
SUSAN D. PHILLIPS

School of Public Policy and Administration ■ Carleton University
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CAREER IMPACT SUMMARY

- **Intellectual leadership and career achievements** in public and nonprofit management recognized with Distinguished Service Awards from the Association for Social Economy and Nonprofit Research (ANSER) and lectureship by the Canadian Association of Programs in Public Administration (CAPPA).
- **Research productivity** demonstrated by 11 books, 92 refereed publications, 201 presentations, \$1.1 million in granting council and foundation peer-reviewed funding as Principal Investigator (\$4.2 million as Collaborator).
- **Research quality** indicated by three best paper awards in leading journals, international fellowships at major research universities, and selection (for two terms) as Editor-in-Chief of the leading international journal in the nonprofit field.
- **Academic leadership** as Director of Carleton University's School of Public Policy and Administration from 2005 to 2014, during which time she led the creation of four new highly successful graduate degrees, including the Master of Philanthropy and Nonprofit Leadership (MPNL). As Canada's only graduate program in the field, the MPNL has become the recognized route into leadership positions in the nonprofit sector and a vehicle for building a multidisciplinary community of scholarship. Successfully raised funds for Canada's first Chair in Philanthropy.
- **Mentorship** of 27 postdoctoral and doctoral students, including publications with many of them

EDUCATION

Ph.D. (Political Science)	Carleton University, 1990
M.A. (Political Science)	Carleton University, 1981
M.A. (Geography)	University of Waterloo, 1979
B.A. (Honours, Geography)	University of Victoria, 1976

AWARDS AND DISTINCTIONS

2024	Community Engagement Award , Faculty of Public Affairs, Carleton University
2019	J. E. Hodgetts Award for Best Paper published in <i>Canadian Public Administration</i> in 2018, Institute of Public Administration of Canada

2019	Distinguished Research Career Recognition , Canadian Association of Programs in Public Administration (CAPPA)
2016	Ian Potter Foundation Scholar , Australian Centre for Philanthropy and Nonprofit Studies, Queensland University of Technology, Brisbane, Australia
2016	Distinguished Service Award for Contributions and Leadership in Research and Practice of Nonprofits and Social Economy , Canadian Association for Research in Nonprofits and Social Economy (ANSER-ARES)
2016-2022	Editor-in-Chief , <i>Nonprofit and Voluntary Sector Quarterly</i> , the leading international journal for the study of philanthropy, nonprofits and civil society
2015	Impact Award , Carleton University, for 'outstanding contributions that entail mobilizing one's teaching, research, and administrative skills to play a notable role in building on institutional strengths and connections to make a difference.' \$8,000
2014	International Research Society for Third Sector Research (ISTR) Award for Best Paper published in <i>Voluntas</i> in 2013
2002	Aspen Institute Fellowship (USA in the Nonprofit Sector - declined)
1999	Research Achievement Award , Carleton University, \$10,000.
1998	J. E. Hodgetts Award for Best Paper published in <i>Canadian Public Administration</i> in 1997, Institute of Public Administration of Canada

ACADEMIC APPOINTMENTS

2025	Professor Emerita , School of Public Policy and Administration
2025	Director , Women in Philanthropy Initiative, School of Public Policy and Administration
2025	Interim Director , Charity Insights Canada Project, Carleton University
2024	Interim Chief Advancement Officer , Carleton University
2020	Visiting Fellow , Australian Centre for Philanthropy and Nonprofit Studies, Queensland University of Technology, Brisbane, Australia
2016-2022	Associate , Centre for the Study of Philanthropy and Public Good, University of St. Andrews, Scotland
2015	Visiting Fellow , School of Social Policy and Practice, University of Pennsylvania

2013-	Founder and Graduate Supervisor , Master of Philanthropy and Nonprofit Leadership, School of Public Policy and Administration, Carleton University
2010-2011	Visiting Fellow , University of Cambridge, Lucy Cavendish College
2010-2011	Visiting Fellow , ESRC Centre for Charitable Giving and Philanthropy, Cass Business School, City University London
2005-2014	Director , School of Public Policy and Administration, Carleton University
2008-2012	Academic Fellow , Wellesley Institute, Toronto
2003-	Professor , School of Public Policy and Administration, Carleton University
2001-2006	Senior Academic Fellow , Canada School of Public Service, Government of Canada
2001-2003	Founder and Director , Centre for Voluntary Sector Research and Development, Carleton University
1995-2003	Associate Professor , School of Public Policy and Administration, Carleton University
1995	Visiting Scholar , Department of Political Science, McGill University
1990-1995	Assistant Professor , School of Public Administration, Carleton University; Tenured 1993
1988-1990	Lecturer , School of Public Administration, Carleton University

OTHER EMPLOYMENT

1997-1999	Research Director , Panel on Accountability and Governance in the Voluntary Sector
1979	Consultant , Environment Council of Alberta, Edmonton, Alberta
1978-1979	Urban Planner , Transportation Planning Branch, City of Edmonton, Alberta

PUBLICATIONS

PUBLICATION SUMMARY	
Books & Monographs	1
Edited Books	10
Articles in Refereed Journals	35
Chapters in Refereed Books	57
Other Refereed Publications	5
Invited Commentaries in Refereed Journals	2

Chapters in Non-Refereed Books	8
Technical / Community Reports	30
Op-eds, Articles in Non-refereed Journals & Blogs	15

REFEREED SCHOLARLY PUBLICATIONS (*current or former students as co-authors underlined*)

BOOKS AND MONOGRAPHS

Katherine A. Graham and Susan D. Phillips with Allan M. Maslove. 1998. *Urban Governance in Canada: Representation, Resources and Restructuring*. Toronto: Harcourt Brace Canada. 155 citations.

EDITED BOOKS

Alexandra Williamson, Diana Leat and Susan D. Phillips (eds.) 2023. *Philanthropic Response to Disasters: Gifts, Givers and Consequences*. Bristol: Policy Press.

Susan D. Phillips and Bob Wyatt (eds.). 2021. *Intersections and Innovations: Change for Canada's Voluntary and Nonprofit Sector*. Edmonton: Muttart Foundation. www.muttart.org/intersections (comprising 36 chapters by 52 authors).

With the aim of making this resource, the first comprehensive book on Canada's nonprofit sector, accessible to a diverse audience, the Muttart Foundation supported its publication online. Downloaded 1,000 times in the first eight months; 21 citations.

Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.). 2016. *Routledge Companion to Philanthropy*. London: Routledge. (comprising 38 chapters by 50 authors from 13 countries). 74 citations.

Susan D. Phillips and Steven Rathgeb Smith (eds.). 2011. *Governance and Regulation in the Third Sector: International Perspectives*. London: Routledge. 111 citations.

Brian R. Little, Katarina Salmela-Aro and Susan D. Phillips (eds.). 2007. *Personal Project Pursuit: Goals, Action and Human Flourishing*. New York, NY: Lawrence Erlbaum. 354 citations.

Caroline Andrew, Katherine A. Graham and Susan D. Phillips (eds.). 2002. *Urban Affairs: Back on the Policy Agenda*. Montreal and Kingston: McGill-Queen's University Press. 83 citations.

Katherine A. Graham and Susan D. Phillips (eds.). 1998. *Citizen Engagement: Lessons in Participation from Local Government*. Toronto: Institute of Public Administration of Canada. 55 citations.

Susan D. Phillips (ed.). 1995. *How Ottawa Spends 1995-96: Mid-Life Crises*. Ottawa: Carleton University Press.

Susan D. Phillips (ed.). 1994. *How Ottawa Spends 1994-95: Making Change*. Ottawa: Carleton University Press.

Susan D. Phillips (ed.). 1993. *How Ottawa Spends 1993-94: A More Democratic Canada . . .?* Ottawa: Carleton University Press.

ARTICLES IN REFEREED JOURNALS

Susan D. Phillips and Christopher N. Dougherty. 2024. Nonprofit Coalitions: Recasting Equity, Engagement and Effectiveness. *Interest Groups & Advocacy*. 13: 264-286.

Christopher N. Dougherty and Susan D. Phillips. 2023. Under the Influence: The Celebrity Factor in Policy Capture: *Regulation & Governance*, 18(1): 158-176.

Susan D. Phillips, Chao Guo and Angela Bies. 2023. NVSQ: The First Fifty Years and Beyond. *Nonprofit and Voluntary Sector Quarterly*, 50th Anniversary Special Issue, 52(1 Supp): 12S-28S.

Lisa Halpern, Susan D. Phillips and Nathan Grasse. 2022. Nonprofit Long-term Care in Ontario: How Financially Robust is the System? Special Issue, *Canadian Public Policy/Analyse de politiques*, 48(S2): 64-80. 3 citations.

Susan D. Phillips, Katherine Dalziel and Keith Sjogren. 2021. Donor Advised Funds in Canada, Australia and the US: Differing Regulatory Regimes, Differing Streams of Policy Drift, *Nonprofit Policy Forum*, 12(3): 409-441. 10 citations.

Susan D. Phillips. 2019. Putting Humpty Together Again: How Reputation Regulation Fails the Charitable Sector, *Nonprofit Policy Forum*, 10 (4): 1-11. 32 citations.

Susan D. Phillips and Bernadette Johnson. 2019. Inching to Impact: The Demand Side of Social Impact Investing in Canada, *The Journal of Business Ethics*, 163(3): 615-629. 195 citations. Altmetrics 9. **Nominated for the Moskowitz Prize** for Research in Sustainable Finance, Northwestern University.

Susan D. Phillips. 2018. Dancing with Giraffes: Why Philanthropy Matters for Public Management, *Canadian Public Administration*, 61 (2): 151-183. **Best Article Award for 2018**. 39 citations;

Steven Rathgeb Smith and Susan D. Phillips. 2018. Leadership in Human Services: Contemporary Challenges and Opportunities, *Society and Welfare*" (Hevra Urevaha), spring.

Susan D. Phillips, Ian Bird, Laurel Carlton and Lee Rose. 2016. Knowledge as Leadership, Belonging as Community: How Canadian Community Foundations are using Vital Signs for Social Change, *Foundation Review*, 8 (Special Issue): 65-79. 26 citations.

Steven Rathgeb Smith and Susan D. Phillips. 2016. The Changing and Challenging Environment of Nonprofit Human Services: Implications for Governance and Program Implementation, *Nonprofit Policy Forum*, 7 (1): 63-76. 99 citations.

Susan D. Phillips and Steven Rathgeb Smith. 2014. A Dawn of Policy Convergence? Third Sector Policy and Regulatory Change among the Anglo-Saxon' Cluster, *Public Management Review*, 16 (8): 1151-1163. 52 citations.

- Susan D. Phillips. 2013. Shining Light on Charities or Looking in the Wrong Place? Transparency and Co-Regulation in Canada, *Voluntas*, 24 (3): 881-905. **Best Article Award for 2013**. 65 citations.
- Tobias Jung, Jenny Harrow and Susan D. Phillips. 2013. Developing a Better Understanding of Community Foundation in the UK's Localisms, *Policy and Politics*, 41 (3): 409-27. 46 citations.
- Susan D. Phillips. 2012. Dual Restructuring: Civil Society and the Welfare State in Canada, 1985-2005, *British Journal of Canadian Studies*, 25 (2): 161-80. 14 citations.
- Susan D. Phillips. 2012. Canadian Leapfrog: From Regulating Charitable Fundraising to Co-Regulating Good Governance, *Voluntas*, 23 (3): 808-29. 57 citations.
- Michael Lenczner and Susan D. Phillips. 2012. From Stories to Evidence: How Data Mining can Promote Innovation in the Nonprofit Sector, *Technology Innovation Management Review*, July: 10-15. 28 citations.
- Susan D. Phillips and Tessa Hebb. 2010. Financing the Third Sector: Introduction, *Policy & Society* (Invited themed issue), 29 (3): 181-187. 71 citations.
- Susan D. Phillips, Rachel Laforest and Andrew Graham. 2010. From Shopping to Social Innovation: Getting Third Sector Public Financing Right in Canada? *Policy and Society*. 29 (3): 189-199. 45 citations.
- Susan D. Phillips. 2010. Canada: Civil Society Under Neglect, *The Philanthropist*, 23 (1): 65-73. 18 citations.
- Susan D. Phillips and Karine Levasseur. 2005. Square Pegs in Round Holes: Vertical and Horizontal Accountability in Voluntary Sector Contracting, *The Philanthropist*, 19 (3): 211-231. 13 citations.
- Susan D. Phillips and Karine Levasseur. 2004. The Snakes and Ladders of Accountability: Contradictions between Contracting and Collaboration for Canada's Voluntary Sector, *Canadian Public Administration*, 47 (4): 451-474. 137 citations.
- Susan D. Phillips. 2004. The Limits of Horizontal Governance: Voluntary Sector – Government Collaboration in Canada, *Society and Economy*, 26 (2-3): 393-415. 37 citations
- Rachel Laforest and Susan D. Phillips. 2001. Repenser les relations entre gouvernement et secteur bénévole: à la croisée des chemins au Québec et au Canada," *Politique et Sociétés*, 20 (3): 37-68. 51 citations.
- Susan D. Phillips. 2001. More than Stakeholders: Reforming State - Voluntary Sector Relations, *Journal of Canadian Studies*, 35 (4): 182-201. 39 citations.
- Katherine A. Graham, Allan M. Maslove and Susan D. Phillips. 2001. Learning from Experience?: Ottawa as a Cautionary Tale of Reforming Ontario's City Regions, *Journal of Comparative Public Policy*, 3 (3): 251-69. 21 citations.
- Katherine A. Graham and Susan D. Phillips. 1998. The Making of Megacity: The Political Economy and Restructuring of the Greater Toronto Area," *Zeitschrift für Kanada-Studien*, 18 (2): 138-57.

- Katherine A. Graham and Susan D. Phillips. 1998. Who Does What in Ontario: Disentangling Provincial-Municipal Relations, *Canadian Public Administration*, 41 (2): 175-209. 64 citations.
- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 1997. Reconsidering Gender and Public Administration: Five Steps Beyond Conventional Research, *Canadian Public Administration*, 40 (4): 563-81. **J. E. Hodgetts Prize for Best Article 1997**. 50 citations.
- Katherine A. Graham and Susan D. Phillips. 1997. Citizen Engagement: Beyond the Customer Revolution, *Canadian Public Administration*, 50th anniversary issue, 40 (2): 255-73. 52 citations.
- Jane Jenson and Susan D. Phillips. 1996 Regime Shift: New Citizenship Practices in Canada, *International Journal of Canadian Studies*, Autumn: 111-36. 407 citations.
- Susan D. Phillips. 1993. Of Public Interest Groups and Sceptics: A Realist's Reply to Stanbury, *Canadian Public Administration*, 36 940: 606-16. 14 citations.
- Susan D. Phillips. 1991. Meaning and Structure in Social Movements: Mapping the Network of National Canadian Women's Organizations, *Canadian Journal of Political Science*, XXIV (4): 755-82. 118 citations. Reprinted in Joni Lovenduski, ed., *Feminism and Politics*. Hampshire: Ashgate, 2000.
- W. R. D. Sewell and Susan D. Phillips. 1979. Models for the Evaluation of Public Participation Programmes, *Natural Resources Journal*, 19 (April): 337-58. 181 citations.

