Society Annual Meetings, March 1978, New Orleans.

Conference on "Policy Formation in Canada," Carleton University, April 1975.

Canadian Political Science Association Annual Meetings, June 1974.

3. Contract Research and Consultancies

District Capacity Project (DISCAP), Ghana, 2005 - 2007 (CIDA funded)

Thailand Development Research Institute, 2004.

Leader, IPAC study team on provincial budgeting, \$10,000, 1987-88.

Canada Council Research Grant (No. 576-0218) with Gene Swimmer.

Royal Commission on Aboriginal Peoples, 1993-94.

Siksika Indian Government.

Indian & Northern Affairs Canada, 1988.

Ontario Ministry of Municipal Affairs, (Ottawa-Carleton Regional Review), 1987-88.

Yukon Territories Government, 1987.

Tourism Canada, 1984-85.

Macdonald Royal Commission, 1984-85, Federal and Provincial Budgeting.

Department of Supply and Services, 1984.

Canada Mortgage and Housing Corporation, 1984 Business Council on National Issues,

Science Council of Canada.

Economic Council of Canada, 1975, Housing Quality.

Unemployment Insurance Commission, 1976. Distributive consequences of the present and possible future UI programs.

Economic Council of Canada, 1975.

Ministry of State for Urban Affairs, 1977, Background paper for the development of a set of urban indicators.

Regional Municipality of Ottawa-Carleton, 1978, Economic Interrelationships in Ottawa-Hull.

Regional Municipality of Ottawa-Carleton, 1979, Ottawa-Carleton's competitive position.

4. Other Professional Activities

Research Advisory Board, Child, Youth & Family Policy Research Centre.

Consultative Committee on Social Policy, Health & Welfare Canada, 1990-93.

Ontario Graduate Scholarship Selection Committee, 1984 (member), 1985 & 1986 (panel chairman), 1996.

Referee for Canadian Journal of Economics, Canadian Public Policy, Canadian Public Administration, Canada Council, SSHRC.

Member of Executive Committee - Institute of Public Administration of Canada, National Capital Region, 1982-86.

5. Scholarly Work in Progress

Federal-provincial Fiscal Relations

Financing Health Care in Canada

F ACADEMIC RESPONSIBILITIES (TEACHING)

a. Courses

Economics - Introductory, Social Economics, Graduate Urban Analysis,
Public Finance

Public Administration - Microeconomics, Public Decision-Making and
Budgeting, Urban Policy, Benefit-Cost Analysis,
Canadian Economy (all graduate level)

b. Graduate Supervision

Graduate Theses Supervised:

5 completed Ph.D. supervisions; 2 Ph.D. supervisions in progress.

Erica Adams, "Intergovernmental Fiscal Transfers, Investment Decisions and Outcomes: The Case of the Gas Tax Fund in Ontario", Ph.D. dissertation, 2012.

Martha Melesse, "Gender, Equity, and Access to Health Care: The Case of Ghana's Health Financing Reform" Ph.D. dissertation, 2010

Kevin D. Moore, "Tax Breaks and Tax Averaging: Longitudinal Insights into the Incidence of Deferred Income Plans", Ph.D. dissertation, 2005.

Fadi El-Jardali, "The Impact of Hospital Rationalization and the Interrelationships Among Organizational Culture and Nursing Care Processes on Health Related Patient Outcomes", Ph.D. dissertation, 2003.

M.E. Taylor, "Poverty & Public Expenditure on Social Programs: The Case of Costa Rica," M.A. Thesis, International Affairs, 1986.

R. Boyce, "Fiscal Zoning", Ph.D. dissertation, Economics, 1982.

B. Tannenbaum, "Determinants of the Pattern of Urban Growth", M.A. Thesis, Public Administration, Carleton University, 1980.

T. Bezanson, "Inter-governmental Decision Making in Urban Development: A Case Study of Lebreton Flats", M.A. Thesis, Public Administration, Carleton University, September 1977.

M. Dolenko, "An Analysis of Public Land Banking Policy", M.A. Thesis, Public Administration, Carleton University, August 1976.

Approximately four directed studies per year in Public Administration

c. Honours Supervision

Approximately two honours theses per year.

G ADMINISTRATIVE RESPONSIBILITIES

Member, Ontario Council on Graduate Studies, Appraisals Committee, 1996-97,

Member, Graduate Planning and Programs Committee, 1995-1997.

Chair, Review Committee on the School of Public Administration M,A, (Canadian) Stream 1993-94.

Member, Board of Governors, Carleton University, 1986-89.

Elected member of Senate, Carleton University, 1981-84, 1984-87, 1997-89.

Supervisor of Graduate Studies, School of Public Administration, 1979-80.

Co-ordinator, Public Administration Lecture Series, 1977-78 and 1978-79.

Undergraduate Curriculum Review Committee, Department of Economics, Carleton University, 1976-77.

Co-ordinator, Urban-Regional Workshop, Department of Economics, 1974-75 and 1975-76.

H OTHER

Numerous public addresses to community groups and high schools, and national and local radio, television and print media interviews.

Faculty member, Senior Executive Development Program, Faculty of Business, University of Alberta.

Member, Health & Welfare Canada, Consultative Committee on Social Policy, 1989-92.

Lectures to Canadian Police College.

Transport Canada, Course on Benefit-Cost Analysis.

National Board of Examiners, Certified General Accountants Association of Canada, 1979-93.

Board of Directors, Jewish Social Service Agency of Ottawa-Carleton, 1982-84,

Board of Directors, Temple Israel, Ottawa, 1982-86, (member of executive 1983-86), 1987-91, 1994-96 (First Vice-president), 1996-1998 (President).

Member, National Board of Directors, Jewish Association for Development/Canada, 1989-90.

