## **CURRICULUM VITAE**

## Susan D. Phillips

School of Public Policy and Administration Carleton University, Ottawa, Canada

## A. CONTACT INFORMATON

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## **B. EDUCATION**

B.A. (Honours, Geography)
 M.A. (Geography)
 M.A. (Political Science)
 Ph.D. (Political Science)
 University of Victoria, 1976
 University of Waterloo, 1979
 Carleton University, 1981
 Carleton University, 1990

## C. ACADEMIC APPOINTMENTS

2013-	Graduate Supervisor, Philanthropy and Nonprofit Leadership Graduate Program
2016-	Editor-in-Chief, <i>Nonprofit and Voluntary Sector Quarterly</i> , the leading international journal for the study of philanthropy, nonprofits and civil society
2016	Ian Potter Foundation Scholar, Australian Centre for Philanthropy and Nonprofit Studies, Queensland University of Technology, Brisbane, Australia
2015	Visiting Fellow, School of Social Policy and Practice, University of Pennsylvania
2013-	Supervisor, Philanthropy and Nonprofit Leadership Masters and Graduate Diploma, School of Public Policy and Administration, Carleton University
2010-2012	Visiting Fellow, University of Cambridge, Lucy Cavendish College
2010-2011	Visiting Fellow, ESRC Centre for Charitable Giving and Philanthropy, Cass Business School, City University London

2005-2014	Director, School of Public Policy and Administration, Carleton University
2003-	Professor, School of Public Policy and Administration, Carleton University
2001-2003	Founder and Director, Centre for Voluntary Sector Research and Development, Carleton University
1995-2003	Associate Professor, School of Public Policy and Administration, Carleton University
1997-1999 2001	Instructor (Spring Session), School of Policy Studies, Queen's University, Kingston
1995	Visiting Scholar, Department of Political Science, McGill University
1990-1995	Assistant Professor, School of Public Administration, Carleton University; Tenured 1993
1989-1990	Lecturer, School of Public Administration, Carleton University

# D. OTHER EMPLOYMENT/SERVICE

1997-1999	Research Director, Panel on Accountability and Governance in the Voluntary
	Sector
1979	Consultant, Environment Council of Alberta, Edmonton, Alberta
1978-1979	Urban Planner, Transportation Planning Branch, City of Edmonton, Alberta

# E. AWARDS AND DISTINCTIONS

2016-	Editor-in-Chief, <i>Nonprofit and Voluntary Sector Quarterly</i> (with C. Guo, University of Pennsylvania, and A. Bies, University of Maryland). <i>NVSQ</i> is the leading international journal in the field of philanthropy and nonprofit studies, receiving about 580 submissions annually; appointment for a 3 year term, renewable
2016	Ian Potter Foundation Scholar, Australian Centre for Philanthropy and Nonprofit Studies, Queensland University of Technology, Brisbane, Australia
2016	Distinguished Service Award for Contributions and Leadership in Research and Practice of Nonprofits and Social Economy, Canadian Association for Research in Nonprofits and Social Economy (ANSER-ARES)
2016-	Associate, Centre for the Study of Philanthropy and Public Good, University of St. Andrews, Scotland
2016-2018	Invited Member, Sector Pulse, 'a group of thought leaders' from across

	Canada which serves as an advisory body to Imagine Canada and <i>The Philanthropist</i>
2015	Impact Award, Carleton University, for 'outstanding contributions that entail mobilizing one's teaching, research, and administrative skills to play a notable role in building on institutional strengths and connections to make a difference.' \$8,000
2015	Elected Secretary, Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)
2015	Visiting Fellow, School of Social Policy and Practice, University of Pennsylvania, Philadelphia, USA
2014	International Research Society for Third Sector Research (ISTR) Award for Best Paper published in <i>Voluntas</i> in 2013
2010-2011 2012	Elected Visiting Fellow, Lucy Cavendish College, University of Cambridge
2011-2017	Elected Board Member, International Research Society for Public Management (IRSPM)
2008-2012	Academic Fellow, Wellesley Institute, Toronto
2001-2006	Senior Academic Fellow, Canada School of Public Service, Government of Canada
2002	Aspen Institute Fellowship (USA in the Nonprofit Sector (declined)
1999	Research Achievement Award, Carleton University
1998	Institute of Public Administration of Canada, J. E. Hodgetts Award for Best Paper published in English in <i>Canadian Public Administration</i> .
1989	Social Sciences and Humanities Research Council (SSHRC) Post-Doctoral Fellowship (declined)
1987	Canadian Federation of University Women McWilliams Fellowship
1981-1983	Social Sciences and Humanities Research Council (SSHRC) Doctoral Fellowship
1979	University Gold Medal, University of Waterloo (top graduating student in the University)

#### F. PUBLICATIONS

1. **Refereed Scholarly Publications** (current or former students as co-authors underlined)

## a) Books and Monographs

Katherine A. Graham and Susan D. Phillips with Allan M. Maslove. 1998. *Urban Governance in Canada: Representation, Resources and Restructuring*. Toronto: Harcourt Brace Canada. 87 citations.

#### b) Articles in Refereed Journals

- Susan D. Phillips and <u>Bernadette Johnson</u>. Under review. Inching to Impact: The Demand Side of Social Impact Investing in Canada, *The Journal of Business Ethics*.
- Susan D. Phillips. Under review. Putting Humpty Together Again: How Reputation Regulation Fails the Charitable Sector, *Nonprofit Policy Forum*.
- Susan D. Phillips. 2018. Dancing with Giraffes: Why Philanthropy Matters for Public Management, *Canadian Public Administration*, 61 (2): 151-183.
- Steven Rathgeb Smith and Susan D. Phillips. 2018. Leadership in Human Services: Contemporary Challenges and Opportunities, Society and Welfare" (Hevra Urevaha), spring.
- Susan D. Phillips, Ian Bird, <u>Laurel Carlton</u> and Lee Rose. 2016. Knowledge as Leadership, Belonging as Community: How Canadian Community Foundations are using Vital Signs for Social Change," *Foundation Review*, 8 (Special Issue): 65-79.
- Steven Rathgeb Smith and Susan D. Phillips. 2016. The Changing and Challenging Environment of Nonprofit Human Services: Implications for Governance and Program Implementation, *Nonprofit Policy Forum*, 7 (1): 63-76.
- Susan D. Phillips and Steven Rathgeb Smith. 2014. A Dawn of Policy Convergence? Third Sector Policy and Regulatory Change among the Anglo-Saxon' Cluster, *Public Management Review*, 16 (8): 1151-1163.
- Susan D. Phillips. 2013. Shining Light on Charities or Looking in the Wrong Place? Transparency and Co-Regulation in Canada, *Voluntas*, 24 (3): 881-905. Awarded Best Article in the journal for 2013.
- Tobias Jung, Jenny Harrow and Susan D. Phillips. 2013. Developing a Better Understanding of Community Foundation in the UK's Localisms, *Policy and Politics*, 41 (3): 409-27.
- Susan D. Phillips. 2012. Dual Restructuring: Civil Society and the Welfare State in Canada, 1985-2005, *British Journal of Canadian Studies*, 25 (2): 161-80.
- Susan D. Phillips. 2012. Canadian Leapfrog: From Regulating Charitable Fundraising to Co-Regulating Good Governance, *Voluntas*, 23 (3): 808-29.

- Michael Lenczner and Susan D. Phillips. 2012. From Stories to Evidence: How Data Mining can Promote Innovation in the Nonprofit Sector," *Technology Innovation Management Review*, July: 10-15.
- Susan D. Phillips and Tessa Hebb. 2010. Financing the Third Sector: Introduction, *Policy & Society* (invited themed issue), 29 (3): 181-187.
- Susan D. Phillips, <u>Rachel Laforest</u> and Andrew Graham. 2010. From Shopping to Social Innovation: Getting Third Sector Public Financing Right in Canada? *Policy and Society*. 29 (3): 189-1999.
- Susan D. Phillips. 2010. Canada: Civil Society Under Neglect, *The Philanthropist*, 23 (1): 65-73.
- Susan D. Phillips and <u>Karine Levasseur</u>. 2005. Square Pegs in Round Holes: Vertical and Horizontal Accountability in Voluntary Sector Contracting, *The Philanthropist*, 19 (3): 211-231.
- Susan D. Phillips and <u>Karine Levasseur</u>. 2004. The Snakes and Ladders of Accountability: Contradictions between Contracting and Collaboration for Canada's Voluntary Sector, *Canadian Public Administration*, 47 (4): 451-474. 67 citations.
- Susan D. Phillips. 2004. The Limits of Horizontal Governance: Voluntary Sector Government Collaboration in Canada," *Society and Economy*, 26 (2-3): 393.415.
- Rachel Laforest and Susan D. Phillips. 2001. Repenser les relations entre gouvernement et secteur bénévole: à la croisée des chemins au Québec et au Canada," *Politique et Sociétés*, 20 (3): 37-68.
- Susan D. Phillips. 2001. More than Stakeholders: Reforming State Voluntary Sector Relations, *Journal of Canadian Studies*, 35 (4): 182-201.
- Katherine A. Graham, Allan M. Maslove and Susan D. Phillips. 2001. Learning from Experience?: Ottawa as a Cautionary Tale of Reforming Ontario's City Regions, *Journal of Comparative Public Policy*, 3 (3): 251-69.
- Katherine A. Graham and Susan D. Phillips. 1998. The Making of Megacity: The Political Economy and Restructuring of the Greater Toronto Area," *Zeitschrift für Kanada-Studien*, 18 (2): 138-57.
- Katherine A. Graham and Susan D. Phillips. 1998. Who Does What in Ontario: Disentangling Provincial-Municipal Relations, *Canadian Public Administration*, 41 (2): 175-209. 43 citations.
- Jane Jenson and Susan D. Phillips. 1998. Il cambiamento di regime di cittadinanza in Canada, *Inchiesta*, XXVII (aprile-giugno): 27-36. Translated from English.

- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 1997. Reconsidering Gender and Public Administration: Five Steps Beyond Conventional Research, *Canadian Public Administration*, 40 (4): 563-81. Awarded the J. E. Hodgetts Prize for Best Article.
- Katherine A. Graham and Susan D. Phillips. 1997. Citizen Engagement: Beyond the Customer Revolution, *Canadian Public Administration*, 50th anniversary issue, 40 (2): 255-73. 40 citations.
- Jane Jenson and Susan D. Phillips. 1996 Regime Shift: New Citizenship Practices in Canada, *International Journal of Canadian Studies*, Autumn: 111-36. 282 citations.
- Jane Jenson and Susan D. Phillips. 1996. Staatsbürgerschaftsregime im Wandel oder: Die Gleichberechtigung wird zu Markte getragen. Das Beispiel Kanada, *Prokla 105*, 26 (4): 515-42. Translated from English.
- Susan D. Phillips. 1993. Of Public Interest Groups and Sceptics: A Realist's Reply to Stanbury, *Canadian Public Administration*, 36 940: 606-16.
- Susan D. Phillips. 1991. Meaning and Structure in Social Movements: Mapping the Network of National Canadian Women's Organizations, *Canadian Journal of Political Science*, XXIV (4): 755-82. 75 citations. Reprinted in Joni Lovenduski, ed., *Feminism and Politics*. Hampshire: Ashgate, 2000.
- W. R. D. Sewell and Susan D. Phillips. 1979. Models for the Evaluation of Public Participation Programmes, *Natural Resources Journal*, 19 (April): 337-58. 120 citations.

#### c) Edited Books

- Tobias Jung, Susan D. Phillips and Jenny Harrow. 2016. *Routledge Companion to Philanthropy*. London: Routledge. (comprising 38 chapters by 50 authors from 13 countries).
- Susan D. Phillips and Steven Rathgeb Smith. 2011. *Governance and Regulation in the Third Sector: International Perspectives*. London: Routledge.
- Brian R. Little, Katarina Salmela-Aro and Susan D. Phillips. 2007. *Personal Project Pursuit:* Goals, Action and Human Flourishing. New York, NY: Lawrence Erlbaum. 145 citations.
- Caroline Andrew, Katherine A. Graham and Susan D. Phillips. 2003. *Urban Affairs: Back on the Policy Agenda*. Montreal and Kingston: McGill-Queen's University Press. 54 citations.
- Katherine A. Graham and Susan D. Phillips. 1998. *Citizen Engagement: Lessons in Participation from Local Government*. Toronto: Institute of Public Administration of Canada.
- Susan D. Phillips. 1995. *How Ottawa Spends 1995-96: Mid-Life Crises*. Ottawa: Carleton University Press.

- Susan D. Phillips. 1994. *How Ottawa Spends 1994-95: Making Change*. Ottawa: Carleton University Press.
- Susan D. Phillips. 1993. *How Ottawa Spends 1993-94: A More Democratic Canada . . .?* Ottawa: Carleton University Press.

## d) Chapters in Edited, Refereed Books

- Susan D. Phillips. In press. Chapter 1 The Management Context: UK, US, Australia and Canada. In Helmut Anheier and Stefan Toepler (eds.) *The Routledge Companion to Nonprofit Management*. London: Routledge.
- Susan D. Phillips and Robyn Hoogendam. Submitted. Community Philanthropy and the Community Wealth Building Movement: A Canadian Case Study. In Astrid Molenveld, Ingmar van Meerkerk and Jurian Edelenbos (eds.), Citizens Back in the Driver's Seat: New Governance Arrangements in the Public Realm, Enhancing Governance Capacities of Citizens and Governments, London: Routledge.
- Susan D. Phillips and <u>Victoria Carlan</u>. 2018. On Impact: Emerging Challenges of Evaluation for Canada's Nonprofit Sector. in Keith E. Seel (ed.), *The Management of Nonprofit and Charitable Organizations in Canada* 3<sup>rd</sup> ed. Toronto: LexisNexis.
- Rachel Laforest and Susan D. Phillips. 2018. Inputs to Outputs: Redesign of the Canadian Citizenship Regime, in Mireille Paquet, Nora Nagels and Aude-Claire Fourot (eds.), Citizenship as a Regime: Canadian and International Perspectives. Montreal & Kingston: McGill-Queen's University Press.
- Susan D. Phillips and Mark Blumberg. 2016. International Trends in Government-Nonprofit Relations: Constancy, Change and Contradictions, in Elizabeth Boris and Eugene Steuerle (eds.) *Nonprofits and Government: Collaboration and Conflict* 3<sup>rd</sup> ed. Washington, DC: Urban Institute.
- Susan D. Phillips and Tobias Jung. 2016. A New 'New' Philanthropy: From Impetus to Impact. in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge.
- Susan D. Phillips and Tobias Jung. 2016. Conclusion: The 'Ubers' of Philanthropy, Future Disruptions. in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge.
- Susan D. Phillips and Steven Rathgeb Smith. 2016. Public Policy for Philanthropy: Catching the Wave or Creating a Backwater? in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge.
- Jenny Harrow, Tobias Jung and Susan D. Phillips. 2016. Community Foundations: Agility in the Duality of Foundation and Community. in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge.

- Susan D. Phillips. 2016. Introduction: Funding Regimes for a New Era. in Peter R. Elson (ed.), *Funding Policies and the Nonprofit Sector in Western Canada*. Toronto: University of Toronto Press.
- Susan D. Phillips. 2014. Preparing for Impact: Accountability and Performance in Canada's Third Sector. in Keith E. Seel (ed.), *The Management of Nonprofit and Charitable Organizations in Canada* 3<sup>rd</sup> ed. Toronto: LexisNexis.
- Susan D. Phillips. 2013. Restructuring Civil Society in Canada, Muting the Politics of Redistribution. in Keith G. Banting and John Myles (eds.), *The Fading of Redistributive Politics: Policy Change and Policy Drift in Canada*. Vancouver: UBC Press.
- Jenny Harrow and Susan D. Phillips. 2013. Corporate Governance and Nonprofits: Facing up to Hybridisation and Homogenisation, in Mike Wright, Donald S. Siegel, Kevin Keasey, and Igor Filatotchev (eds.), *The Oxford Handbook of Corporate Governance*. Oxford: Oxford University Press.
- Cosmo Howard and Susan D. Phillips. 2012. Moving Away from Hierarchy: Do Horizontality, Partnerships and Distributed Governance Really Signify the End of Accountability? in Heman Bakvis and Mark Jarvis (eds.), 'New Public Management' to 'New Political Governance:' Essays in Honour of Peter C. Aucoin. Montreal and Kingston: McGill-Queen's University Press.
- Susan D. Phillips. 2011. The New Citizenship and Governance: Alternative Intersections, in David Levi-Faur (ed.), *The Oxford Handbook of Governance*. Oxford: Oxford University Press.
- Susan D. Phillips and Steven Rathgeb Smith. 2011. Between Governance and Regulation: Evolving Government-Third Sector Relationships, in Susan D. Phillips and Steven Rathgeb Smith (eds.), *Governance and Regulation in the Third Sector: International Perspectives*. London: Routledge.
- Susan D. Phillips. 2011. Incrementalism at its Best, and Worst: Regulatory Reform and Relational Governance in Canada. in Susan D. Phillips and Steven Rathgeb Smith, (eds.), *Governance and Regulation in the Third Sector: International Perspectives*. London: Routledge.
- Susan D. Phillips and <u>Tatyana Teplova</u>. 2009. From Control to Learning: Performance Assessment in the Voluntary Sector, in Victor Murray (ed.), *The Management of Non-Profit and Voluntary Organizations in Canada* 2<sup>nd</sup> ed. Toronto: Butterworths. 1<sup>st</sup> ed 2006.
- Susan D. Phillips . 2009. Canada's 'New Government' and the Voluntary Sector: Whither a Policy Agenda in <u>Rachel Laforest</u>, (ed.), *The New Federal Policy Agenda and the Voluntary Sector*. Montreal and Kingston: McGill-Queen's University Press.
- Susan D. Phillips. 2009. 'You Say you want an Evolution?' From Citizen to Community

- Engagement in Canadian Cities. in John Martin and Emmanuel Brunet-Jailly (eds.), *Local Government in a Global World: Australia and Canada in Comparative Perspective*. Toronto: Institute of Public Administration of Canada.
- Katherine A. Graham and Susan D. Phillips. 2007. Another Fine Balance: Managing Diversity in Canadian Cities. in Keith G. Banting, Thomas J. Courchene and F. Leslie Seidle (eds.), *Belonging? Diversity, Recognition and Shared Citizenship in Canada*. Montreal: Institute for Research on Public Policy. 37 citations.
- Susan D. Phillips. 2007. Policy Analysis and the Voluntary Sector: Evolving Policy Styles, in Laurent Dobuzinskis, Michael Howlett, David Laycock (eds.), *Policy Analysis in Canada: The State of the Art.* Toronto: University of Toronto Press.
- Susan D. Phillips. 2006. Balancing Acts: Multi-Level Regulation of Canada's Voluntary Sector. in G. Bruce Doern (ed.), *Rules, Rules, Rules: Multi-Level Governance in Canada*. Toronto: University of Toronto Press.
- <u>Rachel Laforest</u> and Susan D. Phillips. 2006. Citizen Engagement: Rewiring the Policy Process. in <u>Michael Orsini</u> and Miriam Smith (eds.), *Critical Public Policy*. Vancouver: UBC Press. 32 citations.
- Adam M. Grant, Brian R. Little and Susan D. Phillips. 2007. Personal Projects and Organizational Lives. in Brian R. Little, Katarina Salmela-Aro and Susan D. Phillips (eds.), *Personal Project Pursuit: Goals, Action and Human Flourishing*. New York, NY: Lawrence Erlbaum.
- Susan D. Phillips. 2004. Interest Groups, Social Movements and the Voluntary Sector: En Route to Reducing the Democratic Deficit. in James P. Bickerton and Alain-G. Gagnon (eds.), *Canadian Politics*, 4<sup>th</sup> ed. Peterborough, ON: Broadview Press.
- Susan D. Phillips. 2003. In Accordance: Canada's Federal Government Voluntary Sector Accord from Idea to Implementation. in Kathy L. Brock (ed.), *Delicate Dances: Public Policy and the Nonprofit Sector*. Montreal & Kingston: McGill-Queen's University Press.
- Susan D. Phillips. 2003. Voluntary Sector Government Relationships in Transition: Learning from International Experience. in Kathy Brock and Keith G. Banting, (eds.), *The NonProfit Sector in Interesting Times: Case Studies in a Changing Sector*. Montreal & Kingston: McGill-Queen's University Press. 45 citations.
- Jane Jenson, Rianne Mahon and Susan D. Phillips. 2003. No Minor Matter: The Political Economy of Childcare in Canada. in Wallace Clement and Leah Vosko (eds.), *Changing Canada: Political Economy as Transformation*. Montreal and Kingston: McGill-Queen's University Press.
- Jane Jenson and Susan D. Phillips. 2002. Redesigning the Canadian Citizenship Regime: Remaking the Institutions of Representation. in Colin Crouch, Klaus Eder and