CHAPTERS IN EDITED, REFEREED BOOKS

- Susan D. Phillips. 2024. Philanthropy in Canada. In Regina A. List, Helmut K. Anheier and Stefan Toepler (eds.), *International Encyclopedia of Civil Society*.
- Susan D. Phillips. 2024. Place-based Philanthropy. In Kevin Kearns and Wen-Jiun Wang (eds.), *Encyclopedia of Nonprofit Management, Leadership, and Governance*. Cheltenham: Edward Elgar.
- Susan D. Phillips and Kristen Pue. 2023. Doing Good Better: Public Policy for Disaster Philanthropy. In Alexandra Williamson, Diana Leat and Susan D. Phillips (eds.) *Philanthropic Response to Disasters: Gifts, Givers and Consequences*. Bristol: Policy Press, 133-164.
- Diana Leat, Susan D. Phillips and Alexandra Williamson. 2023. Introduction. In Alexandra Williamson, Diana Leat and Susan D. Phillips (eds.) *Philanthropic Response to Disasters Gifts, Givers and Consequences*. Bristol: Policy Press, 1-26.
- Alexandra Williamson, Diana Leat and Susan D. Phillips. 2023. Conclusions and Looking Forward. In Alexandra Williamson, Diana Leat and Susan D. Phillips (eds.) *Philanthropic Response to Disasters: Gifts, Givers and Consequences*. Bristol: Policy Press, 213-223.
- Susan D. Phillips and Robyn Hoogendam. 2021. Philanthropic Foundations in Community Benefit Agreements: Vital Partners or Third Wheels? In Jurian Edelenbos, Astrid Molenveld and Ingmar van

- Meerkerk (eds.), *Civic Engagement, Community-based Initiatives and Governance Capacity: An International Perspective*. London: Routledge, 84-112.
- Susan D. Phillips. 2020. A Changing Management Context: UK, US, Australia and Canada. In Helmut Anheier and Stefan Toepler (eds.) *The Routledge Companion to Nonprofit Management*. London: Routledge, 11-27. 10 citations.
- Susan D. Phillips and Victoria Carlan. 2018. On Impact: Emerging Challenges of Evaluation for Canada's Nonprofit Sector. in Keith E. Seel (ed.), *The Management of Nonprofit and Charitable Organizations in Canada* 4th ed. Toronto: LexisNexis, 345-379. 14 citations.
- Rachel Laforest and Susan D. Phillips. 2018. Inputs to Outputs: Redesign of the Canadian Citizenship Regime, in Mireille Paquet, Nora Nagels and Aude-Claire Fourot (eds.), *Citizenship as a Regime: Canadian and International Perspectives*. Montreal & Kingston: McGill-Queen's University Press.
- Susan D. Phillips and Mark Blumberg. 2016. International Trends in Government-Nonprofit Relations: Constancy, Change and Contradictions, in Elizabeth Boris and Eugene Steuerle (eds.) *Nonprofits and Government: Collaboration and Conflict* 3rd ed. Washington, DC: Urban Institute. 10 citations.
- Susan D. Phillips and Tobias Jung. 2016. A New 'New' Philanthropy: From Impetus to Impact. in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge. 71 citations.
- Susan D. Phillips and Tobias Jung. 2016. Conclusion: The 'Ubers' of Philanthropy, Future Disruptions. in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge. 11 citations.
- Susan D. Phillips and Steven Rathgeb Smith. 2016. Public Policy for Philanthropy: Catching the Wave or Creating a Backwater? in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge. 9 citations.
- Jenny Harrow, Tobias Jung and Susan D. Phillips. 2016. Community Foundations: Agility in the Duality of Foundation and Community. in Tobias Jung, Susan D. Phillips and Jenny Harrow (eds.), *Routledge Companion to Philanthropy*. London, UK: Routledge. 54 citations.
- Susan D. Phillips. 2016. Introduction: Funding Regimes for a New Era. in Peter R. Elson (ed.), *Funding Policies and the Nonprofit Sector in Western Canada*. Toronto: University of Toronto Press.
- Susan D. Phillips. 2014. Preparing for Impact: Accountability and Performance in Canada's Third Sector. in Keith E. Seel (ed.), *The Management of Nonprofit and Charitable Organizations in Canada* 3rd ed. Toronto: LexisNexis.
- Susan D. Phillips. 2013. Restructuring Civil Society in Canada, Muting the Politics of Redistribution. in Keith G. Banting and John Myles (eds.), *The Fading of Redistributive Politics: Policy Change and Policy Drift in Canada*. Vancouver: UBC Press. 17 citations.

- Jenny Harrow and Susan D. Phillips. 2013. Corporate Governance and Nonprofits: Facing up to Hybridisation and Homogenisation, in Mike Wright, Donald S. Siegel, Kevin Keasey, and Igor Filatotchev (eds.), *The Oxford Handbook of Corporate Governance*. Oxford: Oxford University Press. 18 citations.
- Susan D. Phillips. 2012. The New Citizenship and Governance: Alternative Intersections, in David Levi-Faur (ed.), *The Oxford Handbook of Governance*. Oxford: Oxford University Press. 21 citations.
- Cosmo Howard and Susan D. Phillips. 2012. Moving Away from Hierarchy: Do Horizontality, Partnerships and Distributed Governance Really Signify the End of Accountability? in Heman Bakvis and Mark Jarvis (eds.), *'New Public Management' to 'New Political Governance:' Essays in Honour of Peter C. Aucoin*. Montreal and Kingston: McGill-Queen's University Press. 21 citations.
- Susan D. Phillips and Steven Rathgeb Smith. 2011. Between Governance and Regulation: Evolving Government-Third Sector Relationships, in Susan D. Phillips and Steven Rathgeb Smith (eds.), *Governance and Regulation in the Third Sector: International Perspectives*. London: Routledge. 64 citations.
- Susan D. Phillips. 2011. Incrementalism at its Best, and Worst: Regulatory Reform and Relational Governance in Canada. in Susan D. Phillips and Steven Rathgeb Smith, (eds.), *Governance and Regulation in the Third Sector: International Perspectives*. London: Routledge. 10 citations.
- Susan D. Phillips and Tatyana Teplova. 2009. From Control to Learning: Performance Assessment in the Voluntary Sector, in Victor Murray (ed.), *The Management of Non-Profit and Voluntary Organizations in Canada* 2nd ed. Toronto: Butterworths. 1st ed 2006.
- Susan D. Phillips. 2009. Canada's 'New Government' and the Voluntary Sector: Whither a Policy Agenda. in Rachel Laforest, (ed.), *The New Federal Policy Agenda and the Voluntary Sector*. Montreal and Kingston: McGill-Queen's University Press. 12 citations.
- Susan D. Phillips. 2009. 'You Say you want an Evolution?' From Citizen to Community Engagement in Canadian Cities. in John Martin and Emmanuel Brunet-Jailly (eds.), *Local Government in a Global World: Australia and Canada in Comparative Perspective*. Toronto: Institute of Public Administration of Canada. 14 citations.
- Katherine A. Graham and Susan D. Phillips. 2007. Another Fine Balance: Managing Diversity in Canadian Cities. in Keith G. Banting, Thomas J. Courchene and F. Leslie Seidle (eds.), *Belonging? Diversity, Recognition and Shared Citizenship in Canada*. Montreal: Institute for Research on Public Policy. 62 citations.
- Susan D. Phillips. 2007. Policy Analysis and the Voluntary Sector: Evolving Policy Styles, in Laurent Dobuzinskis, Michael Howlett, David Laycock (eds.), *Policy Analysis in Canada: The State of the Art*. Toronto: University of Toronto Press. 47 citations.

Susan D. Phillips. 2006. Balancing Acts: Multi-Level Regulation of Canada's Voluntary Sector. in G. Bruce Doern (ed.), *Rules, Rules, Rules: Multi-Level Governance in Canada*. Toronto: University of Toronto Press. 10 citations.

Rachel Laforest and Susan D. Phillips. 2006. Citizen Engagement: Rewiring the Policy Process. in Michael Orsini and Miriam Smith (eds.), *Critical Public Policy*. Vancouver: UBC Press. 49 citations.

Adam M. Grant, Brian R. Little and Susan D. Phillips. 2007. Personal Projects and Organizational Lives. in Brian R. Little, Katarina Salmela-Aro and Susan D. Phillips (eds.), *Personal Project Pursuit: Goals, Action and Human Flourishing*. New York, NY: Lawrence Erlbaum. 29 citations.

Susan D. Phillips. 2004. Interest Groups, Social Movements and the Voluntary Sector: En Route to Reducing the Democratic Deficit. in James P. Bickerton and Alain-G. Gagnon (eds.), *Canadian Politics*, 4th ed. Peterborough, ON: Broadview Press. 10 citations.

Susan D. Phillips. 2003. Evolving State – Civil Society Relationships: The Beginning of a New Era? In Chad Gaffield and Karen L. Gould (eds.), *The Canadian Distinctiveness into the XXIst Century - La distinction canadienne au tournant du XXI^e siècle*. Ottawa: University of Ottawa Press, 89-118.

Susan D. Phillips. 2003. In Accordance: Canada's Federal Government - Voluntary Sector Accord from Idea to Implementation. in Kathy L. Brock (ed.), *Delicate Dances: Public Policy and the Nonprofit Sector*. Montreal & Kingston: McGill-Queen's University Press. 33 citations.

Susan D. Phillips. 2003. Voluntary Sector - Government Relationships in Transition: Learning from International Experience. in Kathy Brock and Keith G. Banting, (eds.), *The NonProfit Sector in Interesting Times: Case Studies in a Changing Sector*. Montreal & Kingston: McGill-Queen's University Press. 51 citations.

Jane Jenson, Rianne Mahon and Susan D. Phillips. 2003. No Minor Matter: The Political Economy of Childcare in Canada. in Wallace Clement and Leah Vosko (eds.), *Changing Canada: Political Economy as Transformation*. Montreal and Kingston: McGill-Queen's University Press. 39 citations.

Jane Jenson and Susan D. Phillips. 2002. Redesigning the Canadian Citizenship Regime: Remaking the Institutions of Representation. in Colin Crouch, Klaus Eder and Damian Tambini (eds.), *Citizenship, Markets and the State*. Oxford: Oxford University Press. 89 citations.

This article has been translated and published in three revised versions:

- Staatsbürgerschaftsregime im Wandel - oder: Die Gleichberechtigung wird zu Markte getragen. Das Beispiel Kanada, *Prokla* 105, 26 (4): 515-42. (1996) 22 citations.
- Il cambiamento di regime di cittadinanza in Canada, *Inchiesta*, XXVII (aprile-giugno): 27-36. (1998)
- De la estabilidad al cambio en el derecho de ciudadanía canadiense, in S. García et S. Lukes (eds.). 1999. *Ciudadanía: justicia social, identidad y participación*. Madrid: Siglio.

- Rianne Mahon and Susan D. Phillips. 2002. Dual Earner Families Caught in a Liberal Welfare Regime? The Politics of Child Care Policy in Canada. in Rianne Mahon and Sondra Michel (eds.), *Gender and Welfare State Restructuring: Through the Lens of Child Care*. New York, NY: Routledge. 60 citations.
- Caroline Andrew, Katherine A. Graham and Susan D. Phillips. 2002. Introduction: Urban Affairs in Canada: Changing Roles and Changing Perspectives. In Caroline Andrew, Katherine A. Graham and Susan D. Phillips (eds.). 2002. *Urban Affairs: Back on the Policy Agenda*. Montreal and Kingston: McGill-Queen's University Press. 12 citations.
- Susan D. Phillips. 2002. Political Strategies of the Canadian Women's Movement: Who's Speaking? Who's Listening? in Radha Jhappan (ed.), *Women's Legal Strategies*. Toronto: University of Toronto Press.
- Susan D. Phillips. 2001. From Charity to Clarity: Reinventing Federal Government - Voluntary Sector Relationships. in Leslie A. Pal (ed.), *How Ottawa Spends 2000-2001*. Toronto: Oxford University Press, 2001. Reprinted in *The Philanthropist*, fall 2001. 50 citations.
- Katherine A. Graham and Susan D. Phillips. 2000. Hand-in-Hand: When Accountability Meets Collaboration in the Voluntary Sector. in Keith Banting (ed.), *The Not-for-Profit Sector in Canada: Roles and Relationships*. Montreal & Kingston: McGill-Queen's University Press. 52 citations.
- Jane Jenson and Susan D. Phillips. 2000. Distinctive Trajectories: Homecare and the Voluntary Sector in Quebec and Ontario. in Keith Banting (ed.), *The Not-for-Profit Sector in Canada: Roles and Relationships*. Montreal & Kingston: McGill-Queen's University Press. 30 citations.
- Susan D. Phillips. 1999. Social Movements in Canadian Politics: Past Their Apex? in Alain-G. Gagnon and James P. Bickerton (eds.), *Canadian Politics* 3rd ed. Peterborough, ON: Broadview Press. 14 citations.
- Katherine A. Graham and Susan D. Phillips. 1998. Making Public Participation More Effective: Issues for Local Government." In Katherine A. Graham and Susan D. Phillips (eds.), *Citizen Engagement: Lessons in Participation from Local Government*. Toronto: Institute of Public Administration of Canada. 40 citations.
- Katherine A. Graham and Susan D. Phillips. 1998. Conclusion: From Public Participation to Citizen Engagement. in Katherine A. Graham and Susan D. Phillips (eds.), *Citizen Engagement: Lessons in Participation from Local Government*. Toronto: Institute of Public Administration of Canada.
- Katherine A. Graham and Susan D. Phillips. 1998. Emerging Solitudes: The New Era in Provincial-Municipal Relations. in Hugh Mellon and M. W. Westmacott (eds.), *Public Administration and Policy: Governing in Challenging Times*. Toronto, ON: Prentice Hall Canada.
- Susan D. Phillips and Sandra Bach. 1997. Constructing a New Social Union: Child Care Beyond Infancy? in G. Swimmer, (ed.), *How Ottawa Spends 1997-98: Seeing Red*. Ottawa: Carleton University Press. 34 citations.

- Susan D. Phillips. 1996. Discourse, Identity and Voice: Feminist Contributions to Policy Studies. in Laurent Dobuzinskis, Michael Howlett and David Laycock (eds.), *Policy Studies in Canada: The State of the Art*. Toronto: University of Toronto Press. 41 citations.
- Susan D. Phillips. 1995. The Canada Health and Social Transfer: Fiscal Federalism in Search of a Vision. in Jonathan Rose and Douglas Brown (eds.), *Canada: The State of the Federation 1995*. Kingston, ON: School of Policy Studies. 25 citations.
- Susan D. Phillips. 1995. Competing, Connecting and Complementing: Parties, Interest Groups and New Social Movements. in A. Brian Tanguay and A-G. Gagnon (eds.), *Canadian Parties in Transition* 2nd ed. Scarborough, ON: Nelson Canada. 12 citations.
- Susan D. Phillips. 1995. The Liberals' Mid-Life Crises: Aspirations versus Achievements." in Susan D. Phillips (ed.), *How Ottawa Spends 1995-96: Mid-Life Crises*. Ottawa: Carleton University Press. 10 citations.
- Susan D. Phillips. 1994. New Social Movements in Canadian Politics: On Fighting and Starting Fires. in James P. Bickerton and Alain-G. Gagnon (eds.), *Canadian Politics: An Introduction to the Discipline* 2nd ed. Peterborough, ON: Broadview Press. 15 citations.
- Susan D. Phillips. 1994. Making Change: Innovation under the Liberals. in Susan D. Phillips (ed.), *How Ottawa Spends 1994-95: Making Change*. Ottawa: Carleton University Press. 8 citations.
- Susan D. Phillips. 1993. A More Democratic Canada . . . ? in Susan D. Phillips (ed.), *How Ottawa Spends 1993-94: A More Democratic Canada . . . ?* Ottawa: Carleton University Press. 13 citations.
- Susan D. Phillips. 1992. New Social Movements and Unequal Representation: The Challenge of Influencing Public Policy. in Alain-G. Gagnon and A. Brian Tanguay (eds.), *Democracy with Justice: Essays in Honour of Khayyam Z. Paltiel*. Ottawa: Carleton University Press. 7 citations.
- Susan D. Phillips. 1991. How Ottawa Blends: Shifting Government Relationships with Interest Groups. in Frances Abele (ed.), *How Ottawa Spends: The Politics of Fragmentation*. Ottawa: Carleton University Press. 64 citations.
- Susan D. Phillips. 1989. Rock-a-Bye Brian: The National Strategy on Childcare. In Katherine A. Graham (ed.), *How Ottawa Spends 1989-90: The Buck Stops Where?* Ottawa: Carleton University Press. 26 citations.

OTHER REFEREED PUBLICATIONS

- Susan D. Phillips. 2006. The Intersection of Governance and Citizenship: Not Quite the Third Way, *Policy Matters*. Montreal: Institute for Research on Public Policy. 64 citations.
- Susan D. Phillips and Michael Orsini. 2002. *Mapping the Links: Citizen Involvement in Policy Processes*. Ottawa: Canadian Policy Research Networks. Downloaded 10,000 times; 158 citations; **the subject of several articles in national newspapers.**

Susan D. Phillips. 2001. SUFA and Citizen Engagement: Fake or Genuine Masterpiece? *Policy Matters*. Montreal: Institute for Research on Public Policy. 53 citations.

Frances Abele, Katherine A. Graham, Alex Ker, Antonia Maioni and Susan D. Phillips. 1998. *Talking with Canadians: Citizen Engagement and the Social Union*. Ottawa: Canadian Council on Social Development.

Susan D. Phillips, Brian R. Little and Laura A. Goodine. 1997. *Organizational Climate and Personal Projects: Gender Differences in the Public Service*. Ottawa: Canadian Centre for Management Development. 33 citations.

NON-REFEREED SCHOLARLY PUBLICATIONS

CHAPTERS IN NON-REFEREED BOOKS

Susan D. Phillips, Christopher Dougherty and Cathy Barr. 2021. The Fine Balance of Nonprofit Sector Self-Regulation: Assessing Canada's Standards Program. In Susan D. Phillips and Bob Wyatt (eds.), *Intersections and Innovations: Change for Canada's Voluntary and Nonprofit Sector*. Edmonton: Muttart Foundation. <https://muttart.org/resource/muttart-intersections-and-innovations-complete-download/>

Kevin McCort and Susan D. Phillips. 2021. Community Foundations in Canada: Survive, or Thrive? (With Apologies to Lawn Bowlers). In Susan D. Phillips and Bob Wyatt (eds.), *Intersections and Innovations: Change for Canada's Voluntary and Nonprofit Sector*. Edmonton: Muttart Foundation. www.muttart.org/intersections

Susan D. Phillips and Bob Wyatt. 2021. Introduction: Intersections and Innovations: Change for Canada's Voluntary and Nonprofit Sector. In Susan D. Phillips and Bob Wyatt (eds.), *Intersections and Innovations: Change for Canada's Voluntary and Nonprofit Sector*. Edmonton: Muttart Foundation. www.muttart.org/intersections

Susan D. Phillips. 2017. Foundations in the Footlights: Revised Roles, Reworked Scripts, *Europa International Foundation Directory* 25th ed. London, UK: Europa Publications, 1-7. Updated from the 2016 *Directory*.

Susan D. Phillips. 2003. SUFA and Citizen Engagement: Fake or Genuine Masterpiece?" in Sarah Fortin, Alain Noël, and France St-Hilaire (eds.), *Forging the Canadian Social Union: SUFA and Beyond*. Montreal: Institute for Research on Public Policy. 53 citations.

Susan D. Phillips. 1994. Social Policy in Winter: A Comment on Vaillancourt. in Keith G. Banting (ed.), *The Future of Fiscal Federalism*. Kingston, ON: School of Policy Studies, Queen's University.

Susan D. Phillips. 1994. New Social Movements and Routes to Representation: Science versus Politics. in Stephen Brooks and Alain-G. Gagnon, (eds.), *The Political Influence of Ideas: Social Scientists, Policy Communities and the State*. New York, NY: Praeger. 9 citations.

Susan D. Phillips. 1993. Whose Democratic Potential? A Comment on Salter.” in F. Leslie Seidle (ed.), *Rethinking Government*. Montreal: Institute for Research on Public Policy.

INVITED COMMENTARIES IN PEER-REVIEWED JOURNALS

Astrid Brouselle, Emmanuel Brunet-Jailly, Christopher Kennedy, Susan D. Phillips, Kevin Quigley and Alasdair Roberts.. 2020. Five Commentaries on Reimagining Governance for Future Crises and Resilience, *Canadian Public Administration*, 63(3): 369-408. 63 citations.

Susan D. Phillips. 2018. An Uncomfortable Conversation: Reflections on “Punching below its weight: Canadian public administration scholarship on the world stage” and “The global relevance of Canadian public administration? A bibliometric research note,” *Canadian Public Administration*, 61 (3).

ARTICLES IN NON-REFEREED JOURNALS

Susan D. Phillips. 1994. Fuzzy Boundaries: Rethinking Relationships between Governments and NGOs,” *Policy Options*, 15 (3):13-16.

COMMUNITY / TECHNICAL REPORTS

Susan D. Phillips, Christopher Dougherty and Hannah von Hofwegen. 2022. Conversations on Policy Leadership for Canada’s Charitable and Nonprofit Sector: Interview Results. Edmonton and Calgary: Muttart Foundation and Max Bell Foundation.

Susan D. Phillips, Megan Conway and Christopher Dougherty. 2021. Enhancing Policy Leadership for Canada’s Charitable and Nonprofit Sector: A Conversation Starter. Edmonton and Calgary: Muttart Foundation and Max Bell Foundation.

Calum Carmichael and Susan D. Phillips. 2020. Realizing Greater Impact from Philanthropy. Background paper prepared for Critical Conversation on Philanthropy, Vancouver, March.

Susan D. Phillips and Tessa Hebb. 2012. Third Sector Funding Models: A Systemic Evidence Review of the Funding Environment of the Community and Voluntary Sector. Toronto: United Way of Toronto.

Brian R. Little and Susan D. Phillips. 2006. Social Participation, Personal Projects and Well-Being: A Social Ecological Framework on the Life-Course. Ottawa: Human Resources and Social Development Canada.

Susan D. Phillips and Christopher Stoney. 2006. *From Response to Resiliency: Voluntary Organizations in Health Emergency Management in Canada*. Ottawa: Public Health Agency of Canada.

Centre for Voluntary Sector Research and Development. 2004. *Voluntary Sector Initiative Process Evaluation*. Evaluation prepared for the Government of Canada and the Voluntary Sector. October. (Team leader and primary author; research involved over 100 key informant interviews).

- Michael Hall, Susan D. Phillips, Claudia Meillat and Donna Pickering. 2003. *Assessing Performance: Evaluation Practices and Perspectives in Canada's Voluntary Sector*. Toronto: Canadian Centre for Philanthropy. Report of the first national Canadian survey of evaluation practices of voluntary organizations and funders, conducted as part of the SSHRC funded CURA, Voluntary Sector Evaluation Research Projects (VSERP). 55 citations.
- Susan D. Phillips and Rachel Laforest. 2003. *The Voluntary Sector: A Productive Force in the New Economy*. Ottawa: Industry Canada.
- Katherine A. Graham, Susan D. Phillips and Alex Ker. 2003. Implementing the Supporting Communities Partnership Initiative through the Community Entity Municipal Model in Hamilton. Paper prepared for the National Homelessness Secretariat, Human Resources Development Canada.
- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 2002. *Volunteers in Care-giving: A Coming Crisis?* Toronto: Canadian Centre for Philanthropy.
- Susan D. Phillips, Brian R. Little and Laura A. Goodine. 2002. *Recruiting, Retaining and Rewarding Volunteers: What Volunteers Have to Say*. Toronto: Canadian Centre for Philanthropy. 41 citations.
- Susan D. Phillips and Brian R. Little. 2002. *University Students as Volunteers*. Toronto: Canadian Centre for Philanthropy.
- Susan D. Phillips. 2001. *A Leadership Model for Canada's Voluntary Sector*. Ottawa: Voluntary Sector Steering Group, Voluntary Sector Initiative.
- Susan D. Phillips. 2001. *A Federal Government - Voluntary Sector Accord: Implications for the Sector*. Ottawa: Secretariat, Voluntary Sector Initiative.
- Susan D. Phillips. 2000. Local Government in Canada: The Challenges of Reform. Chapter in Russian-Canadian Textbook, *Canadian Government*, Moscow, 2000. Prepared as part of the Canada-Russia Education Project.
- Susan D. Phillips. 2000. *Simon Says 'Take a Giant Step Forward: Advancing the National Children's Agenda*. Ottawa: National Children's Alliance.
- Susan D. Phillips. 2000. *Of Windows and Doorjams: Making the Social Union Frame Work*. Ottawa: Coalition of National Voluntary Organizations.
- Susan D. Phillips and Rachel Laforest. 2000. *Renewing Governance: Voluntary Sector Network Support Program (VolNet): Citizen Engagement Through Information and Communication Technology*. Ottawa: Industry Canada.
- Katherine A. Graham, Allan M. Maslove, Susan D. Phillips and Eugene Swimmer. 2000. *Changing Roles and Responsibilities: A Human Services Strategy for York Region*. York, ON: Regional Municipality of York.

Susan D. Phillips. 1999. *Volunteerism in Osgoode Township: Problems and Prospects*. Osgoode: Township of Osgoode.

Panel on Accountability and Governance in the Voluntary Sector. 1999. *Building on Strength: Improving Governance and Accountability in Canada's Voluntary Sector*. Final Report of the Panel on Accountability and Governance in the Voluntary Sector. Ottawa: Voluntary Sector Roundtable. (written for the Panel as Research Director)

Lionel D. Feldman, Katherine A. Graham and Susan D. Phillips. 1997. *Governance Structures for the New City of Toronto*. Toronto: City of Toronto Transition Team.

Katherine A. Graham and Susan D. Phillips. 1997. *Designing the New Toronto Government: Political and Administrative Decision Making Structures for the New Toronto*. Toronto: Municipality of Metropolitan Toronto.

Susan D. Phillips. 1997. *The Government-Civil Society Relationship in Canada: A Teaching Module*. Part of *Management in the Canadian Public Sector, A Teaching Program*. Prepared for the Office of the Auditor General of Canada.

Saul Schwartz and Susan D. Phillips. 1996. *An Evaluation of the Canada Student Loans Program*. Ottawa: Human Resources Development Canada.

Katherine A. Graham and Susan D. Phillips. 1996. *Public Participation and Restructuring in Ottawa-Carleton: Design of a Process*. Ottawa: City of Ottawa.

Susan D. Phillips. 1995. *Redefining Government Relationships with the Voluntary Sector: On Great Expectations and Sense and Sensibility*, Ottawa: National Voluntary Sector Roundtable. 28 citations.

Susan D. Phillips. 1994. *Of Visions and Revisions: The Voluntary Sector Beyond 2000*, Discussion Paper prepared for National Voluntary Organizations, *National Voluntary Organizations Newsletter*, January.

Susan D. Phillips, Leslie A. Pal, David C. Hawkes and Daniel Savas. 1990. *Public Interest Groups in the Policy Process*. Ottawa: Department of Secretary of State, 1990. Published in the Discussion Paper Series, School of Public Administration, Carleton University, 1991.

OTHER, INCLUDING BLOGS, MEDIA ARTICLES

Susan D. Phillips and Thi Kim Quy Nguyen, 2025. Coalitions in the Charitable Sector: The Need for Community Building. [Charity Insights Canada Project](#). September.

Susan D. Phillips. 2025. Modernizing Charity Regulation for Greater Efficiency and Better Results. [PANL Perspectives](#). July.