- DamianTambini (eds.), *Citizenship, Markets and the State*. Oxford: Oxford University Press. 57 citations.
- Rianne Mahon and Susan D. Phillips. 2002. Dual Earner Families Caught in a Liberal Welfare Regime? The Politics of Child Care Policy in Canada. in Rianne Mahon and Sondra Michel (eds.), *Gender and Welfare State Restructuring: Through the Lens of Child Care*. New York, NY: Routledge. 38 citations.
- Susan D. Phillips. 2002. Political Strategies of the Canadian Women's Movement: Who's Speaking? Who's Listening? in Radha Jhappan (ed.), *Women's Legal Strategies*. Toronto: University of Toronto Press.
- Susan D. Phillips. 2001. From Charity to Clarity: Reinventing Federal Government Voluntary Sector Relationships. in Leslie A. Pal (ed.), *How Ottawa Spends 2000-2001*. Toronto: Oxford University Press, 2001. Reprinted in *The Philanthropist*, fall 2001.38 citations.
- Katherine A. Graham and Susan D. Phillips. 2000. Hand-in-Hand: When Accountability Meets Collaboration in the Voluntary Sector. in Keith Banting (ed.), *The Not-for-Profit Sector in Canada: Roles and Relationships*. Montreal & Kingston: McGill-Queen's University Press. 41 citations.
- Jane Jenson and Susan D. Phillips. 2000. Distinctive Trajectories: Homecare and the Voluntary Sector in Quebec and Ontario. in Keith Banting (ed.), *The Not-for-Profit Sector in Canada: Roles and Relationships*. Montreal & Kingston: McGill-Queen's University Press.
- Susan D. Phillips. 1999. Social Movements in Canadian Politics: Past Their Apex? in Alain-G. Gagnon and James P. Bickerton (eds.), *Canadian Politics* 3rd ed. Peterborough, ON: Broadview Press.
- Jane Jenson and Susan D. Phillips. 1999. From Stability to Change in the Canadian Citizenship Regime. in S. Garcia and S. Lukes, (eds.), *The Quality of Citizenship: Social Inclusion versus Multiculturalism*. Spain: Editorial Siglio XXI.
- Katherine A. Graham and Susan D. Phillips. 1998. Making Public Participation More Effective: Issues for Local Government." In Katherine A. Graham and Susan D. Phillips (eds.), *Citizen Engagement: Lessons in Participation from Local Government*. Toronto: Institute of Public Administration of Canada.
- Katherine A. Graham and Susan D. Phillips. 1998. Conclusion: From Public Participation to Citizen Engagement. in Katherine A. Graham and Susan D. Phillips (eds.), *Citizen Engagement: Lessons in Participation from Local Government*. Toronto: Institute of Public Administration of Canada.
- Katherine A. Graham and Susan D. Phillips. 1998. Emerging Solitudes: The New Era in Provincial-Municipal Relations. in Hugh Mellon and M. W. Westmacott (eds.), *Public Administration and Policy: Governing in Challenging Times*. Toronto, ON: Prentice Hall

Canada.

- Susan D. Phillips and <u>Sandra Bach</u>. 1997. Constructing a New Social Union: Child Care Beyond Infancy? in G. Swimmer, (ed.), *How Ottawa Spends 1997-98: Seeing Red*. Ottawa: Carleton University Press.
- Susan D. Phillips. 1996. Discourse, Identity and Voice: Feminist Contributions to Policy Studies. in Laurent Dobuzinskis, Michael Howlett and David Laycock (eds.), *Policy Studies in Canada: The State of the Art.* Toronto: University of Toronto Press.
- Susan D. Phillips. 1995. The Canada Health and Social Transfer: Fiscal Federalism in Search of a Vision. in Jonathan Rose and Douglas Brown (eds.), *Canada: The State of the Federation 1995*. Kingston, ON: School of Policy Studies.
- Susan D. Phillips. 1995. Competing, Connecting and Complementing: Parties, Interest Groups and New Social Movements. in A. Brian Tanguay and A-G. Gagnon (eds.), *Canadian Parties in Transition* 2nd ed. Scarborough, ON: Nelson Canada.
- Susan D. Phillips. 1995. The Liberals' Mid-Life Crises: Aspirations versus Achievements." in Susan D. Phillips (ed.), *How Ottawa Spends 1995-96: Mid-Life Crises*. Ottawa: Carleton University Press.
- Susan D. Phillips . 1994. New Social Movements in Canadian Politics: On Fighting and Starting Fires. in James P. Bickerton and Alain-G. Gagnon (eds.), *Canadian Politics: An Introduction to the Discipline* 2nd ed. Peterborough, ON: Broadview Press.
- Susan D. Phillips. 1994. Making Change: Innovation under the Liberals. in Susan D. Phillips (ed.), *How Ottawa Spends 1994-95: Making Change*. Ottawa: Carleton University Press.
- Susan D. Phillips. 1993. A More Democratic Canada . . .? in Susan D. Phillips (ed.), *How Ottawa Spends 1993-94: A More Democratic Canada* . . .? Ottawa: Carleton University Press.
- Susan D. Phillips. 1992. New Social Movements and Unequal Representation: The Challenge of Influencing Public Policy. in Alain-G. Gagnon and A. Brian Tanguay (eds.), *Democracy with Justice: Essays in Honour of Khayyam Z. Paltiel*. Ottawa: Carleton University Press.
- Susan D. Phillips. 1991. How Ottawa Blends: Shifting Government Relationships with Interest Groups. in Frances Abele (ed.), *How Ottawa Spends: The Politics of Fragmentation*. Ottawa: Carleton University Press. 45 citations.
- Susan D. Phillips. 1989. Rock-a-Bye Brian: The National Strategy on Childcare. In Katherine A. Graham (ed.), *How Ottawa Spends 1989-90: The Buck Stops Where?* Ottawa: Carleton University Press.

#### e) Other Refereed Publications

Susan D. Phillips. 2006. The Intersection of Governance and Citizenship: Not Quite the Third

- Way, *Policy Matters*. Montreal: Institute for Research on Public Policy. 45 citations.
- Susan D. Phillips and Michael Orsini. 2002. *Mapping the Links: Citizen Involvement in Policy Processes*. Ottawa: Canadian Policy Research Networks. Downloaded 10,000 times; 112 citations; the subject of several articles in national newspapers.
- Susan D. Phillips. 2001. SUFA and Citizen Engagement: Fake or Genuine Masterpiece? *Policy Matters*. Montreal: Institute for Research on Public Policy. 53 citations.
- Frances Abele, Katherine A. Graham, Alex Ker, Antonia Maioni and Susan D. Phillips. 1998. *Talking with Canadians: Citizen Engagement and the Social Union*. Ottawa: Canadian Council on Social Development.
- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 1997. *Organizational Climate and Personal Projects: Gender Differences in the Public Service*. Ottawa: Canadian Centre for Management Development.

## 2. Non-Refereed Scholarly Publications

## a) Chapters in Non-Refereed Books

- Susan D. Phillips. 2017. Foundations in the Footlights: Revised Roles, Reworked Scripts, *Europa International Foundation Directory* 25<sup>th</sup> ed. London, UK: Europa Publications, 1-7. Updated from the 2016 *Directory*.
- Susan D. Phillips. 2003. SUFA and Citizen Engagement: Fake or Genuine Masterpiece?" in Sarah Fortin, Alain Nöel, and France St-Hilaire (eds.), *Forging the Canadian Social Union: SUFA and Beyond*. Montreal: Institute for Research on Public Policy. 53 citations.
- Susan D. Phillips. 1994. Social Policy in Winter: A Comment on Vaillancourt. in Keith G. Banting (ed.), *The Future of Fiscal Federalism*. Kingston, ON: School of Policy Studies, Queen's University.
- Susan D. Phillips. 1994. New Social Movements and Routes to Representation: Science versus Politics." in Stephen Brooks and Alain-G. Gagnon, (eds.), *The Political Influence of Ideas: Social Scientists, Policy Communities and the State.* New York, NY: Praeger.
- Susan D. Phillips. 1993. Whose Democratic Potential? A Comment on Salter." in F. Leslie Seidle (ed.), *Rethinking Government*. Montreal: Institute for Research on Public Policy.

#### b) Invited Commentaries in Peer-reviewed Journals

Susan D. Phillips. 2018. An Uncomfortable Conversation: Reflections on "Punching below its weight: Canadian public administration scholarship on the world stage" and "The global relevance of Canadian public administration? A bibliometric research note," *Canadian Public Administration*, 61 (3).