- Susan D. Phillips and Kim Nguyen. 2024. Plus Ça Change . . . Advocacy By Canadian Charities Five Years Later. [PANL Perspectives](#). October.
- Susan D. Phillips. 2024. Supporting the Charity Ecosystem. [PANL Perspectives](#). January.
- Chao Guo, Angela Bies and Susan D. Phillips. 2023. Introduction to the 50th Anniversary Special Issue, *Nonprofit and Voluntary Sector Quarterly*, 52(1 Supp): 5S-11S.
- Susan D. Phillips. 2023. Five Trends in 2023. [PANL Perspectives](#). January.
- Susan D. Phillips. 2022. Getting Published in Nonprofit Journals: An Editor's Perspective. ANSER-ARES Blog. <http://www.anser-ares.ca/blog/>
- Susan D. Phillips. 2022. Philanthropy Trends: Is Canadian Philanthropy Distinct from that of the US? [PANL Perspectives](#). November.
- Susan D. Phillips, Paloma Raggo, Kristen Pue and Callie Mathieson. 2020. [The Work of Foundations during COVID-19](#).
- Susan D. Phillips. 2020. Good News after Humboldt: How a \$15 million Crowdfunder Turned Nasty and Got Quickly Resolved, [PANL Perspectives](#).
- Susan D. Phillips. 2020. WE Scandal an Opportunity to Update Policy for Charities, *Toronto Star*, 1 September.
- Susan D. Phillips. 2017. 'Reinventing Philanthropy in the Sharing Economy: Lessons from Uber,' Website, Australian Centre for Philanthropy and Nonprofit Leadership.
- Chao Guo, Angela Bies and Susan D. Phillips. 2016. From the Editors' Desk, *Nonprofit and Voluntary Sector Quarterly*, 45 (6): 1089-1090.
- Chao Guo, Angela Bies and Susan D. Phillips. 2016. From the Editors' Desk, *Nonprofit and Voluntary Sector Quarterly*, 45 (5): 885-887.
- VP-Q (The Voluntary Project Q-Deck). Assessment Device (with manual) for volunteering preferences and projects. Developed for the Knowledge Development Centre, Canadian Centre for Philanthropy as part of the Canada Volunteerism Initiative, 2003. (with Brian R. Little)

FORTHCOMING CONTRIBUTIONS

- Through the Looking Glass: Investment Transparency of Canadian Foundations. With Melissa Wilson. Accept pending minor revisions. *Canadian Journal of Nonprofit and Social Economy Research*.
- Walking the Regulatory Line: The Effects of a Distribution Quota on Foundations. Nathan Grasse, Elizabeth Searing and Susan D. Phillips. 2nd Revise and Resubmit, *Public Administration Review*. December 2025.

Family Business Philanthropy in Response to Disaster: A Conceptual Framework. Neamat Sidani and Susan D. Phillips. Revise and Resubmit, *Voluntas*, December 2025.

Does Justice Philanthropy have a Short Attention Span? Foundation Funding for Indigenous Peoples. Susan D. Phillips and Nathan Grasse. Under review for a Special Issue of *Voluntas* on Justice Philanthropy. December 2025.

Participatory Grantmaking. Keratilo Mogotsi, Susan D. Phillips and Melissa Wilson. Paper to be submitted to *Foundation Review*. January 2026.

The State of Policy Engagement and Advocacy by Canadian Charities. Susan D. Phillips and Joannie Tremblay-Boire. Report in preparation for the Max Bell Foundation. January 2026.

Co-Editor with Jamie Levine Daniel, Laurie Paarlberg and Tobias Jung. Special Issue of *Voluntas* on Justice Philanthropy. Papers under review, to be completed May 2026.

Co-Editor with Angela Bies and Chao Guo, Special Issue of *Nonprofit and Voluntary Sector Quarterly* on Reimagining Nonprofit and Philanthropic Studies, to be completed August 2026.

Spending Down: The Canadian Experience with Limited Life Foundations. Shaninomi Eribo and Susan D. Phillips. Paper in preparation for submission to *Nonprofit Management & Leadership*. February 2026.

Against the Odds: How the Muttart Consultations Informed Charity Regulation in Canada, 1997-2022. Paper in preparation for submission to *Nonprofit Policy Forum*, March 2025.

Riding Multiple Waves: Women's Philanthropy in Canada. Susan D. Phillips, Lisa Trefzger Clarke and Allison Norris. Proposal under review for the annual conference of the International Society for Third Sector Research, Lisbon, July 2026

PRESENTATIONS

PRESENTATION SUMMARY	
Conference Papers (refereed submission)	106
Invited Keynotes & Presentations	95

INVITED KEYNOTES / COMMUNITY / PROFESSIONAL ADDRESSES

2024 Emerging Trends in Canada's Philanthropic and Charitable Sector. Presentation to the Charities Directorate, Canada Revenue Agency. Ottawa. December.

2024 The State of Advocacy in Canada. Presentation to the Charity Insights Canada Project (CICP) Data Summit. November.

2024 The Canadian Philanthropy Research Puzzle: What Picture Are We Seeing? What Pieces Are Missing? Presentation to the Philanthropic Foundations Canada (PFC) National Conference. Ottawa. October.

- 2024 Philanthropy in Canada: Are We Shooting for the Moon? Presentation to the Giving Summit, Banff, Alberta, May.
- 2023 Defining Philanthropy. Video presentation, Centre for Philanthropy, University of Geneva.
- 2023 Collaboration for More Effective Data and Data Use. Presentation to Employment and Social Development Canada Knowledge Event. November
- 2023 International Trends in Philanthropy: Canada. Presentation to Celebrating Philanthropy, 10th Anniversary of the Master of Philanthropy and Nonprofit Leadership, Carleton University. June.
- 2023 What I've Learned in 10 Years of the MPNL. Presentation to a group of Ottawa philanthropists, Ottawa, April.
- 2023 Talent Management for the Board. Moderator, Institute of Corporate Directors, Webinar. May.
- 2023 Changes Needed in Ontario's Nonprofit Sector. Virtual Community Forum, United Way of Eastern Ontario. Clip available at: <https://carleton.ca/panl/2023/changes-needed-in-ontarios-nonprofit-sector/>
- 2022 Working Collaboratively with Stakeholders Virtual Session. Government of the Future Series. Canada School of Public Service, November.
- 2022 Revisiting Government-Third Sector Relations in the Welfare State: Canada. Symposium in honour of Lester Salamon, International Society for Third Sector Research (ISTR) Conference, Montreal, July.
- 2021 Intersections & Innovations: Perspectives on the State of the Canadian Voluntary Sector. Webinar, Tamarack Institute, September.
- 2021 Sector Priorities for Future Research. Ontario PhiLab Conference: The Role of Grantmaking Foundations in Restructuring Ontario's Philanthropy Through and Beyond the COVID-19 Crisis. SSHRC PhiLab. May.
- 2021 Preparing for Disruption: Learning from the past and what needs to be different for the future. Panelist The Future of Public Sector Management: Equipping Institutions to Better Manage Challenges. Conference (virtual) hosted by Canada School of Public Service and Canadian Association of Programs in Public Administration. May.
- 2020 The Work of Foundations During COVID-19: Resilience, Recovery, and Reinvention, Philanthropic Foundations Canada Virtual Gathering, November.
- 2020 The Importance of Communal Philanthropy. Public presentation hosted by the Ruderman Family Foundation and Jewish Funders Network, virtual, July.
- 2020 The COVID-19 Crisis and Civil Society: The Case of Canada. Presentation to the Global Issues and Transnational Actors, ARNOVA, webinar, July.

- 2020 Reinventing Canada's Nonprofit Sector Post-COVID-19. Keynote presentation to annual conference of the Canadian Nonprofit and Social Economy Research (ANSER), virtual, June.
- 2020 Resilience and Reinvention: Canadian Philanthropy and Nonprofits Post-Pandemic. Invited public presentation to the Hub for Good, Carleton University, June.
- 2020 Making Philanthropy More Impactful. **Commencement Lecture**, Centre for Social Impact, Swinburne University of Technology, Melbourne, Australia, March.
- 2020 Getting Published and Reviewing Well. Centre for Social Impact, Swinburne University of Technology, Melbourne, Australia, March.
- 2019 Looking Back and Moving Forward. Keynote Presentation to the Canadian Association of Programs in Public Administration (CAPPA), Montreal, May.
- 2019 Impact and Smart Philanthropy, Walrus Talk. Ottawa, 27 February.
- 2019 Getting Published: Editors' Panel. Presented at ARNOVA (2019) ANSER (2019), IRSPM (2017), ISTR (2016).
- 2018 Plenary: Thoroughly Modern, or a Bicycle for a Fish? How Policy fits Philanthropy. Presentation to the Canadian Association of Gift Planners Conference, Ottawa, October.
- 2018 Panel presentation: The Contribution of the Academy to Philanthropic Strategy and Practice, Philanthropic Foundations Canada Annual Conference, Toronto, October.
- 2016 Keynote: Community Foundations as Leaders. Presentation to the annual Australian National Community Foundations Forum, Inverloch, Australia, October.
- 2016 A Brave New World: Connecting with the 'New Donor.' Presentation to annual Australian National Community Foundations Forum, Inverloch, Australia, October.
- 2016 Social Innovation and Community Resilience. Presentation to Philanthropy Australia Conference, Sydney, Australia: October.
- 2016 Collaboration for Community Resilience and Growth. Presentation to Philanthropy Australia Conference, Sydney, NSW: October.
- 2016 Leadership for the Nonprofit Sector. Presentation to the Governors and Staff of the Ian Potter Foundation, Melbourne, Australia, October.
- 2016 The Demand Side of Impact Investing. Presentation to the Social Investors Network. Brisbane, Australia, October.

- 2016 The Dynamics of Community Foundations in Canada: Percolating Social Change. Presentation to the Workshop, Emerging Research on Community Foundations and Philanthropy in the US and Beyond, Lilly Family School of Philanthropy, Indiana University, Indianapolis, March.
- 2015 Change and Opportunities? Invited Keynote Presentation to the Annual Meeting of the John Howard Society, Ottawa, October.
- 2015 How is Uber-like Change Affecting Charities? Presentation to the Charity Law Institute, Toronto, October.
- 2015 Third Sector Perspectives. Presentation to the Network Leadership Symposium, Edmonton, September.
- 2015 Ubers of the Association World. Presentation to the Engaging Associations Forum, Ottawa, July.
- 2015 Reflections on the Contributions of Professor Mark Sproule-Jones. Annual conference of the Canadian Association of Programs in Public Administration (CAPPA), Toronto, May.
- 2014 Invited Keynote - Partnerships for Strengthening Civil Society: Rhetoric? Reality? Potential? International Conference, Cross-Sectoral Partnerships: Implications for policy and practice, Hebrew University of Jerusalem, June.
- 2013 The Future for Philanthropy and Canada's Nonprofit Sector? Invited Keynote Presentation to the Annual Conference of the Canadian Association of Gift Planners, Lac Leamy, Quebec, April.
- 2013 Local Empowerment through Philanthropy: Is the Community Foundation the Right Model? The Canadian Experience. Invited presentation to the Conference, 'Keeping Philanthropy's Promises – Today's Austerity, Tomorrow's Riches? hosted by the ESRC Centre for Charitable Giving and Philanthropy, London, May.
- 2013 The Role of Professional Development in Evaluation: The Experience of IPDET. Invited presentation on to the World Bank conference for the CLEAR centres, Tunis, Tunisia, February.
- 2012 Navigating the Brave New World of Self-Regulation and Standards," Presentation to the 'Being Good at Doing Good' Canadian Law Information Program, Toronto, February.
- 2012 The Future of Philanthropy," Invited Presentation to the Estate Planning Council, Ottawa, December.
- 2012 Enhancing Relationships between Government and the Voluntary Sector," Invited Lecture. Manitoba Institute of Public Policy, Winnipeg, March.
- 2011 Canadian Leapfrog: Evolving Approaches to the Regulation of Charitable Fundraising in Canada; and Innovative Regulatory Tools. Presentations to the Reforming Fundraising Regulation Conference, Queensland University of Technology, Brisbane, Australia, April.

- 2011 Restructuring Canadian Civil Society: How the Politics of Redistribution was Muted. Presentation to the Canadian Studies Programme, University of Ulster, Belfast, February.
- 2009 Evaluation Capacity Building in the International Context: View from the Academy. Presentation to the Canadian Evaluation Society National Conference, Ottawa, June.
- 2009 Governing, Financing and Engaging Civil Society: Looking to the Next Generation. Paper presented to the Mexico-Canada Civil Society Conference, Puebla, Mexico, February.
- 2008 Citizen Engagement: Changing Patterns, Political Responses. Presentation to the Third Sector Conference, Queen's University, May.
- 2007 Convocation Address, Carleton University, November.
- 2007 Implications of the *Federal Accountability Act*, Presentation to the Conference, the Federal Accountability Act, sponsored by the Centre for the Study of Parliament, Ottawa, April.
- 2007 Understanding the *Federal Accountability Act*, Workshop sponsored by the Public Policy Forum, Ottawa, February.
- 2005 Comparative overview of the Development of Joint Strategies/ Agreements in Canada, Croatia, England, Estonia, Scotland. Opening Keynote at the Civil Society Excellence Conference, Tallinn, Estonia, March.
- 2005 Innovative Projects of the Voluntary Sector in Canada. Presentation to the Civil Society Excellence Conference, Tallinn, Estonia, March.
- 2005 Toward Regulatory Reform of Canada's Voluntary Sector: Doing the Two Step. Presentation to the Trilateral Consortium on Civil Society Conference. Tampico, Mexico, April.
- 2005 National Infrastructure, Community Networks & Government Relations in Canada. Presentation to the Trilateral Consortium on Civil Society. Tampico, Mexico, April.
- 2004 Balancing Acts: Multi-Level Regulation of Canada's Voluntary Sector. Paper presented to the Conference: Rules, Rules, Rules: Multi-level Regulatory Governance in Canada, Ottawa, October.
- 2004 Public Policy and the Voluntary Sector: Where Canada Stands in the World - Out in Front or Falling Fast Behind? Presentation to the Nonprofit and Voluntary Sector Community of Inquiry, Toronto, July
- 2004 Cities and Communities. Presentation to the Urban Frontiers Conference, Queen's University, Kingston, Ontario, April.
- 2004 Citizen Engagement. Presentation to the Seminar on Democratic Renewal, Hosted by the Deputy Minister, Democratic Renewal, Government of Ontario and the Law School, University of Toronto. Toronto, May.

- 2004 The Role of Citizens. Presentation to the Governing Social Development in the 21st Century. Hosted by the Centre for the Study of Canada, McGill University and Social Development Canada, Montreal, November.
- 2003 Up the Down Escalator: Performance Assessment in Canada's Voluntary Sector. Presentation to the Annual Meeting of the National Capital Chapter, Canadian Evaluation Society, Ottawa, November.
- 2002 Federal Childcare Initiatives Past. Presentation to the Conference, Wanted: A Child Care Policy for Canadians, University of Ottawa, October.
- 2002 The Voluntary Sector Discovered: Implications for Citizenship, Governance and the Study of Political Science. Invited Colloquium to the Department of Political Science, University of Toronto, October.
- 2002 Social Justice Grantmaking: A View of Research. Presentation to the Community Foundations of Canada, Steering Group on Social Justice Grantmaking. Toronto, October.
- 2002 The Voluntary Sector, Citizenship Regimes and Public Policy: Life after the Voluntary Sector Initiative. Invited Research Seminar, School of Public Policy and Administration, Carleton University, September.
- 2002 The Voluntary Sector Research Evaluation Project: What is it Up to? Presentation to the Community Based Research Network of Ottawa Symposium, Ottawa, April.
- 2002 The Voluntary Sector: Defining Relationships with Community and Governments. Presentation to the Annual Meeting of Jewish Family Services, Ottawa, March 2002.
- 2001 Building Bridges: On Being More Strategic in Human Services. Presentation to the GTA (Greater Toronto Area) Forum, May.
- 2001 SUFA and Citizen Engagement: Fake or Genuine Masterpiece? Presentation to Workshop, Back to the Table: A New Social Union for 2002? Hosted by the Institute for Research on Public Policy (IRPP), Montreal, March.
- 2000 Renewing Governance: State-Voluntary Sector Relationships Unfolding, Presentation to the Toronto Chapter of the Institute of Public Administration of Canada, Toronto, March.
- 1999 Future Challenges for the Voluntary Sector. Invited Keynote, Society for Manitobans with Disabilities, April.
- 1999 New Balance: Realigning Government and the Voluntary Sector. Invited presentation to the Deputy Ministers' Luncheon, Ottawa, February.
- 1998 Accountability in the Voluntary Sector: New Developments. Invited presentation to the Banff Centre for Management, Workshop on Fundraising and Volunteer Development, Banff, September.
- 1998 Urban Governance at the Turn of the Century: Challenges for Leadership. Invited presentation to the Municipal Administrators' Leadership Conference. Bowen Island, BC, June.