#### c) Articles in Non-Refereed Journals

Susan D. Phillips. 1994. Fuzzy Boundaries: Rethinking Relationships between Governments and

## d) Community / Technical Reports

- Susan D. Phillips and Tessa Hebb. 2012. Third Sector Funding Models: A Systemic Evidence Review of the Funding Environment of the Community and Voluntary Sector. Toronto: United Way of Toronto.
- Brian R. Little and Susan D. Phillips. 2006. Social Participation, Personal Projects and Well-Being: A Social Ecological Framework on the Life-Course. Ottawa: Human Resources and Social Development Canada.
- Susan D. Phillips and Christopher Stoney. 2006. From Response to Resiliency: Voluntary Organizations in Health Emergency Management in Canada. Ottawa: Public Health Agency of Canada.
- Centre for Voluntary Sector Research and Development. 2004. *Voluntary Sector Initiative Process Evaluation*. Evaluation prepared for the Government of Canada and the Voluntary Sector. October. (Team leader and primary author).
- Michael Hall, Susan D. Phillips, Claudia Meillat and Donna Pickering. 2003. *The Capacity for Accountability: Performance Assessment in Canadian Voluntary Organizations*. Toronto: Canadian Centre for Philanthropy. Report of the first national Canadian survey of evaluation practices of voluntary organizations and funders, conducted as part of the SSHRC funded CURA, Voluntary Sector Evaluation Research Projects (VSERP).
- Susan D. Phillips and <u>Rachel Laforest</u>. 2003. The Voluntary Sector: A Productive Force in the New Economy. Ottawa: Industry Canada.
- Katherine A. Graham, Susan D. Phillips and Alex Ker. 2003. *Implementing the Supporting Communities Partnership Initiative through the Community Entity Municipal Model in Hamilton*. Paper prepared for the National Homelessness Secretariat, Human Resources Development Canada. Susan D. Phillips, Brian R. Little and Laura A. Goodine. 2002. *Volunteers in Care-giving: A Coming Crisis?* Toronto: Canadian Centre for Philanthropy.
- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 2002. *Volunteers in Care-giving: A Coming Crisis?* Toronto: Canadian Centre for Philanthropy.
- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 2002. *Recruiting, Retaining and Rewarding Volunteers: What Volunteers Have to Say*. Toronto: Canadian Centre for Philanthropy.
- Susan D. Phillips and Brian R. Little. 2002. *University Students as Volunteers*. Toronto: Canadian Centre for Philanthropy.
- Susan D. Phillips. 2001. *A Leadership Model for Canada's Voluntary Sector*. Ottawa: Voluntary Sector Steering Group, Voluntary Sector Initiative.

- Susan D. Phillips. 2001. A Federal Government Voluntary Sector Accord: Implications for the Sector. Ottawa: Secretariat, Voluntary Sector Initiative.
- Susan D. Phillips. 2000. Local Government in Canada: The Challenges of Reform. Chapter in Russian-Canadian Textbook, *Canadian Government*, Moscow, 2000. Prepared as part of the Canada-Russia Education Project.
- Susan D. Phillips. 2000. Simon Says 'Take a Giant Step Forward:' Advancing the National Children's Agenda. Ottawa: National Children's Alliance.
- Susan D. Phillips. 2000. *Of Windows and Doorjams: Making the Social Union Frame Work.* Ottawa: Coalition of National Voluntary Organizations.
- Susan D. Phillips and <u>Rachel Laforest</u>. 2000. *Renewing Governance: Voluntary Sector Network Support Program (VolNet): Citizen Engagement Through Information and Communication Technology*. Ottawa: Industry Canada.
- Katherine A. Graham, Allan M. Maslove, Susan D. Phillips and Eugene Swimmer. 2000. Changing Roles and Responsibilities: A Human Services Strategy for York Region. York, ON: Regional Municipality of York.
- Susan D. Phillips. 1999. *Volunteerism in Osgoode Township: Problems and Prospects*. Osgoode: Township of Osgoode.
- Panel on Accountability and Governance in the Voluntary Sector. 1999. *Building on Strength: Improving Governance and Accountability in Canada's Voluntary Sector.* Final Report of the Panel on Accountability and Governance in the Voluntary Sector. Ottawa: Voluntary Sector Roundtable. (written for the Panel as Research Director)
- Lionel D. Feldman, Katherine A. Graham and Susan D. Phillips. 1997. *Governance Structures for the New City of Toronto*. Toronto: City of Toronto Transition Team.
- Katherine A. Graham and Susan D. Phillips. 1997. *Designing the New Toronto Government:*Political and Administrative Decision Making Structures for the New Toronto. Toronto:

  Municipality of Metropolitan Toronto.
- Susan D. Phillips. 1997. *The Government-Civil Society Relationship in Canada: A Teaching Module*. Part of *Management in the Canadian Public Sector, A Teaching Program*. Prepared for the Office of the Auditor General of Canada.
- Saul Schwartz and Susan D. Phillips. 1996. *An Evaluation of the Canada Student Loans Program*. Ottawa: Human Resources Development Canada.
- Katherine A. Graham and Susan D. Phillips. 1996. *Public Participation and Restructuring in Ottawa-Carleton: Design of a Process*. Ottawa: City of Ottawa.

- Susan D. Phillips. 1995. Redefining Government Relationships with the Voluntary Sector: On Great Expectations *and* Sense and Sensibility, Ottawa: National Voluntary Sector Roundtable.
- Susan D. Phillips. 1994. Of Visions and Revisions: The Voluntary Sector Beyond 2000, Discussion Paper prepared for National Voluntary Organizations, *National Voluntary Organizations Newsletter*, January.
- Susan D. Phillips, Leslie A. Pal, David C. Hawkes and Daniel Savas. 1990. *Public Interest Groups in the Policy Process*. Ottawa: Department of Secretary of State, 1990. Published in the Discussion Paper Series, School of Public Administration, Carleton University, 1991.

## e) Other, including Blogs

- Susan D. Phillips, 'Reinventing Philanthropy in the Sharing Economy: Lessons from Uber,' Website, Australian Centre for Philanthropy and Nonprofit Leadership.
- Chao Guo, Angela Bies and Susan D. Phillips. 2016. From the Editors' Desk, *Nonprofit and Voluntary Sector Quarterly*, 45 (6): 1089-1090.
- Chao Guo, Angela Bies and Susan D. Phillips. 2016. From the Editors' Desk, *Nonprofit and Voluntary Sector Quarterly*, 45 (5): 885-887.
- VP-Q (The Voluntary Project Q-Deck). Assessment Device (with manual) for volunteering preferences and projects. Developed for the Knowledge Development Centre, Canadian Centre for Philanthropy as part of the Canada Volunteerism Initiative, 2003. (with Brian R. Little)

## **3.** Papers Presented (last five years only)

## a) Academic, Peer-Reviewed Conference Papers

- Susan D. Phillips and Steven Rathgeb Smith. 2019. Public Policy for Civil Society in High Income Countries: Renewing and Innovating, or Belling the Cat? Paper presented to the International Research Society for Public Management (IRSPM), Wellington, NZ, April.
- Susan D. Phillips and Robyn Hoogendam. 2018. Institutional Philanthropy meets Community Wealth Building: The Role of Philanthropic Foundations in developing Community Benefit Agreements in Canada. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Austin, TX, November.
- Nathan Grasse, Cathy Barr, William Brown, Susan D. Phillips and <u>Christopher Dougherty</u>. 2018. Understanding Voluntary Participation in Governance Accreditation Programs. Paper presented at the Association for Research on Nonprofits and Voluntary Action (ARNOVA), Austin, TX, November.

- Susan D. Phillips. 2018. The Oxfam Scandal and Reputation Management. Roundtable presentation at the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Austin, TX, November.
- Susan D. Phillips. 2018. The Future of Reputation Research on Nonprofits? Moving Up a Notch. Paper presented at the Reputation Symposium, Oxford Centre for Corporate Reputation, Saïd Business School, University of Oxford, August.
- Susan D. Phillips. 2018. The New Place of Place in Philanthropy: Community Foundations and the Community Wealth-building Movement. Paper presented at the International Society for Third Sector Research (ISTR) conference, Amsterdam, July.
- Susan D. Phillips. 2018. Thoroughly Modern, or a Bicycle for a Fish? Evolving Nonprofit Policy Regimes in the 'Anglo-Saxon' Countries. Paper presented at the International Society for Third Sector Research (ISTR) conference, Amsterdam, July.
- Susan D. Phillips. 2018. Blended or Dysfunctional? The State of Research on the Family called 'Community Philanthropy. Paper presented at the International Society for Third Sector Research (ISTR) conference, Amsterdam, July.
- Susan D. Phillips, Cathy Barr and <u>Christopher Dougherty</u>. 2018. Self-Regulation as a Fine Balance: Assessing the Standards Program. Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Regina, May.
- Susan D. Phillips. 2018. Of Giraffes and Terrariums: How Canada's Largest Family Foundations provide Public Benefit. Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Regina, May.
- Susan D. Phillips and Wendy Scaife. 2017. Has Philanthropy Found its Place? Place-based Philanthropy for Community Building in Australia and Canada. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Grand Rapids, MI, November.
- Susan D. Phillips. 2017. Why Public Administration needs Philanthropy, and What Philanthropy needs from Public Policy and Administration. Paper presented at the Canadian Programs in Public Administration (CAPPA) conference, Winnipeg, May.
- Susan D. Phillips. 2017. The Why and How of Leadership in Place-based Philanthropy: Evolving Roles of Canadian Community Foundations. Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Toronto, May.
- Susan D. Phillips. 2017. Organizer and Presenter. Changing beyond Recognition? Nonprofits and the New Social Economy of Human Services. Roundtable presented at the Association for Nonprofit and Social Economy Research (ANSER-ARES), Toronto, June.

- Susan D. Phillips and Wendy Scaife. 2017. Place-based Philanthropy as Creative Community: Participatory Community Building in Australia and Canada. Paper presented to the International Research Society for Public Management (IRSPM), Budapest, April.
- Susan D. Phillips and Nathan Grasse. 2016. How Financing and Network Ecologies Influence Nonprofit Collaborations: Seeing the Trees and Forest with Open, Linked Data. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC, November.
- Susan D. Phillips. 2016 Nonprofits and Collaboration: Collaboration and Conflict. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC, November.
- Susan D. Phillips and Steven Rathgeb Smith. 2016. The Changing and Challenging Environment of Nonprofit Human Services. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC, November.
- Susan D. Phillips and <u>Bernadette Johnson</u>. 2016. Inching to Impact: The Demand Side of Social Impact Investing in Canada. Paper presented to the conference, Moving to Impact: Responsible Investing in Canada, Ottawa, October.
- Susan D. Phillips and Nathan Grasse. 2016. 'Can't afford to, can't afford not to:' Nonprofit Collaboration and the Financing Ecology of Place-based Philanthropy. Paper presented to the biannual conference of the International Society for Third Sector Research (ISTR), Stockholm, July.
- Susan D. Phillips . 2016. Walking a New Tightrope in Nonprofit-Government Relationships: The Governance of Integrated Service Hubs in Ontario, Canada. Paper presented to the biannual conference of the International Society for Third Sector Research (ISTR), Stockholm, July.
- Susan D. Phillips and <u>Bernadette Johnson</u>. 2016. Energizing Social and Impact Investing in Canada: Perspectives from the Demand Side, Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Calgary, AB, June.
- Rachel Laforest and Susan D. Phillips 2016. Input and Output Legitimacy in Citizenship Regimes, Paper presented at the annual meeting of the Canadian Political Science Association, Calgary, AB, June.
- Susan D. Phillips. 2016. Experiments in the Governance of Integrated Services: Contingencies of Community Hubs in Ontario, Canada." Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), Hong Kong, April.
- Susan D. Phillips. 2015. Matchmakers, Mediators, Marionetters? Community Foundations as Intermediaries in Cross-Sector Collaborations. Paper presented to the Annual Conference of

- the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Chicago, IL, November.
- Susan D. Phillips. 2015. Taking the Pulse in Canada: Community Foundations in Community Leadership. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Chicago, IL, November.
- Susan D. Phillips. 2015. The Place of Impact and the Impact of Place among Canadian Foundations: Community and Private Foundations Compared. Paper presented to the Association for Nonprofit and Social Economy Research (ANSER), Ottawa, June.
- Susan D. Phillips and Steven Rathgeb Smith. 2015. The New Intersections of Philanthropy, the Third Sector and Public Policy. Paper presented to the International Research Society for Public Management (IRPSM), Birmingham, UK, April.
- Susan D. Phillips. 2014. Interrogating Place in Place-Based Philanthropy: Are place-based funders distinctive? Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Denver, CO, November.
- Susan D. Phillips and Steven Rathgeb Smith. 2014. Comparative Ideational Currents: How ideas about philanthropy move regulatory regimes. Paper presented to the International Society for Third Sector Research (ISTR), Muenster, Germany, July.
- Susan D. Phillips. 2014. Policy for Partnership the Canadian Experience: The art of the possible, or a bicycle for a fish? Presentation to the Israeli-Canadian Workshop on Cross-Sectoral Partnerships, Hebrew University of Jerusalem, June.
- <u>Rachel Laforest</u> and Susan D. Phillips. 2013. Input and Output legitimacy in Governance Regimes. Paper presented to Annual Conference of the Canadian Political Science Association, Victoria, June.
- Susan D. Phillips and Michael Lenczner. 2013. Open and Linked Data @the Edge of Radical Transparency for Canadian Nonprofits: A Pilot Study of Immigrant Serving Agencies. Paper presented to the Association for Nonprofit and Social Economy Research (ANSER), Victoria, June.
- Susan D. Phillips and Steven Rathgeb Smith. 2013. A Dawn of Policy Convergence? Policy and Regulatory Reform of the Third Sector among the 'Anglo-Saxon' Cluster. Paper presented to the International Research Society for Public Management (IRSPM), Prague, April.
- Susan D. Phillips and Michael Lenczner. 2012. Philanthropy's New World of Open and Linked Data: Toward Mapping an Aggregate View of Charity Financing in Canada. Paper presented to Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Indianapolis, November.

- Susan D. Phillips. 2012. Shining Light on Charities or Looking in the Wrong Place? Transparency and Co-Regulation in Canada. Paper presented to the International Society for Third Sector Research (ISTR) Conference, Siena, Italy, July.
- Susan D. Phillips. 2012. The New Terrain of Co-Regulating Good Governance: You take the High Road, and We'll take the High Road, Presentation to Cambridge Public Policy, University of Cambridge, May.
- Susan D. Phillips, Tobias Jung and Jenny Harrow. 2012. Community Foundations in Canada and the United Kingdom: Leaders, Laggards, Lesson-Drawing. Paper presented to the International Research Society for Public Management (IRSPM), Rome, April.
- b) Invited Keynotes / Community Addresses (all are individual presentations)
- 2019 Impact and Smart Philanthropy, Walrus Talk. Ottawa, 27 February.
- 2018 Plenary: Thoroughly Modern, or a Bicycle for a Fish? How Policy fits Philanthropy. Presentation to the Canadian Association of Gift Planners Conference, Ottawa, October.
- 2018 Panel presentation: The Contribution of the Academy to Philanthropic Strategy and Practice, Philanthropic Foundations Canada Annual Conference, Toronto, October.
- 2016. Keynote: Community Foundations as Leaders. Presentation to the annual Australian National Community Foundations Forum, Inverloch, Australia, October.
- 2016. A Brave New World: Connecting with the 'New Donor.' Presentation to annual Australian National Community Foundations Forum, Inverloch, Australia, October.
- 2016. Social Innovation and Community Resilience. Presentation to Philanthropy Australia Conference, Sydney, Australia: October.
- 2016. Collaboration for Community Resilience and Growth. Presentation to Philanthropy Australia Conference, Sydney, NSW: October.
- 2016. Leadership for the Nonprofit Sector. Presentation to the Governors and Staff of the Ian Potter Foundation, Melbourne, Australia, October.
- 2016. The Demand Side of Impact Investing. Presentation to the Social Investors Network. Brisbane, Australia, October.
- 2016. The Dynamics of Community Foundations in Canada: Percolating Social Change. Presentation to the Workshop, Emerging Research on Community Foundations and Philanthropy in the US and Beyond, Lilly Family School of Philanthropy, Indiana University, Indianapolis, March.
- 2015. Change and Opportunities? Invited Keynote Presentation to the Annual Meeting of the John Howard Society, Ottawa, October.

- 2015. How is Uber-like Change Affecting Charities? Presentation to the Charity Law Institute, Toronto, October.
- 2015. Third Sector Perspectives. Presentation to the Network Leadership Symposium, Edmonton, September.
- 2015. Ubers of the Association World. Presentation to the Engaging Associations Forum, Ottawa, July.
- 2015. Reflections on the Contributions of Professor Mark Sproule-Jones. Annual conference of the Canadian Association of Programs in Public Administration (CAPPA), Toronto, May.
- 2014. Invited Keynote Partnerships for Strengthening Civil Society: Rhetoric? Reality? Potential? International Conference, Cross-Sectoral Partnerships: Implications for policy and practice, Hebrew University of Jerusalem, June.
- 2013. The Future for Philanthropy and Canada's Nonprofit Sector? Invited Keynote Presentation to the Annual Conference of the Canadian Association of Gift Planners, Lac Leamy, Quebec, April.
- 2013. Local Empowerment through Philanthropy: Is the Community Foundation the Right Model? The Canadian Experience. Invited presentation to the Conference, 'Keeping Philanthropy's Promises Today's Austerity, Tomorrow's Riches? hosted by the ESRC Centre for Charitable Giving and Philanthropy, London, May.
- 2013. The Role of Professional Development in Evaluation: The Experience of IPDET. Invited presentation on to the World Bank conference for the CLEAR centres, Tunis, Tunisia, February.
- 2012. Navigating the Brave New World of Self-Regulation and Standards," Presentation to the 'Being Good at Doing Good' Canadian Law Information Program, Toronto, February.
- 2012. The Future of Philanthropy," Invited Presentation to the Estate Planning Council, Ottawa, December.
- 2012. Enhancing Relationships between Government and the Voluntary Sector," Invited Lecture. Manitoba Institute of Public Policy, Winnipeg, March.
- 2011. Canadian Leapfrog: Evolving Approaches to the Regulation of Charitable Fundraising in Canada; and Innovative Regulatory Tools. Presentations to the Reforming Fundraising Regulation Conference, Queensland University of Technology, Brisbane, Australia, April.
- 2011. Restructuring Canadian Civil Society: How the Politics of Redistribution was Muted. Presentation to the Canadian Studies Programme, University of Ulster, Belfast, February.

- 2009. Evaluation Capacity Building in the International Context: View from the Academy. Presentation to the Canadian Evaluation Society National Conference, Ottawa, June.
- 2009. Governing, Financing and Engaging Civil Society: Looking to the Next Generation. Paper presented to the Mexico-Canada Civil Society Conference, Puebla, Mexico, February.
- 2008. Citizen Engagement: Changing Patterns, Political Responses. Presentation to the Third Sector Conference, Queen's University, May.
- 2007. Implications of the *Federal Accountability Act*, Presentation to the Conference, the Federal Accountability Act, sponsored by the Centre for the Study of Parliament, Ottawa, April.
- 2007. Understanding the *Federal Accountability Act*, Workshop sponsored by the Public Policy Forum, Ottawa, February.
- 2005. Comparative overview of the Development of Joint Strategies/ Agreements in Canada, Croatia, England, Estonia, Scotland. Opening Keynote at the Civil Society Excellence Conference, Tallinn, Estonia, March.
- 2005. Innovative Projects of the Voluntary Sector in Canada. Presentation to the Civil Society Excellence Conference, Tallinn, Estonia, March.
- 2005. Toward Regulatory Reform of Canada's Voluntary Sector: Doing the Two Step.