- 1998 Accountability in the Voluntary Sector: Proposals from the Panel on Accountability and Governance. Invited presentation to the National Society of Fundraising Executives, Calgary, May.
- 1998 The Making of Megacity: Restructuring in the Greater Toronto Area. Invited paper presented to the German Canadian Studies Association, Grainau, Germany, February.
- 1997 Participatory Governance. Invited paper presented to the Institute of Public Administration of Canada Conference on Alternative Service Delivery, Governance and the Future of Public Service Reform, Ottawa, April.
1996. Making Public Participation More Effective: Lessons from Local Government. Invited presentation to the International Association for Public Participation (IAP3), National Capital Chapter, Ottawa, April. (with Katherine A. Graham).
- 1996 Democracy and Accountability in the New Social Union. Invited paper presented to the Round Table on Governance and Accountability in the New Social Union sponsored by the Canadian Policy Research Networks, Ottawa, March.
- 1995 Public Consultation and Legislatures. Invited paper presented to the Study of Parliament Conference, Ottawa, November.
- 1995 The Future of the Voluntary Sector in Canada: Addressing the Malaise of Democracy. Invited paper presented to the Canadian Centre for Philanthropy National Conference, Toronto, April.
- 1995 Gender and the Public Service: From Methodology to Public Policy. Invited paper presented to the Department of Political Science, McGill University, March.
- 1994 Making Public Participation Work. Invited presentation to the City of Winnipeg Civic Symposium Conference, Winnipeg, November.
1994. Dilemmas of Governing in the 1990s. Invited Participation on the Panel, Organizing a New Government: Effects on Public Administration. Sponsored by Canadian Association of Programs in Public Administration (CAPPA) at the Annual Conference of the Institute of Public Administration of Canada, Charlottetown, P.E.I., August.
- 1994 Affecting Innovation and Change: An Overview of How Ottawa Spends 1994-95. Invited paper presented in the Senior Executive Armchair Discussion Series, Canadian Centre for Management Development, Ottawa, June.
- 1994 Challenges facing the Voluntary Sector in Canada. Invited paper presented to the Annual Conference of the Canadian Council for International Co-operation (CCIC), Rockland, Ontario, May.
- 1993 Work-Family Balance as Public Policy: Government's Role. Invited paper presented to the Work-Family Summit Conference sponsored by the Conference Board of Canada, Toronto, May.

- 1992 Fairness in Lobbying. Invited Presentation to the National Capital Region Chapter of the Institute of Public Administration of Canada (IPAC), January.
- 1992 Changing Routes to Representation: Or, Why You Can't Always Get There from Here. Invited presentation to the Lobbying in the 90s Conference, Ottawa, September.
- 1991 Women and Management in the Federal Public Service. Invited Presentation to the Canadian Centre for Management Development. May. (with Brian R. Little).
- 1991 Research on Women in Management, Brown Bag Seminar, School of Public Administration, Carleton University, October.
- 1989 Interest Groups in Policy Making. Invited Lecture to the Executive Training Program, National Defence College, Kingston, Ontario, November.

ACADEMIC, PEER-REVIEWED CONFERENCE PAPERS

- Susan D. Phillips, Keratilo Mogotsi, Tobias Jung, Melissa Wilson and Anna Hamilton. The Philosophy and Practice of Justice Philanthropy: An Integrative Framework. Paper presented to the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington DC, November 2024.
- Susan D. Phillips, Keratilo Mogotsi and Melissa Wilson. The Intersections of Justice: Polyvalent Approaches to Justice Philanthropy by Canadian Foundations. Paper presented to the International Society for Third Sector Research (ISTR), Antwerp, Belgium, July 2024.
- Susan D. Phillips, Keratilo Mogotsi and Melissa Wilson. Justice Philanthropy: Are Foundations on the Path to Shifting Power? Paper presented to the Association for Nonprofit and Social Economy Research (ANSER) conference, McGill University, June 2024.
- Susan D. Phillips. Against the Odds: How the Muttart Consultations Informed Charity Regulation in Canada, 1997-2022. Paper presented at the annual conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Orlando, USA, November 2023 and the Association of Nonprofit and Social Economy Research (ANSER), Toronto, May 2023.
- Susan D. Phillips, Alexandra Williamson, Nathan Grasse and Christopher Dougherty. The Practice of Place in Philanthropy: Grantmaking by Private Foundations in Canada and Australia. Paper presented at the International Society for Third Sector Research (ISTR) Conference, Montreal, July 2022.
- Lisa Halpern, Susan D. Phillips and Nathan Grasse. Nonprofit Long-term Care in Ontario: How Financially Robust is the System? Paper presented at the International Society for Third Sector Research (ISTR) Conference, Montreal, July 2022.

Susan D. Phillips, Paloma Raggo, Kristen Pue and Callie Mathieson. 2021. Foundations during COVID-19: A Delphi Study. Paper presented at the annual conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Atlanta, November 2021.

Christopher N. Dougherty and Susan D. Phillips. 2021. The Improbable Dual Capture of Policy Design and Implementation: A Celebrity Charity Captures the Canada Student Service Grant. Paper presented at the biennial conference of the International Public Policy Association (IPPA), Panel T09P04 – Interest Groups across the Policy Cycle. Barcelona (virtual). July.

Fahad Ahmad, Rachel Pereira and Susan D. Phillips. 2021. Collective Action and Creative Tensions of Community Philanthropy. Paper presented at the biennial conference of the International Society for Third Sector Research (virtual), July.

Susan D. Phillips, Nathan Grasse, Julia Carboni, Iryna Khovrenkov, Jesse Lecy and Christopher Dougherty. 2021. Sustainability at its Core? The Effects of Long Term Operational Funding on Canadian Charities. Paper presented at the biennial conference of the International Society for Third Sector Research (virtual), July.

Christopher N. Dougherty and Susan D. Phillips. 2021. Divided WE Fall: Policy Capture and Failure of the Canada Student Service Grant during COVID-19. Paper presented at annual conference of the Association for Nonprofit and Social Economy Research (ANSER) (virtual), May 2021.

Katherine Dalziel, Susan D. Phillips and Keith Sjogren. 2020 Donor Advised Funds as Philanthropic Projects: Implications of Differing Regulations in the US, Canada and Australia, Paper presented at the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) (virtual), November.

Susan D. Phillips, Nathan Grasse, Julia Carboni, Iryna Khovrenkov, Jesse Lecy and Christopher Dougherty. 2019. The Hard Core: Testing the Effects of long term operational funding on nonprofits. paper presented at the annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), San Diego, November.

Susan D. Phillips and Steven Rathgeb Smith. 2019. Changing Policy Regimes for the Charitable Sector: Innovations, Problem Solving or Belling the Cat? Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Vancouver, June.

Susan D. Phillips and Steven Rathgeb Smith. 2019. Public Policy for Civil Society in High Income Countries: Renewing and Innovating, or Belling the Cat? Paper presented to the International Research Society for Public Management (IRSPM), Wellington, NZ, April.

Susan D. Phillips and Robyn Hoogendam. 2018. Institutional Philanthropy meets Community Wealth Building: The Role of Philanthropic Foundations in developing Community Benefit Agreements in Canada. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Austin, TX, November.

- Nathan Grasse, Cathy Barr, William Brown, Susan D. Phillips and Christopher Dougherty. 2018. Understanding Voluntary Participation in Governance Accreditation Programs. Paper presented at the Association for Research on Nonprofits and Voluntary Action (ARNOVA), Austin, TX, November.
- Susan D. Phillips. 2018. The Oxfam Scandal and Reputation Management. Roundtable presentation at the annual conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Austin, TX, November.
- Susan D. Phillips. 2018. The Future of Reputation Research on Nonprofits? Moving Up a Notch. Paper presented at the Reputation Symposium, Oxford Centre for Corporate Reputation, Saïd Business School, University of Oxford, August.
- Susan D. Phillips. 2018. The New Place of Place in Philanthropy: Community Foundations and the Community Wealth-building Movement. Paper presented at the International Society for Third Sector Research (ISTR) conference, Amsterdam, July.
- Susan D. Phillips. 2018. Thoroughly Modern, or a Bicycle for a Fish? Evolving Nonprofit Policy Regimes in the 'Anglo-Saxon' Countries. Paper presented at the International Society for Third Sector Research (ISTR) conference, Amsterdam, July.
- Susan D. Phillips. 2018. Blended or Dysfunctional? The State of Research on the Family called 'Community Philanthropy'. Paper presented at the International Society for Third Sector Research (ISTR) conference, Amsterdam, July.
- Susan D. Phillips, Cathy Barr and Christopher Dougherty. 2018. Self-Regulation as a Fine Balance: Assessing the Standards Program. Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Regina, May.
- Susan D. Phillips. 2018. Of Giraffes and Terrariums: How Canada's Largest Family Foundations provide Public Benefit. Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Regina, May.
- Susan D. Phillips and Wendy Scaife. 2017. Has Philanthropy Found its Place? Place-based Philanthropy for Community Building in Australia and Canada. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Grand Rapids, MI, November.
- Susan D. Phillips. 2017. Why Public Administration needs Philanthropy, and What Philanthropy needs from Public Policy and Administration. Paper presented at the Canadian Programs in Public Administration (CAPPA) conference, Winnipeg, May.
- Susan D. Phillips. 2017. The Why and How of Leadership in Place-based Philanthropy: Evolving Roles of Canadian Community Foundations. Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Toronto, May.

- Susan D. Phillips. 2017. Organizer and Presenter. Changing beyond Recognition? Nonprofits and the New Social Economy of Human Services. Roundtable presented at the Association for Nonprofit and Social Economy Research (ANSER-ARES), Toronto, June.
- Susan D. Phillips and Wendy Scaife. 2017. Place-based Philanthropy as Creative Community: Participatory Community Building in Australia and Canada. Paper presented to the International Research Society for Public Management (IRSPM), Budapest, April.
- Susan D. Phillips and Nathan Grasse. 2016. How Financing and Network Ecologies Influence Nonprofit Collaborations: Seeing the Trees and Forest with Open, Linked Data. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC, November.
- Susan D. Phillips. 2016 Nonprofits and Collaboration: Collaboration and Conflict. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC, November.
- Susan D. Phillips and Steven Rathgeb Smith. 2016. The Changing and Challenging Environment of Nonprofit Human Services. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC, November.
- Susan D. Phillips and Bernadette Johnson. 2016. Inching to Impact: The Demand Side of Social Impact Investing in Canada. Paper presented to the conference, Moving to Impact: Responsible Investing in Canada, Ottawa, October.
- Susan D. Phillips and Nathan Grasse. 2016. 'Can't afford to, can't afford not to:' Nonprofit Collaboration and the Financing Ecology of Place-based Philanthropy. Paper presented to the biannual conference of the International Society for Third Sector Research (ISTR), Stockholm, July.
- Susan D. Phillips. 2016. Walking a New Tightrope in Nonprofit-Government Relationships: The Governance of Integrated Service Hubs in Ontario, Canada. Paper presented to the biannual conference of the International Society for Third Sector Research (ISTR), Stockholm, July.
- Susan D. Phillips and Bernadette Johnson. 2016. Energizing Social and Impact Investing in Canada: Perspectives from the Demand Side, Paper presented at the annual conference of the Association for Nonprofit and Social Economy Research (ANSER-ARES), Calgary, AB, June.
- Rachel Laforest and Susan D. Phillips 2016. Input and Output Legitimacy in Citizenship Regimes, Paper presented at the annual meeting of the Canadian Political Science Association, Calgary, AB, June.
- Susan D. Phillips. 2016. Experiments in the Governance of Integrated Services: Contingencies of Community Hubs in Ontario, Canada." Paper presented at the annual conference of the International Research Society for Public Management (IRSPM), Hong Kong, April.

- Susan D. Phillips. 2015. Matchmakers, Mediators, Marionetters? Community Foundations as Intermediaries in Cross-Sector Collaborations. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Chicago, IL, November.
- Susan D. Phillips. 2015. Taking the Pulse in Canada: Community Foundations in Community Leadership. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Chicago, IL, November.
- Susan D. Phillips. 2015. The Place of Impact and the Impact of Place among Canadian Foundations: Community and Private Foundations Compared. Paper presented to the Association for Nonprofit and Social Economy Research (ANSER), Ottawa, June.
- Susan D. Phillips and Steven Rathgeb Smith. 2015. The New Intersections of Philanthropy, the Third Sector and Public Policy. Paper presented to the International Research Society for Public Management (IRPSM), Birmingham, UK, April.
- Susan D. Phillips. 2014. Interrogating Place in Place-Based Philanthropy: Are place-based funders distinctive? Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Denver, CO, November.
- Susan D. Phillips and Steven Rathgeb Smith. 2014. Comparative Ideational Currents: How ideas about philanthropy move regulatory regimes. Paper presented to the International Society for Third Sector Research (ISTR), Muenster, Germany, July.
- Susan D. Phillips. 2014. Policy for Partnership – the Canadian Experience: The art of the possible, or a bicycle for a fish? Presentation to the Israeli-Canadian Workshop on Cross-Sectoral Partnerships, Hebrew University of Jerusalem, June.
- Rachel Laforest and Susan D. Phillips. 2013. Input and Output legitimacy in Governance Regimes. Paper presented to Annual Conference of the Canadian Political Science Association, Victoria, June.
- Susan D. Phillips and Michael Lenczner. 2013. Open and Linked Data @the Edge of Radical Transparency for Canadian Nonprofits: A Pilot Study of Immigrant Serving Agencies. Paper presented to the Association for Nonprofit and Social Economy Research (ANSER), Victoria, June.
- Susan D. Phillips and Steven Rathgeb Smith. 2013. A Dawn of Policy Convergence? Policy and Regulatory Reform of the Third Sector among the ‘Anglo-Saxon’ Cluster. Paper presented to the International Research Society for Public Management (IRSPM), Prague, April.
- Susan D. Phillips and Michael Lenczner. 2012. Philanthropy’s New World of Open and Linked Data: Toward Mapping an Aggregate View of Charity Financing in Canada. Paper presented to Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Indianapolis, November.