  Presentation to the Trilateral Consortium on Civil Society Conference. Tampico, Mexico,
  April.
- 2005. National Infrastructure, Community Networks & Government Relations in Canada. Presentation to the Trilateral Consortium on Civil Society. Tampico, Mexico, April.
- 2004. Balancing Acts: Multi-Level Regulation of Canada's Voluntary Sector. Paper presented to the Conference: Rules, Rules: Multi-level Regulatory Governance in Canada, Ottawa, October.
- 2004. Public Policy and the Voluntary Sector: Where Canada Stands in the World Out in Front or Falling Fast Behind? Presentation to the Nonprofit and Voluntary Sector Community of Inquiry, Toronto, July.
- 2004. Cities and Communities. Presentation to the Urban Frontiers Conference, Queen's University, Kingston, Ontario, April.
- 2004. Citizen Engagement. Presentation to the Seminar on Democratic Renewal, Hosted by the Deputy Minister, Democratic Renewal, Government of Ontario and the Law School, University of Toronto. Toronto, May.
- 2004. The Role of Citizens. Presentation to the Governing Social Development in the 21st Century. Hosted by the Centre for the Study of Canada, McGill University and Social

- Development Canada, Montreal, November.
- 2003. Up the Down Escalator: Performance Assessment in Canada's Voluntary Sector. Presentation to the Annual Meeting of the National Capital Chapter, Canadian Evaluation Society, Ottawa, November.
- 2002. Federal Childcare Initiatives Past. Paper presented to the Conference, Wanted: A Child Care Policy for Canadians, University of Ottawa, October.
- 2002. The Voluntary Sector Discovered: Implications for Citizenship, Governance and the Study of Political Science. Invited Colloquium to the Department of Political Science, University of Toronto, October.
- 2002. Social Justice Grantmaking: A View of Research. Presentation to the Community Foundations of Canada, Steering Group on Social Justice Grantmaking. Toronto, October.
- 2002. The Voluntary Sector, Citizenship Regimes and Public Policy: Life after the Voluntary Sector Initiative. Invited Research Seminar, School of Public Policy and Administration, Carleton University, September.
- 2002. Art of the 'Im-Prossible:' Transforming Interest Group Politics into Voluntary Sector Studies. Invited Paper to the Annual Conference of the Institute of Public Administration of Canada. Halifax, August.
- 2002. The Voluntary Sector Research Evaluation Project: What is it Up to? Presentation to the Community Based Research Network of Ottawa Symposium, Ottawa, April.
- 2002. The Voluntary Sector: Defining Relationships with Community and Governments. Presentation to the Annual Meeting of Jewish Family Services, Ottawa, March 2002.
- 2001. Personal Projects and Social Capital. Paper presented to the Second International Workshop on Personal Projects. University of Helsinki, Finland, November. (with Laura A. Goodine)
- 2001. Building Bridges: On Being More Strategic in Human Services. Presentation to the GTA (Greater Toronto Area) Forum, May.
- 2001. SUFA and Citizen Engagement: Fake or Genuine Masterpiece? Presentation to Workshop, Back to the Table: A New Social Union for 2002? Hosted by the Institute for Research on Public Policy (IRPP), Montreal, March.
- 2000. Renewing Governance: State-Voluntary Sector Relationships Unfolding, Presentation to the Toronto Chapter of the Institute of Public Administration of Canada, Toronto, March.
- 1999. Future Challenges for the Voluntary Sector. Invited Keynote, Society for Manitobans with Disabilities, April.

- 1999. New Balance: Realigning Government and the Voluntary Sector. Invited presentation to the Deputy Ministers' Luncheon, Ottawa, February.
- 1998. Accountability in the Voluntary Sector: New Developments. Invited paper presented to the Banff Centre for Management, Workshop on Fundraising and Volunteer Development, Banff, September.
- 1998. Urban Governance at the Turn of the Century: Challenges for Leadership. Invited paper presented to the Municipal Administrators' Leadership Conference. Bowen Island, BC, June.
- 1998. Accountability in the Voluntary Sector: Proposals from the Panel on Accountability and Governance. Invited presentation to the National Society of Fundraising Executives, Calgary, May.
- 1998. The Making of Megacity: Restructuring in the Greater Toronto Area. Invited paper presented to the German Canadian Studies Association, Grainau, Germany, February.
- 1997. Participatory Governance. Invited paper presented to the Institute of Public Administration of Canada Conference on Alternative Service Delivery, Governance and the Future of Public Service Reform, Ottawa, April.
- 1996. Making Public Participation More Effective: Lessons from Local Government. Invited presentation to the International Association for Public Participation (IAP3), National Capital Chapter, Ottawa, April. (with Katherine A. Graham).
- 1996. Democracy and Accountability in the New Social Union. Invited paper presented to the Round Table on Governance and Accountability in the New Social Union sponsored by the Canadian Policy Research Networks, Ottawa, March.
- 1995. Public Consultation and Legislatures. Invited paper presented to the Study of Parliament Conference, Ottawa, November.
- 1995. The Future of the Voluntary Sector in Canada: Addressing the Malaise of Democracy. Invited paper presented to the Canadian Centre for Philanthropy National Conference, Toronto, April.
- 1995. Gender and the Public Service: From Methodology to Public Policy. Invited paper presented to the Department of Political Science, McGill University, March.
- 1994. Making Public Participation Work. Invited presentation to the City of Winnipeg Civic Symposium Conference, Winnipeg, November.
- 1994. Dilemmas of Governing in the 1990s. Invited Participation on the Panel, Organizing a New Government: Effects on Public Administration. Sponsored by Canadian Association of

- Programs in Public Administration (CAPPA) at the Annual Conference of the Institute of Public Administration of Canada, Charlottetown, P.E.I., August.
- 1994. Affecting Innovation and Change: An Overview of How Ottawa Spends 1994-95. Invited paper presented in the Senior Executive Armchair Discussion Series, Canadian Centre for Management Development, Ottawa, June.
- 1994. Challenges facing the Voluntary Sector in Canada. Invited paper presented to the Annual Conference of the Canadian Council for International Co-operation (CCIC), Rockland, Ontario, May.
- 1993. Work-Family Balance as Public Policy: Government's Role. Invited paper presented to the Work-Family Summit Conference sponsored by the Conference Board of Canada, Toronto, May.
- 1992. Fairness in Lobbying. Invited Presentation to the National Capital Region Chapter of the Institute of Public Administration of Canada (IPAC), January.
- 1992. Changing Routes to Representation: Or, Why You Can't Always Get There from Here. Paper presented to the Lobbying in the 90s Conference, Ottawa, September.
- 1991. Women and Management in the Federal Public Service. Invited Presentation to the Canadian Centre for Management Development. May. (with Brian R. Little).
- 1991. Research on Women in Management, Brown Bag Seminar, School of Public Administration, Carleton University, October.
- 1989. Interest Groups in Policy Making. Invited Lecture to the Executive Training Program, National Defence College, Kingston, Ontario, November.

## 4. Editorial Responsibilities

2018-	Member, Editorial Committee, International Encyclopedia of Civil Society
2016-	Editor-in-Chief, Nonprofit and Voluntary Sector Quarterly
2017-	Member, Editorial Advisory Committee for book series, Global Perspectives on
	Philanthropy and Public Good, published by Policy Press, UK.
2014-2017,	Member, Scientific Committee, International Research Society for Public
2019	Management (IRSPM) Annual Conference
2010-	Editorial Board Member, Public Management Review
2010-2016	Editorial Board Member, Policy & Society
2000-	Editorial Board Member, The Philanthropist
2010 -	Editorial Board Member, Canadian Journal of Nonprofit and Social Economy
	Research
1997-2000	Associate Editor, Canadian Public Policy, 1997-2000.
1993-96	Editor, How Ottawa Spends. Annual by McGill Queen's University Press.
1995-6	Co-Chair, Institute of Public Administration of Canada, Research Panel on Public

#### 5. Research in Progress

Intersections and Innovations: Change for Canada's Voluntary and Nonprofit Sector. An edited (with Bob Wyatt) text/resource book of 43 chapters to be published by the Muttart Foundation (to be submitted summer 2019). Including as co-author chapters on Community Foundations (with Kevin McCort, President, Vancouver Foundation) and on Self-Regulation: Imagine Canada's Standards Program (with Cathy Barr, Vice-President, Imagine Canada and Christopher Dougherty).

Out of the Club: Alternative Models of Nonprofit Self-Regulation. Paper in preparation for *Regulation and Governance* (Impact Factor 2.74) (with Cathy Barr and <u>Christopher Dougherty</u>, to be submitted summer 2019).

#### G. RESEARCH SUPPORT

#### 1. Peer Reviewed Research Funding

- Social Sciences and Humanities Research Council (SSHRC) Insight Grant. Strategies for Enhancing the Financial Sustainability of Canada's Charities. \$220,400 over four years. Funded (Principal Investigator.)
- Carleton University International Research Partnerships Seed Grant. Community Philanthropy: Building an International Research Partnership. \$10,000 over 1 year. (Principal Investigator).
- Social Sciences and Humanities Research Council (SSHRC), Partnership Grant, Évaluation du rôle et des actions de fondations subventionnaires canadiennes en réponse à l'enjeu des inégalités sociales et des défis environnementaux. (J-M Fontan, QUAM, PI). \$2.5 million over six years. (Collaborator).
- Social Sciences and Humanities Research Council (SSHRC) Insight Grant. Taken for Granted: The Ecology and Effectiveness of Charity Financing in Canada. \$384,000 over four years; not funded. (Principal Investigator.)
- 2014-16 Social Sciences and Humanities Research Council (SSHRC), Community University Research Alliance, Responsible and Impact Investing. (PI, Tessa Hebb), \$1 million over five years. Co-applicant and responsible for the stream, The Demand Side of Impact Investing, with a budget of \$25,000.
- Social Sciences and Humanities Research Council (SSHRC), Insight Grant, Place-based Philanthropy: The Changing Role of Community Foundations in Community Leadership. \$116,070 over three years. (PI with collaborators Jenny Harrow and Tobias Jung).
- Submitted to the Social Sciences and Humanities Research Council (SSHRC), Community University Research Alliance. Environmental Regulation 2.0: Toward

	minion over 5 years. (stage 1 \$20,000 funded, stage 2 not funded).
2007	Infrastructure Canada and Social Sciences and Humanities Research Council (SSHRC). Evaluation of the Use and Governance of the Gas Tax Transfer. \$241,00 over three years. (Co-applicant with Christopher Stoney, and Allan Maslove).
2003	Canadian Volunteerism Initiative, Government of Canada funding administered by the Canadian Centre for Philanthropy. Volunteering as Passionate Pursuits and Compassionate Concerns: A New Assessment Method. \$45,000 over 8 months. (Co-Principal with Brian R. Little).
2001	National Volunteerism Initiative, Government of Canada funding administered by the Canadian Centre for Philanthropy: Volunteerism and the Varieties of Well-Being. \$92,300 over 1 year. (Co-Principal with Brian R. Little).
2001	Social Sciences and Humanities Research Council (SSHRC) Non-profit Sector in Canada Joint Initiative: Voluntary Sector - State Relationships in Transition: Conceptual and Comparative Analysis. \$59,015 over 2 years. (PI).
2001	Kahanoff Foundation Non-Profit Sector Research Initiative: A Voluntary Sector - Government Accord: From Idea to Implementation. \$10,000 over 1 year. (PI)
2001	Office of the Dean, Faculty of Public Affairs and Management, Carleton University. Research Support for the Directorship of the Centre for Voluntary Sector Research and Development. \$10,000.
2000	Social Sciences and Humanities Research Council (SSHRC), Community-University Research Alliance (CURA), Voluntary Sector Evaluation Research Project. \$600,000 over 4 years. (Co-applicant and Research Co-Director with Michael Hall, PI Katherine A. Graham).
2000	Kahanoff Foundation Non-Profit Sector Research Initiative: Voluntary Sector - State Relationships in Transition: A Comparative Analysis. \$15,000 over 1 year. (PI)
1999	Carleton University Research Achievement Award: Adaptation and Innovation: The Voluntary Sector in Transition. \$10,000.
1997	Kahanoff Foundation Non-Profit Sector Research Initiative: Toward New Models of Accountability in the Voluntary Sector. \$16,500 over 1 year.(Co-investigator with Katherine A. Graham).
1997	Kahanoff Foundation Non-Profit Sector Research Initiative: Who Cares? Evolving Community- State Relations in Quebec and Ontario. \$14,500 over 1

More Effective Public Engagement and Stakeholder Collaboration. Request of \$1

million over 5 years. (stage 1 \$20,000 funded; stage 2 not funded).

year. (Co-investigator with Jane Jenson).

- Social Sciences and Humanities Research Council (SSHRC): Women's Lives and Organizational Restructuring: Assessing the Psychological and Social Impact of Change. \$80,000 over 3 years. (Co-investigator with Brian R. Little).
- 1995 Canadian Studies Program, Heritage Canada. Support for *Urban Governance*, a textbook on urban government in Canada. \$6,000 over 1 year. (Co-investigator with Katherine A. Graham and Allan M. Maslove).
- Institute of Public Administration of Canada. Study Team on Making Public Participation More Effective: Lessons from Local Government. \$10,000 over 18 months. (Co-investigator with Katherine A. Graham).
- 1994 Carleton University, GR6 Research Grant. Social Movements at the Grassroots: A Comparison of the Women's and Environmental Movements. \$3,000. (PI)
- Social Sciences and Humanities Research Council (SSHRC), Strategic Research Grant. Women, Work and Well-Being: An Analysis of Women in Management in the Public and Private Sectors. Strategic Grant. \$ 112,865 over 3 years. (Coprincipal Investigator with Brian R. Little).
- Canadian Centre for Management Development, Research Grant. Women and Men in Management in the Public Service: An Analysis of Gender Differences in Work Satisfaction. \$ 6,600 over 8 months. (Co-principal Investigator with Brian R. Little).
- Canadian Centre for Management Development, Research Grant. Women, Workplace Culture and Management in the Federal Public Service: In Search of Practical Solutions. \$ 9,200 over 10 months. (Co-principal Investigator with Brian R. Little).
- 1991 Social Sciences and Humanities Research Council (SSHRC), General Research Grant . Agency and Structure in Social Movements: A Comparative Analysis of Social Movements in Canada. \$37,100 over 3 years. (PI).
- Social Sciences and Humanities Research Council (SSHRC), Seed Grant. Managing Public Interest Groups in Canada. \$ 4,911 over 1 year. (PI).
- 1989 Carleton University, GR6 Research Grant. Women in Electoral Politics: A Comparative Analysis of Women in Federal, Provincial and Municipal Governments in Canada \$ 2,500. (PI).

## 2. Contract Research

Third Sector Funding Models: A Systemic Evidence Review of the Funding Environment of the Community and Voluntary Sector. United Way of Toronto and

	York Region. \$25,000. (Co-investigator with Tessa Hebb). Report for the United Way.
2009	UNIFEM, Building Capacity in Human Rights and Gender Equality Evaluation. 12 months, \$240,000. (Principal Investigator with a team of five). Created an online training manual and workshops on four continents.
2008-	Research facilitated through the Regulatory Governance Initiative (RGI), approximately \$250,000. Produced numerous policy briefs and Critical Conversation seminars.
2008-09	UNICEF South Asia Region, Capacity Building in Evaluation. \$42,000. Training workshops in Nepal.
2007	Privy Council Office. Advisor, Public Consultations on Canada's Democratic Institutions and Practices. \$6,000.
2002	National Homelessness Secretariat. Study of the Governance of the Community Entity Model of the National Homelessness Initiative. \$68,000. (Co-investigator with Katherine A. Graham). Report and seminars for the Secretariat.
2001	Voluntary Sector Research Initiative. Implications of a Federal Government-Voluntary Sector Accord for the Voluntary Sector. \$10,000. Reports.
2000	Regional Municipality of York. Changing Roles of Regional Government in Human Services. \$30,000. (Co-investigator with K. A. Graham, A, M. Maslove and E. Swimmer). Report and briefings to inform York's strategic plan.
1998	Voluntary Sector Roundtable, [Broadbent] Panel on Accountability and Governance in the Voluntary Sector, Research Director. Managed a project with a budget of \$200,000 over 2 years. Held national consultations, interim and final report that provided a policy blueprint for the voluntary sector.
1998	Canadian Council on Social Development: Citizen Engagement and the Social Union. \$18,000. (Co-investigator with Frances Abele, Katherine A. Graham, Alex Ker and Antonia Maioni). Report, <i>Talking with Canadians</i> .
1997	Toronto Transition Team, Report on Political and Administrative Structures of Governance for the New City of Toronto. \$24,500. (with Katherine A. Graham). Report to guide municipal restructuring.
1997	Municipality of Metropolitan Toronto, Political and Administrative Structures for the New City of Toronto, \$12,000. (Co-investigator with Katherine A. Graham). Report to guide municipal restructuring.
1996	Counties of Leeds and Grenville. Service Delivery in Leeds and Grenville

Counties, \$26,000. (Co-investigator with Katherine A. Graham). Report and briefings on reform of service delivery.

- Human Resources Development Canada, Canada Student Loan Program. A study of default. \$55,380. (Co-investigator with Saul Schwartz). Focus groups and report on reform of the student loan program.
- 1996 City of Ottawa. A Process for Public Engagement in Urban Restructuring. Contract. \$8,600. (Co-investigator with Katherine A. Graham).
- Department of Secretary of State of Canada, Research Contract (tendered). Public Interest Groups in the Policy Process. \$ 23,990. (Study coordinator and senior author with Leslie A. Pal, Davide C. Hawkes and Daniel Savas). 115 page report.

# 3. Research Funding for the Centre for Voluntary Sector Research and Development Attained as Director

- Policy Internships and Fellowships Pilot Project funded by the Joint Capacity Table, Voluntary Sector Initiative, Government of Canada. \$1.3 million over 2 years.
- North American Student Mobility Program, Human Resources Development Canada. \$160,000 over 4 years.
- 2002 Process Evaluation of the Voluntary Sector Initiative, Government of Canada, Voluntary Sector Initiative. \$240,000 over 10 months. (Project Team Leader)
- 2002 Social Justice Grantmaking Moving Beyond Traditional Charitable Roles.

  Research produced for a project in partnership with Community Foundations of
  Canada funded by the Ford Foundation. Equivalent of \$23,000 US over 9 months.
- Moving Forward: Towards Understanding Research Needs in the Voluntary Sector. Funded by Human Resources Development Canada. A project in partnership with National Voluntary Organizations and the Canadian Centre for Philanthropy. \$255,425 over 18 months.

## H. TEACHING RESPONSIBILITIES

#### 1. Undergraduate Courses Taught

Department of Political Science, Carleton University

302 - Municipal Government in Canada (1998-2000)

303 - Parties and Elections (1987-1998)

#### 2. Graduate Courses Taught

School of Public Policy and Administration, Carleton University PADM 5129 – Capstone (2018) First offering of this course PANL 5010 - Capstone (2018)

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PANL 5007 – Policy and Program Evaluation – online (2016-2017)
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PANL 5002 – Policy and Legal Environment (2013 - 2019)

PADM 5423 – Nonprofit Governance and Management (2013, 2012, 2007-2009)

PADM 5117 – Public Sector Management (2010, 2009-10, 2007-8, 1988-95)

PADM 5116 - Policy Analysis and Decision Making (1989-1996, 2004)

PADM 5106 - Urban and Local Government Management (1992, 1993, 1996, 2004)

PADM 610 - Policy Research (doctoral seminar) (1998-2000)

PADM 503 - Policy and Administration in Intergovernmental Relations (1994-96)

PADM 573 - Interest Groups and Social Movements in the Policy Process (1995-97)

PADM 519 - Managing Public Enterprise (1988-89)

## School of Policy Studies, Queen's University

887 - Comparative Third Sector-Government Relations (spring 2001)

866 - Urban Governance and Management (spring 1999, 2000)

## 3. Online Courses Developed/Taught

Athabasca University – Gov 380 - Introduction to the Nonprofit and Voluntary Sector in Canada

University of Alberta, Continuing Education – Citizen Engagement in Local Government.

## 4. Non-Credit Courses Developed and Taught

Corporate – Community Investment Institute (3 day professional development), in partnership with Volunteer Canada and the RBC Foundation, Toronto, 2017.

Standards Program Coach Program (2 day professional development) in partnership with Imagine Canada, Toronto, 2016.

Qatar Foundation for Islamic Studies, Executive Certificate in Civil Society Leadership (5 day certificate), Doha, 2010.

UN Agency for Women, Professional Training in Gender Equality and Human Rights Evaluation. Delivered internationally in four regions with online manual, 2009-10. (Team leader).

UNICEF, Professional Training in Evaluation. (5 day certificate) developed for UNICEF South Asia Region, Kathmandu, Nepal (Principal consultant).

Policy and Program Evaluation. (5 day professional development certificate), Ottawa. 2007-2009.

Municipal Government; Regional Government Management. (two 5 day professional development certificate) in partnership with the Russian Academy of Public Administration, Moscow, 2006-2010.

## 5. Graduate Supervisions

## a) Post-Doctoral Supervision

## In progress:

Megan Conway (Ph.D. University of Waterloo), The Geography of Capacity: An

PANL 5001 – Foundations of Philanthropy (2013, 2014 – co-instructor)

Analysis of Individual, Organizational and Community Needs and Resources in Three Communities in Canada. Mitacs Elevate Funding. 2019-2021.