- Susan D. Phillips. 2012. Shining Light on Charities or Looking in the Wrong Place? Transparency and Co-Regulation in Canada. Paper presented to the International Society for Third Sector Research (ISTR) Conference, Siena, Italy, July.
- Susan D. Phillips. 2012. The New Terrain of Co-Regulating Good Governance: You take the High Road, and We'll take the High Road, Presentation to Cambridge Public Policy, University of Cambridge, May.
- Susan D. Phillips, Tobias Jung and Jenny Harrow. 2012. Community Foundations in Canada and the United Kingdom: Leaders, Laggards, Lesson-Drawing. Paper presented to the International Research Society for Public Management (IRSPM), Rome, April.
- Susan D. Phillips. 2012. Enhancing Relationships between Government and the Voluntary Sector. Manitoba Institute of Public Policy, Winnipeg, March.
- Susan D. Phillips. 2012. Navigating the Brave New World of Self-Regulation and Standards. Presentation to the 'Being Good at Doing Good' Canadian Law Information Program, Toronto, February 2012.
- Susan D. Phillips. 2011. Back to the Future? Fiction and Friction in Third Sector-Government Relationships in Canada. Paper presented to the Queen's University Third Sector Conference, Toronto, November.
- Susan D. Phillips. 2011. Canadian Leapfrog: Jumping from the Self-Regulation of Charitable Fundraising to the Co-Regulation of Good Governance in an Era of Radical Transparency. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Toronto, November.
- Susan D. Phillips, Jenny Harrow and Tobias Jung. 2012. Community Foundations as Community Leaders in Canada: On the Same Path or Taking a Distinctive Route? Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Toronto, November.
- Tobias Jung, Jenny Harrow and Susan D. Phillips. 2011. Community Foundations. Responses to the Changing Socio-political Landscape across the United Kingdom: Letting go of the past and going for the future?" Paper presented to the European Research Network on Philanthropy (ERNOP) conference, Vienna, June.
- Susan D. Phillips. 2011. Innovative Regulatory Tools. Canadian Leapfrog: Evolving Approaches to the Regulation of Charitable Fundraising in Canada. Presentations to the Reforming Fundraising Regulation Conference, Queensland University of Technology, Brisbane, Australia, April.
- Susan D. Phillips. 2011. Governing Private Governance? Evolving Approaches to Co-Regulation of Charitable Fundraising in the UK and Canada. Paper presented to the International Research Society for Public Management, Dublin, April.

- Susan D. Phillips. 2011. Policy for Partnership: Assessing the Meta-Governance for Government-Civil Society Relations. Paper presented to the International Research Society for Public Management (IRSPM), Trinity College Dublin, Dublin, April.
- Susan D. Phillips. 2011. Restructuring Canadian Civil Society: How the Politics of Redistribution was Muted. Presentation to the Canadian Studies Programme, University of Ulster, Belfast, February.
- Susan D. Phillips. 2010. State and Self-Regulation of Fundraising in Canada: A Hybrid Approach or Two Solitudes? Paper presented to the International Society for Third Sector Research (ISTR), Istanbul, July.
- Susan D. Phillips and Leslie A. Pal. 2010. Managing Multiple Missions: The Development of Accreditation Public Policy and Administration Programs in Canada. Paper presented to Panel Track, Public Management Education and Training, International Research Society for Public Management (IRSPM), Berne, Switzerland, April.
- Cosmo Howard and Susan D. Phillips. 2009. Moving Away from Hierarchy: Do Horizontality, Partnerships and Distributed Governance Really Signify the End of Accountability? Paper presented to the Conference in Honour of Peter Aucoin, Dalhousie University, November.
- Susan D. Phillips. 2009. Regulating Self-Regulation in the Charitable Sector: Innovation or Contradiction in New Public Governance? Paper presented to the International Research Society for Public Management (IRSPM), Copenhagen, April.
- Susan D. Phillips. 2009. Evaluation Capacity Building in the International Context: View from the Academy. Presentation to the Canadian Evaluation Society National Conference, Ottawa, June.
- Susan D. Phillips. 2009. Governing, Financing and Engaging Civil Society: Looking to the Next Generation. Paper presented to the Mexico-Canada Civil Society Conference, Puebla, Mexico, February.
- Susan D. Phillips, Rachel Laforest and Andrew Graham. 2008. Getting Third Sector Financing Right in Canada?: Quiet Incrementalism and Subversive Innovation toward Reform. Paper presented to the International Society for Third Sector Research (ISTR), Barcelona, July.
- Susan D. Phillips.. 2008. Rethinking Regulation of the 'Charitable' Sector in the Context of Collaborative Governance: Incremental Reform in Canada. Paper presented at ANSER – Association for Nonprofit and Social Economy Research, Vancouver, June.
- Susan D. Phillips. 2006. Regulating for Relational Governance of the Third Sector: Teetering Toward Reform in Canada. Presentation to the International Research Symposium on Public Management, Glasgow, April.
- Susan D. Phillips. 2004. Balancing Acts: Multi-Level Regulation of Canada's Voluntary Sector. Paper presented to the Conference: Rules, Rules, Rules: Multi-level Regulatory Governance in Canada, Ottawa, October.

- Susan D. Phillips. 2004. The Myths of Horizontal Governance: Is the Third Sector Really a Partner? Paper presented to the International Society for Third Sector Research. Toronto, July. 26 citations.
- Susan D. Phillips. 2004. The Limits of Horizontal Governance: Voluntary Sector-Government Collaboration in Canada. Paper presented to the International Research Symposium on Public Management, Budapest, Hungary, March.
- Katherine A. Graham, Alex Ker and Susan D. Phillips. 2003. The New Trilateralism: Experiments in Federal – Municipal – Community Relationships. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Denver, CO, November.
- Susan D. Phillips and Rachel Laforest. 2002. Does a Compact Need a Concept of Citizenship? Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Montreal, November.
- Susan D. Phillips and Karine Levasseur. 2002. The Snakes and Ladders of Accountability: Sliding between Accountability and Collaboration in Canada. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Montreal, November.
- Susan D. Phillips. 2002. Art of the 'Im-Possible:' Transforming Interest Group Politics into Voluntary Sector Studies. Invited Paper to the Annual Conference of the Institute of Public Administration of Canada. Halifax, August.
- Susan D. Phillips. 2002. Striking an Accord: The Limits of Transnational Policy Transfer in Canada's Voluntary Sector – Federal Government Framework Agreement. Paper presented to the Annual Meeting of the Canadian Political Science Association. Toronto, May. 13 citations.
- Susan D. Phillips, Laura A. Goodine, C. Wolfe, MaryAnn Joseph and Brian R. Little. 2002. Volunteerism and the Varieties of Well-Being: Some Preliminary Findings. Poster presented to the Ontario-Quebec Community Psychology Conference, University of Ottawa, April.
- Laura A. Goodine, Jen Hunt, K. Taylor, Susan D. Phillips and Brian R. Little. 2002. Volunteerism in the Lives of Students: Towards a More Contextualized Understanding. Poster presented to the Ontario-Quebec Community Psychology Conference, University of Ottawa, April.
- Susan D. Phillips. 2002. Citizen Engagement under SUFA. Paper presented to the Annual Meeting of the Canadian Political Science Association, Quebec City, June.
- Jane Jenson, Rianne Mahon and Susan D. Phillips. 2002. No Minor Matter: The Political Economy of Childcare in Canada. Paper presented to the Annual Meeting of the Canadian Political Science Association, Quebec City, June.
- Susan D. Phillips and Laura A. Goodine. 2001. Personal Projects and Social Capital. Paper presented to the Second International Workshop on Personal Projects. University of Helsinki, Finland, November.

Michael Hall, Susan D. Phillips, Donna Pickering and L. Greenberg. 2000. Capacity for Accountability: An Exploratory Study of the Needs of Nonprofit Organizations for Evaluation Research. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), New Orleans, November.

Rachel Laforest and Susan D. Phillips. 2000. Expanding the Technology Capacity of the Voluntary Sector: A Canadian Experiment in Government-Sector Collaboration. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), New Orleans, November.

Rianne Mahon and Susan D. Phillips. 2000. Dual Earner Families Caught in a Liberal Welfare Regime: The Politics of Child Care Policy in Canada. Paper presented to the European Social History Conference, Amsterdam, April.

Susan D. Phillips. 1999. Voluntary Sector - State Relations in Transition: Canada's Reform Process as a Model for Realigning Relationship. Paper presented to the Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Arlington, VA, November.

Susan D. Phillips. 1999. Government-Civil Society Relations in Canada. Paper presented to the International Seminar on Canadian Studies, International Canadian Studies Association, Meech Lake, August.

Katherine A. Graham and Susan D. Phillips. 1998. In Collaboration: Accountability and Partnerships in the Voluntary Sector. Paper presented to the Kahanoff Non-Profit Research Initiative Workshop, Queen's University, October.

Jane Jenson and Susan D. Phillips. 1998. Caring for the Dependent Elderly: The Impact of Government Reform on the Voluntary Sector."Paper presented to the Kahanoff Non-Profit Research Initiative Workshop, Queen's University, October.

Susan D. Phillips. 1998. Who Cares? The Impact on the Voluntary Sector of Ontario Government Reform in Home Care. Paper presented to the Annual Meeting of the Canadian Political Science Association, Ottawa, June.

Katherine A. Graham and Susan D. Phillips. 1997. Disentanglement: A Process Analysis. Paper presented to the Annual Meeting of the Canadian Political Science Association. St. John's, June.

Katherine A. Graham and Susan D. Phillips. 1996. Social Services and Urban Diversity. Paper presented to the First Annual International Institute on Social Policy, Queen's University, Kingston, August.

Jane Jenson and Susan D. Phillips. 1996. Women's Movements in Comparative Perspective: Canada and France," Paper presented to the Annual Meeting of the Canadian Association of Political Science, Brock University, St. Catharine's, June.

- Jane Jenson and Susan D. Phillips. 1996. Citizenship Regimes: From Equity to Marketisation. Paper presented to the Social and Political Citizenship in a World of Migration Conference, European Forum, University Institute, Florence, Italy, February.
- Jane Jenson and Susan D. Phillips. 1995. Regime Shifts: Changing Citizenship Practices in Canada,” Paper presented to the Annual Conference of the American Sociological Association, Washington DC, August.
- Susan D. Phillips, Brian R. Little and Laura Goodine. 1994. Gender and the Symbolic Space of Organizational Climate: Just Managing in the Post-Modern Organization. Paper presented to the Sixteenth World Congress of the International Political Science Association, Berlin, August.
- Susan D. Phillips, Brian R. Little and Laura Goodine. 1993. Personal Projects and Organizational Climate: On Just Managing and Women Managers. Paper presented to the Canadian Psychological Association Annual Conference, Montreal, May.
- Susan D. Phillips, Brian R. Little and Laura Goodine. 1993. Just Managing and Women Managers: From Personal Projects to Public Service. Paper presented to the Annual Meeting of the Canadian Political Science Association, June.
- Susan D. Phillips. 1992. Democratizing Society and State in Canada: From Identity Politics to Partnerships. Paper presented to the Annual Meeting of the Canadian Political Science Association, Charlottetown, P.E.I., May.
- Susan D. Phillips and Diana Smith. 1991. The ‘Disgendering’ Effects of Childcare Policy: A Comparative Analysis of Canada and the United States.” Paper presented to the Fifteenth World Congress of the International Political Science Association, Buenos Aires, July.
- Susan D. Phillips and Brian R. Little. 1990. Managing Voluntary Organizations: Illusory Glows of Davids and Goliaths. Paper presented to the Annual Meeting of the Canadian Political Science Association, Victoria, B. C., May.
- Susan D. Phillips. 1989. The Canadian Women’s Movement: Mapping Networks and Measuring Effectiveness. Paper presented to the Annual Meeting of the Canadian Political Science Association, Quebec City, May.
- Susan D. Phillips. 1987. Pressure and Projects: Toward a Political Ecology of Women’s Interest Groups in Canada. Paper presented to the Annual Meeting of the Canadian Political Science Association, Hamilton, Ontario, May.
- Susan D. Phillips. 1979. Assets and Liabilities of Public Participation: An Account Sheet. Paper presented to the Second Canadian Conference on Public Participation, Banff, Alberta, April.
- Susan D. Phillips. 1977. The Concept of Substitutability in Recreation. Paper presented to the Annual Meeting of the Association of American Geographers, Salt Lake City, Utah.

EDITORIAL RESPONSIBILITIES

2024-	Member, Editorial Board, <i>Journal of Civil Society</i>
2018-	Member, Editorial Committee, <i>International Encyclopedia of Civil Society</i>
2016-2022	Editor-in-Chief, <i>Nonprofit and Voluntary Sector Quarterly</i>
2017-	Member, Editorial Advisory Committee for book series, <i>Global Perspectives on Philanthropy and Public Good</i> , published by Policy Press, UK.
2014-2017, 2019	Member, Scientific Committee, International Research Society for Public Management (IRSPM) Annual Conference
2010-2020	Editorial Board Member, <i>Public Management Review</i>
2010-2016	Editorial Board Member, <i>Policy & Society</i>
2000-2015	Editorial Board Member, <i>The Philanthropist</i>
2010 -	Editorial Board Member, <i>Canadian Journal of Nonprofit and Social Economy Research</i>
1997-2000	Associate Editor, <i>Canadian Public Policy</i>
1993-96	Editor, <i>How Ottawa Spends</i> . Annual by McGill Queen's University Press.
1995-6	Co-Chair, Institute of Public Administration of Canada, Research Panel on Public Participation and Local Government.

RESEARCH FUNDING

RESEARCH FUNDING SUMMARY	
SSHRC Funding as PI	\$827,200
Foundation Funding as PI	\$89,000
SSHRC Funding as Collaborator	\$4,194,250
Foundation Funding as Collaborator	\$3,420,000
Government Peer-Reviewed Funding as PI	\$159,100
Internal Funding as PI	\$25,500
Internal Funding as Collaborator	\$20,000
Contract Funding	\$771,470
Funding as Director for Research Centre	\$1,739,400
Philanthropic Funding for the Master of Philanthropy and Nonprofit Leadership	\$5,500,000

PEER REVIEWED RESEARCH FUNDING AS PRINCIPAL / CO-INVESTIGATOR

2024	The State of Charity Advocacy in Canada, Max Bell Foundation. \$7,500 over one year.
2022	Social Sciences and Humanities Research Council (SSHRC) Partnership Development Grant. Justice Philanthropy: An International Research-to-Practice Network. \$185,886 over three years.
2020-2022	Philanthropic Foundations Canada and Community Foundations Canada. Philanthropic Responses to COVID-19. \$12,500.