## **Completed:**

J. Greenberg (Ph.D. McMaster University), The Voluntary Sector and the Media: Using the Media for Advertising and Advocacy. SSHRC funding. 2004. (now Professor/Director, School of Journal and Communication, Carleton University)

## b) Doctoral Supervisions

## In progress School of Public Policy and Administration

- R. Hoogendam, Nonprofit-Government Collaboration for Systemic Change: The Case of Gender-based Violence.
- L. McCarroll, preparation for comprehensive exam.

## **Completed:**

- J. Wood, Regulatory Waves: Regulation and Self-Regulation of Civil Society Organization in Kenya, 2019. Awarded best dissertation by ANSER, 2019.
- N. Rylska, Governance in the Internal Audit Sector of the Canadian Federal Government, 2018.
- S. Evans, Interpretation and Legitimacy in Charity Regulation, Visiting Commonwealth Fellow, Imperial College London, 2008. (Canadian supervisor).
- K. Levasseur, The Impact of Canada's Law of Charity on Visible Minority and Community Development Organizations. Defended 2008. (currently Associate Professor, University of Manitoba).
- R. Laforest, Between Advocacy and Service Provision: Shifting Roles in the Voluntary Sector. Defended 2005. (currently Associate Professor, School of Policy Studies, Queen's University)
- S. Bach, Development of the Urban Welfare State: A Case Study of the Regional Municipality of York. Defended 2003.
- M. Orsini, Blood, Blame and Belonging: HIV, Hepatitis-C and the Emergence of 'Tainted Blood' Activism in Canada 1985-2000. Defended 2000. (currently Professor, Political Studies and Director, Institute of Feminist and Gender Studies, University of Ottawa).

# b) Doctoral Committee Membership

#### **Completed:**

- G. Grosenick, School of Journalism and Communications, 2012.
- P. Elson, University of Toronto, 2008.
- D. Lopreite, School of Public Policy and Administration, 2009.
- K. Selbee, Department of Sociology, 2004.
- A. Dobrowolsky, Department of Political Science, 1996
- J. Roy, School of Public Policy and Administration, 1999.
- M. Macdonald, School of Public Policy and Administration, 1998.

#### In Progress:

F. Ahmed, Civil Society Organizations and the Radicalization of Muslim Youth. Proposal defended 2019.

- V. Wu, The Promises and Challenges of Community Philanthropy: Exploring Place Dilemma, Community Leadership and Social Media Engagement for Leading Change, School of Social Policy and Practice, University of Pennsylvania. Proposed defended, April 2019.
- I. Bron, Square Peg in a Round Hole? Case Study into Institutional Factors Affecting Responses to Whistleblowing. Dissertation in progress.
- K. Occhuito, The Nonprofit Sector in Poverty Reduction (Comprehensive Exam Essay), School of Social Work.

## c) Masters Supervisions

Note: The Masters program in Public Administration at Carleton University is primarily a course based degree. Very few students pursue theses.

## **Completed:**

- 8 Masters Theses or Essays completed, Carleton University
- 4 Masters Research Projects completed, School of Policy Studies, Queen's University

Directed Studies – 2018-2019

3 completed: J. Hopper; H. Kassam; R. Pereira;.

#### d) Examiner

## **Doctoral:**

External 4 completed (Queensland University of Technology, 2019; Royal

Roads, 2016; Australian National University 2014; Queen's

University)

Internal-External 4 completed (Sociology, Psychology, Business)

Comprehensive 3 completed (Political Science)

**Masters:** 

External Examiner 11 completed: Political Science, Sociology, Psychology,

Geography, Business, and Canadian Studies

#### 5. Undergraduate Honours Thesis Supervision

**Completed**: 21 in Public Administration

2 in Political Science

11 in Arthur Kroeger College of Public Affairs

#### I. PROFESSIONAL AND COMMUNITY SERVICE

#### 1. Service for Field Building in Public Administration

A significant part of my career has been dedicated to building and strengthening academic programming, particularly from 2005-2014 during which time I served as Director of Carleton University's School of Public Policy and Administration, the largest school in the field in Canada.

Co-Chair, Conference Panel (Track), Public Management and Civil Society:
Renewing and Reforming Relationships (peer-reviewed process), International
Research Society for Public Management (IRSPM), Wellington, NZ, April 2019
(with S. R. Smith).

2018 External Review Committee, Canadian Association of Programs in Public Administration (CAPPA) Accreditation, School of Public Administration, Dalhousie University. Chair, Mid-Term Review, Research Program, Public Administration, Erasmus 2017 University, Rotterdam, Netherlands. 2011-2017 Member, Board of Directors, International Research Society for Public Management Member, Scientific Committee, International Research Society for Public 2016, 2017, 2019 Management annual conference. 2005-2014 Director, School of Public Policy and Administration I led the development of new academic programs: the Master/Diploma of Philanthropy and Nonprofit Leadership (the first in Canada and the School's first program involving blended – executive style and online – learning); Masters concentration/ Diploma of Indigenous Policy and Administration; Master in Sustainable Energy Policy; and Graduate Diploma in Policy and Program Evaluation. I also led the School through Quality Assurance processes, and related curriculum revisions. Chair, 18th Annual conference of the International Research Society for Public 2014 Management (a conference of about 500 people, held for the first time in North America) Member, Accreditation Board, Canadian Association of Programs in Public 2012-2014 Administration (CAPPA) Chair, Accreditation Implementation Committee, Canadian Association of 2006 Programs in Public Administration 2006-7 Member, Advisory Board, Canadian Association of Programs in Public Administration Co-Creator and Co-Chair, Panel Track on Public Management Education and 2010-2103 Training, International Research Symposium on Public Management (IRSPM). 2006-2015 Institutional Quality Assurance Reviews for: York University, School of Public Policy and Administration, 2015; Mount Saint Vincent, Public Policy Studies, 2013; University of Victoria, Studies in Policy and Practice, 2009; McMaster University, Department of Political Science, 2008; University of Victoria, School of Public Administration, 2006 2006-Numerous letters of tenure and promotion, consideration for research chairs and major granting council research funding. 2018-2019 Letters of promotion for: Hebrew University of Jerusalem; Osgoode Hall Law School, York University; George Mason University; University of North Carolina Greensboro. Grant applications for Israel Science Foundation.

## 2. Professional Service for Field Building in Nonprofit Management:

- Graduate Supervisor, Master/Diploma of Philanthropy and Nonprofit Leadership As founder and supervisor of this program, I organize (and often moderate or present at) a regular series of public events called *Philanthrothink* and am active in ongoing fundraising.
- 2018 Presentation to the Special Senate Committee on the Charitable Sector, Parliament of Canada. April.

2018	Member, Advisory Committee, C. S. Mott Foundation Chair in Community Foundations, Lilly Family School of Philanthropy, IUPUI, Indianapolis, US.
2012 -	Member, Management Committee, Carleton Centre for Community Innovation (3ci)
2009	Program Co-Chair, Association for Nonprofit and Social Economy Research (ANSER), Annual Meeting.
2001-2003	Founder and Academic Director, Centre for Voluntary Sector Research and Development, Carleton University (now merged with 3ci – Carleton Centre for Community Innovation). As Director, I helped build a robust research agenda for the Centre for which we attracted almost \$2 million in external funding as well as being PI for the Voluntary Sector Research Evaluation Project (VSERP), a Social Sciences and Humanities Research Council (SSHRC) funded Community-University Research Alliance (CURA) project from 2000-2005.
1992-	As Editor-in-Chief of a major journal and member of several editorial boards, I appreciate how difficult it is reviews, and thus regularly undertake reviews for journals, SSHRC and publishers.

# 3. Community Service

Applied research and community-university engagement is an integral aspect of my field. In addition to presentations at professional association and community-based events and contract work (noted above), my community service includes:

2016-2018	Member, Sector Pulse, Advisory Committee to Imagine Canada and The
	Philanthropist
2010-2013	Member, Policy Advisory Committee, Imagine Canada
2007-2012	Member, Policy Advisory Committee, Volunteer Canada
2004-2006	Member, Board of Directors, Volunteer Canada.
1997-99	Research Director, Panel on Accountability and Governance in the Voluntary
	Sector. Chaired by Hon. Ed Broadbent, sponsored by the Voluntary Sector
	Roundtable. The Panel conducted research, held public consultations across
	Canada and produced a set of recommendations that was widely discussed and
	used by the sector and governments as a reform agenda.

Administrative Service: University and Department
Internal Member, Quality Assurance Review Process, Masters Infrastructure
Protection and International Security (IPIS), Carleton University.
Member, University Task Force on Indirect Costs of Research
Elected member, University Honorary Degree Committee
Internal Member, Quality Assurance Cyclical Assessment, Women's and Gender
Studies, Carleton University
Member, Priorities and Planning Committee, Faculty of Graduate and Postdoctoral
Affairs
Member, Carleton University Prizes and Awards Committee
Chair, Promotions and Communications Committee, SPPA
Organizer, TD Annual Lecture on Philanthropy and Philanthrothink series
Chair, Hiring Committee, Philanthropy and Nonprofit Leadership, SPPA
Member, Search Committee for the University Director of Advancement

2014	Member, Curriculum Review Committee, SPPA
2012	Chair, University Tenure and Promotion Appeals Committee
2009-14	Member, Salary Adjustment Commission
2009-	Member, Task Force on Financial Resources
2000-2002;	Elected Member, Carleton University Senate
2006-2009	
2014, 2007	Chair, Hiring Committee
1998	Chair, Ph.D. Review Committee
1996-	Associate, Canadian Studies.
1992-99	Chair, School of Public Administration Ethics Committee on Research with
	Human Subjects
1992 -95	Member of Management Committee, Institute of Women's Studies
1992-94	Member of Management Committee, Centre for Research and Education on
	Women and Work
1991-98	Member, Hiring Committee (4 committees)
1992	Instructor, Summer Institute for Aboriginal Administrators,
1988-2002	Research Associate, Social Ecology Laboratory, Carleton University.