2020	Muttart Foundation. Cross-sector Leadership Models. \$25,000.
2018-2024	Social Sciences and Humanities Research Council (SSHRC) Insight Grant. Strategies for Enhancing the Financial Sustainability of Canada's Charities. \$211,361 over four years (with extension due to COVID).
2018	Carleton University International Research Partnerships Seed Grant. Community Philanthropy: Building an International Research Partnership. \$10,000 over 2 years.
2012-16	Social Sciences and Humanities Research Council (SSHRC) Insight Grant, Place-based Philanthropy: The Changing Role of Community Foundations in Community Leadership. \$116,070 over three years.
2009	Social Sciences and Humanities Research Council (SSHRC) Community University Research Alliance (CURA) Grant. Environmental Regulation 2.0: Toward More Effective Public Engagement and Stakeholder Collaboration. Stage 1 funded \$20,000; stage 2 not funded.
2003	Canadian Volunteerism Initiative, Government of Canada funding administered by the Canadian Centre for Philanthropy. Volunteering as Passionate Pursuits and Compassionate Concerns: A New Assessment Method. \$45,000 over 8 months. (Co-Principal with Brian R. Little, Carleton University).
2001	National Volunteerism Initiative, Government of Canada funding administered by the Canadian Centre for Philanthropy: Volunteerism and the Varieties of Well-Being. \$92,300 over 1 year. (Co-Principal with Brian R. Little, Carleton University).
2001	Social Sciences and Humanities Research Council (SSHRC) Non-profit Sector in Canada Joint Initiative: Voluntary Sector - State Relationships in Transition: Conceptual and Comparative Analysis. \$59,015 over 2 years.
2001	Kahanoff Foundation Non-Profit Sector Research Initiative: A Voluntary Sector - Government Accord: From Idea to Implementation. \$10,000 over 1 year.
2001	Office of the Dean, Faculty of Public Affairs and Management, Carleton University. Research Support for the Directorship of the Centre for Voluntary Sector Research and Development. \$10,000.
2000	Kahanoff Foundation Non-Profit Sector Research Initiative: Voluntary Sector - State Relationships in Transition: A Comparative Analysis. \$15,000 over 1 year.
1997	Kahanoff Foundation Non-Profit Sector Research Initiative: Toward New Models of Accountability in the Voluntary Sector. \$16,500 over 1 year. (Co-investigator with Katherine A. Graham, Carleton University).

- 1996 Social Sciences and Humanities Research Council (SSHRC) Strategic Grant: Women's Lives and Organizational Restructuring: Assessing the Psychological and Social Impact of Change. \$80,000 over 3 years. (Co-investigator with Brian R. Little, Carleton University).
- 1995 Canadian Studies Program, Heritage Canada. Support for *Urban Governance*, a textbook on urban government in Canada. \$6,000 over 1 year. (Co-investigator with Katherine A. Graham and Allan M. Maslove, Carleton University).
- 1994 Institute of Public Administration of Canada. Study Team on Making Public Participation More Effective: Lessons from Local Government. \$10,000 over 18 months. (Co-investigator with Katherine A. Graham, Carleton University).
- 1994 Carleton University GR6 Research Grant. Social Movements at the Grassroots: A Comparison of the Women's and Environmental Movements. \$3,000.
- 1992 Social Sciences and Humanities Research Council (SSHRC) Strategic Research Grant. Women, Work and Well-Being: An Analysis of Women in Management in the Public and Private Sectors. Strategic Grant. \$112,865 over 3 years. (Co-principal Investigator with Brian R. Little, Carleton University).
- 1992 Canadian Centre for Management Development, Research Grant. Women and Men in Management in the Public Service: An Analysis of Gender Differences in Work Satisfaction. \$6,600 over 8 months. (Co-principal Investigator with Brian R. Little, Carleton University).
- 1991 Canadian Centre for Management Development, Research Grant. Women, Workplace Culture and Management in the Federal Public Service: In Search of Practical Solutions. \$9,200 over 10 months. (Co-principal Investigator with Brian R. Little, Carleton University).
- 1991 Social Sciences and Humanities Research Council (SSHRC) General Research Grant. Agency and Structure in Social Movements: A Comparative Analysis of Social Movements in Canada. \$37,100 over 3 years.
- 1989 Social Sciences and Humanities Research Council (SSHRC) Seed Grant. Managing Public Interest Groups in Canada. \$4,911 over 1 year.
- 1989 Carleton University, GR6 Research Grant. Women in Electoral Politics: A Comparative Analysis of Women in Federal, Provincial and Municipal Governments in Canada \$2,500.

PEER REVIEWED RESEARCH FUNDING AS COLLABORATOR

- 2022 Consortium of foundations. Charity Insights Canada Project (CICP): Addressing the Data and Knowledge Gap in Canada's Charitable Sector. \$3.4 million over five years. PI Paloma Raggo (Carleton University).

2021	Social Sciences and Humanities Research Council (SSHRC) Partnership Grant, Évaluation du rôle et des actions de fondations subventionnaires canadiennes en réponse à l'enjeu des inégalités sociales et des défis environnementaux. Project funding. Unpacking the Local: Challenges and Opportunities Facing Community Foundations in Australia and Canada in a Post-pandemic World. \$5,000 + \$15,000 over 3 years. PI Alexandra Williamson (Queensland University of Technology).
2021	Social Sciences and Humanities Research Council (SSHRC) Engage Grant. The Crisis is Local: A Mixed-Methods Research Project to Design and Apply a Neighbourhood Recovery Model for Urban Neighbourhoods. \$24,528. PI <u>Megan Conway</u> (Carleton University).
2021	Social Sciences and Humanities Research Council (SSHRC) Engage Grant. The Role of Grantmakers in the Resilience of Charities: Funding Decisions and Potential for Impact in COVID-19 Crisis. \$24,733. PI Nathan Grasse (Carleton University).
2020	Carleton University COVID-19 Rapid Response Grant. Risk, Resilience, and Recovery: A Path Forward for Canadian Charities in a Post COVID-19 World. \$20,000. PI Nathan Grasse (Carleton University).
2019	Social Sciences and Humanities Research Council (SSHRC) Partnership Grant – First Stage. Scaling Evidence-Based Management in Charitable Organizations: A Data Science Approach. \$20,000. PI Nathan Grasse (Carleton University).
2018	Social Sciences and Humanities Research Council (SSHRC) Engage Grant. Developing Governance Standards for Canadian Charities: A Case of Self-Regulation Among Charities. \$24,984. PI Nathan Grasse (Carleton University).
2017	Social Sciences and Humanities Research Council (SSHRC), Partnership Grant, Évaluation du rôle et des actions de fondations subventionnaires canadiennes en réponse à l'enjeu des inégalités sociales et des défis environnementaux. \$2.5 million over six years. PI Jean-Marc Fontan (QUAM).
2014-16	Social Sciences and Humanities Research Council (SSHRC), Community University Research Alliance, Responsible and Impact Investing. \$1 million over five years. (PI, Tessa Hebb, Carleton University). Co-applicant and responsible for the stream, The Demand Side of Impact Investing, with a budget of \$25,000.
2007	Infrastructure Canada and Social Sciences and Humanities Research Council (SSHRC). Evaluation of the Use and Governance of the Gas Tax Transfer. \$241,000 over three years. PI Christopher Stoney (Carleton University).
2000	Social Sciences and Humanities Research Council (SSHRC) Community-University Research Alliance (CURA). Voluntary Sector Evaluation Research Project. \$600,000 over 4 years. PI

Katherine Graham (Carleton University); Co-applicant and Research Co-Director with Michael Hall (Imagine Canada).

- 1997 Kahanoff Foundation Non-Profit Sector Research Initiative: Who Cares? Evolving Community-State Relations in Quebec and Ontario. \$14,500 over 1 year. PI Jane Jenson (Université de Montréal).

CONTRACT RESEARCH

Contract research engages academics on timely public policy and societal issues; the budgets primarily support graduate students and administrative support for research centres, as well as direct costs.

- 2012 Third Sector Funding Models: A Systemic Evidence Review of the Funding Environment of the Community and Voluntary Sector. United Way of Toronto and York Region. \$25,000. (Co-investigator with Tessa Hebb, Carleton University). Report for the United Way.
- 2009 UNIFEM, Building Capacity in Human Rights and Gender Equality Evaluation. 12 months, \$240,000. (Principal Investigator with a team of five). Created an online training manual and workshops on four continents.
- 2008- Research facilitated through the Regulatory Governance Initiative (RGI), approximately \$250,000. Produced numerous policy briefs and Critical Conversation seminars.
- 2008-09 UNICEF South Asia Region, Capacity Building in Evaluation. \$42,000. Training workshops in Nepal.
- 2007 Privy Council Office. Advisor, Public Consultations on Canada's Democratic Institutions and Practices. \$6,000.
- 2002 National Homelessness Secretariat. Study of the Governance of the Community Entity Model of the National Homelessness Initiative. \$68,000. (Co-investigator with Katherine Graham, Carleton University). Report and seminars for the Secretariat.
- 2001 Voluntary Sector Research Initiative. Implications of a Federal Government-Voluntary Sector Accord for the Voluntary Sector. \$10,000. Report and presentations.
- 2000 Regional Municipality of York. Changing Roles of Regional Government in Human Services. \$30,000. (Co-investigator with Katherine Graham, Allan Maslove and Eugene Swimmer, Carleton University). Report and briefings to inform York's strategic plan.
- 1998 Voluntary Sector Roundtable, [Broadbent] Panel on Accountability and Governance in the Voluntary Sector, Research Director. Managed a project with a budget of \$200,000 over 2 years. Held national consultations, interim and final report that provided a policy blueprint for the voluntary sector.

- 1998 Canadian Council on Social Development: Citizen Engagement and the Social Union. \$18,000. (Co-investigator with Frances Abele, Katherine A. Graham, Alex Ker and Antonia Maioni). Report, *Talking with Canadians*.
- 1997 Toronto Transition Team, Report on Political and Administrative Structures of Governance for the New City of Toronto. \$24,500. (Co-investigator with Katherine Graham, Carleton University). Report to guide municipal restructuring.
- 1997 Municipality of Metropolitan Toronto, Political and Administrative Structures for the New City of Toronto, \$12,000. (Co-investigator with Katherine Graham, Carleton University). Report to guide municipal restructuring.
- 1996 Counties of Leeds and Grenville. Service Delivery in Leeds and Grenville Counties, \$26,000. (Co-investigator with Katherine Graham, Carleton University). Report and briefings on reform of service delivery.
- 1996 Human Resources Development Canada, Canada Student Loan Program. A study of default. \$55,380. (Co-investigator with Saul Schwartz, Carleton University). Focus groups and report on reform of the student loan program.
- 1996 City of Ottawa. A Process for Public Engagement in Urban Restructuring. Contract. \$8,600. (Co-investigator with Katherine Graham, Carleton University).
- 1989 Department of Secretary of State of Canada, Research Contract (tendered). Public Interest Groups in the Policy Process. \$23,990. (Study coordinator and senior author with Leslie Pal, Davide C. Hawkes and Daniel Savas). 115 page report.

RESEARCH FUNDING FOR THE CENTRE FOR VOLUNTARY SECTOR RESEARCH AND DEVELOPMENT ATTAINED AS DIRECTOR

The Centre for Voluntary Sector Research and Development (CVSRD) was active from 1999 to 2009 when it was merged into the Carleton Centre for Community Innovation (3ci): I served as Director from 2001-2003.

- 2002 Policy Internships and Fellowships Pilot Project funded by the Joint Capacity Table, Voluntary Sector Initiative, Government of Canada. \$1.3 million over 2 years.
- 2002 North American Student Mobility Program, Human Resources Development Canada. \$160,000 over 4 years.
- 2002 Process Evaluation of the Voluntary Sector Initiative, Government of Canada, Voluntary Sector Initiative. \$240,000 over 10 months. (Project Team Leader)
- 2002 Social Justice Grantmaking – Moving Beyond Traditional Charitable Roles. Research produced for a project in partnership with Community Foundations of Canada funded by the Ford Foundation. Equivalent of \$23,000 US over 9 months.

2001 Moving Forward: Towards Understanding Research Needs in the Voluntary Sector. Funded by Human Resources Development Canada. A project in partnership with National Voluntary Organizations and the Canadian Centre for Philanthropy. \$255,425 over 18 months.

FUNDING FOR THE MASTER OF PHILANTHROPY AND NONPROFIT LEADERSHIP

2025 Canada's First Chair in Philanthropy. Funded by a consortium of philanthropists. \$.4.5 million.

2025 Women in Philanthropy. Three year project (as PI) to build this field of research in Canada. \$571,290 from Leacross Foundation.

2013-2025 General program and scholarship support raised from foundations and individual philanthropists as Program Supervisor (in collaboration with the University Advancement Office). \$5.5 million including support for Canada's first Chair in Philanthropy.

TEACHING RESPONSIBILITIES

UNDERGRADUATE COURSES TAUGHT

Department of Political Science, Carleton University

302 - Municipal Government in Canada (1998-2000)

303 - Parties and Elections (1987-1998)

GRADUATE COURSES TAUGHT

School of Public Policy and Administration, Carleton University

PANL 5002: Policy and Legal Environment (2013 – 2019; 2021-2024)

PANL 5703: Public Policy Advocacy - online (2021; 2023)

PADM 5129: Capstone (2018) First offering of this course

PANL 5010: Capstone - online (2018; 2022)

PANL 5007: Policy and Program Evaluation – online (2016-2017)

PANL 5001: Foundations of Philanthropy (2013 – co-instructor)

PADM 5423: Nonprofit Governance and Management (2013, 2012, 2007-2009)

PADM 5117: Public Sector Management (2010, 2009-10, 2007-8, 1988-95)

PADM 5116: Policy Analysis and Decision Making (1989-1996, 2004)

PADM 5106: Urban and Local Government Management (1992, 1993, 1996, 2004)

PADM 610: Policy Research - doctoral seminar (1998-2000)

PADM 503: Policy and Administration in Intergovernmental Relations (1994-96)

PADM 573: Interest Groups and Social Movements in the Policy Process (1995-97)

PADM 519: Managing Public Enterprise (1988-89)

School of Policy Studies, Queen's University

887: Comparative Third Sector-Government Relations (spring 2001)

866: Urban Governance and Management (spring 1999, 2000)

ONLINE COURSES DEVELOPED/TAUGHT

Athabasca University – Gov 380 - Introduction to the Nonprofit and Voluntary Sector in Canada

University of Alberta, Continuing Education – Citizen Engagement in Local Government

NON-CREDIT COURSES DEVELOPED AND TAUGHT

Corporate – Community Investment Institute (3 day professional development) in partnership with Volunteer Canada and the RBC Foundation, Toronto, 2017

Standards Program Coach Program (2 day professional development) in partnership with Imagine Canada, Toronto, 2016.

Qatar Foundation for Islamic Studies, Executive Certificate in Civil Society Leadership (5 day certificate), Doha, 2010. Developed and Taught

UN Agency for Women, Professional Training in Gender Equality and Human Rights Evaluation. Delivered internationally in four regions with online manual, 2009-10. (Team leader).

UNICEF, Professional Training in Evaluation. (5 day certificate) developed for UNICEF South Asia Region, Kathmandu, Nepal (Principal consultant).

Policy and Program Evaluation. (5 day professional development certificate), Ottawa. 2007-2009.

Municipal Government; Regional Government Management. (two 5 day professional development certificate) in partnership with the Russian Academy of Public Administration, Moscow, 2006-2010.

STUDENT SUPERVISIONS

STUDENT SUPERVISION SUMMARY	
Postdoctoral Supervisor	
Completed	3
In Progress	3
PhD Supervisor	
Completed	10
PhD Committee Supervision	
Completed	12
PhD External Doctoral Examiner	5
PhD Internal External Examiner	7
Masters Supervisor	12
Mitacs Fellowship Supervisor	3
Masters Examiner	12

Undergraduate Honours Supervision	23
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POST-DOCTORAL SUPERVISION

COMPLETED:

M. Conway (Ph.D. University of Waterloo), *The Geography of Capacity: An Analysis of Individual, Organizational and Community Needs and Resources in Three Communities in Canada*. Mitacs Elevate Funding. 2020-2022. *Currently, President and CEO, Volunteer Canada.*

K. Pue (Ph.D. University of Toronto). *The Nonprofitized Welfare State in Canada*. FPA supported position. 2020-2022. *Awarded SSHRC Postdoctoral Fellowship at University of Chicago, 2022; Currently Senior Policy Analyst, Government of Canada.*

J. Greenberg (Ph.D. McMaster University), *The Voluntary Sector and the Media: Using the Media for Advertising and Advocacy*. SSHRC funding. 2004. *Currently, Professor, School of Journal and Communication, and Associate Dean, Faculty of Public and Global Affairs, Carleton University.*

IN PROGRESS:

Lisa Trefzger Clarke (PhD Trent University). *Women in Philanthropy Initiative*. 2025-2028.

Thi Kim Quy Nguyen (PhD University of Melbourne). *Charity Insights Canada Project*. 2025-2026.

Tara McWhinney (PhD Carleton University). *Charity Insights Canada Project*. 2025-2026.

DOCTORAL SUPERVISIONS

COMPLETED:

L. Halpern, *Improving Infection Prevention and Control in Long Term Care*. (Co-Supervisor with Jennifer Stewart)

C. Dougherty, *Policy Engagement by Canadian Charities, 2024*. *Awarded SSHRC Postdoctoral Fellowship at the University of St Andrews, UK.*

R. Hoogendam, *Reacting to the Rise in Accountability Requirements: A Case Study of Status of Women Canada's Women's Program, 2023*. *Currently, Research Coordinator, Women's Shelters Canada.*

J. Wood, *Regulatory Waves: Regulation and Self-Regulation of Civil Society Organization in Kenya, 2019*. *Awarded best dissertation by ANSER, 2019. Currently, Team Lead and Senior Civil Society Specialist, OECD, Paris.*

N. Rylska, *Governance in the Internal Audit Sector of the Canadian Federal Government, 2018*. *Currently, Senior Policy Advisor, Innovation, Science and Economic Development Canada.*

S. Evans, Interpretation and Legitimacy in Charity Regulation, Visiting Commonwealth Fellow, Imperial College London, 2008. (Canadian supervisor). *Currently, Performance Measurement and Evaluation Consultant, UK.*

K. Levasseur, The Impact of Canada's Law of Charity on Visible Minority and Community Development Organizations. Defended 2008. *Currently, Professor, Political Studies, University of Manitoba.*

R. Laforest, Between Advocacy and Service Provision: Shifting Roles in the Voluntary Sector. Defended 2005. *Currently Associate Professor, Department of Political Studies, Queen's University.*

S. Bach, Development of the Urban Welfare State: A Case Study of the Regional Municipality of York. Defended 2003. *Deceased.*

M. Orsini, Blood, Blame and Belonging: HIV, Hepatitis-C and the Emergence of 'Tainted Blood' Activism in Canada 1985-2000. Defended 2000. *Currently Professor, Institute of Feminist and Gender Studies/Political Studies, University of Ottawa.*

DOCTORAL COMMITTEE MEMBERSHIP

COMPLETED:

N. Sidani, Understanding Family Business Philanthropy: Insights from a Lebanese Crisis Context. Faculty of Social Sciences and Solway Business School, Vrije Universiteit Brussel. 2025.

K. Occhuito, The Nonprofit Sector in Poverty Reduction, School of Social Work. *Currently, Assistant Professor, School of Social Work. 2024.*

Bron, Square Peg in a Round Hole? Case Study into Institutional Factors Affecting Responses to Whistleblowing. 2022.

F. Ahmad, Civil Society Organizations and the Radicalization of Muslim Youth. 2021. *Currently, Assistant Professor, Department of Criminology, Toronto Metropolitan University, 2021-2022.*

V. Wu, School of Social Policy and Practice, University of Pennsylvania. 2020. *Currently, Assistant Professor, University of Massachusetts, Amherst.*

G. Grosenick, School of Journalism and Communications, 2012. *Currently, Researcher, Executive Research Council; Contract Instructor, Carleton University.*

P. Elson, University of Toronto, 2008. *Currently, Adjunct Assistant Professor, School of Public Administration, University of Victoria.*

D. Loppreite, School of Public Policy and Administration, 2009. *Currently, Researcher, Universidad de Buenos Aires.*

K. Selbee, Department of Sociology, 2004. *Deceased.*

A. Dobrowolsky, Department of Political Science, 1996. *Currently, Professor, Political Science, Saint Mary's University.*

J. Roy, School of Public Policy and Administration, 1999. *Currently, Professor, School of Public Administration, Dalhousie University.*

M. Macdonald, School of Public Policy and Administration, 1998. *Currently, Global Lead Partner, Public Financial Management, EY.*

MASTERS SUPERVISIONS *Note: The Master of Public Policy and Public Administration is primarily a course-based degree and few students undertake theses. The Master of Philanthropy and Nonprofit Leadership, Carleton University requires annual supervision of major capstone projects but no thesis.*

COMPLETED:

8 Masters Theses or Essays completed, Carleton University

4 Masters Research Projects completed, School of Policy Studies, Queen's University

MITACS AWARD SUPERVISIONS:

M. Wilson, Foundation Investment Transparency, MakeWay Foundation partner, 2024.

K. Dalziel, Use of Donor Advised Funds in Canada and Australia, Globalinks Award, Australian Centre for Philanthropy and Nonprofit Studies, Queensland University of Technology, Brisbane, 2018.

F. Dualeh, Youth Engagement in the Vital Cities and Communities Project, Globalinks Award, School of Public Administration and Sociology, Erasmus University, Rotterdam, Netherlands, 2019.

H. Kassam, Diversity, Equity and Inclusion in Canadian Philanthropy, Mitacs Accelerate Award, Philanthropic Foundations Canada, Montreal, 2019.

DIRECTED STUDIES (2021-2025 ONLY)

Katie McKenna, An Oral History of the Foundation of Black Communities, 2025

Bill Cross, National Sports Organizations, 2023.

Derek Rumboldt-deLouche, Strategic Philanthropy, 2023.

Emma Wood and Kira McDermid, Starting a Nonprofit, 2023.

Leigh Ann Asare and Santina Arvandi, Community Empowerment Research and Training, 2022.

C. Feldman, Leadership in Manitoba's Emerging Community Foundations. 2022.

R. Murray, Family Offices in Canada. 2022.

EXAMINER

DOCTORAL:

External	5 completed: University of New South Wales, 2025; Queensland University of Technology, 2019; Royal Roads, 2016; Australian National University, 2014; Queen's University, 2013.
Internal-External	4 completed (Sociology, Psychology, Business)
Comprehensive	3 completed (Political Science)

MASTERS:

External	12 completed: Nonprofit Studies, Political Science, Sociology, Psychology, Geography, Business, and Canadian Studies
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UNDERGRADUATE SUPERVISION

COMPLETED:

- 21 in Public Administration
- 2 in Political Science
- 11 in Arthur Kroeger College of Public Affairs

PROFESSIONAL AND COMMUNITY SERVICE

SCHOLARLY LEADERSHIP

2013 -	Organizer and Moderator, <i>PhilanthroTHINK</i> , a (virtual) panel discussion on timely issues in the philanthropic and nonprofit sector. 3-5 per year.
2019	Co-Chair, Conference Panel (Track), Public Management and Civil Society: Renewing and Reforming Relationships (peer-reviewed process), International Research Society for Public Management (IRSPM), Wellington, NZ, April 2019 (with Steven R. Smith).
2018	External Review Committee, Canadian Association of Programs in Public Administration (CAPPA) Accreditation, School of Public Administration, Dalhousie University.
2017	Chair, Mid-Term Review, Research Program, Public Administration, Erasmus University, Rotterdam, Netherlands.
2016, 2017, 2019	Member, Scientific Committee, Annual Conference of the International Research Society for Public Management.
2015	Elected Secretary, Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)
2014	Chair, 18 th Annual conference of the International Research Society for Public Management (a conference of about 500 people, held for the first time in North America)

2012 -	Member, Management Committee, Carleton Centre for Community Innovation (3ci)
2012-2014	Member, Accreditation Board, Canadian Association of Programs in Public Administration (CAPPA)
2011-2017	Member, Board of Directors, International Research Society for Public Management
2009	Program Co-Chair, Association for Nonprofit and Social Economy Research (ANSER), Annual Meeting.
2006	Chair, Accreditation Implementation Committee, Canadian Association of Programs in Public Administration
2006-7	Member, Advisory Board, Canadian Association of Programs in Public Administration
2010-2103	Co-Creator and Co-Chair, Panel Track on Public Management Education and Training, International Research Symposium on Public Management (IRSPM).
2006-present	<p>Numerous letters of tenure and promotion, consideration for research chairs and major granting council research funding, including: University of Melbourne; University of Chicago; University of Kent; Lilly Family School of Philanthropy, IUPUI (3); Dalhousie University; Syracuse University; Queensland University of Technology; Victoria University of Wellington, NZ; Hebrew University of Jerusalem; University College Dublin; Osgoode Hall Law School; Queen's University; York University; George Mason University; University of North Carolina Greensboro; Erasmus University Netherlands, Swiss Foundation; Israel Science Foundation, Social Science and Humanities Research Council of Canada; Mitacs; ANSER conference; Max Bell Foundation; Women of Influence; Order of Canada.</p> <p>Journal reviews in 2022-2025 for: Canadian Journal of Political Science; Australian Journal of Public Administration; Nonprofit Policy Forum (x2); Human Services Organizations (x2) Public Management Review (x2); Regulation and Governance; Nonprofit and Voluntary Sector Quarterly; Voluntas, Policy Sciences; International Journal of Management Reviews..</p>

LEADERSHIP IN POLICY, GOVERNMENT, AND NONPROFIT SECTORS

2021-	Editor, PANL Online Platform for Philanthropy and Nonprofit Leadership Program.
2020	Advisor, Foundation of Black Communities, leading to the <i>Unfunded</i> Report.
2020	Member Advisory Committee, The Generosity Commission (USA)
2020-	Member, Nonprofit Sector COVID-19 Equity Recovery Table, Imagine Canada.
2020	Advisor to report, <i>Unfunded: Black Communities are Overlooked by Canadian Philanthropy</i> for the Foundation for Black Communities.

2019 - 2020	Member, Technical Issues Advisory Group, Charities Directorate, Canada Revenue Agency.
2018	Presentation to the Special Senate Committee on the Charitable Sector, Parliament of Canada. April.
2018-	Member, Advisory Committee, C. S. Mott Foundation Chair in Community Foundations, Lilly Family School of Philanthropy, IUPUI, Indianapolis, US.
2016-2018	Invited Member, Sector Pulse, 'a group of thought leaders' from across Canada which serves as an advisory body to Imagine Canada and The Philanthropist
2010-2013	Member, Policy Advisory Committee, Imagine Canada
2007-2012	Member, Policy Advisory Committee, Volunteer Canada
2004-2006	Member, Board of Directors, Volunteer Canada.
1997-99	Research Director, Panel on Accountability and Governance in the Voluntary Sector. Chaired by Hon. Ed Broadbent, sponsored by the Voluntary Sector Roundtable. The Panel produced a set of recommendations that was widely discussed and used by the sector and governments as a reform agenda.

UNIVERSITY AND DEPARTMENTAL SERVICE

2025-6	Member, Hiring Committee, Chair in Philanthropy
2024	Interim Chief Advancement Officer
2024-5	Chair, Hiring Committee, MPNL Position
2022-23	Lead, Quality Assurance Review, Philanthropy and Nonprofit Leadership
2021-22	Chair, Hiring Committee, Policy and Evaluation position
2021	Member, SPPA Committee on Anti-Racism
2019	Internal Member, Quality Assurance Review Process, Master of Infrastructure Protection and International Security (IPIS), Carleton University
2019	Peer Reviewer, Tenure and Promotion Unit Benchmarks, Department of Political Science, Carleton University
2018 -	Member, University Task Force on Indirect Costs of Research
2017-	Elected member, University Honorary Degree Committee
2017	Internal Member, Quality Assurance Cyclical Assessment, Women's and Gender Studies, Carleton University
2015-2018	Member, Priorities and Planning Committee, Faculty of Graduate and Postdoctoral Affairs
2016-	Member, Carleton University Prizes and Awards Committee
2015-16	Chair, Promotions and Communications Committee, SPPA
2014-	Organizer, TD Annual Lecture on Philanthropy and <i>Philanthrothink</i> series
2014-15	Chair, Hiring Committee, Philanthropy and Nonprofit Leadership, SPPA

2014	Member, Search Committee for the University Director of Advancement
2014	Member, Curriculum Review Committee, SPPA
2012	Chair, University Tenure and Promotion Appeals Committee
2009-14	Member, Salary Adjustment Commission
2009-	Member, Task Force on Financial Resources
2000-2002;	Elected Member, Carleton University Senate
2006-	Chair, Hiring Committee (4 committees)
1998	Chair, Ph.D. Review Committee
1996-	Associate, Canadian Studies.
1992-99	Chair, School of Public Administration Ethics Committee on Research with Human Subjects
1992 -95	Member, Management Committee, Institute of Women's Studies
1992-94	Member, Management Committee, Centre for Research and Education on Women and Work
1991-98	Member, Hiring Committee (4 committees)
1992	Instructor, Summer Institute for Aboriginal Administrators,
1988-2002	Research Associate, Social Ecology Laboratory, Carleton University.